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WEATHERIZATION WORKS: *Final Report of the National Weatherization Evaluation*

Marilyn A. Brown
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FOR THE UNITED STATES
DEPARTMENT OF ENERGY

WEATHERIZATION ASSISTANCE PROGRAM
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Marilyn A. Brown
Linda G. Berry
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September 1994

**Prepared for the
Weatherization Assistance Programs Division
U. S. Department of Energy**

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**Weatherization Works:
An Interim Report of the National Weatherization Evaluation
At a Glance**

NATIONAL SAMPLE OF SINGLE-FAMILY AND SMALL MULTIFAMILY HOMES

Number of Local Weatherization Agencies	368 (of 400 in original sample)
Number of Weatherized Dwellings with Agency Data ^a	14,971 (of 18,748 in original sample)
Number of Utilities Providing Data	543 (of 926 contacted)
Number of Weatherized Dwellings with Utility Data	4,796 (of 13,162 gas or electrically heated dwellings)

NORTHEAST SAMPLE OF FUEL-OIL HEATED HOMES

Number of Local Weatherization Agencies	42 (from 9 Northeastern States where 70% of fuel-oil heated homes are located)
Number of Weatherized Dwellings with Agency and Fuel-Use Data	222 (sampled from population of about 23,000 homes)

ENERGY SAVINGS

<u>First-year Savings</u>	<u>Savings Per Dwelling</u>	<u>Percent of Total</u>	<u>Percent of Space Heat</u>
Gas (50.6% of weatherized homes)	17.3 MBtu	13.0%	18.3%
Electricity (9.5% of weatherized homes)	18.9 MBtu	12.2%	35.9%
Fuel oil (16.0% of weatherized homes)	22.4 MBtu	17.7%	17.7%
All fuels (100% of weatherized homes)	17.6 MBtu	13.5%	18.2%

High Gas Savings

Cold climate region	23.5 MBtu	17.7%	24.9%
Single-family detached dwellings	18.4 MBtu	14.1%	19.9%
10 exemplary agencies ^b	34.7 MBtu	23.7%	33.4%

Low Gas Savings

Hot climate region	9.1 MBtu	10.9%	15.4%
Mobile homes	12.0 MBtu	12.0%	16.9%

20-year Savings

All fuels	69.7 trillion Btu's or the equivalent of 12 million barrels of oil
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VALUE OF BENEFITS

	<u>First year</u>	<u>20 years</u>
Gas Savings	\$101/dwelling	\$1,605/dwelling
Electricity Savings	\$128/dwelling	\$1,728/dwelling
Fuel-Oil Savings	\$162/dwelling	\$2,694/dwelling
Savings of All Fuels	\$116/dwelling	\$1,690/dwelling
Nonenergy Benefits	\$816/dwelling	\$976/dwelling

COST-EFFECTIVENESS

	<u>Gas-Heated</u>	<u>Electrically Heated</u>	<u>Fuel-Oil Heated</u>	<u>All Fuels</u>
Program B/C Ratio ^c	1.06	1.13	1.48	1.09
Societal B/C Ratio ^d	1.61	2.33	2.01	1.72

^a Agency data included information on household demographics, weatherization procedures, measures installed, and costs. These data were collected for dwellings heated with all fuel types and for all dwelling types except large multifamily buildings (which were 9% of the total dwellings weatherized in PY 1989).

^b A geographically dispersed set of 10 exemplary agencies was sampled for analysis in the second phase of the Single-Family Study.

^c The program benefit/cost ratio compares the discounted value of energy savings to total program costs with an assumed lifetime of 20 years and a discount rate of 4.7%.

^d The societal benefit/cost ratio compares the discounted value of both energy and nonenergy benefits (such as employment and environmental impacts) to total program costs with an assumed lifetime of 20 years and a discount rate of 4.7%.

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"I have seen first hand how many jobs weatherization programs create and also how much good they can do . . . A lot of this weatherization work for poor people, especially for a lot of elderly people who are stuck in these old houses that have holes in the walls . . . or in the floor, not only makes them warmer in the winter and cooler in the summer, they also save money on their utility bills. [Weatherization] conserves energy and puts more money in the pockets of people who have just barely enough to get by. So I strongly support [weatherization programs] . . . It's a kind of hard sell in the Congress now because the price of oil is so low and energy is so cheap—it's much cheaper in America than it is in any other major country. But if you just have enough to get by on, [if] you're living on a Social Security check or you're living on a minimum wage, [utility bills] are still very, very expensive and a big part of your budget."

President Clinton's remarks concerning the Department of Energy's Weatherization Assistance Program at the Summer of Service Forum held at the University of Maryland, August 31, 1993.

"The Clinton administration is pledged to the weatherization program and its expansion as a preventive measure that works for America by helping poor families save on fuel costs. This program also decreases reliance on oil imports, puts people to work on weatherization crews, and saves the environment by decreasing carbon emissions.... By any standard calculation, this program works."

Excerpt from Secretary O'Leary's statement at a press conference held in Boston, Massachusetts, on November 29, 1993.

WEATHERIZATION WORKS:

Final Report of the National Weatherization Evaluation

I. OVERVIEW

In 1990, the U.S. Department of Energy (DOE) sponsored a comprehensive evaluation of its Weatherization Assistance Program, the nation's largest residential energy conservation program. Oak Ridge National Laboratory (ORNL) managed the five-part study. This document summarizes the findings of the evaluation. Its conclusions are based mainly on data from the 1989 program year (supplemented by data from 1991-92).

The evaluation concludes that the Program meets the objectives of its enabling legislation and fulfills its mission statement. Specifically, it

- saves energy,
- lowers fuel bills, and
- improves the health and safety of dwellings occupied by low-income people.

In addition, the Program achieves its mission in a cost-effective manner based on each of three perspectives employed by the evaluators. Finally, the evaluation estimates that the investments made in 1989 will, over a 20-year lifetime, save the equivalent of 12 million barrels of oil, roughly the amount of oil added to the Strategic Petroleum Reserve in each of the past several years.

The Program's mission is to reduce the heating and cooling costs for low-income families—particularly the elderly, persons with disabilities, and children by improving the energy efficiency of their homes and ensuring their health and safety. Substantial progress has been made, but the job is far from over. The Department of Health and Human Services (HHS) reports that the average low-income family spends 12 percent of its income on residential energy, compared to only 3 percent for the average-income family. Homes where low-income families live also have a greater need for energy efficiency improvements, but less money to pay for them.

In combination with closely related programs sponsored by the HHS and supplemental funding from some states and electric and gas utility companies, DOE's weatherization network of 1,100 local agencies has retrofitted more than four million dwellings since the inception of the program. According to the Energy Information Administration, 27.9 million dwellings are occupied by households with incomes below 150 percent of the poverty level. This does not mean that 14 percent of currently eligible households (4 million of 27.9 million) have received weatherization services. The percentage is lower because households pass in and out of poverty and roughly one-quarter of them move each year. Nevertheless, weatherization programs have improved a significant proportion of the housing that is likely to be occupied by low- and moderate-income households.

Notes and references are at the end of the text on pages 58-59.

SINGLE-FAMILY DETACHED HOMES

This series of photographs illustrates the age and diversity of single-family homes weatherized by the Program. They are chosen from each of the three climate regions studied under this evaluation.

The weatherization job on this house will include foundation wall repair.

This roofline suggests complex paths for air leakage.

Patterns of snow and ice indicate a leaky, poorly insulated attic.

A good candidate for wall insulation.

This concrete block house is typical of homes that are weatherized in rural Georgia.

II. PROGRAM HISTORY

The 1973 oil crisis hit Americans hard. Huge home heating bills hurt family budgets, sinking many into debt. The high heating bills hurt low-income families in colder states the most. In Maine, where nine out of ten homes are heated with oil, state officials and community action agencies worked with home owners and renters to seal house leaks where costly heated air poured out and cold air entered. Retrofitting cut bills and saved oil. Out of this effort, the nation's first weatherization program was born. Congress created DOE's Weatherization Assistance Program in 1976 under Title IV of the Energy Conservation and Production Act.

In its early years, the Program emphasized emergency and temporary measures, including caulking and weatherstripping windows and doors, and low-cost measures such as covering windows with plastic sheets. By the early 1980s, the emphasis had turned to more permanent and more cost-effective measures such as installing storm windows and storm doors and attic insulation. In 1984, regulations were passed to allow weatherization assistance funds to be spent on space and water heating system efficiency changes. In 1985, replacement of furnaces and boilers was approved.

Recent years have seen the increasing use of space heating system measures (such as tune-ups and installation of furnace component retrofits) and sophisticated diagnostic tools (such as blower doors). The staff has become more professional, and quality control has gone beyond visual inspections during monitoring visits to include the use of sophisticated measurement procedures.

New regulations for 1993, which implement changes Congress authorized in 1990, encourage the use of health and safety enhancements and the most cost-effective techniques for saving energy. These new rules allow the use of cooling efficiency measures, including air conditioner replacement, ventilation equipment, and screening and shading devices. These measures will

enable the Program to more effectively address the energy efficiency needs of hot climates. Barriers to performing work on heating systems and mechanical equipment also have been removed. The requirement that 40 percent of Program funds be spent on materials is waived in states that adopt approved advanced audits, thus ensuring audit-driven cost-effective tests of investments. These and other changes allow the flexibility to select measures appropriate to particular regions and dwellings.

Funding for low-income weatherization has also changed. The most money was spent on weatherization in the 1980s. Funding levels have declined steadily since then. Despite funding changes, the Program has grown in scope and become more technically sophisticated. In 1989, 1,100 local agencies throughout the United States conducted weatherization operations using almost \$500 million from multiple funding sources to weatherize approximately 250,000 low-income homes.

Installation Rates for Selected Weatherization Measures in Single-Family and Small Multifamily Homes, 1981 and 1989.

SINGLE-FAMILY DETACHED HOMES

CONTINUED

This farmhouse saved over 50 percent by air sealing, wall insulation, and furnace replacement.

An uninsulated attic and air leakage between the porch and main structure are the main energy problems with this dwelling.

The interface between old and new is often a trouble spot.

Movement of deteriorated foundation walls has opened large paths for air leakage.

Retrofit siding hides major holes that cause air leakage.

Built in sections over many years, this dwelling has major leaks between the main house and newer additions.

III. THE SCOPE OF WEATHERIZATION

A. Types of Measures Used

A variety of weatherization measures are used by DOE's Weatherization Program to improve the energy efficiency of dwellings occupied by low-income people.

Air leakage control was the most common type of weatherization measure installed in single-family and small multifamily dwellings in 1989. General caulking and weatherstripping around windows and doors was by far the most common of these measures. However, air sealing with blower doors (18 percent) and without blower doors (23 percent), and air leakage control measures for distribution systems (7 percent) were also common.

Insulation was the next most common type of energy conservation measure installed in 1989. Attic insulation was either installed for the first time or added to existing insulation in the majority of homes that received insulation. The measures of conventional wall insulation, rim or band joist insulation, and floor insulation were each added to between 10 and 20 percent of all weatherized homes. High-density wall insulation, foundation or perimeter insulation, attic or hatch access door insulation, and duct and crawlspace insulation were added to between 1 and 2 percent of weatherized homes.

Energy-efficiency improvements to water heater systems were made in 56 percent of the weatherized homes. Most of these retrofits involved tank or pipe insulation. In addition, water temperatures were reduced and low-flow showerheads were added to approximately 10 percent of homes.

Energy-efficiency improvements to windows and doors occurred in 42 percent of homes weatherized in 1989. Additional window and door work was conducted primarily for repair purposes. By far, the majority of these improvements involved the addition of storm windows (36 percent) or the replacement of entire windows (37 percent). Altogether, storm windows were added or entire windows were replaced on 61 percent of the weatherized homes. Storm doors were added to 4 percent of the weatherized homes, and exterior doors were replaced on 38 percent of weatherized homes.

Nearly one-third (30 percent) of the homes weatherized in 1989 had energy-efficiency improvements made to their space heating systems. Most of these improvements involved tune-ups, during which the heating systems were cleaned, controls adjusted, and filters replaced. Heating system component retrofits were completed in 7 percent of the weatherized homes. Entire heating systems were replaced in approximately 4 percent of homes.

Different types of measures are considered when weatherizing large multifamily buildings. These include heating, ventilating, and air conditioning control systems and various ventilation system modifications.

Frequency of Installation of Energy-Efficiency Measures in Single-Family and Small Multifamily Dwellings in 1989.

MOBILE HOMES

Evaporative chillers (swamp coolers) often mean large leaks.

Due to the economic realities of affordable housing, many low-income families live in mobile homes. Weatherizing mobile homes in the hot climate zone constitutes at least a quarter of all work in many agencies.

This home used over \$1,000 of fuel oil per heating season before weatherization tightened it up and installed a more efficient oil burner.

New doors and windows sometimes save energy, but air sealing ducts in mobile homes are usually a more cost-effective retrofit.

Mobile homes with poor foundations often develop major structural problems.

Very poor insulation causes major problems with mobile homes built before HUD's energy standards were adopted in 1976.

Skirting under a mobile home is not as important for the heating bill as belly board insulation, which can be blown in by weatherization crews.

Measures for Mobile Homes

There are seven million "manufactured homes" in the U.S. and the number is growing. Well over half were constructed before 1976, when HUD initiated its mandatory national standards on manufactured home construction. These older units, which tend to be occupied by lower-income people, suffer from a variety of ills. Energy problems stem from shoddy construction, improper site set ups, and poor maintenance. As a result, many are leaky, uncomfortable, and have high energy bills.

The profile of weatherization measures installed in mobile homes differs from that of other housing types. In 1989, mobile homes were much less likely to receive any type of insulation than the average home (20% vs. 62%), and nearly all mobile home insulation consisted of floor insulation. Blowing the space between the belly board and the floor of older mobile homes with insulation, in combination with attention to air sealing and duct leakage, solves many conductive and convective problems and raises the efficiency of the heating unit as well.

Blower door-assisted air sealing is becoming a more prominent part of mobile home weatherization. Quite frequently, major leaks are found in unobvious places, such as main electrical boxes, plumbing chases, and ducts. The combination of leaks in mobile home ducts and belly boards results not only in low heating and cooling system efficiency, but in uncontrolled air leakage. This wastes energy and can affect indoor air quality, raise moisture levels, and cause structural deterioration.

In 1989, water heating measures were installed less frequently (48% vs. 56%) in mobile homes than in other types of structures, while window and door

measures (50% vs. 42%) were installed more frequently. Installation of inside storm windows covering leaky jalousie-type windows is especially common in mobile homes. Most mobile homes receive one or more measures that are especially suitable for this type of dwelling, including underpinning, skirting, cool seals on the roof, and belly board insulation.

Mobile Home Duct System

Although almost two-thirds of the dwellings weatherized in the year of the study are single-family detached structures, other dwelling types are also common.

ROW HOMES (SINGLE-FAMILY ATTACHED DWELLINGS)

Row homes, which predominate in many older American cities in the Northeast, can be extremely wasteful of energy. Leaky flat roofs cause falling ceilings and massive air leakage.

The space under these bay windows may cause more energy waste than the windows themselves.

The space above porch ceilings is often connected to the inside of the front wall.

A solid exterior may conceal inner decay.

Leaky roofs pose big problems.

The consequences of unrepaired roof leaks.

Newly missing next-door neighbor causes major air infiltration.

Row House Measures

Row houses tend to be among the most wasteful and leaky housing stock in the country. Accordingly, extensive air sealing measures are undertaken on virtually all weatherization jobs. The work is complicated by the fact that some air leakage may be conditioned air from an adjoining house, a fact that impacts both energy and indoor air quality. In addition, part of the inherent architectural charm of row houses, including such details as porches and bay windows, can mask subtle convective and conductive problems. Thus, air sealing row homes requires special care and sealing techniques.

"First time" attic insulation is installed at higher rates in row houses than in any other type of housing, an indication of the poor thermal condition of much of this housing stock. In addition, roof repairs are more frequently a part of the weatherization job for row homes than for other housing types. A major source of energy waste in older row homes occurs when their flat roofs leak water, ultimately causing ceilings to fall. This allows stack-effect infiltration to have devastating effects on the fuel bill. As explained on page 18, stack-effect infiltration results from the rising of warm air in the interior, pulling in air at the bottom of the conditioned envelope and exhausting warm air at the top. Pressure differences at the top and bottom are at their maximum, which makes holes in these areas critical to repair.

Measures for Large Buildings

The weatherization of large multifamily buildings, those with five or more units, presents local agencies with challenges different from those presented by smaller dwellings. Most of the work is accomplished in distressed urban areas where both buildings and much of the surrounding communities suffer from maintenance problems and even abandonment. Consequently, facade facelifts in the form of window repair and replacement has been the focal point of most large multifamily operations, accounting for 80 percent of material expenditures in Program Year 1989 in which 20,000 units in multifamily buildings were weatherized (MacDonald, 1994).

The diversity of housing stock and approaches to weatherization found in the Single-Family Study holds true in the multifamily sector, where the unique features of the urban environment require especially creative responses. This diversity is illustrated by findings from three case studies summarized below (Kinney, et al. 1994).

The New York City weatherization operation, with its 22 local agencies, accomplishes over half of the multifamily weatherization work done nationally by the Weatherization Program. The need is apparent. New York City has 126,000 multifamily buildings with more than 1.9 million apartments. An average apartment uses over 865 gallons of fuel oil (or its equivalent) annually for heat and domestic hot water, a startlingly large number for the climate and average apartment size. This inefficiency makes multifamily buildings very good targets for cost-effective conservation retrofits.

LARGE MULTIFAMILY BUILDINGS

This large building in the Bronx was almost ready for abandonment when weatherization played a key role in its restoration.

This is a large multifamily dwelling in Holyoke, Massachusetts, which was weatherized by HAP Inc., from Springfield, Massachusetts.

This is the back of a four-story building in Brooklyn. After air sealing, boiler, and window replacements, the energy expenditures for this building are approximately 40 percent less than the previous year's fuel expenditures.

Measures for Large Buildings (cont.)

The trend in current multifamily weatherization operations in New York City is to concentrate on the heart of the building, the boiler room, and on its arteries, the distribution system. Poorly designed, controlled, and maintained heating systems are a major culprit in causing some buildings to consume *five to six times* as much energy as their neighbors. In response, professional energy auditors using state-of-the-art testing equipment and EA-QUIP analytical software, undertake building audits that result in detailed work orders. These include computations of costs and benefits of all retrofit measures anticipated and specifications of each element of the proposed work. These work orders, most of which are accomplished by the staff of the New York City Weatherization Coalition, are instrumental both in ensuring that resulting weatherization work meets rigorous standards and in leveraging funding from building owners.

In Chicago, the City government administers the Weatherization Program, serving single-family, smaller privately-owned multifamily buildings (typically three and four story walk-ups), and larger public housing projects managed by the Chicago Housing Authority. Working on the reputation of past performance, word of mouth results in a waiting list of over one year with buildings being served on a first-come, first-served basis.

In the past, weatherization measures were concentrated at the apartment level, and there was strong emphasis on storm windows and replacement windows. The new policy in Chicago is to weatherize whole buildings, which allows for working on heating systems before treating thermal losses in apartments. Frequently, the new policy results in the replacement of large, inefficient boilers and integrating modern electronic controls. In all cases, whenever major measures such as boiler replacements or large-scale window replacements are undertaken, building owners are required to bear 50 percent of the costs. In smaller buildings where tenants can control their own heat, digital thermostats are a frequently-installed measure.

Weatherization agencies in Minnesota weatherize about 1,000 large multifamily units each year, most of which are in the Minneapolis-St. Paul area. These range from row houses to 20-story high-rise buildings, but the most common are two- and three-story frame walk-ups with brick facades. Larger building work concentrates on boiler repair, controls, and distribution systems, with little emphasis on window repair work or even air sealing. Smaller buildings are air sealed (with emphasis on attic bypasses) and insulated like single-family dwellings. Multifamily work is guided by information from fuel bills and instrumented audits.

Weatherization of large buildings in our Nation's largest cities is a complex process. Many people have to work together in order for good weatherization jobs—those that save and keep saving energy—to happen. There is a growing cadre of technically competent engineers and contractors who are involved in the Weatherization Program's large multifamily retrofits. They practice such important crafts as making single-pipe steam systems work efficiently. When their practical wisdom is communicated clearly to building supervisors, systems tend to be maintained much better, with the consequence that savings endure. This can play a key role in the revitalization of distressed neighborhoods in our Nation's larger cities.

Housing Rehabilitation

This rehabilitated home had new windows installed with HUD funds, and insulation installed with DOE funds.

Before Weatherization

After Weatherization

This dilapidated home which received an impressive retrofit is one example of the substandard housing local agencies often serve. Holes in roofs, walls, and ceilings, and broken windows are common problems. Leveraged funds from non-DOE sources are often used to meet housing rehabilitation needs.

B. Sources of Funds

To implement the Program, DOE provides money to State Weatherization Agencies, more than 80 percent of which are located within executive departments responsible for human services, community development, or economic development. In turn, these agencies allocate funds to local agencies, of which 81 percent are private, nonprofit Community Action Agencies. Most of the rest are local or county governmental agencies and Native American tribes. The weatherization work is done by employees of these local agencies or by contractors.

Although other organizations fund and implement low-income weatherization programs, DOE has been the dominant source of funding for low-income weatherization, providing 45 percent of total funding between 1978 and 1989 and a comparable level in recent years. There was more investment in low-income weatherization in the late 1980s than in earlier years, but public funding levels have tapered off since then. More homes have been weatherized in cold states than in hot states, which partly reflects the formula used to allocate DOE's funds. The

formula weights heating degree days more heavily than cooling degree days. On a national level, funding for all low-income weatherization activities in 1989 totaled \$477.5 million, of which the largest single component was DOE funds of \$149.7 million (31 percent).

Another major source of weatherization resources is the Low-Income Home Energy Assistance Program (LIHEAP), administered by HHS. Since 1982, states have had the flexibility to allocate up to 15 percent of LIHEAP funds (now 25 percent after receiving a waiver) to energy conservation measures. LIHEAP funding peaked in 1987 and has since declined.

A third major source of weatherization money is the Petroleum Violation Escrow (PVE) Fund. These funds come from legal penalties assessed against oil companies convicted of violating price controls. The exhaustion of PVE funds devoted to low-income

weatherization on a one-time basis is the most dramatic cause of the decline in total weatherization funding from 1987 to 1992. State program managers indicate that total funding for low-income weatherization has dipped 30 to 40 percent since 1990, primarily because of the exhaustion of PVE funds.

Utilities provided 9.6 percent of funding available for low-income weatherization between 1978 and 1989; utility programs and funding were responsible for 22 percent of all units weatherized. During the 12 year period, 49 utilities spent \$418 million on energy measures but invested only about one-third as much per unit as the DOE Weatherization Program. A small amount of funding for low-income weatherization comes from miscellaneous other sources, including owners of rental housing weatherized under the Program and state weatherization programs, which in some cases emphasized comprehensive home repair or heating system retrofits.

Three Major Sources of Weatherization Program Funds, 1978 to 1992.

THE GEOGRAPHY OF UTILITY PROGRAMS

Geographic Distribution of Utility Expenditures on Low-Income DSM Programs in 1992

Geographic Distribution of Utility Expenditures Per Low-Income Household in 1992

SOURCES OF WEATHERIZATION PROGRAM FUNDS: 1978-1989

All Sources of Funding for Low-Income Weatherization: 1978-1989.

Definitions of Program Types:

DOE/WX = funds spent under DOE Weatherization Program rules and regulations.

HHS/WX = funds spent under HHS LIHEAP guidelines and not DOE's rules and regulations.

Utility = funds spent in utility programs independent of DOE's rules and regulations.

Other = funds spent in state weatherization programs or other independent programs.

the vast majority of non-DOE funds have been channeled through the Program underscores DOE's central role in directing weatherization activities nationwide and indicates the importance the new Program rules will have in guiding future weatherization investments.

D. Utility Partnerships

Utility programs are making significant, and increasingly important, contributions to the effort to weatherize low-income dwellings. According to Power et al. (1992), 102 utility low-income energy-efficiency programs operated in 1989, with investments totalling \$97 million (or \$109 million, expressed in 1992 dollars). By 1992, these numbers had increased to 132 programs with an annual expenditure of \$141 million (Brown et al., 1994).

Utility programs tend to be concentrated in a few states where weatherization services for low-income customers have been mandated by regulatory bodies. On average, utility-sponsored low-income programs invest about one-third as much per dwelling as the DOE Program. Unlike the DOE Weatherization Program, many of the electric DSM programs for low-income customers focus primarily on lighting and appliance measures. Water-heating measures (particularly low-flow showerheads) are common to both gas and electric DSM low-income programs. "Major" measures such as attic, wall, and floor insulation and storm windows are less common in these utility programs than in DOE's Weatherization Program.

C. Uses of Funds: DOE Sets the Pace

Regardless of its source, most funding for low-income weatherization has been spent according to DOE's Weatherization Assistance Program rules. By law, all funds appropriated to the Program by DOE are governed by DOE rules and regulations. In contrast, funds appropriated by LIHEAP can be spent by that program's much broader guidelines, which have allowed, for example, greater expenditures on furnace and boiler retrofits and replacements. Similarly, utility low-income DSM programs and state funding for weatherization can be spent as the funding agency deems appropriate.

In practice, 77 percent of all low-income weatherization money spent in the 12-year period between 1978 and 1989 was guided by DOE rules and procedures. Only 12 percent was spent in programs under LIHEAP regulations. The fact that

PROFILES OF SIX COORDINATED PROGRAMS

First-Year Energy Savings of Six Coordinated Programs

Costs of Six Coordinated Programs by Source of Funding

D. Utility Partnerships (continued)

By pooling utility and government resources in "coordinated" programs, utilities are able to offer more comprehensive weatherization to their low-income customers. Three types of utility low-income partnerships exist, which involve varying degrees of coordination between government and utility cosponsors (Brown and Hill, 1994).

- **Parallel Programs.** In these cases, the local weatherization agency operates two parallel programs—one funded by government grants and the other funded by utility contracts. The utility simply employs the agency as a subcontractor to deliver DSM services to low-income households. The utility-funded program is coordinated in the sense that some of the same staff and equipment are used by both programs.

- **Supplemental Programs.** These programs use utility funds to supplement the agency's government-funded weatherization program, with no changes to the operation of that program. The result is more weatherized homes, more comprehensive weatherization, or both.

- **Coupled Programs.** These programs employ a combination of utility and government funds to deliver weatherization services as part of an integrated program that is distinct from the agency's preexisting government-funded program. This type of program has the potential to outperform parallel and supplemental programs by taking advantage of the unique capabilities of each cosponsor.

Each of these types of coordinated programs provides utilities with access to trained weatherization professionals and associated equipment, which is often quite sophisticated and conducive to high-quality weatherization. In many regions of the country, there is a scarcity of such DSM capability. In addition, community action agencies are often uniquely qualified to tackle the problems associated with substandard shelter.

Brown and Hill (1994) conducted case studies of six coordinated low-income weatherization programs. All six programs achieved impressive levels of energy savings. For the three coordinated gas programs, annual savings ranged from 409 to 635 ccf (hundred cubic feet) per dwelling, and for the three electric DSM programs, annual savings ranged from 2,282 to 3,323 kWh (kilowatt-hours) per dwelling. Costs for the six coordinated programs ranged widely from \$1,539 to \$4,950 per dwelling. This range of costs is high relative to the amount typically spent in the DOE Weatherization Program, which averaged \$1,550 per dwelling in 1989. In addition, it is much higher than the typical investment levels of standalone utility-operated low-income weatherization programs.

The utilities and community action agencies managing each of the six coordinated programs indicated that the benefits of coordination far outweighed the costs.

AIR INFILTRATION/EXFILTRATION

Very leaky houses are uncomfortable and have high energy bills, so finding and curing infiltration problems is a high priority for weatherization operations. The rate of air infiltration in a home depends on many factors, the most important being the size and location of holes in the thermal envelope and the difference in temperature between inside and outside. Warm air inside a dwelling gives rise to "stack effect" infiltration as warm air tries to escape from the top of the envelope, bringing in cold air at the bottom. Wind and leaks in duct systems can also have a major effect on infiltration, but these effects are not usually as constant over the heating season as is stack-effect infiltration, which is at its worst on coldest days.

Note that in the middle of the heated envelope there is a neutral pressure zone where neither infiltration nor exfiltration occurs due to stack effect. This explains why caulking and weatherstripping in mid-envelope tends to save less energy than careful attention to the bottom and top of the envelope, where these natural driving forces are greater.

IV. THE EVALUATION PROCESS

The National Weatherization Evaluation is the first comprehensive evaluation of the Weatherization Assistance Program since 1984 (when the 1981 Program was evaluated). The evaluation was designed to accomplish the following goals:

- estimate energy savings and cost effectiveness;
- assess nonenergy impacts;
- describe the weatherization network;
- characterize the eligible population and resources; and
- identify factors influencing outcomes and opportunities for the future.

Working groups with more than 30 nationally known evaluation specialists and conservation program professionals were formed to help define these goals. They gave guidance to the ORNL evaluation team in planning five major studies and in reviewing draft reports. The five studies were as follows:

Single-Family Study—this study estimates the national savings and cost-effectiveness of weatherizing single-family and small multifamily dwellings that use natural gas or electricity for space heating.

Fuel-Oil Study—this study estimates the savings and cost-effectiveness of weatherizing single-family homes in nine northeastern states that use fuel oil for space heating.

Multifamily Study—this study describes the measures used, resources employed, and challenges faced in weatherizing large multifamily buildings.

Network Study—this study characterizes the weatherization network's leveraging, capabilities, procedures, staff, technologies, and innovations.

Resources and Population Study—this study profiles low-income weatherization resources, the weatherized population, and the population remaining to be served.

The findings from each of these studies are documented in a series of eleven reports. References to these reports are at the end of this document.

As a national program, weatherization incorporates considerable diversity that springs in large part from regional differences. Therefore, evaluation results are presented both in aggregate and for three climate regions: cold, moderate, and hot. The Single-Family and the Fuel-Oil Studies both compared the performance of randomly selected samples of weatherized dwellings with samples of similar dwellings that were not weatherized. Appendix A provides further information on the evaluation design and data collected by these two impact studies.

The National Weatherization Evaluation's
Three Climate Regions.

ADVANCED AIR SEALING

In the last several years, it has been shown that some previously ignored areas of dwellings can be potent sources of convective losses—and thereby offer good potential for savings if found and treated. As illustrated in the figures, these include interstices between floors, spaces between the conditioned envelope and such buffer zones as porches and garages, and areas between old and new portions of dwellings. The blower door, in conjunction with a gauge that measures differences in pressure, is a valuable tool in identifying leakage to or from these areas, helping both in identifying the magnitude of the leakage and in verifying when such measures as the blowing of high-density cellulose or other air-sealing measures will solve the problem. While only a few weatherization agencies have integrated these tests and tactics into routine operations, those which have done so achieve excellent savings.

As revealed by a blower door and a pressure gauge in a test that takes only several minutes, the area under this porch is directly connected to the envelope through floor joists between the first and second floor. High-density insulation is being used to air-seal this largest hole in the dwelling.

Note the infiltration area under the bathroom sink, which connects to the attic via a stud cavity in an interior wall.

Air sealing a plumbing chase on the first floor that corresponds with both attic and basement. Sealing holes in inconspicuous and hard-to-get-to places are frequently those which result in good, cost-effective weatherization jobs.

V. FINDINGS

A. Diversity of Dwellings and Agencies

Perhaps the most striking finding of the evaluation is the diversity among local weatherization agencies across the country. Some agencies weatherize 15 homes in a year; others weatherize thousands. Some agencies achieve savings of 30 to 40 percent of preweatherization consumption. Others produce no measurable savings. Some agencies employ state-of-the-art procedures, use a variety of funding and technical resources, and perform sophisticated self-evaluations. Others follow the same procedures year after year, do not evaluate their impacts, and rely entirely on DOE for funding.

The housing stock addressed by the Program also is diverse. Most low-income people live in homes built in the decades of cheap energy. Poor insulation and leaky construction have wasted energy from the start, and, inevitably, aging makes structures more energy inefficient, more expensive to heat, and often cold, unsafe, and unhealthy. Among the dwellings weatherized in 1989, 39 percent were more than 50 years old. On the other hand, 12 percent were less than 10 years old.

Dwellings have been classified into five types. Each type has unique weatherization needs.

Single-family detached homes are the dominant type of structure weatherized by the Program in 1989 (representing 58 percent of the total). Half of these single-family detached units heat primarily with natural gas, and only 10 percent heat with electricity. Elderly occupants reside in 40 percent of these houses, a higher concentration than for any other dwelling type. The vast majority these houses (73 percent) are owner-occupied.

Single-family attached dwellings (often called row homes) comprise the smallest housing-type category (3 percent of the weatherized population). Almost all are centrally heated (93 percent). As a class, these are the oldest buildings, with a mean age of 56 years. They also tend to have higher-income occupants and are located almost entirely in the moderate region.

Mobile homes comprise 18 percent of the weatherized population. They are by far the "newest" units, with an average age of only 17 years. They are more likely than any other housing to be heated with a nonmetered fuel (mainly propane). They are 78 percent owner-occupied and are occupied by individuals with the lowest incomes.

Small multifamily dwellings (those located in buildings with 2 to 4 units) comprise 12 percent of the weatherized population. They are heated primarily with natural gas (73 percent) and are typically renter-occupied (82 percent). Compared to single-family detached homes, they are only half as likely to have an elderly or handicapped occupant.

Large multifamily dwellings comprise 9 percent of the weatherized population and represent a distinct building type. They are located almost entirely in the moderate and cold regions (approximately half are located in New York City), and they tend to be older than the single-family dwellings weatherized by the Program (52 percent vs. 38 percent were built before 1940). They are almost all centrally heated by gas, electricity, or fuel oil.

Year of Construction of Dwellings Weatherized in 1989.

Types of Dwellings Weatherized in 1989.

BLOWER DOORS

Blower door setup, outside view.

Blower door setup, inside view. The technician is zeroing the gauges, so as to measure both air flow and the inside-outside pressure difference caused by the blower door. The speed of the fan is adjusted using the control on top of the fan.

Blower doors are variable-speed fans equipped with a frame and shroud that permits them to fit inside a variety of door frames. Instrumentation includes pressure gauges that enable the operator to determine the flow of air through the fan as well as the pressure the fan induces on a dwelling. Since leakier houses require more air flow to induce a given pressure difference, blower doors can measure the relative leakiness of a house. When used as a diagnostic instrument, they can also reveal the location of many leaks, thus providing a clear target for air sealing.

When the job is partially or fully complete, blower doors also provide technicians with fast feedback on the effectiveness of their work, thus contributing to increased practical wisdom on the part of the technicians and to the overall professionalization and efficiency of the weatherization process itself.

Experience has shown that high preweatherization blower door readings of flow (at a standard pressure of 50 pascals, for example) are strongly correlated with success in air sealing, as revealed by substantially lower postweatherization blower door readings.

Significantly, blower doors are also useful in revealing what does not need to be done, allowing weatherization crews to concentrate on real problems. This observation illuminates critical features of the evolution of the weatherization program and building science.

Prior to the advent of blower door technology and the detailed analysis of patterns of convective energy losses, conventional wisdom held that most air leakage occurs toward the mid-height of the conditioned envelope, primarily through doors and windows. Accordingly, application of weatherstripping and caulking in those areas was advocated in DOE instructions and related publications and was widely practiced by weatherization technicians and others. In the early days of blower-door-aided diagnostics and air sealing—which for most weatherization agencies included the period of this evaluation—these practices continued. In fact, blower doors do reveal leaks from doors and windows, although their effects are amplified, since small areas result in high-velocity air currents. Gradually, however, it was discovered that leakage from doors and windows represents a relatively small percentage of convective losses in most dwellings, and that genuinely serious leaks tended to occur at the bottom and (especially) the top of the conditioned envelope. Accordingly, careful air sealing in attics and basements is increasingly practiced by weatherization crews in most areas of the country. The use of blower door technology should be periodically evaluated at the local level to ensure that the technology promotes cost-effectiveness in various circumstances.

Cost of Materials to Weatherize a Typical Dwelling in 1989.

The Typical Dwelling

The typical dwelling¹ weatherized by DOE's Program in 1989 was a 51-year-old, single-family detached dwelling in the moderate region with 1,193 square feet of heated space. The three-person household living in the house had an income of \$7,641. Prior to weatherization, the typical dwelling was heated by an inefficient gas furnace (with a 75 percent steady-state efficiency). The dwelling had significant air leakage (1.3 air changes per hour) and limited, if any attic, wall, or floor insulation.

Weatherization for this dwelling consisted of installing insulation (primarily in the attic and walls), along with air leakage reduction and water heating system efficiency measures. Incidental repairs and health and safety measures were also performed. The dwelling received 28 crew hours of weatherization labor and \$561 of weatherization materials. After weatherization a quality control check was performed.

In the first year after weatherization, the typical dwelling saved 203 ccf of natural gas, or 15 percent of its preweatherization gas consumption and 21 percent of the gas it uses for space heating. Over the lifetime of the measures, the typical dwelling will save 4,060 ccf of gas, or slightly less than four years' worth of home heating fuel.

The Typical Agency

The typical agency² involved in the Weatherization Assistance Program is located in the moderate region, and weatherized approximately 350 homes in 1989, most of which were single-family, detached dwellings heated primarily with natural gas. This definition of the typical agency excludes agencies in the less populous hot and cold climate regions, agencies that serve densely populated metropolitan areas, and small agencies that serve one or two rural counties.

Based on 1989 data, the typical agency is a Community Action Agency that receives weatherization funding of almost \$600,000 from multiple sources, including DOE, PVE, and to a lesser degree LIHEAP. Operating two crews, the typical agency weatherizes nearly two homes each work day. The staff of 10 full-time employees includes energy auditors; envelope crews with a crew chief; client outreach and education staff; management, administrative, and clerical staff; and other technical and nontechnical staff, which may include a heating system specialist.

The typical agency also performs other services for about one-third of its weatherization clients, which might include installing smoke detectors or door locks. In addition, the typical agency refers about one-third of its clients to other public programs that offer such services as nutrition, health, fuel assistance, employment, and job training.

Weatherization Staff Employed by a Typical Agency in 1989.

DENSE-PACK CELLULOSE

Powerful blowing machines make the job of installing cellulose insulation more efficient.

Installing cellulose at high density has been found to be a powerful technique for installing insulation and achieving air sealing at the same time. Many crews find that the infiltration rates of some houses can be cut in half without using a tube of caulk. The secret is careful installation of high-density cellulose in wall cavities (and other places where it really counts) with a tube inserted directly where the insulation needs to go—and using power blowing machines to pack it in tightly. In FY 1989, most agencies had not yet incorporated this technique into their weatherization operations, but more recent analyses conducted in this evaluation (the Fuel-Oil Study and the analysis of high-performing agencies) suggest that these newer measures save considerable energy.

Installing insulation as the snow flies.

The small tube at the top is snaked into wall cavities, then slowly withdrawn as insulation fills them up. The result is a very tight fill.

Preparation, insulation, and cleanup keeps two weatherization team members working for most of a day.

Wall preparation. Shingles are positioned for fast reattachment after insulation blowing.

B. Program Benefits

National Energy Savings

During Program Year (PY) 1989, the Program weatherized 198,000 single-family or small multifamily homes, resulting in net energy savings during the following year equivalent to 601,000 barrels of oil, or almost 1,650 barrels of oil per day.³ Over the estimated 20-year lifetime of the weatherization measures, net savings from Program expenditures in 1989 are projected to be 69.7 trillion Btus, the energy equivalent of 12 million barrels of oil. These estimates are based on measured reductions in the use of primary heating fuels after weatherization. Savings of supplemental heating fuels were not measured.

Gas-heated dwellings account for 50 percent of the dwellings weatherized by the Program in 1989. It is estimated that the Program, which addresses only space heating and sometimes water heating energy efficiency, saved 18.3 percent of the gas used for space heating. This represents 13.0 percent of total gas use, including water heating, cooking, and other gas-appliance uses. Variations in savings by dwelling type were significant. For example, single-family detached dwellings (the dominant dwelling type served by the Program) saved over 50 percent more natural gas per dwelling than did mobile homes.

Electrically heated homes represent only 10 percent of the dwellings weatherized under the Program during 1989. Weatherization of these dwellings saved 35.9 percent of the electricity used for space heating. This represents 12.2 percent of total electricity use. As with gas-heated homes, both single-family detached and small multifamily dwellings saved more electricity than did mobile homes.

The Fuel-Oil Study showed that an average single-family dwelling located in the Northeast and heated primarily by fuel oil saved 160 gallons of fuel oil in the first year following weatherization. This is equivalent to 22.4

million Btus, or 17.7 percent of total fuel-oil use. (Fuel oil is generally used only for space heating.)

Measured savings for gas, electricity, and fuel oil were combined with estimates of energy savings for dwellings that heat primarily with other fuels such as propane, wood, kerosene, and coal. The average savings for all single-family and small multifamily dwellings weatherized in 1989 was estimated to be 17.6 million Btus per year, 18.2 percent of the energy used for space heating and 13.5 percent of total energy use.

Net Gas Savings by Types of Dwellings Weatherized in 1989.

Net energy savings for single-family and small multifamily dwellings weatherized in 1989

Primary heating fuel	Percentage of space heat	Percentage of total fuel use	Net savings (M/Btu/year)
Natural gas	18.3	13.0	17.3 MBtu/year
Electricity	35.9	12.2	18.9 MBtu/year
Fuel oil (Northeast)	17.7	17.7	22.4 MBtu/year
All fuels*	18.2	13.5	17.6 MBtu/year

*Includes estimates for propane, wood, kerosene, coal, and other fuels.

ATTICS

This is a 12-inch fiberglass batt that has been on top of a small crack in the ceiling below for only one winter. The dirt is from the passing of massive amounts of air driven by stack-effect exfiltration.

Single-component foams in conjunction with rigid board stock cut to fit attic openings achieve tight, long-lasting attic sealing.

This space between the chimney interior framing is completely open to the attic. Sealing this at the level of the attic insulation is likely to save more energy than replacing every window in the dwelling. An experienced weatherization crew technician can thoroughly (and safely) seal this opening in 15 minutes with a material cost of \$4.

Interior walls open to attics are commonplace—and must be sealed to prevent thermal siphoning. If this hole is not sealed during weatherization, the interior wall below is likely to be much colder in the winter than exterior insulated walls.

Nonenergy Benefits

The Program's weatherization activities have numerous benefits beyond reductions in energy consumption. Improvements to dwellings often raise the health, safety and comfort levels of occupants as well as increase the value of their homes. Reducing energy demand decreases the environmental impacts of energy production. In addition, lowering energy consumption produces a variety of economic benefits such as a reduced energy burdens, more funds for other expenditures, and increased employment. In this section, information on selected nonenergy benefits is discussed.

Occupant perceptions of the health, safety and comfort of their homes were much improved after weatherization. Occupants of weatherized and control homes were asked to rate the comfort, draftiness, safety, and heating expenses for their homes. They also were asked to rate their own health (in terms of the incidence of illnesses, such as colds, flu, allergies, headaches,

nausea, arthritis, which may be affected by the temperature, CO levels, or draftiness of the dwelling).

On every rating scale the weatherized group reported a highly significant and positive change between the before and after weatherization time periods. The control group, on the other hand, reported no change in any of the ratings. Thus, the weatherization clients experienced improvements in the comfort and safety of their homes, while the control group did not. The weatherized group also believed their homes became less drafty and their heating bills more affordable after weatherization. The control group said there was no change during the same time periods. Finally, the weatherized group felt that there had been an improvement in their own health, while the control group did not.

Although it is difficult to place a monetary value on these health, safety, and comfort benefits, occupants of weatherized dwellings recognize and appreciate them.

Occupant Perceptions of Nonenergy Benefits of Weatherization in Weatherized and Control Dwellings

BASEMENTS

These photos illustrate a weatherization tactic used to block massive infiltration at the bottom of the heated envelope. Sometimes doors or even insulating walls have to be constructed to form an effective air barrier. Skilled weatherization crews can accomplish this job in two hours or less at a materials cost of only \$60 or so.

A new bulkhead door and insulated sheathing isolate the area under a porch, thus solving a major infiltration problem.

Sealing a new basement partition wall.

Outside view, bulkhead doors open.

Inside view, new partition wall with weatherstripped access door.

Air sealing at sill plate with foam. This infiltration-stopping measure is necessary with most weatherization jobs.

Nonenergy Benefits (cont.)

Environmental benefits from weatherization include the reduction of greenhouse gas emissions. The principal gases of concern from the perspective of global warming are carbon dioxide (CO_2), methane (CH_4), and nitrous oxide (N_2O). The following calculations are based on dwellings weatherized in 1989 that heated primarily with electricity, natural gas, fuel oil, LPG, or kerosene.

Weatherizing a dwelling that heats primarily with natural gas reduces carbon emissions by 0.2489 metric tons per year. Those heating with electricity reduce carbon emissions by 0.475 metric tons per year, assuming that emissions from electricity generation are equivalent to those from bituminous coal combustion. The carbon emission reductions per dwelling unit for fuel oil, LPG, and kerosene are 0.445, 0.263, and 0.306 metric tons of carbon, respectively. These estimates translate into CO_2 emissions 3.67 times higher because of the additional weight of the two oxygen atoms.

Methane has 35 times the warming potential of CO_2 . If the entire cycle of production, transmission, distribution, and household end-use is included, a typical weatherized dwelling, heated primarily with natural gas, will reduce methane emissions (in CO_2 equivalents) by 0.090 metric tons per year. The emission reductions from the other types of heating fuels are much smaller.

Electricity generation is the only source of nitrous oxide emissions that is relevant to home heating. Weatherization yields an annual reduction in N_2O emissions of 0.173 metric tons per electrically heated dwelling, in CO_2 equivalents.

The 1989 Program as a whole reduced the equivalent of more than 4 million metric tons of CO_2 over the lifetime of the measures. The amount of CO_2 -equivalent emission reductions due to various types of heating fuels and greenhouses gases are shown in the figures on this page. Since most of the dwellings weatherized by the 1989 Program were heated primarily

CO_2 -equivalent emission reductions of 1989 Program, by type of greenhouse gas.

CO_2 -equivalent emission reductions of 1989 Program, by type of heating fuel

primarily with natural gas, these dwellings are responsible for the biggest share of the CO_2 -equivalent reductions. They are also the only dwellings with a measurable methane impact. Carbon reductions account for the vast majority of the Weatherization Program's reductions of CO_2 -equivalent greenhouse gas emissions. The next largest greenhouse gas impacted by the Program is methane.

HEALTH AND SAFETY

Testing for carbon monoxide insures both furnace efficiency and safety.

Some weatherization crews install security measures on first-story windows.

Smoke alarm installations improve safety.

Higher level windows receive grates to promote child safety.

The value of nonenergy benefits is often difficult to quantify. For the purposes of the evaluation, selected nonenergy benefits were assigned a dollar value, but the methods used to estimate their value varied. Estimates of environmental benefits relied on a literature review and on information about the proportions of weatherized dwellings using various fuel types and the average savings of different fuels. Estimates of employment benefits combined a literature review with data on Program employment, the skill levels of workers, and managers' judgments concerning the job market for weatherization workers. Data on Weatherization Assistance Program expenditures for home repair were used to quantify the benefits associated with maintaining or enhancing property values and extending the lifetimes of dwellings. The monetary benefits of reducing the incidence of fires were quantified using insurance industry data. Estimates of reductions in arrearages were based on a literature review and data on payment histories collected on the dwellings included in the evaluation. For each benefit included in the estimate, we developed an average value per weatherized dwelling.

Ultimately, the dollar value of nonenergy benefits resulting from the weatherization of single-family and small multifamily dwellings was estimated to be \$976. The following table gives a summary of the nonenergy benefits.

Type of nonenergy impact	Value of the impact per dwelling
Increased property value	\$126
Reduced incidence of fire	\$3
Reduced arrearages	\$32
Federal taxes generated from direct employment	\$55
Income generated from indirect employment	\$506
Avoided costs of unemployment benefits	\$82
Environmental externalities	\$172
Total	\$976

HEATING SYSTEMS

From left to right: A boiler technician, a local weatherization official, and an owner celebrate the recent installation of an energy-efficient boiler in a large multifamily building in Brooklyn. Owners in New York and some other states provide 25 percent or more of the cost of the work, thus leveraging scarce weatherization funds.

Modern multi-setback thermostats are cost-effective measures in many weatherization jobs.

Kerosene heaters, like this one stored in the basement, contribute to poor indoor air quality. Education work with weatherization clients includes stern warnings about the hazards of these heaters—and the importance of getting rid of them entirely.

An old boiler in a single-family dwelling in Philadelphia has plenty of life left in it, but its burner was inefficient and unsafe. This new burner assembly will save about 14 percent of the annual fuel oil bill.

Furnace testing for safety and efficiency has recently become a routine part of many weatherization operations, yet there are still states which pay little attention to heating system work. Others do major work—when needed—ranging from switching to efficient oil burners to boiler replacement.

Many weatherization agencies use furnace testing equipment to measure the efficiency and safety of heating equipment.

Filthy return air filters, found frequently in the weatherization program, are both unhealthful and inefficient. Cleaning and tuning of furnaces, setting controls for efficiency, replacing filters—and empowering clients to do the job in the future—are routinely accomplished in most weatherization operations.

C. Cost Effectiveness

Cost effectiveness is a measure of how well a program works. To assess the cost effectiveness of the Weatherization Assistance Program, the market value of energy savings (and in some cases other benefits) was compared to the cost of installing the measures that produced them. Benefits and costs were discounted over the estimated life of the measures. Cost effectiveness was assessed only for single-family and small multifamily dwellings because estimates of program impacts were not available for large multifamily buildings, which comprised only 9 percent of the dwellings weatherized in 1989.

Program Costs

DOE regulations in 1989 required (subject to certain exceptions) that the average of all costs not exceed \$1,600 per house and that at least 40 percent of this total be spent on materials that remain in the weatherized houses.⁴ When the weatherization work is supplemented by non-DOE funds, average costs may exceed \$1,600, and materials costs may represent less than 40 percent of the total.

To provide a picture of costs that is reasonably consistent regardless of the sources of funds used, costs were grouped under two broad categories: (1) installation costs (i.e., labor and materials assignable to particular houses) and (2) overhead and management costs. Overhead and management costs include costs directly related to installation but not readily assignable to particular houses (e.g., vehicles, travel time, and field supervision) and program management (e.g., intake, inspections, and general administration).

Installation costs for single-family and small multifamily dwellings weatherized in 1989 averaged \$1,050. For not quite half (45 percent) of the dwellings, these costs fell within the \$600 to \$1,200 range. The chart shows the range of costs.

Because of variations in record-keeping, it proved difficult to specify overhead and management costs with the same degree of precision as installation costs. After approaching the problem from several perspectives, the evaluators settled on an average cost of \$500 per single-family and small multifamily dwelling nationwide.

The evaluation examined cost-effectiveness in detail from three perspectives:

- **The installation perspective:** the only benefit valued was net energy savings and the only costs included were installation expenditures;
- **The program perspective:** the only benefit valued was net energy savings, and costs included installation, management, and overhead costs; and
- **The societal perspective:** benefits included both net energy and nonenergy benefits, and costs included installation, management and overhead.

Installation Costs for Single-Family and Small Multifamily Dwellings Weatherized in 1989.

DOMESTIC HOT WATER

Conserving energy used to heat water is usually a cost-effective undertaking. Stopping leaks with minor plumbing repairs can result in substantial savings, as can installing low-flow devices like shower heads and faucet aerators. Most weatherization agencies report that the best results come from combining client education with good-quality shower heads. Similarly, the installation of tank insulation by weatherization agencies is frequently accompanied by turning down the thermostat on the water heater, an action that is often taken in conjunction with client education to promote sustained energy savings. Many agencies also install pipe insulation a few feet on the cold water inlet side (to prevent thermosiphoning during the standby cycle) and 10 feet or more on the hot water side.

A flue damper installed on this domestic hot water heater limits heat loss to the chimney during the off cycle.

The weatherization crew which insulated the tank and pipes entering and exiting from this hot water heater did an excellent job.

D. Performance by Climate Region

Performance indicators for the national Program mask a great deal of diversity. This diversity springs from regional differences and associated housing types and needs and from varying practices of weatherization agencies. The following sections present the evaluation results by region. Characteristics of the housing stock and local agencies account for much of the regional variation in weatherization practices and measures installed. These, in turn, provide important background for understanding regional variations in weatherization costs, energy savings, and cost-effectiveness.

Types of Dwellings Weatherized in 1989 in the Cold Region.

Types of Heating Fuels in Single-Family and Small Multifamily Dwellings Weatherized in 1989 in the Cold Region.

As a whole, the Program is most cost-effective in the cold and moderate climate regions of the country, where programs are concentrated. In the hot region, where agencies are smallest and the low-income housing is most dilapidated, the Program saves less energy per dollar expended.

The Cold Climate Region

The cold region contains 11 states with an average of 7,444 heating degree days. In 1989, approximately 150 local agencies in this region weatherized more than 40,000 dwellings (18 percent of the total weatherized population).

Benefit/cost ratios are greater in this region than in any other region, ranging from 1.3 to 2.9 depending upon the "perspective." This region also achieves the highest savings of any region, based on the Single-Family Study. For natural gas consumption, the first-year net savings of 235 ccf represent a 25 percent reduction in the gas used for space heating and an 18 percent reduction in total gas usage. Net electricity savings total 2,686 kWh for the first year, which is a 42 percent reduction in electricity use for heating and a 14 percent reduction in total electricity usage. Total costs average \$1,576 per household, higher than the national average.

The majority of weatherized homes in the cold region are single-family detached (63 percent). Findings from the Single-Family Study show that this region has the oldest housing stock (averaging 45 years) and weatherizes dwellings that are on average larger than the other two regions (1,181 square feet). The primary heating fuel, as with all regions, is natural gas. This region, however, has a significantly higher portion of the population using fuel oil. A central heating system was found in 83 percent of the dwellings, the largest proportion of any region, and supplemental heating fuels are less common (24 percent of the weatherized single-family population). Two-thirds of these dwellings are owner-occupied, and they have the largest average number of occupants of any region.

The cold region uses the most rigorous methods for both client and weatherization measures selection. Integrated audits for measures selection are used over three times more frequently than the national average. The use of advanced diagnostic techniques is higher than in any other region. The Single-Family Study shows that blower door tests are performed almost twice as frequently as the national average. The cold climate zone has high installation rates for insulation, water heating, and space heating measures. In contrast, the cold region has relatively low installation rates for structural measures and windows and doors.

DOORS AND WINDOWS

Although most dwellings require air sealing, insulation, furnace retrofits, and at least minor repair work, exactly which tactics to employ is a decision that depends on the circumstances of the dwelling, the funding of the agency, and the know-how of the auditor and crews. This evaluation, plus testimony from experienced practitioners in the field, has shown that cookbook procedures employed in the early days of the Program—weatherstripping, caulking, and storm windows—were only marginally effective. Audits using advanced diagnostics direct crews to the real problems in a dwelling and usually result in more cost-effective work.

Window and door repair is a necessary part of most weatherization operations, but many agencies in the moderate and cold climate areas have abandoned the practice of routinely installing storm windows and exterior doors because they have found these measures do not save as much as many other less costly conservation measures. In less severe climate areas, storm windows and exterior doors still play a large role in weatherization operations, although this evaluation and others have shown that other measures are usually more effective and less costly.

A new lock set is only marginally cost effective as a weatherization measure (it can aid in air sealing), but since it supplies a measure of security, this repair can be the most important one for a client. Sometimes a new door performs a similar security function.

When doors and frames are in this condition, weatherization jobs include replacement of both.

Although this storm window is still functional, missing window trim and a rotten sill plate have done substantial damage. The sash weight is visible from the outside of this dwelling.

Glass replacement is inevitably time-consuming but necessary. Most agencies rebuild the sash to ensure good air sealing.

When window frames are out of square in an older home—usually due to foundation problems—some agencies try to repair the primary window and install new storm windows.

This basement window will be replaced by fixed-board insulation sealed in place by foam.

Gas Savings

Gas Savings by Climate Region.

The Moderate Climate Region

The moderate region consists of Washington, D.C., and 24 states, including the northern half of California. The region has an average of 5,906 heating degree days. In 1989, this region contained nearly 570 local agencies that weatherized more than 140,000 dwellings (64 percent of the total weatherized population).

Benefit/cost ratios are substantial in the moderate region, ranging from 1.2 to 2.7 depending upon the "perspective." This region also achieves higher than average savings, based on the Single-Family Study. For natural gas consumption, the first year net savings of 182 ccf represents an 18 percent reduction in gas used for heating and a 12 percent reduction in total gas usage. Net electricity savings total 2,479 kWh for the first year, which is a 44 percent reduction in electricity use for heating and a 15 percent reduction in total electricity use. Total costs average \$1,580 per household, essentially the same as the cold climate region investment level.

Just over half of the weatherized homes in the moderate region are single-family detached dwellings. This climate zone also contains almost 88 percent of all large multifamily dwellings weatherized. Findings from the Single-Family Study show that this region has dwellings that are older than the national average (44 years on average for the region). The use of natural gas is predominant in this region, with more than 56 percent of the weatherized dwellings (in the Single-Family Study) using this type of fuel. This region contains the smallest population of owner-occupied dwellings (59 percent of the single-family and small multifamily dwellings).

In the moderate region, only 15 percent of the clients were selected on the basis of estimated energy use or savings, as compared to 43 percent in the cold region. Similarly, integrated audits were used in only 5 percent of the dwellings, compared to 28 percent in the cold region. However, this region excelled in the use of heating efficiency tests as a diagnostic tool and later for quality control. In the moderate region, all of the major types of weatherization measures were installed at higher than national rates.

Types of Dwellings Weatherized in 1989 in the Moderate Region.

Types of Heating Fuels in Single-Family and Small Multifamily Dwellings Weatherized in 1989 in the Moderate Region.

MOBILE HOME MEASURES

Many mobile homes have inconspicuous air leakage paths that can be clearly identified with blower doors, yet at the time of the Single-Family Study, few agencies in the hot region used blower doors. Successful weatherization work focuses on closing leaks at the bottom of the conditioned envelope, especially around the duct system. A recent Indiana study showed 32 percent savings in mobile homes resulted from blower-door guided infiltration reduction and blowing cellulose insulation in the belly board. A recent evaluation of the Vermont Weatherization Assistance Program provided evidence of substantial electricity savings from air sealing the water heater compartment of mobile homes, even when the electric water heater had already been jacketed.

The interface between the riser in a supply duct and the floor of a mobile home is frequently found to be a source of air leaks, both when the furnace fan is on and when it is not. Here a technician in Indiana uses a technique his agency developed to achieve a tight, lifelong seal.

Sealing the opening to the evaporative cooler during winter months is routinely accomplished by weatherization technicians in Arizona, who find this a very cost-effective weatherization tactic with both mobile homes and site-built structures. Solar screens also result in significant savings in this semidesert climate.

A 30-foot-long plastic pipe is used to blow insulation between the belly board and the floor of a mobile home.

Types of Dwellings Weatherized in 1989 in the Hot Region.

Types of Heating Fuels in Single-Family and Small Multifamily Dwellings Weatherized in 1989 in the Hot Region.

The Hot Climate Region

The hot climate region consists of 14 states, including the southern half of California, and has an average of 2,527 heating degree days. In 1989, this region contained nearly 380 local agencies which served 40,000 dwellings (18 percent of the total weatherized population).

Benefit/cost ratios for the hot climate region range from 0.4 to 1.6 depending on the "perspective." This region saves less than the national average, based on the Single-Family Study. For gas-heated homes, the first year net savings of 91 ccf represents a reduction of 15 percent of total gas used for heating and an 11 reduction in total gas usage. Net electricity savings total 595 kWh the first year, which is a 16 percent reduction in the electricity use for heating, or a 5 percent reduction in total electricity use. Total costs average was \$1,469 per household, the lowest in the nation.

Nearly three-quarters of the weatherized homes in the hot region are single-family detached homes. This region also has the largest population of mobile homes (23 percent of weatherized dwellings). Findings from the Single-Family Study show that this region has by far the youngest and smallest dwellings (averaging 33 years and 987 square feet, respectively). Liquid propane gas is used as a primary heating fuel approximately twice as often as the national weighted average, and central heating systems are present in only one-quarter of the homes weatherized in 1989. The hot region also has the largest proportion of elderly occupants (62 percent higher than the national average) and handicapped occupants (67 percent higher than the national average).

In this region, measures are usually selected from priority lists rather than through the use of an energy audit, and sophisticated diagnostics are rarely used. Space-heating measures were installed in only 2 percent of the dwellings in this region, according to the Single-Family Study. Insulation and air leakage control measures were also installed less frequently than the national average. In contrast, the hot region installed more window and door measures and spent 28 percent more than the national average on structural measures, reflecting the more dilapidated condition of low-income housing in this region.

Electricity Savings

Electricity Savings by Climate Region.

LARGE MULTIFAMILY MEASURES

Electronic controls can contribute enormously to savings. This device varies boiler firing time in response to outside air temperature and return condensate temperature to ensure even heating.

This complex in Brooklyn which was previously served by four, 40 horsepower gas-fired boilers is now served by a more efficient single 125 horsepower boiler fired with #6 fuel oil.

This large complex in the Bronx with 361 units now has a pair of new energy-efficient 200 horsepower boilers and a newly designed distribution control system.

Newly insulated pipes traverse the boiler room on the way to apartments upstairs. The superintendent has added the air sealing job and fresh paint.

This manometer is a precision instrument that can be used as both a draft gauge (shown with a large boiler) and as a tool to explore air leakiness between zones and stack-effect infiltration.

Old boilers such as this one have substantial radiational heat losses, here being measured with a spot radiometer.

VI. FOUNDATIONS FOR CHANGE

The fundamental purpose of the National Weatherization Evaluation is to analyze the performance to date and identify promising opportunities for the future. Knowing which measures tend to produce good savings—and which don't—is critical in providing useful feedback to weatherization practitioners.

A. Savings Associated with Specific Program Practices

The study found that the following practices are associated with higher-than-average savings:

- **Weatherizing high energy users.** Within each climate region, weatherizing high energy users is associated with high energy savings. High energy use usually points to specific weaknesses in the dwelling's envelope or heating system. Solving such problems usually produces highly cost-effective savings. This is illustrated by the figure which shows dramatic differences between savings achieved by the weatherization jobs accomplished on the highest quartile of gas and electricity users versus the lowest quartile.

- **Using an integrated audit of the heating system and envelope.** Integrated audits help pinpoint problems and guide weatherization work towards what makes a difference—and away from what doesn't. They consider both envelope and heating and cooling system needs, and provide savings-to-investment ratios for individual measures. Although integrated audits were just emerging in 1989, several of the high-performing agencies identified in the Single-Family Study used them.

- **Curing distribution system problems.** Air leakage from distribution systems can cause serious health and safety problems, as well as affect energy consumption. Curing them is correlated with higher-than-normal savings.

- **Replacing furnaces.** This measure is not only positively correlated with higher-than-average savings, but also frequently solves safety and health problems. Since this is usually a high-cost measure, its cost-effectiveness—considered as only an energy conservation measure—is not always high. On the other hand, it often is a vital health and safety measure, since removing a furnace with a broken heat exchanger can improve indoor air quality and save lives.

- **Installing attic insulation.** This evaluation clearly showed that the installation of insulation in attics never before insulated is particularly cost-effective.

Gas Savings

Electricity Savings

Energy Savings Is Greatest in Homes That Use the Most Energy.

ADVANCED ENERGY AUDITS

Advanced energy audits consider both envelope and heating and cooling system needs, and produce estimated energy savings, savings-to-investment ratios, and a list of the quantities of materials necessary to complete weatherization. Another distinguishing feature of advanced energy audits is their use of billing histories to gauge the relative opportunities for savings and to reconcile engineering estimates of consumption and savings.

Advanced energy audits can use a variety of data provided by the auditor and by diagnostic measurements (air leakage and equipment efficiencies).

The National Energy Audit (NEAT) is a sophisticated computer-based audit developed specifically for DOE's Weatherization Assistance Program. NEAT uses a variety of data (on the building and its heating and cooling systems) to produce a prioritized list of cost-effective measures, customized for an individual house. It is advanced, yet user friendly.

This audit is one option for states. Some states have developed comparable audits tailored to their local needs.

SIMPLIFIED OPERATION DIAGRAM OF NEAT

At the "start," users can:

1. enter building data,
2. customize setup of NEAT, and
3. recall previous building data.

At the "end," users have the option of entering and adjusting results with billing data.

A. Savings Associated with Specific Program Practices (cont.)

- **Installing wall insulation.** During the time of the evaluation, only a few agencies had begun using the high-density installation technique (which accomplishes air sealing and insulation with a single operation). However, weatherization jobs that included high-density wall insulation showed even greater savings than those that used the older technique.

- **Installing floor insulation.** The presence of this weatherization measure was also positively correlated with greater-than-average overall savings. It is especially effective when the floors insulated are over vented crawl spaces.

- **Installing water heater measures.** These measures include tank and pipe insulation as well as turning down thermostats. The result is a diminution of base-load consumption of natural gas measurable through analysis of billing data.

Investments in storm windows were not generally associated with measurable energy savings. The payoff expected from another measure—blower-door-assisted air sealing—also was not discernible in the Single-Family Study. This finding is attributed to the fact that blower doors were just being introduced into local agency procedures in 1989, when only 18 percent of completed dwellings received blower-door-assisted sealing. Today, agencies offer training in their use. In fact, low-income weatherization agencies have become leaders in the application of blower doors and are generally convinced they save energy.

B. Promising Management Practices

A handful of other practices employed by many weatherization agencies clearly make sense, but their impact could not be quantified through this evaluation. These include client education and resource leveraging. Some agencies are very active in providing client education and report good success in forming partnerships in which recipients of weatherization services participate in a number of concrete conservation activities in their homes.

Leveraging from utilities to accomplish the ends of demand-side management on the one hand and cost-saving conservation services for low-income families on the other is becoming an increasingly important opportunity for enhancing weatherization. Utility partnerships are emerging across the country. Some agencies, for instance, provide electricity conservation services in conjunction with weatherization. These routinely involve removing inefficient incandescent lighting fixtures and replacing them with compact fluorescent lighting, and sometimes replacing inefficient refrigerators with efficient ones. Other utility partnerships have enabled capital-intensive investments such as energy-efficient replacement furnaces that might otherwise not be possible.

Still problematic for many local agencies is the extremely poor condition of many dwellings. The Program will be stronger when adequate housing rehabilitation funding allows local agencies to provide needed repairs and devote a larger share of their DOE funds to energy-efficiency improvements.

HIGH SAVINGS FROM ATTIC INSULATION

The core of this wood-framed home was built in approximately 1955; since then, two small additions have been constructed, resulting in 1,277 square feet of living space, and a complicated roof-line prone to water and air leakage. Prior to weatherization, the home had no insulation in its attic, walls, or foundation, and its 14 wooden window frames and two wooden doors were rotten and leaky. The home was heated by two gas space heaters—one in the living room and the other in one of the four bedrooms. The 30-gallon water heater and the stove also used natural gas.

The weatherization agency spent \$900 in materials and \$400 in labor to weatherize this house. A state-wide priority list of measures was used to select the weatherization measures. The job involved blowing approximately 3" of loose-fill fiberglass insulation across the attic floor, adding two gravity vents for each of the bathrooms, repairing and replacing several windows, replacing one of the doors, and generally caulking and weatherstripping.

During the year after weatherization, the client used 1,002 ccf of natural gas, representing a decrease of 141 ccf (12.3%). The occupants judged their home to be noticeably less drafty after weatherization and much less expensive to heat.

VII. REMAINING OPPORTUNITIES

A. Additional Investments Per Home

In general, the amount invested in weatherizing a home is directly related to the magnitude of energy savings. A regression analysis of over 1,800 gas-heated homes showed that gas energy savings increased by 15 ccft/year with each additional \$100 invested (in labor and materials). The average rate of increase in energy savings did not diminish as investments increased from \$1,000 to \$3,000. In FY 1989, the average investment per house was about \$1,000 for labor and materials. Houses that received larger investments, however, clearly saved more energy. For example, high-saving dwellings benefited from total expenditures for labor and materials of \$1,192, which was 14% more than the national average of \$1,050. Low-saving dwellings, however, received an investment of only \$714 (or 68%) of the average national investment. Similarly, higher-saving agencies were more likely to obtain funds from non-DOE sources so that a higher average investment per dwelling was possible. These results suggest that there is a cost-effective potential for substantially increasing energy savings by increasing the average investment per dwelling.

Relationship of Amount Invested in Weatherization Measures to Energy Savings

The proportion of the funds invested in various types of weatherization measures also is an important determinant of energy savings. In high-saving dwellings, 38% of the total spent on materials was invested in insulation, and 16% in heating systems. In low-saving dwellings, in contrast, 27% of the total spent on materials was invested in insulation and 3% in heating systems. In low-saving dwellings far larger proportions were spent on structural repairs (25% versus 7%) than in high-saving dwellings, and more was invested in windows and doors (15% versus 4%). Similarly, higher-saving agencies invest more in insulation and heating systems and less in windows and doors.

TARGETING SAVINGS POTENTIAL

This 90-year-old home in Nebraska has more than 4,000 square feet of heated living space and 43 windows for its 10 occupants (eight children and two parents). Although the home had 43 storm windows prior to weatherization, the heating system was inefficient, the attic insulation was insufficient, and no floor or wall insulation was present. Before weatherization, the house consumed 4,800 ccf of gas each year, resulting in annual heating bills of approximately \$2,500, creating a significant energy burden for this household.

The local weatherization agency spent \$2,250 in direct materials and labor from a variety of funding sources to weatherize this home. Most of its effort was dedicated to adding insulation to the attic, sidewalls, kneewalls, collar beams, and floor. In addition, the water heater and water pipes were insulated; air leakages were sealed; the space heating system was cleaned, tuned, and repaired; and several doors and windows were fixed.

These weatherization measures resulted in a 25% reduction in the household's home heating bills, and created a much more comfortable living environment. The occupants described their home as "very drafty" prior to weatherization and "not at all drafty" afterwards.

A. Additional Investments Per Home (cont.)

Many measures installed by the Program show significant opportunities for additional energy-efficiency improvements. Although the weatherized homes were clearly tighter than the control homes, approximately 80% of them still had air leakage rates that exceeded 1,500 cfm₅₀ (a threshold above which more air infiltration reduction is generally recommended). The R-values in weatherized homes were significantly higher than those in control homes, however, the R-values of the attic insulation in weatherized homes were still often below DOE-recommended levels. For example, about 26% of weatherized homes had attic R-values of less than R-19 and 63% had R-values of less than R-30. R-19 or less is below recommended levels in all climate regions in the U.S and R-30 is below the recommended level for all except the hottest regions. The need for more frequent installations of attic and wall insulation was especially important in the hot region. The poor condition of heating systems and ducts in many homes also pointed to opportunities for additional savings.

Although many important, and cost-effective, energy-efficiency improvements are being implemented by the Program, more funding would make it possible to do much more. Because of the overhead costs involved in setting up work in each home, it would be most cost efficient to capture as many opportunities as possible during the DOE-sponsored installation. In addition, because a home will rarely be revisited at a later date, cost-effective measures that are not installed are likely to be long-term "lost opportunities." Leveraged funds from utilities, and other sources, are an important vehicle for providing more complete and comprehensive weatherization and for minimizing lost opportunities.

Many low-income homes need extensive structural repairs, which must be paid for with leveraged funds. For these homes, leveraging of housing rehabilitation funds to supplement DOE funds is an essential step in achieving structural integrity and energy efficiency.

Average Materials Costs (in 1989 dollars): All Weatherized Dwellings vs. High- and Low-Saving Dwellings

Targeting Needy Households

Targeting high burden and high expenditure households offers the opportunity to reduce utility bills of the neediest households and achieve sizable energy savings. The above diagram identifies 2.1 million program-eligible households that have both high energy expenditures (averaging \$1,339 per year) and high energy burdens (averaging 30.4 percent of their income).

B. Targeting the Neediest Households

According to the Energy Information Administration, in 1990, 19.4 million dwellings were occupied by households with incomes below 125% of the poverty line (the income eligibility standard used by many states in determining eligibility for the DOE Program) and 27.9 million dwellings were occupied by households with incomes below 150% of the poverty line (an alternative standard used). Given the large population remaining to be served by the Weatherization Program, it is critical for local agencies to focus resources on households with the greatest need for weatherization and with the largest potential for benefits.

One strategy for targeting weatherization assistance funds is to identify households with both high energy expenditures and high energy burden. High expenditure households are good targets because high expenditures are correlated with high energy savings potential. High burden households are good targets because they can least afford the costs of the energy they consume and they are the least likely to be able to make energy-saving investments in their homes.

The 1990 Residential Energy Consumption Survey (RECS) was used to statistically estimate the size and characteristics of the target group that appears to have the greatest potential to benefit from weatherization assistance. The evaluation defined the groups as follows:

- **High Expenditure Households**—those with the highest space heating costs per heating degree day and square foot relative to others in their climate zone and region. This group included 5.0 million low-income households who had average energy expenditures of \$1,233 and an average energy burden of 19.2% of income.

- **High Burden Households**—those with the highest energy burden (expenditures in proportion to income) relative to others in their climate zone and region. This group included 7.2 million low income households who had average energy expenditures of \$1,175 and an average energy burden of 30.1% of income.

- **High Burden/High Expenditure Households**—those that qualified in both categories above. This group included the 2.1 million households who had average energy expenditures of \$1,339 and an average energy burden of 30.4% of income.

Several key characteristics help to define the High Burden/High Expenditure households. These households have very low incomes—they have an average income of \$6,114 compared to \$10,048 for all low-income households. A substantial share of these households represent vulnerable population groups—about 40% are elderly households and another 24% are single-parent households. In other ways, however, they are much like other low income households—they occupy the same types of dwellings and they use the same types of fuels. Thus, in order to target these households, local agencies need to be particularly attuned to their client's expenditure and burden levels.

PUTTING IT ALL TOGETHER

This home in rural New England had a weatherization job that reduced energy costs by more than 50 percent. After the knee wall on the second floor was accessed with a saw from the outside, extensive air sealing and insulation work were performed. (The access hole is now covered with a rectangular vent.) This weatherization job also included extensive repair of a leaky distribution system and other infiltration-stopping measures, including a new basement door. Although exterior aesthetics were not altered, the clients were overjoyed with a much more comfortable house—and a \$600 per year saving on their oil bill.

VIII. THE FUTURE OF WEATHERIZATION: THE NEXT STEPS

The various reports produced to date by the National Weatherization Evaluation present a comprehensive profile of weatherization procedures and measures that characterize high-performing agencies and high-saving dwellings. The following recommendations result from these interim findings and describe a series of next steps to enhance the Weatherization Program beyond its already strong foundation.

A. Service Delivery Procedures

- **Enhance the existing high quality of the weatherization work force through increased training and professional development.** High-performing agencies are characterized by experienced and well-trained employees. Improving the ability of the weatherization work force to employ diagnostic reasoning and principles from building science will result in even more cost-effective weatherization.

- **Encourage agencies to direct their resources towards clients that have higher-than-average levels of energy burden.** This can be done either through the selection of clients that have a higher-than-average energy burden or the determination of investment levels based on the preweatherization energy burden. Both the Single-Family and the Fuel-Oil Studies found that energy savings are greatest in dwellings that consume large amounts of energy prior to weatherization. These same households also tend to spend a high proportion of their income on energy. By matching levels of investment with potential for savings, overall program cost-effectiveness will improve.

- **Encourage the efforts of states to mobilize other resources to address the rehabilitation needs of low-income housing.** This will enable DOE resources to be focused more on energy-efficiency improvements. Most high-performing agencies have access to non-DOE funds to help pay for housing repairs. The Program will be stronger as more local agencies have access to non-DOE funds for housing rehabilitation while using DOE funds to improve energy efficiency.

- **Establish technology transfer mechanisms to promote replication of the success of high-performing agencies.** One striking finding of the Single-Family Study is the tremendous diversity among local agencies. A challenge to DOE's Weatherization Program is to help bring the less innovative and less advanced agencies up to the level of the high-performing agencies in their region.

KEYS TO SUCCESS

Case studies of ten high-performing local agencies demonstrate that there are many different formulas for the successful operation of a weatherization program. Each of the ten agencies employs a unique combination of useful and innovative approaches. At the same time, common features do exist. The following table summarizes the most notable characteristics that distinguish the ten high-performing agencies from other agencies. These noteworthy features range from agency and staff characteristics to client recruitment and selection practices; weatherization measures; resource leveraging; and cost controls.

Category	Characteristic of a Majority of the High Performers
Agency Characteristics	Large, multi-program community action agencies
Characteristics of Weatherized Housing	High levels of pre-weatherization energy use; older dwellings; more elderly occupants; fewer mobile homes; more central heating; fewer supplemental heating fuels
Weatherization Staff	Limited turnover and substantial weatherization experience
Delivery System	In-house crews supplemented by contractors for furnace work
Client Recruitment	Reliance on LIHEAP rosters for recruiting applicants
Selection of Clients and Investment Levels	Strong and increasing focus on high energy users
Blower Door Use	Limited use in 1989, extensive use in 1992 — during the audit, while air sealing, and as part of the final inspection
Weatherization Measures	More first-time attic insulation and wall insulation; furnace retrofits and replacements; and water-heater measures
Leveraging Home Repairs	Access to housing rehabilitation funds from non-DOE sources
Cost Controls	Effective cost controls such as bulk purchasing & in-house fabrication of measures

B. Weatherization Measures

- **Continue the Program's strong emphasis on attic, wall, and floor insulation.** High savings in both the Single-Family and Fuel-Oil Studies are associated with greater-than-average levels of investment in insulation. High-density wall insulation techniques that can achieve air sealing and insulation in the same operation appear to be especially effective.

- **Further analyze the role of replacement windows and storm windows.** The Single-Family and Fuel-Oil Studies have shown that large investments in windows are especially characteristic of dwellings and agencies that achieve lower-than-average energy savings. Yet at least one high-performing agency specializes in storm windows. Further, owner investments in the weatherization of large multifamily buildings tend to target storm windows. Additional research is needed to assess the conditions under which storm and replacement windows are a cost-effective Program expenditure.

- **Increase the emphasis on replacing inefficient space-heating systems.** High-performing agencies identified in the Single-Family Study replace more space-heating systems than other agencies. In addition, they make greater use of instrumented analyses of furnaces and boilers to select measures that promote health, safety, and energy efficiency. System replacements and instrumented analyses are characteristic of high-saving homes in both the Single-Family and Fuel-Oil Studies.

- **Increase attention to heating system distribution systems.** Dwellings that received duct leakage control measures and distribution system diagnostics achieved above-average savings in the Single-Family Study.

- **Increase attention to water-heating measures.** Water-heating conservation measures are characteristic of high-saving homes in the Single-Family and Fuel-Oil Studies. Measures to consider should include domestic hot water tank and pipe insulation, water temperature reduction, low-flow shower heads, and aerators.

- **Select measures based on savings-to-investment ratios produced by audits.** The Program should discourage the use of prescriptive methods such as statewide priority lists for the selection of measures. Audits that rank measures by savings-to-investment ratios, calculated for each individual house, produce more cost-effective weatherization. Evidence supporting this recommendation was produced by analysis of high-performing agencies in the Single-Family Study.

Significant findings of the National Weatherization Evaluation	
Finding	Program-wide value
First-year energy savings per dwelling (in millions of Btus)	16.4 (site) 17.6 (source)
Energy savings as a percentage of energy used for space heating	18.2%
Energy savings as a percentage of total energy use	13.5%
First-year dollars saved per dwelling	\$116
Installation-related costs per dwelling	\$1,050
Program management and installation-related costs per dwelling	\$500
Total weatherization costs per dwelling	\$1,550
"Program" benefit/cost ratio*	1.09
"Installation" benefit/cost**	1.61
"Societal" benefit /cost ratio***	1.72
Cost per million Btus of conserved natural gas	\$4.60
Cost per kWh of conserved electricity	\$0.04
* Based on energy-savings benefits and total weatherization costs. ** Based on energy-savings benefits and total installation-related costs. *** Based on energy-savings, employment, and other nonenergy benefits and total weatherization costs.	

IX. CONCLUSIONS

Weatherization is a sound public program that has advanced technically in spite of modest funding over the past decade. It has concrete positive consequences for housing, neighborhoods, jobs, the environment, the payment of utility bills—and the economic well-being, health, and safety of the low-income people it serves. The Program is likely to become even more cost-effective as agencies adopt more of the procedures and measures associated with higher energy savings and as new technologies emerge. The trend toward adopting tactics for effectively *diagnosing* where weatherization measures should be employed—and then *installing* the right measures for the circumstance—is very important and needs to be accelerated through thoughtful mechanisms of technology transfer.

The table on page 56 summarizes the findings of the evaluation of the Weatherization Assistance Program.

NOTES

¹ The typical dwelling that participated in DOE's Weatherization Program in 1989 is defined as a single-family detached dwelling, located in the moderate region, that heats primarily with natural gas. The Single-Family Study has energy savings estimates for 580 homes that meet this definition. These provide the basis for the profile of the typical dwelling.

² The typical agency is defined to be a local weatherization agency located in the moderate climate region that weatherized between 100 and 400 homes in 1989, most of which were gas-heated single-family detached homes.

³ A barrel of oil is equal to 42 U.S. gallons and represented approximately two weeks of petroleum consumption per American in 1990. The "equivalent number of barrel(s) of oil" is, of course, a concrete way of expressing the 3,370 billion British thermal units (Btus) saved during 1990 due to weatherization work on single-family dwellings during Program Year 1989. In reality, of course, the savings occurred not only in gallons of oil, but also in hundreds of cubic feet (ccf) of natural gas, kilowatt-hours (kWh) of electricity, and other units of fuel. Where electricity is concerned, savings reported include the energy required to generate electricity at its source.

⁴ Both of these constraints were altered by DOE rulemaking, the final version of which was published in the *Federal Register* of March 4, 1993.

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APPENDIX A

EVALUATION DESIGN OF THE SINGLE-FAMILY STUDY

The evaluation design for the Single-Family Study consisted of a treatment group of dwellings weatherized in PY 1989 and a control group of applicants for weatherization services.

Sampling Design

The sample was restricted to dwellings weatherized entirely, or in part, with DOE funds or with funds from other sources that were used according to DOE weatherization regulations. To make sure that the sample captured the diversity of the national program, the existing local weatherization agencies were grouped by size and region, and 400 of these agencies were randomly selected. The 400 agencies then provided lists of the homes they weatherized in PY 1989 and lists of control homes awaiting weatherization. Using these lists, the researchers selected a sample of 18,748 weatherized dwellings (13,162 that heated primarily with gas or electricity, and 5,586 that heated primarily with other fuels) and 11,795 gas- or electrically heated control homes.

The representative national sample was designed to be large enough to provide estimates of national program energy savings for PY 1989 and estimates of savings for key subgroups that were within 10 percent of the mean at a 90 percent confidence level.

Data Collection

Local agency directors were asked for specific data for each weatherized dwelling: characteristics of the house and its occupants, the weatherization measures installed, and the costs of labor and materials. Attrition at this stage was only 20 percent, mostly due to eliminating dwellings that had been weatherized outside of the study period.

Fuel-consumption records for one year before and one year after weatherization were requested from the 926 utilities that provided gas and/or electricity to those weatherized and control dwellings that heated primarily with gas or electricity. No effort was made to gather fuel consumption records for dwellings using other fuels such as fuel oil, kerosene, propane, wood, or coal. Despite extensive follow-up activities, attrition was significant: utilities provided complete data for only 4,796 (or 36 percent) of the 13,162 weatherized dwellings and 3,776 (or 32 percent) of the control dwellings that heated primarily with gas or electricity. Nevertheless, the data were sufficient to generate reliable savings and cost-effectiveness estimates.

The second phase of the Single-Family Study built on the first phase. In particular, findings from phase one of the Single-Family Study were used to identify gas-heated weatherized dwellings and local weatherization agencies with a range of gas energy savings. After agencies were ranked by their average gas energy savings, the next step was to select agencies with higher-than-average gas energy savings, and agencies with lower-than-average gas energy savings for the phase two sample. The result was a purposive sample chosen to allow for comparisons between higher- and lower-saving agencies and dwellings.

Ten of the higher-saving agencies were the subject of intensive case studies. The results of these case studies were published as a report (*Keys to Success: Ten Case Studies of Effective Weatherization Programs*) based upon process evaluations aimed at identifying those weatherization practices that explained the documented success of these ten high performers.

A second part of phase two involved the collection of extensive on-site data on dwelling characteristics, including measurements of air leakage rates, insulation R-values, and steady-state heating system efficiencies for samples of 477 weatherized homes and 288 control homes drawn from 30 agencies. These 30 agencies included the ten higher-saving agencies previously chosen for the case studies plus 20 agencies with lower-than-average gas energy savings. The principal objective of this study was to characterize the energy-efficiency of dwellings occupied by Program clients and to assess the remaining potential for energy-efficiency improvements. Another objective was to identify factors that produce high and low savings in local agencies and in individual dwellings. In addition, results from interviews with clients were used to assess nonenergy impacts and to determine how energy-related behaviors affected savings.

Data Analysis

In determining savings due to conservation measures like weatherization, it is not enough to merely compare energy bills for a period before and after measures are installed. Weather and many other factors affect consumption. For this evaluation, energy savings were calculated using the Princeton Scorekeeping Method (PRISM), a sophisticated and widely used procedure that normalizes energy use over time by adjusting for outside temperature differences. (PRISM is described in the Special Scorekeeping Issue of *Energy and Buildings*, ed. M. Fels, Vol. 9, nos. 1 and 2, 1986.) The process is analogous to a procedure to normalize for highway and city driving in a miles-per-gallon analysis of automobile fuel consumption.

After normalizing for weather, gross savings were calculated as the difference between energy use before and after weatherization. Finally, consumption of a large group of control homes was analyzed over the same periods. This enabled small (but accurate) adjustments to be made to account for changes in energy use that would have occurred in the absence of weatherization. Net savings of weatherized dwellings were computed by subtracting the average gross savings for control homes from the average gross savings for weatherized homes.

This analysis of savings was performed on all houses for which fuel consumption data were available, including those whose occupants changed during the course of the data collection period. Alaska and Hawaii were excluded from the National Weatherization Evaluation because the necessary field work would have been prohibitively expensive.

EVALUATION DESIGN OF THE FUEL-OIL STUDY

This study was limited to single-family houses that heated primarily with fuel oil and are located in nine states in the Northeast. The evaluation design for the Fuel-Oil Study consisted of a split-winter design involving two heating seasons (1990-91 and 1991-92). Weatherized homes received energy conservation measures in January of each heating season. The three months before and after weatherization comprised the pre- and post-weatherization data collection periods. This split-winter design reduced costs by allowing re-use of the instrumentation for a second year.

The Nine States Included in the Fuel-Oil Study.

Sampling Design

At least two agencies were chosen from each of the nine northeastern states during 1990-91 and at least one agency from each state during 1991-92 to ensure a representative sample. Selection of agencies within states and test houses within agencies was random. In the 1990-91 heating season, 121 weatherized and 70 control homes, drawn from 25 agencies, were monitored. In the 1991-92 heating season, the remaining 101 weatherized and 45 control homes, drawn from a different set of 16 agencies, were monitored.

Data Collection

A data-logger in each house recorded inside and outside temperatures and heating system run-time data, and sent averaged hourly data each week via a modem to a

central computer. Information about the physical characteristics of each house and its space-heating system was collected at the end of the post-weatherization period. A comprehensive questionnaire was used to obtain occupant characteristics and their perceptions of Program impacts. Local weatherization agencies provided information for each house on service delivery procedures, weatherization dates, installed measures and costs, and household income.

Blower-door tests were performed before and after weatherization to determine changes caused by weatherization measures. Steady-state efficiencies of space-heating systems were measured in each house for both pre- and postweatherization periods. Safety inspections of space- and water-heating systems were performed at the end of the postweatherization period in all weatherized houses. Control houses were similarly tested.