MetroWest Chamber of Commerce

January 30, 1995

The Honorable Jce R. Reeder Undersecretary of the Army Room 3E732, 102 Army Pentagon Washington, DC 20310-0102

Dear Undersecretary Reeder:

Team Natick Labs thanks you and General Shane for the time you spent with us on January 18. At that meeting, you indicated that our presentation vas correctly focused on the military mission of the U.S. Army Natick assearch, Development and Engineering Center. You asked us to develop more specific information on replacement costs and ongoing operational costs.

We are pleased to submit this updated package that goes beyond the information you requested.

Military Mission

- Today the Natick R, D & E Center already operates as the military lab of the 21st centur. It is comprised of multiple unique, state-of-the-art facilities, many of which exist nowhere else in the public or private sector.
- Augmenting these facilities is an extensive local network of university laboratories conducting over \$1 billion of research and development annually, as well as major corporate laboratories.
- These state-of-the-art facilities provide an integrated research environment that services all branches of the Armed Forces.
- No other receiving location currently offers the critical mass of integrated laboratories essential to meet the mission of the Soldier System Command.
- Relocatio Natick Center could mean disruption of mission for eight to ten
 years place p

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Replacement Costs

- The Perini Corporation has estimated that to replicate these facilities elsewhere would cost at least \$200 million, plus \$40 million for standard laboratory equipment. This construction estimate does not include land acquisition costs, equipment moving expenses, or the cost of equipment above normal laboratory standards or unique in custom construction and technology. (Section 3) Given appropriation, design, bidding, and construction lead time, Perini estimates that equivalent facilities would not be fully operational until the year 2003 at the earliest.
- Recent improvements totaling \$39.4 million include \$17 million for the ARIEM, \$18 million for the Doriot Climatic Chamber, \$4 million for housing renovations, and \$400,000 for the Air Drop Lab. In addition, \$1 million has been committed by NYNEX for fiber optics improvements to the Natick Center this year.

Operating Costs

Natick R, D & E Center is the only such facility charged with basic research, advanced development, specifications, field testing, and procurement support. The modeling formulas used in the Base Closure and Realignment process are inappropriate when comparing Natick Center to either a base or a lab facility with a more limited mission.

- While ongoing operating costs may appear to be high on a per capita basis, much of these costs represent fixed overhead at a facility that the designed for 2500 personnel. By locating additional personnel at the Center, per capita operating cost could be cut significantly.
- The Command in Natick also administers three other organizations located around the country in Philadelphia, St. Louis and Fort Belvoir, Virginia. In order to minimize overhead expenses, there is room in Natick to transfer the 290 personnel associated with these facilities without new construction.
- Another cost savings from a pre-existing situation would be to transfer the continuity and the Cold Region Lab in Hanover, New Hampshire to the Natick Center.

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- Additional realignments could include the Panama Tropic Test Center, the Waltham New England District for the U. S. Army Corps of Engineers, and the Defense Contract Management Office at the Barnes Building in South Boston.
- Contrary to previous ratings, lack of military housing should not be viewed as a negative. Most of the above-mentioned facilities are civilian operations. Because of the high quality of life in the area, many military personnel choose to live off base. There is currently available housing on base for those who wish to live there. Therefore, the high variable housing rate should be a factor in your calculations.
- In addition, we have received letters from Boston Edison, Commonwealth
 Gas and NYNEX indicating a willingness to work with the Center to reduce
 utility costs (Section 3) associated with such an expansion.
- If the facilities were relocated at a cost of \$240 million and if all existing overhead were calculated as potential savings, no net savings could be realized until at least the year 2016.

Manpower Implications

- As we noted in our presentation, the original decision to locate at Natick was driven by the desire to utilize the vast pool of scientific and intellectual personnel of the region.
- Of current personnel 89 percent are civilian, with 211 having master or Ph.D. level degrees. This scientific and intellectual pool is not easily relocatable and is unmatched by any potential receiving location.
- In addition, two-thirds of Natick's contractors are small businesses providing niche state-of-the-art technology to the Armed Forces.

Economic Impacts

We understand that the economic impact of the Base Closure and Realignment process is felt wherever a facility is closed. However, the economic impact on MetroWest would be especially severe.

• The MetroWest region, including Natick, lost over 17% of all jobs since 1987. Recent data show continued job losses.

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- Further loss of 1,200 scientific and technical positions at the Natick Center and additional academic and corporate contract positions would exacerbate the continuing decline in local jobs.
- The multiplier effect of losing \$57 million in local payroll, as well as the local portion of \$63 million in research contract, would cost the region hundreds of millions in revenue with some of the worst impacts on small business.

Additional Concern

Of major concern is the recent requirement for personnel at the Material Technology Laboratory in Watertown to state their intention within 10 days to move to **interim** facilities in Wilmington, Delaware. This requirement does not seem to be prudent, wise or cost effective, given the ability of Natick Center, which is within 15 miles of Watertown, to absorb this interim mission at no cost to the government.

Conclusion

We respectfully suggest that it is in the best interest of the Army and the Department of Defense to expand the Natick R, D & E Center to 2500 personnel. We request that you investigate the Watertown MTL situation as quickly as possible to avoid any undue waste of valuable government resources.

It is clear from the volume of positive letters enclosed, that the entire MetroWest region wants to keep this facility as a valued member of our community.

Sincerely,

A. Theodore Welte, CCE President

enclosure

Document Separator

METROWEST TEAM NATICK LABS

COMMUNITY INPUT TO BASE CLOSURE AND REALIGNMENT

IN SUPPORT OF

U.S. ARMY NATICK RESEARCH, DEVELOPMENT & ENGINEERING CENTER

METROWEST TEAM NATICK LABS COMMUNITY INPUT TO BASE CLOSURE AND REALIGNMENT

IN SUPPORT OF

U.S. ARMY NATICK RESEARCH, DEVELOPMENT & ENGINEERING CENTER

MILITARY VALUE

- 1. The Current and Future Mission Requirements and the Impact on Operational Readiness on the Department of Defense's Total Force
- 2. The Availability and Condition of Land, Facilities, and Associated Airspace at Both the Existing and Potential Receiving Locations.
- 3. The Availability to Accommodate Contingency, Mobilization and Future Total Force Requirements at Both the Existing and Potential Receiving Locations.
- 4. Cost and Manpower Implications

RETURN ON INVESTMENT

5. The Extent and Timing of Potential Costs and Savings, Including the Number of Years, Beginning with the Date of Completion of the Closure or Realignment, for the Savings to Exceed the Costs.

IMPACTS

- 6. The Economic Impact on Communities
- 7. The Ability of Both the Existing and Potential Receiving Communities' Infrastructure to Support Forces, Missions and Personnel.
- 8. The Environmental Impact

METROWEST TEAM NATICK LABS COMMUNITY INPUT TO BASE CLOSURE AND REALIGNMENT

IN SUPPORT OF U.S. ARMY NATICK RESEARCH, DEVELOPMENT & ENGINEERING CENTER

MILITARY VALUE

- 1. The Current and Future Mission Requirements and the Impact on Operational Readiness on the Department of Defense's Total Force
- In support of its mission, U.S. Army Natick R, D & E Center is uniquely
 qualified and has demonstrated its ability to address the global "Crisis
 of the Week."
- US Army Soldier Systems Command was created 17 November 1994 in recognition of the vital importance of treating all material requirements affecting the soldier as an integrated system.
- U.S. Army Natick R, D & E Center is the headquarters of this command and principal operating facility because of its historic mission and unique facilities.
- U.S. Army Natick R, D & E Center is universally recognized as a successful operation and received the 1993 Department of the Army Research and Development Organization of the Year Award because of its critical role in Operation Desert Storm.
- U.S. Army Natick R, D & E Center, because of its unique mission and facilities, not only conducts basic research to finished goods, but can also respond to the ever-changing field conditions facing the US soldier all over the world in places as diverse as North Korea, Bosnia, Somalia, and Kuwait.
- U.S. Army Natick R, D & E Center supports soldiers of all forces with food, clothing and equipment necessary to mobilize, operate and live anywhere in the world under all environmental extremes.
- Natick also supports Army, Navy, Air Force and Marines Corps programs to improve garrison, shipboard, aircraft and field feeding systems and equipment.

Examples include:

Vietnam - Armor vests, water-repellent fabrics, sturdy food packaging, high altitude air drop systems and improved parachutes, highly nutritional meals, field showers and cold weather uniforms.

Grenada - The Kevlar Helmet (a pound lighter and ten times stronger than the steel helmet) replaced the World War II/Korea/Vietnam era steel pot.

Desert Storm - new three-color desert camouflage pattern uniforms, liter-sized bottle holder, flameless ration heater for warming meals, solar shades to cool equipment and supplies, expandable shelters capable of housing 550 troops and unmeltable foods.

Space Age - six different categories of food were developed by the Food Engineering Lab at Natick; semisolid foods packaged in aluminum tubes; bite-sized dehydrated foods to be eaten dry; precooked dehygrated foods to be reconstituted before eating; wet foods thermally stabilized in flexible packages; intermediate moisture foods and foods preserved by ionizing radiation.

(Future Mission Requirements)

• U.S. Army Natick R, D & D Center is currently developing the following for the soldier of the future:

Fire Resistant (nomax) camouflage uniform - the greatest danger to aviators and crewmen in battle is from fire and flame.

Integrated Fighting System - reduces the load burden on soldiers, consists of three integrated items; a tactical load-bearing vest, field pack and combat patrol pack and extended cold weather sleeping system.

New Soldier System - a modular, head-to-toe individual fighting system for infantrymen. Expected to be fielded by the year 2000 it will include: an integrated helmet (communication system; interface with weapons; ballistic and laser eye protection; respiratory and aural protection), a microclimate conditioning & power unit plus an advanced clothing system (uniform, body armor, handwear, load-bearing).

• The integrated team of U.S. Army Natick R, D & E Center today represents the military lab of the 21st century.

- 2. The Availability and Condition of Land, Facilities, and Associated Airspace at Both the Existing and Potential Receiving Locations.
- U.S. Army Natick R, D & E Center is comprised of multiple unique, stateof-the-art facilities, many of which exist nowhere else in the public or private sector.

Climatic Chambers
Rain Room
Biomechanical lab
Modeling and simulation facility
Rail impact test facility
Airdrop test facility
Navy wave tank
ARIEM hyperbolic chambers
ARIEM animal research colony
Pilot food production facility
Video teleconferencing center
Copperman for clothing test

- The co-location of all these facilities is essential to Rapid Response and enables U.S. Army Natick R, D & E Center to effectively fulfill its military mission.
- Augmenting these facilities is an extensive local network of university laboratories conducting over \$1 billion of research and development annually (according to the National Science Foundation), as well as major corporate laboratories. Dual-use technology already in place at Natick minimizes effect of military downsizing on soldier protection.
- No other receiving location currently offers the critical mass of integrated laboratories essential to meet the mission of the new Soldier System Command.
- Any attempt to replicate these facilities elsewhere will result in hundreds of
 millions in capital expenditures, the development of a new, diversified skilled
 work force at the laboratory and the surrounding university and industrial
 community, and significant loss in productivity. More importantly, this
 disruption is likely to compromise the ability of the new Soldier System
 Command to meet its mission into the 21st century.
- Relocation of Natick Center could mean disruption of mission for eight to ten years, placing soldiers at unnecessary risk by delaying delivery of new technology to the field.

- U. S. Army Natick R, D & E Center has adequate land and airspace to accommodate the existing and future expansion of the Soldier System Command.
- Massachusetts is unique in offering state funding for expansion of military bases.
- 3. The Availability to Accommodate Contingency, Mobilization and Future Total Force Requirements at Both the Existing and Potential Receiving Locations.
 - U. S. Army Natick R, D & E Center has ably demonstrated its ability to rapidly mobilize its network of on-site and local contractor and university resources in times of crisis to meet rapid response requirements.
 - U. S. Army Natick R, D & E Center services all branches of the military, as well as the U.S. Coast Guard, with its unique expertise and products.
 - In addition to military benefit, U.S. Army Natick R, D & E Center has developed the force provider capability to respond to a wide variety of natural disasters and global peace keeping missions: emergency food, shelter, air drop equipment, sanitary facilities, feeding stations, etc. an *instant city*.
 - Current R & D projects underway at U.S. Army Natick R, D & E Center focus
 on the mobility, survivability, sustainability of military forces and advanced
 systems concepts and science and technology advancements. Many of
 these projects are conducted in partnership with industry, academia,
 government agencies, foreign programs, small business innovation research
 and cooperative research and development agreements.
 - On-going Dual-Use Technologies at U.S. Army Natick R, D & E: Center with Military and Commercial Applications include:

Airdrop Technology
Aerial Resupply by Container Delivery System (CDS)
Ram Air Parachute
T-10 Personnel Parachute.

Behavior & Performance Technology
Anthopometry
Biomechanics

Biomimetics Technology Ceramics

Biotechnoloy

Advanced materials - Silk Biodegradable Polymers

Food Preparation Equipment Technology

Centralized Heating Modular Cooking Appliances Joint service Medical Food Service System/Navy Self-Powered Multifuel Burner

Food Safety Technology

Improved Sulfite Detection Method Rapid Listeria Detection Method

Food Technology

Cold Pasteurization Dehydration **Dentral Liquid Meals** Food Irradiation Performance-Enhancing Foods **Restructured Meats Retort Pouched Foods Shelf Stable Bread Products**

Heater Technology

Thermoelectric Heaters Vaporizing R-tube Burner

Packaging Technology

Polymetric Containers for Heat-Processed Foods Self-Heating Packages Semi-Permeable Membranes

Semiconductor & Microelectronics Technology

Helmet-Mounted Display

Shelter Technology

Airbeam-Supported Shelters **Army Tentage** Modular Extendable Rigid Wall Shelter

Survival Technology

Ballistic/Laser Eye Protection Microclimate Conditioning Smart Electro-Optical Materials Soldier Ground Insulator

Textile Technology

Ballistic Protective Materials Coated Polyester P140 Conductive Fiber **Permethrin-treated Garments** Synthetic Down Batting Reversible Printed Textile Fabrics **Tri-Blend Materials**

4. Cost and Manpower Implications

Natick R, D & E Center is the only such facility, charged with basic research, advanced development, specifications, field testing, and procurement support. The modeling formulas used in the Base Closure and Realignment process are inappropriate when comparing Natick Center to either a base or a lab facility.

- The facilities represent a sunk cost. Whereas the highly integrated nature of U.S. Army Natick R, D & E Center represent an enormous value to the military, they have little common commercial value as a source of future revenue or recovery if the base were closed.
- While ongoing operating costs appear to be high on a per capita basis, much
 of these costs represent fixed overhead at a facility that was designed for
 2500 personnel. By locating additional personnel at the Center, per capita
 operating cost could be cut significantly.
- The Command in Natick also administers three other organizations located around the country in Philadelphia, St. Louis and Fort Belvoir, Virginia. In order to minimize overhead expenses, there is room in Natick to transfer the 290 personnel associated with these facilities without new construction.
- Another cost savings from a pre-existing situation would be to transfer the administration of the Cold Region Lab in Hanover, New Hampshire to the Natick Center.
- Additional realignments could include the Panama Tropic Test Center, the Waltham New England District for the U. S. Army Corps of Engineers, and the Defense Contract Management Office at the Barnes Building in South Boston.
- Contrary to previous ratings, lack of military housing should not be viewed as a negative. There is available housing on base for all military personnel assigned to Natick.
- In addition, we have received letters from Boston Edison, Commonwealth
 Gas and NYNEX indicating a willingness to work with the Center to reduce
 utility costs (Section 3) associated with such an expansion.
- If the facilities were relocated at a cost of \$240 million and if all existing overhead were calculated as potential savings, no net savings could be realized until at least 2016.
- The original decision to locate at Natick was driven by the desire to utilize the vast pool of scientific and intellectual personnel of the region.

- Eighty-nine percent of current personnel are civilian, with 211 having master or Ph.D. level degrees. This scientific and intellectual pool is not easily relocatable and is unmatched by any potential receiving location.
- The region has a unique diversity of technology, research, and manufacturing that is directly relevant to Natick's mission.
- The fulfillment of the mission of the Soldier System Command requires the
 integration of a wide variety of specialty technologies and expertise. Over
 two-thirds of Natick's contractors are small businesses providing niche
 state-of-the-art technology to the Armed Forces. Most of these contractors
 are located within driving distance of U.S. Army Natick R, D & E Center.
- Nearly half of the local labor force have at least a four year college degree, twice the national average. No other location in the country can provide an unlimited pool of qualified laboratory and scientific personnel from the junior laboratory technician to the senior Ph.D. researcher.

RETURN ON INVESTMENT

- 5. The Extent and Timing of Potential Costs and Savings, Including the Number of Years, Beginning with the Date of Completion of the Closure or Realignment, for the Savings to Exceed the Costs.
- The Perini Corporation has estimated that to replicate these facilities elsewhere would cost at least \$200 million, plus \$40 million for standard laboratory equipment. This construction estimate does not include land acquisition costs, equipment moving expenses, or the cost of equipment above normal laboratory standards and unique in its custom construction and technology. (Section 3) Given appropriation, design, bidding, and construction, Perini estimates that equivalent facilities would not be fully operational until 2003 at the earliest. (Appropriation in 1996, design and bidding 1997-98, construction 1998-2003.)
- Recent improvements totaling \$39.4 million include \$17 million for the ARIEM, \$18 million for the Doriot Climatic Chamber, \$4 million for housing renovations, and \$400,000 for the Air Drop Lab. In addition, \$1 million has been committed by NYNEX for fiber optics improvements to the Natick Center this year.

- Neither the mission nor the demand for the technology being developed at Natick will go away. In fact, it will expand as technology plays an increasing role to support and sustain the soldier in rapid response deployment around the globe.
- To meet the mission of the Soldier System Command at another location will require either the replacement of these facilities at higher cost or shutting down these facilities in order to move them. As an example, the Doriot Climatic Chambers were recently renovated at a cost of \$18 million.
 Replacement cost is estimated at \$50 million by the Army. Comparable facilities are unavailable elsewhere.
- U. S. Army Natick R, D & E Center is a state-of-the-art facility. Replacing it
 elsewhere requires a total write-off of the investment at Natick, an even
 higher investment in new facilities, delay in mission, and loss of technical
 manpower.
- There will be no savings resulting from the closure of the base. In fact, closure will require \$100's of millions in immediate appropriations to replace these facilities elsewhere, jeopardizing the future of the Soldier System Command.

IMPACTS

6. The Economic Impact on Communities

- The recent national recession devastated the MetroWest region which includes Natick and adjoining communities.
- Since 1987, the MetroWest region including Natick has lost over 17% of all jobs. In fact, the latest data (1993) show job losses continuing.
- Areas of the region have recently been designated Economic Opportunity Areas (EOAs) due to the severe job loss.
- Further loss of 1200 scientific and technical positions at the U.S. Army Natick R, D & E Center and additional academic and corporate contract positions would exacerbate the continuing decline in local jobs.
- The U.S. Army Natick R, D & E Center is a pioneer in school partnerships, internships and mentoring programs encouraging elementary, high school and college studets to pursue careers in science. The Center is the only New England participant in the department of defense Science and Engineering Apprenticeship Program. Relocation of the Center would strip

- communities of these resources and negatively affect the region's future capability in science and engineering.
- The multiplier effect of losing \$57 million in local payroll as well as the local portion of \$63 million in research contracts would cost the region hundreds of millions in revenue with some of the worst impact on small businesses.
- 7. The Ability of Both the Existing and Potential Receiving Communities' Infrastructure to Support Forces, Missions and Personnel.
- Since 1988 about \$40 Million has been spent to improve U.S. Army Natick R, D & E Center's infrastructure. This includes both mission and housing improvements. All military personnel assigned can be accommodated in family housing or barracks. The family housing units are located in four excellent school systems that allow the military families to be fully integrated into the local community. In addition, there are plenty of opportunities for employment of accompanying spouses.
- The location of over 100 colleges and universities within easy driving distance ensure that the U.S. Army Natick R, D & E Center is always able to hire technically qualified employees or contractors. All personnel assigned or working on U.S. Army Natick R, D & E Center are able to pursue advance degrees locally because of the number of schools available. There is no question, that the missions assigned to U.S. Army Natick R, D & E Center are enhanced because of its location. It will be difficult, if not possible to find a single location that has all the same facilities, educational concentration, recreational opportunities and technically qualified workforce readily available.
- The U.S. Army Natick R, D & E Center workforce could be increased to 2,500 with the introduction of modular furniture and minor military construction. Recent improvements in the community and Labs Infrastructure are adequate to accommodate the added personnel.

8. The Environmental Impact

U.S. Army Natick R, D & E Center has had significant work done to improve
its overall environmental status since 1988. This includes the elimination of
Ozone Depleteing Chemicals, the building of cooling towers to eliminate the
need to discharge water with elevated temperature into Lake Cochituate, the
reduction of heavy metals discharged into waste waters, and the cleanup and
replacements of leaking underground storage tanks. Now that U.S. Army

Natick R, D & E Center has been identified as a Superfund site, all remaining environmental problems should be fully funded for remediation.

Additional Concern

Of major concern is the recent requirement for personnel at the Material Technology Laboratory in Watertown to state their intention within 10 days to move to **interim** facilities in Wilmington, Delaware. This requirement does not seem to be prudent, wise or cost effective, given the ability of Natick Center, which is within 15 miles of Watertown, to absorb this interim mission at no cost to the government.

Conclusion

We respectfully suggest that it is in the best interest of the Army and the Department of Defense to expand the Natick R, D & E Center to 2500 personnel. We request that you investigate the Watertown MTL situation as quickly as possible to avoid any undue waste of valuable government resources.

It is clear from the volume of positive letters enclosed, that the entire MetroWest region wants to keep this facility as a valued member of our community.

Document Separator

Perini Building Company, Inc.
73 Mt. Wayte Avenue
Box 9160
Framingham, Massachusetts 01701-9160
Tel. 508/628-2000 Fax: 508/628-2970

Perini

27 January 1995

Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Attn: Mr. Frederick A. Rubin V.P. Business Development Re: Natick Labs Facility

Fred:

It was a pleasure to meet with you and Col. Duff yesterday to discuss the Natick Lab Facility. Our tour of this unique complex was very informative and helpful for meeting your request to generate a conceptual estimate for the recreating of a similar facility in the Washington D.C. Area.

In our best judgment, we have been able to produce the attached estimate which reflects costs associated with both construction and design. It is based upon the gross square foot quantities given to us of particular facility building types within the entire complex and my own visual inspection of such. It should be noted that a factor of 10% to 20% of the total construction costs should be added to our estimate for standard laboratory equipment costs.

Since this particular facility contains equipment that is far from laboratory standards and unique in its custom construction and technology, we feel additional substantial costs should be added to the above stated equipment percentages for particular items. Furthermore, we feel the specific determination of these equipment items and their repective values should be generated by the facility itself, as we do not have the detailed classified information nor the time to generate such cost estimates.

We hope the attached estimate aids you in your endeavor to maintain this facility at its present location and should you require any additional assistance or further explanation of such, please feel free to contact us.

Very truly yours,

PERINI BUILDING COMPANY, INC.

R. Titus Sitnik Sr. Estimator

cc: G.Whitehouse, P. Rizzuto (Perini)

Perini Building Company, Inc.

January 27, 1995

Research & Development Facility

(Proposed For The Washington D.C. Area)

Similar To: Natick Lab Facility Natick, MA

Conceptual Design & Construction Estimate

BUILDING TYPE DESCRIPTION	GROSS	COST	TOTAL
	SF	PER	PROJECTED
	AREA	GSF	COSTS
Reasearch Building (Facility No.3)	121,180		\$16,359,000
Development Building (Facility No.4)	121,180	\$140.00	\$16,965,000
Ariem Building (Facility No. 42)	76,832	\$201.00	\$15,443,000
Headquarters Building (Facility No.1)	73,200	\$83.00	\$6,076,000
Engineering Building (Facility No. 36)	63,525	\$92.00	\$5,844,000
Laboratory Support Svs Building (Facility No.45)	59,845	\$144.00	\$8,618,000
Technology Engineering Lab (Facility No. 5)	57,359	\$39.00	\$2,237,000
Climatic Chambers (Facility No. 2)	38,050	\$960.00	\$36,528,000
EM Barracks Buildings (Facility No.15)	23,119	\$105.00	\$2,427,000
General Purpose Warehouse (Facility No.20)	21,848	\$39.00	\$852,000
Food Service Eulp. Lab (Facility No. 16)	21,096	\$127.00	\$2,679,000
Transitory Shetter (Facility Nos. T-24 thru T-27)	17,600	\$22.00	\$387,000
Navy Admin Building (Facility No. 86)	16,000	\$83.00	\$1,328,000
Boiler House-AC/Heating Plant (Facility Nos. 19 & 67)	13,550	\$1,397.00	\$18,929,000
Motor Repair Shop (Facility No.14)	13,427	\$39.00	\$524,000
Special Testing Building (NC & TRF) (Facility No. 7)	13,290	\$131.00	\$1,741,000
Open Mess Officers (Facility No. 32)	10,368	\$83.00	\$861,000
Health Clinic (Facility No. 30)			
Library Rading Center (Facility No. 78)	7,770	\$109.00	\$847,000
Instrumentation Building (Facility No. 44)	2,700	\$87.00	\$235,000
	2,654	\$127.00	\$337,000
Communications Center (Facility No. 8)	2,500	\$83.00	\$208,000
Conference Training Building (Facility No. 80)	2,460	\$83.00	\$204,000
Child Development Center (Facility No. 92)	2,400	\$87.00	\$209,000
NCO Club (Facility No. 38)	2,130	\$83.00	\$177,000
Bath House (Facility No.40)	1,598	\$96.00	\$153,000
Roller Test Facility (Facility No. 66)	1,500	\$44.00	\$66,000
Combustion Test Facility (Facility No. 77)	1,500	\$44.00	\$66,000
Auto Craft Center (Facility No.76)	1,000	\$39.00	\$39,000
Misc. Structures (17 total)	5,129	\$87.00	\$446,000
Site Infrastructure - Sitework	1	\$4,000,000.00	\$4,000,000
Misc. Site Apurtances	1	\$1,000,000.00	\$1,000,000
Off - Site Housing (87 Units)	134,273	\$105.00	\$14,099,000
Switching & Substation Work	1	\$5,000,000.00	\$5,000,000
SUBTOTAL CONSTRUCTION COSTS			\$164,884,000
ESCALATION (Assumed Construction Start In 1998-3% for 3 Yrs)			\$15,334,000
SUBTOTAL ESCALATED CONSTRUCTION COSTS			\$180,218,000
Design/Eng. Fees (Assumed @ 10% of Construction Costs)			\$18,022,000
TOTAL ESTIMATED CONSTRUCTION & DESIGN COSTS			\$198,240,000

Note:

This Estimate Is For Building Design & Construction Costs Only.

Costs For Equipment Housed in These Facilities Are Excluded From This Estimate.

Equipment Moving Expenses Are Excluded.

Land Aquisition Costs Are Excluded.

Additional Soft Costs Other Than Design & Engineering Fees Are Excluded.

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; 1-27-85 ; 17:06 ;



Executive Offices 800 Boylston Street Boston, Massachusetts, 02199

George W. Davis
President and Chief Operating Officer

January 26, 1995

Mr. Theodore Welte, President MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Mr. Welte:

As the President of the Boston Edison Company, I am very pleased to offer you our full support to retain Natick Labs. Natick Labs consists of state-of-the-art research and development facilities that produce food, clothing, medicine, equipment, packaging and shelter for all branches of the military forces. These products not only greatly impact the security of the individual service member, and ultimately our national security, but eventually penetrate the commercial market and benefit the entire American public.

We have much to thank Natick Labs for, and we are committed to helping it continue its mission's critical work. Boston Edison will provide Natick Labs an economic development rate of up to 40% off base electricity rates in year one and phasing down over the subsequent three years for expansion, in accordance with our economic development rate, at Natick Labs' processing facilities. The economic development discount rate will amount to substantial operating cost savings to Natick Labs and is a strong incentive for expansion of the facility.

On behalf of Boston Edison, I want to extend our support to you and encourage you to contact me directly at (617) 424-3629 if there is anything Boston Edison can do.

Sincerely.

. W. Davis

COM Gas

Commonwealth Gas Company 157 Cordaville Road Southborough, Massachusetts 01772 Telephone (508) 481-7900

Reply to:

January 27, 1995

Mr. Fred Rubin Metrowest Chamber of Commerce 1671 Worcester Road Framingham, Massachusetts 01701

Dear Mr. Rubin:

Commonwealth Gas Company ("Commonwealth") currently provides the U.S. Army Laboratory in Natick, MA ("Natick Laboratory") with natural gas service on Commonwealth's lowest cost sales rate. Commonwealth would be willing to petition the Massachusetts Department of Public Utilities ("M.D.P.U.") for permission to provide the Natick Laboratory with service at a discounted rate. Permission for such a discount can be secured if, in the opinion of the M.D.P.U., such discount will play a role in keeping the Natick Laboratory in operation. Commonwealth would also be willing to assist the Natick Laboratory in securing its own gas supply, and transporting such gas supply to the Natick Laboratory, if such an arrangement proves to provide lower cost energy to the Natick Laboratory.

The Natick Laboratory is a valued customer of Commonwealth and, therefore, Commonwealth would be willing to discuss any reasonable terms that would preserve the Natick Laboratory as a customer.

Sincerely,

Stephen H. Bryant,

Vice President - Marketing and Customer Relations

NYNEX

Joseph Zukowski Regional Director Public Affairs and Market Development



January 26, 1995

Mr. Fred Rubin Vice President - Economic Development 1671 Worcester Road Framingham, MA 01701

Dear Mr. Rubin:

In regards to NYNEX's current telecommunications services at the Army Research, Development and Engineering Labs in Natick, Mass., we are in the midst of completing a \$1 million upgrade of the telecommunications facilities serving the Natick Labs campus. This will provide the base with leading edge technology and direct digital connections via a fiber optic link to our Natick switching office.

NYNEX is regulated in Massachusetts by the Department of Public Utilities (DPU) and the prices of our business services are covered under tariffs approved by the DPU. We do have the flexibility, however, to offer individually negotiated, customer-specific prices based on their range of products and services purchased and the length of contract.

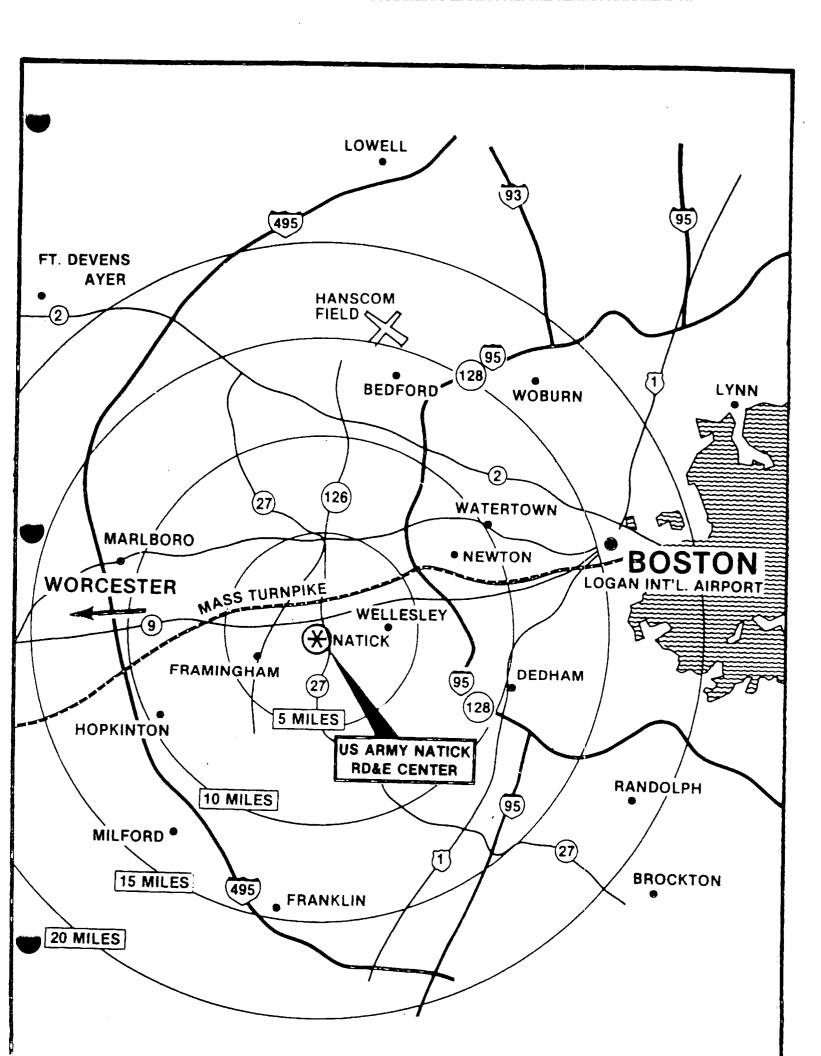
These contracts can provide substantial discounts off the tariff rates. We would be more than willing to work with the Department of Defense or any other party to provide the best possible telecommunications services at the best possible price.

11/2/

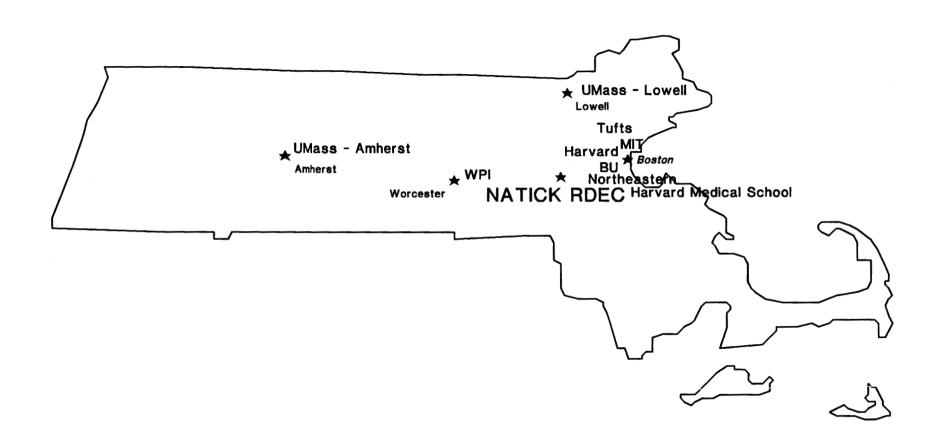
Regional Director

Public Affairs & Market Development

Document Separator



Educational Institutions Near Natick Labs



Document Separator



Brigadier General Henry T. Glisson is congratulated after an activation ceremony yesterday making him commander of the new Soldier Systems Command.

In command

Natick Labs gets brigadier as new boss

By Evan Berland

ATICK — With a new budget and new mission, the Natick Army Labs were handed yesterday to a brigadier general who yowed to "make a great difference for our sol-

"We're out of the cocoon today," said Henry T. Glisson, the first one-star gen-eral to head the facility in more than a

In a ceremony that unveiled the newly named Soldier Systems Command's banner and insignia, Glisson yesterday took over from Army Col. Morris Price, who headed the labs for the past year.

For about 40 years, the labs have designed food, clothing, housing and parachutes for soldiers.

Under the new command, the Army is combining the missions of similar facilities in Fort Belvoir, Va., St. Louis and Philadelphia "to modernize the soldier as a total system," spokesman Harvey Keene said during the ceremony.

The new command does not involve moving people around, but it will entail a \$100 million budget boost for the Natick facility, said Keene, in an interview after the ceremony.

The 30-minute ceremony, watched by about 250 spectators and uniformed troops assembled in parade formation. featured the U.S. Air Force Band of Lib"We now have a command that's dedicated solely to the soldier," said Lt. Gen. John Coburn, deputy commanding general of the U.S. Army Materiel Command, under which the Natick facility

With the military closing bases - and Natick once rumored to be among them

— Coburn remarked, "In fact, I'm glad to be anywhere, if you know what I mean."

The mission of the labs is to develop food, clothing and equipment to create "a warrior that is more lethal and more survivable on the battlefield ... "

LT. GEN. JOHN COBURN

The mission of the labs is to develop food, clothing and equipment to create "a warrior that is more lethal and more survivable on the battlefield ... capable of providing humanitarian relief one day and fighting and winning intense combat the next," Coburn said.

With the birthplace of the country's army just miles away in Lexington and Concord, "There could be no better place" for the new command, Coburn said. "Here is where it all began for our

is the new commander of the U.S. Army Soldier Systems Command in Natick.

Commands:

Most recently, Glisson served as commander of the Defense Personnel Support Center in Philadelphia. Prior to that, Glisson served as deputy director for the Army's deputy chief of staff for logistics in Washington.

Education:

Glisson has a master's degree in ducation from Pepperdine Unive in California. He received his commission as a second lieutena the U.S. Army's Quartermaster's Corps in Sept. 1967 through the Reserve Officer Training Corps.

Decorations:

Glisson's decorations include the Legion of Merit, the Bronze Star Medal and Purple Heart.

Personal:

He is merried to the former SI Gaddy. The couple have one daughter, Shannon, who live Tallahassee, Pla.

He called Glisson "one of our finest soldiers," and "a leader who gets things

Most recently commander of the Defense Personnel Support Center in Philadelphia, Glisson, 50, quoted movie character Forrest Gump to explain his surprise in getting the command.

"Life is really like a box of chocolates," he said, adding, "I think we can and will make a great difference for our soldiers.

But he also threw in a quote from Yogi Berra to illustrate that he needed to get up to speed in his new post.

Glisson said Berra, when asked at the start of a season what hat size he wore, replied, "I don't know, I'm not in shape

Local group tries to keep Natick Labs off hit list

By Michael Sereda and Evan Berland NEWS STAFFWRITERS

NATICK — With the Pentagon about to consider a new round of budget cuts, the state's congressional delegation and MetroWest leaders are spearheading a drive to keep Natick Labs from closing.

At a meeting at his regional office in Framingham Friday, U.S. Rep. Edward Markey told a group of business leaders, local and state officials they should get behind an effort to keep Natick Labs off the same list that doomed Fort Devens in Ayer.

"It's going to take an all-out effort from the town of Natick and its people to save (Natick Labs)," Selectmen Chairman John Moran said last night.

MetroWest Chamber of Commerce officials plan to meet today to throw their support behind the effort.

Chamber member Steve Greenberg said Natick Labs, which was named the Army's "Soldier Systems Command," center last month, has already twice narrowly escaped the budget ax. With that history, Greenberg said Markey told him, Natick Labs could be especially vulnerable in next year's round of cuts.

Greenberg said Markey was told by a Washington insider, whom he did not identify, that Natick Labs' continuing operation was not assured despite it recently becoming the headquarters for one of the Army's major research and development divisions.

A spokesman said last month that the Labs new mission puts it in charge of designing everything individual solders need to fight in the 21st century.

Markey said he worried that local leaders might have been "lulled into a false sense of security" by that designation, Greenberg said.

In a Dec. 16 letter to Secretary of Defense William J. Perry, seven members of the state's congressional delegation argued the importance of Natick Labs.

"We firmly believe that Natick's high military value and focus on responsibilities which are are not duplicated at other facilities make it an important part of the national laboratory system which should be preserved in its current form," said the letter, signed by Markey and Reps. Joseph Moakley, Martin Meehan, Richard Neal and Barney Frank and U.S. Sens. Edward M. Kennedy and John F. Kerry.

Natick selectmen plan to begin their own letter writing campaign to keep the facility off the Defense Base Realignment and Closure Commission's list. That list of bases which may be closed in 1995 should be compiled by Jan. 31.

BRAC, as it's referred to in short, is the commission that recommended closing Fort Devens.

Selectman Ed Dlott said local leaders will stress the Labs' role in serving soldiers, rather than hackneyed arguments about a base's importance to the community.

"What has to be found out here is the importance of the mission the Labs performs," Dlott said.

Nevertheless, closing the facility could hit surrounding towns and husinesses hard.

The Labs employs 1,155 people, 125 of whom live in Framingham and 130 in Natick.

The facility supplies MetroWest contractors with \$2.4 million in work — \$1 million in Framingham and Natick — and other Massachusetts contractors with more than \$24 million in work.

Moran yesterday said area hotels and restaurants get about \$800,000 a year from functions at the Labs.

Last month the Army named Henry T. Glisson to head the base and its new expanded functions.

His position as the first one-star general to head the facility in more than a decade brought hope that it would survive the federal government's rash of cuts.

"That is not necessarily the case," Dlott said.

Fort Devens, the 10,000-acre Army base in Ayer, will close in October, for an estimated savings to the Pentagon of \$21 million a year.

As an Army base, Fort Devens provided about 9,000 jobs, including 2,652 civilian jobs. It meant about \$450 million a year for the area's economy.

Town working for Natick Labs' survival

By Evan Berland

NATICK — Natick Labs is not specifically named at risk from defense budget cuts, but a spokesman for U.S. Rep. Edward Markey yesterday reiterated warnings given to local leaders last week.

"We don't want people to panic here, but we want to have the community and the business community realizing that no base in America is safe." Tom Philbin said.

Markey met with local officials last week to launch a preemptive strike against the labs being placed on the same Base Realignment And Closure, or BRAC, list that doomed Fort Devens in Ayer.

In response, the MetroWest Chamber of Commerce yesterday vowed to detail the impact the labs' closure would have on area businesses. Tuesday night, Natick selectmen

said they would begin a letter-writing campaign.

The state's congressional delegation has already sent a letter to Secretary of Defense William Perry advocating the base be kept off the BRAC list.

"BRAC is a concern in this day and age, in a downsizing military," said labs spokeswoman Susan Aninger. "Unfortunately, we do not have a lot of information right now."

Philbin said the past six years of cuts were made predominantly in troop numbers, rather than bases, so that makes Natick vulnerable.

The base has come up as a possible addition to the BRAC list before, so the community should start rallying before anything more official happens, Philbin said.

Said Steve Greenberg, a member of the MetroWest Chamber, "We're going to spearhead a campaign to make the decision-makers behind this process fully aware of the significant importance, and more importantly, the value that Natick Labs has to the regional and, we believe national economy."

The posting of a one-star general to run the base last month does not mean it can't be closed, Philbin said.

"Natick had exuded such a positive level of confidence, we didn't want people to get complacent." he said.

LocalNews



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Town to prove Natick Labs' worth

MetroWest Chamber of Commerce to study base's economic impact on area

By Lucas Mearian NEWS STAFFWRITER

FRAMINGHAM — If Natick Labs were to close as a result of Pentagon budget-cutting, the land could be used to house a federal prison, low-income housing or developed as prime real estate, a state official said last night.

The federal government's Base Realignment and Closure Commission (BRAC) is now deciding which bases will be closed as part of a plan to downsize the U.S. military.

Should the Labs shut down, the federal government would get first dibs on the property, according to Massachusetts Land Bank representative Timothy Bassett.

Bassett was among a group including MetroWest Chamber of Commerce members, Natick Selectman John Moran and former base Deputy Commander John S. Duff that met with U.S. Rep. Edward Markey, D-7th.

Natick Labs is not specifically named at risk from defense budget cuts, but a spokesman for Markey last week reiterated warnings given to local leaders.

"We don't want people to panic here, but we want to have the community and the business community realizing that no base in America is safe," Tom Philbin said.

"Our difficult job is to convince BRAC that moving this mission is the same thing as killing it, and that mission is vital to our soldiers." Duff said.

Key dates in the base closure process include March 1, when Defense Secretary William Perry announces the BRAC's recommendations.

On July 1, Perry must submit his recommendations to President Clinton. On July 15, the president must approve or

disapprove those recommendations as a whole. Clinton must send his decision to Congress for approval on Sept. 1.

Markey couldn't confirm whether the BRAC is presently touring Natick Labs, but said officials had visited the Research, Development and Engineering Center over the past summer.

Bassett was brought in to tell the board what might be done with the land if the Labs were to close.

"A prison is not that far fetched when you consider that Devens is going to have one on it," said MetroWest Chamber of Commerce member Steven Greenberg.

Closing the facility could hit surrounding towns and businesses hard.

The labs employ 1,155 people, 125 of whom live in Framingham and 130 in Natick

The facility supplies MetroWest contractors with \$2.4 million of work - \$1

million alone in Framingham and Natick — and other Massachusetts contractors with more than \$24 million.

Markey also commissioned the chamber was to perform a study of the precise economic impact Natick Labs has on the surrounding area.

The chamber has decided to join in a concerted effort to stop the base from closing.

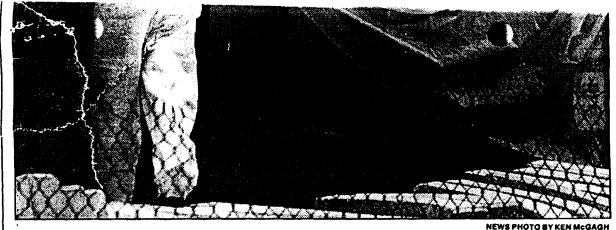
The group will ask local business owners to wage a letter writing campaign describing the Labs' importance to the local and national economy as well as the nation's military capability.

"We brought these people in and basically agreed that we would construct an plan of action to involve all aspects of the community to make the case for Natick Labs." Markey said.

Letters received by the chamber will LABS, PAGE 3B



Neighbor arrested for Sale



Wearing protective uniforms and respirator masks, workers remove asbestos from the Shoppers' World lot Wednesday.

Local leaders moving to save Natick Labs

LABS, FROM 1B

be sent to Perry, the Department of the Army and the BRAC. Markey said.

"I think that this effort is necessary to counter the argument that other communities in country are making so that their bases not be closed." Markey said. "I think this is an indispensable effort to save Natick Labs.

"I am going to contact the Defense Department and Department of the Army and make a personal pitch in conjunction with Sen. (Edward) Kennedy, Sen. (John) Kerry and Gov. (William) Weld," he said.

The chamber will meet every Thursday to discuss its plans.

"You can move any facility anyplace, but you can't move those skills," said Duff, the former commander turned business consultant. "Anywhere you move it, it will take at least five years to bring it back up to speed. The clothes, foods and technology that the Labs develop can be used by police and citizens throughout the country.

"The BRAC process would be to move the Labs to an area that is less expensive to operate the facility," Duff said. "Can you make it cost effective to move the base to let's say.

Kansas? If you play with only numbers, you can, but if you look at it from common sense, it's a very, very poor decision."

Duff emphasized at the meeting that Natick Labs is responsible for producing freeze-dried food, survival clothing, laser technology, body armor, and biodegradable products.

"There isn't a person in this country that doesn't have something in their home that didn't start at Natick Labs." Duff said. "Even the fibers in the a dollar bill were invented at the Labs."

Sale, who had been unon call and her former husband for 15 years, worked as an accountant with the Wellesley firm of Freedberg and Garlick

Conkey's arrest comes after weeks of speculation centering on Sale's landlord, Boston University Professor Ronald Laing.

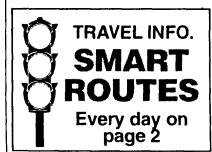
In media interviews, Laing insisted he had nothing to do with the killing, but he could understand why police searched his home.

"I think if I were the police, I would have done the same thing." Laing said. "You look for people who have access to the house and, as the landlord, I certainly did."

State Police brought Laing in for questioning. Investigators searched his home and even his garbage.

Laing is out of the country on vacation, according to his attorney, J. Albert Johnson. Johnson told WBZ-TV last night he was "outraged" Reilly's office hadn't told him how the case was evolving.

(The Associated Press contributed to this report.)





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Keep Your Holiday Fires Burning Bright With Our





Save Natick Labs

or 40 years Natick Labs has taken good care of America's fighting men and women, developing food, clothing and shelter to sustain them on the harshest battlefields. For 40 years the Army research facility has been a good neighbor to Natick and MetroWest, employing thousands of people and serving the community in many ways.

Now it's time for us neighbors to take good care of Natick Labs. The Pentagon is now at work on what may be the longest, and final, list of military facilities to be shut down as part of the Base Realignment and Closure Commission process. While no one knows if Natick Labs will be included on the recommended hit-list Defense Secretary William Perry is due to present March 1, those who have watched important, historic bases closed down from New Hampshire to San Francisco have learned that no base is safe from BRAC.

Even those who rejoiced six weeks ago when Natick was named headquarters for a new consolidated command are having second thoughts about declaring victory too soon. Natick's new commander has just finished closing down a base in Pennsylvania. And veterans of the fight to save Fort Devens remember how relieved they were when Devens was named a command headquarters, and how stunned they were when it was put on the BRAC list anyway,

For months, Team Hanscom has been working on saving the Bedford Air Force base from Devens' fate. They've mobilized civic groups, generated economic impact information, polished their message and lobbied Pentagon brass.

The friends of Natick Labs, led by MetroWest Chamber of Commerce, are just now getting their efforts organized. They will start by assembling a picture of how important the facility, with its \$57 million annual payroll and \$100 million in outside contracts, is to the local economy.

But any can make the case that a base closing will pose an economic hardship. What the generals making this decision care about — and should care about — is whether the base's mission is vital to the national defense and whether there are practical advantages to moving it elsewhere.

On these counts, there are sound arguments to be made on Natick Labs' behalf. Research on feeding and clothing soldiers has been an essential mission at least since the tin can was invented for Napoleon's soldiers. Natick is the only military research facility in the country equipped to work on these projects. The Pentagon just spent \$50 million building a climate chamber in Natick that is the only one of its kind.

At some expense, the climate chamber could be dismantled and moved, as could the rest of Natick Labs' equipment. But the equipment isn't the heart of the Labs' success. Of the 1,400 Natick Labs employees, 1,250 are civilians, many of them scientists and technicians with skills unmatched anywhere. Their working relationships with colleagues at Massachusetts' leading universities and research firms couldn't be packed up and moved either.

Like Hanscom, Natick Labs' weakness in the Pentagon shuffle is that many in the military hierarchy have too little understanding of the importance of research to modern warfare. Moreover, since neither Hanscom nor Natick house fighting units, they don't have the historical resonance important in the military culture.

Those political shortcomings should not be allowed to overshadow the more practical arguments in favor of keeping the labs in Natick: The mission is vital, the record of success is unquestioned, and this location, with this staff, is essential to the continued success of that mission.

Jobs not the only issue at Natick Labs

ase has rich history of product development

By Lucas Mearian

NATICK — The continuing debate about keeping Natick Labs open has primarily focused on preserving lo-

But discussion about the value of the 76-acre base should also key on the Labs' rich history of developing products for military application. many of which have evolved into goods sold commercially to the American public.

There are the military materials that save lives: the Kelvar helmet that protects a soldier's skull from an AK-47 bullet or the parachute that was used to deliver food in Rwanda.

The 40-year-old Army Research Development and Engineering Center may be a fixture on the Natick landscape and a vital component of

the MetroWest economy, but its reach is decidedly global.

The federal government's Base Realignment and Closure Commission (BRAC) is now deciding which bases will be closed as part of a plan to downsize the U.S. military.

And that combination of identities what supporters hope will help vince BRAC to keep it off the enopping block.

Air of secrecy

For many area residents, the base, which employes 900 civilians, 125 of whom live in Framingham and 130 in Natick, has always possessed an air of secrecy.

There are the well-known fruits of the labs' years of research: Tang orange drink; freeze-dried food; Keviar body armor and Meals, Ready to Eat, or MREs, compact little packs of food.

Neil Armstrong and Edwin "Buzz" Aldrin dined on Natick Labs food on their way to taking "one small step for man and one giant leap for man-

"The installation's been here for 40 years, and my mother-in-law still doesn't know what they do and she only lives two miles away," said Harold Prebensen, chief of employment at Natick Labs.

By far this is a civilian organization. We have joint services here such as the Navy, Marine Corps, Coast Guard and additional Army personnel who work here, but they only add up to a couple hundred

The less publicized work taking place on the installation includes waterproof tents and the HUM-V (Hummer) all-terrain vehicles' Kevlar body as well as cold weather boots - they all began at Natick Labs and subsequently made their way into the private marketplace.

Even U.S. Rep. Barney Frank, D-4th, who has long championed cutbacks in the defense budget, argues that Natick Labs is the perfect example of prudent defense spending.

"Natick Labs has a great success record," said Frank from his Washington office last night." His opinion, he said, would be different "if this was a fighter wing base."

"No one says we don't need a facility like this," he said. "The question is where to do it. He added that Natick "has an extraordinary case to

He said his opinion doesn't matter, however, because BRAC was created to avoid political lobbying based on geography. "This decision is going to be voted on a commission that doesn't know Natick from Missoula, Mont. If Natick stays, it will be on its merits."

What are some of those merits?

The Labs' "climatic chambers," currently undergoing \$17.7 million in renovations, can create temperatures as low as minus 70 degrees Fahrenheit and as high as 165 degrees with winds reaching 40 mph. That allows researchers to test equipment and soldiers to test their endurance.

The Labs' rain room can dump as much as 4 inches of rain per hour to test a field hospital's ability to continue operating under the worst con-

In the food research laboratories, food is irradiated to lengthen its shelf life. The latest creations are routinely tested on the base's civilian employees - with their knowledge of course.

Sometimes they are received with smiles of approval, sometimes not.

Natick Labs is also about people

and their dedication.
On the wall in the parachute prototype lab is a photo of a soldier emblazoned with the motivation question: "What have you done for him today?"

Equipment specialist Swenor suggests an answer.

"We are looking for new and lighter fabrics for a more comfortable fit," said Swenor who works in the parachute lab. "We make load-bearing equipment and right now we're looking to make a pack that will hold all the soldier's equipment and allow him to dispose of his parachute once he's on the ground.' Spinoff central

Clearly, though, the impact of all this research isn't just felt by those associated with the military or American industry.

Natick Labs has proved itself to be "a good place for spinoffs," Frank

Lighter, more durable fabrics lead to civilian jackets that are warmer and lighter. Longer-lasting military rations lead to longer-lasting foods in the supermarket.

And a generation of Americans remember Tang as the drink guzzled

by astronauts.

One "spinoff" would never have developed if not for the Natick Labs workers who put back into their community.

Peter Stalker, chief of the Parachute Prototype Research Center, has worked with autistic teens the past six years, allowing them the chance to earn pay while learning social and work skills.

"At one time we used to take what they considered slow learners out of the Natick and Framingham high school and had pretty good results with them. Then the Higashi School came to us to see if we could place some of their students in our work force," Stalker said.

The Higashi School in Randolph is a school for autistic children.

Stalker said some Lab employees had to adjust to working with autistic teens, but when the time came to renew their employment contract with the school, every Research Center employee overwhelmingly voted yes.

We have five individuals who have student employment positions. They all work in same office. They come in three days a week and work two-and-a-half hours a day and are paid just as permanent workers," Stalker said. "They have a job coach who's with them to assist them to understand the work they've been as-

In time, though, special gifts that the teens possess begin to show

through, Stalker said.

Patrick Corcoran, a student at the Higashi school has worked at the Labs three years and is now in. charge of interoffice mail and inventory of equipment valued as high as

"Patrick is incredible," Stalker said. "For instance. If you were introduced to him today and told him your birthdate he would remember it five months later. He's an excellent writer and he understands the computer, (on which he operates a data base).'

Stalker, who's deeply involved in community work, said someone needs to set the example for the community.



/S PHOTO BY PAUL KAPTEYN a bailoon.

cured to ensure children's safety and wonder whether the Framingham Fire Department is prepared to deal with tunnel fires.

Some residents want the granite mound to be covered with loam and seeded to create "an artificial hill," he said

essary'.

MWRA spokeswoman Sheila McGann said opening the shaft for the tunnel boring machine would require about three explosions daily. She said later tunnel work would be from 200 to 450 feet underground and create no noise or contamination.

1/1995 msi

Weld bill provides sweetener for Natick Army base, others

SSOCIATED PRESS

BOSTON — Looking for an advantage as the Pentagon gears up for another round of military base closings, Gov. William F. Weld filed a \$100 million bill yesterday for capital improvements at Massachusetts installations, including the U.S. Army Laboratories in Natick on Lake Cochituate.

The money would be available to bases that the U.S. Department of Defense decides will be expanded.

"The proposed bond authorization would give our congressional delegation a tangible tool to convince the Defense Department to expand our facilities, rather than close them," Weld said in a letter to the Legislature.

Weld said the bill shows the state is

prepared to provide whatever incentive it can to put Massachusetts bases on the "A-list" for survival and expansion.

Besides Natick, other bases that could benefit from the bond bill include Hanscom Air Force Base in Bedford, which Weld singled out as a high-tech job center, and Westover Air Force Base in Chicopee and the South Weymouth Naval Air Station.

Natick Labs covers 76 acres in town and employs 900 civilians, 125 of whom live in Framingham and 130 in Natick.

The Fentagon is to submit its candidates for potential closure by the end of February to the Base Closure and Realignment Commission.

Framingham

annual silent auction



ition, all for \$105 per percupancy. A deposit of \$25 e when you sign up for the rk and Recreation office. e. at Bowditch Field. For tion, call Trisha Powell at

Irive

of Wellesley, president of tors of the Natick Visiting ation, which serves nine cluding Framingham, anveek that the agency's anre has begun. Agency voleach year in this drive to raise money for a specially designated fund to help serve the most vulnerable patients in the community, — those for whose care is not paid by insurance. Medicare or Medicaid.

Last year the association provided \$75,000 worth of desperately needed free care and the demand in 1995 is expected to be even greater. Your donations should be mailed to the Natick Visiting Nurse Association, Suite 313, 209 West Central St., Natick MA 01760 or call (508) 653-3081.

The association thanks you on behalf of the neediest members of the community who are - the elderly, disabled and the very ill.

Masonic breakfast

Masonic organizations in Framingham are sponsoring the regularly held pancake breakfast on Jan. 14 at the Masonic Hall on Concord Street, Rte. 126. The pancakes, with bacon, sausage and beverages, will be served from 8:30 to

FRAMINGHAM, NEXT PAGE

Selectmen OK gas station tanks

By Igor Greenwald

FRAMINGHAM — Selectmen last night agreed to let the new owner of a derelict service station on Union Avenue install underground fuel tanks as the first step toward reopening.

FRAMINGHAM

Selectmen Michael Rossi and John Stefanini approved Union Brewster Limited Partnership's request to store up to 20,000 gallons of gasoline at 206 Union Ave., despite misgivings from the station's neighbors. Selectmen Chairman Dennis Cardiff missed the meeting.

Nearby residents complained that trash, noise and illegally parked cars at the station have been a problem both before and after it closed several years ago. "This property has been left in such a deplorable condition that it has decreased the property values on the street," said Kathleen Lutz, who lives on nearby Brewster Road.

The service station owners' attorney, Roger Dowd, acknowledged past prob-SELECTMEN, PAGE 3B

Local contingent will lobby for Natick Labs in D.C.

Corp. has had an active relationship By Lucas Mearian

Politicians, businesspeople to push Pentagon to keep base open

be easily replaced," he said. here in eastern Massachusetts, can and Northeastern, which are right with contracts with M.L.T., Harvard,

technology affects private industry also emphasize how Natick Labs' Rubin said the local group will

sell their patents directly to private the government," Rubin said. "They "Its a profit-producing center for throughout the country.

For instance, Framingham's Bose ucts developed through their dual-

contractors who then produce prod-

ick Labs were to move, as some have veloped over the past 40 years if Natyears to reestablish the expertise de-Duff said it would take up to five

in Florida," Moran said. those caught in Hurricane Andrew what Natick Labs technology did for vide for tent cities and relief like get the soldier what he needs or proin that five-year slump. How do we "God forbid a conflict breaks out,

here, the highly skilled labor along "We don't think the folks we have lationship with local universities. Moran also pointed to the labs' re-

> congressman from Virginia. Moran. Moran's brother, James, is a merce and Natick Selectman John the MetroWest Chamber of Comly candidates include Fred Rubin of would travel to Washington but like-

fect the region. ered information on how the labs af-Rubin and John Moran have gath-

done at the labs benefits the miliwill also focus on how the research ty," Moran said. He said the group more on the uniqueness of the facilithe labs affect the local economy, but won no ed i'now sisandme enT''

Former Deputy Commander John

A bill Gov. William Weld proposed pane het to be worked out to the exchange of visits, but details ary. He said the groups have agreed tonr Natick Labs by the end of Janu-

in the state paid for by the federal provements at military installations million in state money to match im-Weld's bill would provide up to \$100 Monday may help pay for the trip.

bases on the "A list" for survival and centive it can to put Massachusetts is prepared to provide whatever in-Weld said the bill shows the state government, including Natick Labs.

It is uncertain which local officials

Wine seller also invited those same officials to

Philbin said Markey's office has

ministration and Pentagon officials.

scheduling visits with Clinton ad-

includes Natick, said the group is

Rep. Edward Markey, whose district

alignment and Closure Commission

around the country, the Base Re-

mission charged with closing bases

rectly targeted by a Pentagon com-

While Matick Labs has not been di-

month to lobby to keep Natick Labs

will travel to the Pentagon later this

businesspeople said yesterday they MATICK - Local politicians and

did visit the Labs last summer.

Tom Philbin, a spokesman for U.S.

sues town

LOOK SPELLS DEFEAT

the way a supermarket would. Caldor Way don't draw customers taurants that surround his store on Morganti claims the fast food res-

he said. Wines account for more "food that the Stop & Shop is selling," We are selling fine wines to go with students or nips to homeless people. "We are not selling kegs to college

denial could involve the town "in transfer, warning last month that a Stefanini has urged approval of the store's request Colleague John and Michael Rossi opposing the men, with members Dennis Cardiff The issue split the Board of Selectsales, according to Morganti. than half of all Fifth Avenue Liquors

on neighbors' concerns. it denied the license transfer based day the board has made it clear that move. Rossi, however, said yesters'orots of gnisoqqo rol nozaor tend that selectmen never gave a Fifth Avenue and the ABCC conrassing litigation." protracted and potentially embar-

ty," he said. lectmen) that has licensing authorisue; we are talking about a board (se-"We are tailding about a local is-

to study building use Natick hires consultant

them move."

acoustics technology.

Anitess presented at the meeting. said he was not satisfied with the

area," West said. "I'd hate to see

Natick to improve the military's

Bose has met with Army scientists in

they've been an excellent resource

but our other relationship is that

and helmets that the military uses,

cancellation technology for headsets

programs. "We work on active noise

marketing manager for government

other," said Maryann West, Bose's

with the labs for more than five

"We've been a resource for each

for our commercial business."

West said Bose chief Dr. Amar

"It's an important resource for this

concueq our parking that you haven't even hind the Town Hall we could use for ty," Moran said. "There's space because there was not a lot of creativiport, I was very disappointed be-"When I initially looked at your re-

vacant lot across Town Hall. 25 million the town spent buying the Moran said he wants to recoup the

uncy movey as possible back to the "I want to be able to bring in as

the process of taking bids on the Selectman Mel Willens asked that town by the sale of these buildings,"

buildings be speeded up.

buy the buildings. That's what we really want to do," Willens said. proposals to see who would like to part perhaps now is the time to set up "I realize all this is hypothetical,

them or use one or the other for adings and putting parking beneath Hall. One called for razing the buildusing the police station and Town Pepi presented several idea for re-

The existing building could be ditional parking.

> NATICK — Town Hall could become HETHWATTE SWEE By Lucas Mearian

Jagin Jeal an architectural firm told selectmen downtown fire station a restaurant, an apartment complex and the

complex which is scheduled to be when a new \$8 million municipal buildings that will become obsolete to evaluate four town municipal Associated Architects as consultants Ine town has hired Tappe/Pepi

Pepi said "I found what is really other models around the country," to reuse them by comparing them to all the parcels to find the best ways tire downtown area and inspected "We conducted a survey of the enrue could make a good grocery store. Works buildings on Middlesex Ave-"fine" restaurant and the Public on Summer Street could make a complexes. He said the fire station pest snited as potential apartment the Town Hall and police station are Architect Mel Pepi told selectmen finished in the next five years.

bring in more people to the other "If we had a major food store, we'd complex

missing in Natick is a major food

LocalNews



Obituaries 8B State & Region 9B

Pentagon lobbying set for Wednesday

MetroWest contingent wants to ensure Natick Labs stays open

By Lucas Mearian

NATICK — More than a dozen Metro-West business leaders, state officials and lawmakers will lobby at the Pentagon Wednesday against the possible closure of Natick Labs. They will meet with Undersecretary of the Army Joseph Weeder

Fred Rubin, director of economic development for the MetroWest Chamber of Commerce, is among those visiting the Pentagon Wednesday. He said business leaders will make a case for the labs

based on the technology they provide to the community and the technical experts they employ.

"We really want to give the people from the labs a chance to make their case to decision-makers in the Army and show why this base is so important and should remain open," he said.

Pentagon officials visited the labs last summer to gather information for the defense secretary. Natick Labs has not been targeted by the Pentagon's Base Realignment and Closure Commission (BRAC), but the commission is looking at many possible scenarios.

"Joe Weeder is not part of BRAC, but before the list of base closure recommendations goes up to BRAC it goes through the Army. So they will be a part of the decision-making process for labs," said Mark Bayer, legislative assistant on defense issues to U.S. Rep. Edward Markey, D-7th. Markey, whose district includes Natick, is scheduling visits to Natick Labs for Pentagon officials and Clinton administration officials.

Secretary of Defense William Perry has until March 1 to submit a list of his recommended base closings to BRAC.

A bill Gov. William Weld proposed Monday would provide up to \$100 million in state money to match federally funded improvements at state military installations, including Natick Labs. The money would be available to bases that the defense department decides will be expanded.

"This is going to be a pretty big base closing round. We've heard rumors that there may be an internal Pentagon list by the middle of February," said Bill Smith,

NATICK LABS, PAGE 8B

Natick Labs lobbying set for Wednesday

NATICK LABS, FROM 18

Weld's military base coordinator, who will be among those lobbying the Pentagon Wednesday.

He said bases will either be closed or consolidated, meaning Natick Labs' mission could move to another area. "The state's money is key to helping them offset those costs of consolidation," he said. "We wanted to impress upon them the seriousness of our \$100 million offer."

Smith said he would like the legislation passed by March 1 so "the Pentagon number crunchers could include that in their options."

He also emphasized that community efforts, such as the letter-writing campaign sponsored by the MetroWest Chamber of Commerce, are key to keeping Natick Labs open.

Susan Aninger, a spokeswoman for Natick Labs, said Gen. Henry T. Glisson, who in February took over leadership of the base, would not comment on any community efforts to rally behind the base.

"At this time he cannot comment on BRAC or the community support for the base because the closure process is still in progress. We are a military instillation, and it would be very inappropriate for him to comment on any lobbying group's ef-

forts," Aninger said.

Included in the list of those travering to the Pentagon in Alexandria, Va., at their own expense are: Col. John Duff, former deputy commander of Natick Labs turned business consultant; Ted Welte, president of the MetroWest Chamber of Commerce, Fred Rubin, director of economic development for the Chamber of Commerce: attorney John Garrahan, past director of the Chamber of Commerce; Larry Cope, manager of federal government programs at Bose Corp.; Arthur Schwope, vice president of Arthur D. Little, a consulting firm; state Sen. David Magnani, D-Framingham; Asa Cole, publisher of the Middlesex News; Robert Kispert, assistant director for federal programs at the Massachusetts Technology Collaborative, a state agency; state Sen. Cheryl Jacques, D-Needham; Natick Selectmen Chairman John Moran; and Bill Smith, military base coordinator for Weld's office.

The group has also invited U.S. Rep. Barney Frank, D-4th; U.S. Rep. Martin Meehan, D-5th; U.S. Rep. Richard E. Neal, D-2nd, U.S. Rep. Peter Blute, R-3rd, U.S. Rep. Joseph Moakley, D-9th; and U.S. senators Edward Kennedy and John Kerry.





her house in Kobe. The photographer who took the picture said neath the house, waiting to be rescued.

rieves amid rubble

ard a crashing . He found a

r-old mother.

il earthquake of Kobe, her pinned in the

ood-and-plas-

ter house, an alarm clock shrilled.

Ohashi - pale and empty-faced, speaking in a soft, monotonous voice — paid no attention.
"It was the most frightening thing I've ever ex-

perienced," the 22-year-old said, describing the violent shaking as the 7.2-magnitude quake struck before dawn. "I didn't know what it was, but I knew I had to get out."

In the ruins of the house, which was knocked completely off its foundation by the quake, the body of his mother lay with head facing downward. One arm, blue and puffy, was visible. The blanket draping her was stained with blood. **EARTHQUAKE, PAGE 3A**

night described Keefe as a champion of education.

"He has been a remarkable leader. I don't think enough people understand how much work this person has done for the school system or

Commissioner Lewis Cotten says the town can reduce illegal signs and make money by hiring an inspector to enforce the sign bylaw. Page 1B.

Natick Labs' plea reaches Pentagon

Local officials heard in Washington, D.C.

By Geoff Edgers

NATICK - With rumors of change swirling around Natick Labs, a dozen local businessmen and state officials flew to the Pentagon yesterday to lobby for the Kansas Street com-

The afternoon meeting between the MetroWest contingent and Undersecretary of the Army Joseph Reeder came six weeks before a list of potential base closings is released by the Department of Defense.

And as one group of officials visited the Pentagon, another toured the arctic simulation chambers at Natick Labs.

The MetroWest Growth Management Committee requested the local tour when it heard the complex like all others across the country -

would be included in an annual federal review of which bases to close.

From the Pentagon to Rte. 27. there were no answers yesterday.

"What's the real story on the future of this base?" asked Mike Rourke, deputy town administrator of Natick, during the local tour.

"We don't really know," said Harvey Keene, chief of public affairs at Natick Labs.

U.S. Rep. Edward Markey, D-7th, who set up the Pentagon meeting, said Reeder praised the MetroWest group for its presentation, but could not talk about the installation's stat-

Lt. Col. Tom Begines, an Army spokesman in Virginia, said the Pentagon will not release information about Natick Labs' current standing. NATICK LABS, PAGE 8A

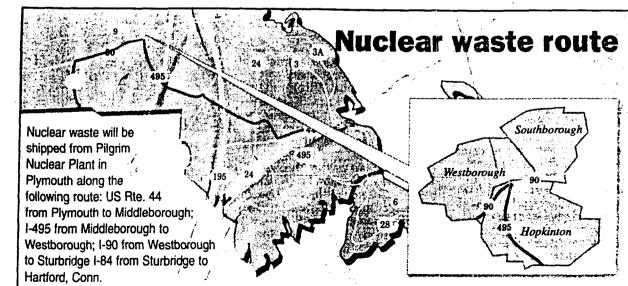
on 495

Westborough

less dangerous types of the strength of its storage s eliminates risk of disas-

nount of radioactive matecasks (that will be on the ve 10 times the firepower ib dropped on Hiroshima. ry dangerous," said Matt irector of the Massachupaign to Clean Up Hazard-

: WASTE, PAGE 8A



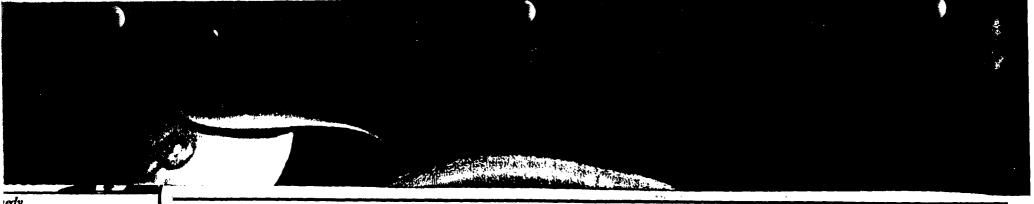
lev Dangerfield wins his suit ist a tabloid while the Academy ds plan to honor Clint Eastwood KATICN/4A

The word according to Newt Gingrich. In this chapter, the Speaker questions a woman's ability to perform Army tasks.

WEATHER/2A

Tonight, cloudy with a 30 percent chance of rain. Friday, rain with a high in the 50s. Sunset at 4:41; sunrise at 7:08.

SHI Shine Land



e is not comfortable from the ou put it on, odds are it never miortable. Wearing shoes that properly can cause a variety of Please call me at 655-5115. is located in Natick at 67 Suite 407, in the Medical g. adjacent to Leonard Morse also have an office located at t. at Suburban Orthopedic & dicine. (Be sure you know at ation your appointment is 1.) We accept most insurance

n athletic show is too wide at ry using two sets of laces bottom and one at the top

ample news, you'll omics, and horoscope sex News.

Local officials lobby for Natick Labs

NATICK LABS, FROM 1A

source, whom he refused to name, on the Pentagon's Base Realignment and Closure Commission (BRAC). Markey said the source told him Natick Labs had recently been evaluat-

Natick Labs, as the U.S. Army Soldier Systems Command is known. opened in 1954 just north of the town center. The installation's 1,100 workers design a wide range of combat necessities, from food rations to rainwear.

Ted Welte, president of the Metro-West Chamber of Commerce, said the delegation came away from the Pentagon meeting with the impression that the Labs' vulnerability had not been overstated.

"It seemed clear to us that because the types of questions they were ask-

ing that they needed specific docu-_year's - the many officials and busi- to \$100 million in state money. mentation in order to keep Natick Labs off the list," he said. "We drew conclusion that we better do this and do this quickly or the labs could be in serious trouble."

Welte said the delegation will adopt a two-prong strategy for improving the Labs' chances: gathering more specific numbers on what it would cost the Army to replicate the base's operations elsewhere and demonstrating the benefits of relocating other operations to the Natick

Central to the delegation's argument was the impact Natick Labs! has on all branches of the service. not just the Army, he said.

Reeder reportedly thanked the delegation for "the affection shown to the military. It isn't that way allover the country."

Begines, though, downplayed what. influence the MetroWest contingent could have on the Army's closure process.

'We don't lobby," he said, "That's a term that belongs over on the Hill."

After yesterday's local tour, Gen. Henry Glisson, the new base commander at Natick Labs, and other speakers declined to speculate on: the possibility of a closure. At one point Keene, the public affairs chief. said there was only one difference: between this year's wait and last

ness people paying attention.

Keene reeled off statistics showing the installation's effect on the area: pumping \$2.4 million into the Metro-West economy in the last year, attracting visitors to the base, and buying property in surrounding towns.

The army owns 53 housing units in ... Natick and Hudson, he added.

Len Dube, director of resource management, talked about the creations of army scientists, including the Desert Chocolate Bar, which he said holds its shape in temperatures to Congress for approval, according up to 140 degrees.

The local group - which included officials from Natick, Framingham. Marlborough, Weston and Wayland - also got a four of the specialized testing chambers, including a rain room capable of simulating downpours of four inches per hour.

One of the newest projects at Natick Labs is the "21st Century Land Warrior," meant to develop a soldier for the future, according to Susan Aninger, a spokeswoman.

A representative of Gov. William Weld told the tour participants that the state is working hard to make sure local military installments stay puL

Last week, Weld submitted a bill to match federally funded improvements at state military installations - including Natick Labs - with up

Bill Smith, Weld's military base coordinator, said last week that bases would be closed or consolidate ed as part of the plan, which could mean a move for Natick Labs.

Reeder is one of several officials providing information to Secretary of Defense William Perry before he submits a list of recommended base closings to BRAC on March 1. In July, BRAC sends its recommendation to President Clinton; on Sept. 1. Clin ton is expected to send the final list to Begines.

The same of the same of the same The group traveling to the Pentis gon in Alexandria, Va., included Col. John Duff, former deputy commander of Natick Labs: Welte, pres dent of the MetroWest Chamber of Commerce; Larry Cope, manager of federal programs for Bose Corp. Smith, Weld's military base coordinate nator; Asa Cole, publisher of the Middlesex News: state Sen. David! Magnani, D-Framingham; Natick Selectmen Chairman John Morania Robert Kispert, assistant director for federal program for the Massail chusetts Technology Collaborative: Arthur Schwope of Arthur D. Littleie Inc.: Framingham attorney John's Garrahan; Jonathan Brickman, asso. ciate publisher of Tab Newspapers ? and U.S Rep. Marty Meehan, D-5th. 4





role in easing the closing of part of his previous post, a base official said. Natick Labs commender Brig. Gen. Henry T. Gilsson played a positive

Glisson's record is good if Labs see cuts

New Natick commander got high marks for easing pain of Pennsylvania base reduction

THE PROPERTY OF THE PROPERTY O metalente de la companya de la comp

ing their jobs find new ones. cility shutdown and help those ! ous base meetings to discuss the

cancies throughout the federal g was able to place 400 of them in . them get through that," he said, " son because he was there to h. Jobs were grateful to General G "The factory people who lost th

grants, Johnson said. едпсядов диопър волешии He helped others attain furth ernment and private industries."

cent working," Johnson said. but he was able to keep about 25 p. "We lost a lot of people to attritic

left without work were not left wi and beyond his duty to ensure the He said the general went abc

college degrees as well," Johns he got a lot of them to go on and g thing else but work in the factory, t them thought they couldn't do at al Equivalency Degrees). A lot he pushed to get their GEDs (Gen-I rdoi buil I'nbib ad sano aff"

"We really miss him."

had nothing to do with the base clo-However, Johnson said Glisson gon's plan to downsize the military.

tions "So he really didn't have anytor the base closing commission's acson said, using the colloquial term DPRC got 'BRACed' in 1993," John-"He got here three weeks before

"We had a clothing factory that thing to do with it."

the shutdown was only about 8 perworth of clothing manufacturing so time, we did about a billion dollars contract." Johnson said. "At that get from Sears or other places under They made things that we couldn't made about \$32 million of clothing.

cine commands still remain. DPSC's food, clothing and medicent of that"

could get down and talk to people people, but we needed someone that the things a lot of people gave him a lot of credit for. We did lose factory here," Johnson said. "That's one of "He did a good job while he was

and he did that."

the base closed one of its clothing Three weeks after Glisson arrived, civilians. personnel and approximately 4,800 consisted of a few hundred military

When Glisson arrived, the base

tract because of short notice, then

"If (the military) can't get under con-

porate communications for DPSC.

said Frank Johnson, director of cor-

military and is mostly a civilian or-

medicine and clothing for the U.S.

Support Center in Philadelphia, Pa.,

commanded the Defense Personnel

vilians and are the posting for 114 ac-

the U.S. Navy Clothing and Textile

Before coming to Natick, Glisson

The three centers employ 1,145 ci-

That logistics base produces food,

"We make items for all services,"

We make it

Zanization

TOT TWO YEARS.

tive-duty soldiers.

Research Laboratory.

manufacturing facilities and laid off.

tute of Environmental Medicine and mand, the U.S. Array Research Insti-By Lucas Mearian

which, in many ways, is a lot like the command of a Pennsylvania facility November, Before that he was in Systems Command at Matick Labs in son took command of the Soldier NATICK - Brig Gen Henry T. Glis-

whether Glisson has come to Natick some local officials to speculate as to soon after Glisson arrived, has led alignment and Closure Commission of its facilities closed by the Base Re-That base, which had one-quarter one he presides over now.

ganizing an effort to keep the Labs in Markey, D-Malden, who has been or-Philbin, an aide to U.S. Rep. Edward base before he came here," said Tom thing we got a general that closed a we got a new general, but it's a bad "On one hand it's a good thing that

houses the Soldier Systems Com- 1,200 workers as part of the Pents- Johnson said Glisson held numer-Natick Labs, a 78-acre (acility, according to one official at that base. positive role in easing the transition, in Pennsylvania, Glisson played a But coming so late to the process

aurants, notels, mails
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by the South Midheelchair accessimeless shelters rovide services to gal. ... Framing-Anon-compli-

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10W.

Studying women's strength

Natick Labs seeks female civilians to test for battle-readiness

By Geoff Edgers

NATICK — Pete Frykman chuckled when asked about House Speaker Newt Gingrich and the limitations of women.

He shrugged when told the Georgia Republican said female soldiers can't stay in a ditch long because they get infections and are not strong enough.

Story on Labs' new commander, page 3B.

"Newt Gingrich is a politician. He's not a scientist," Frykman said.

Frykman is a scientist, and starting in March, he and fellow Army researcher Everett Harman will test and train women to lift 40-pound boxes, sprint with heavy backpacks, and run with nose plugs to force all breathing through the mouth.

The study, in the Army Research Institute of Environmental Research on the Natick Labs campus, is aimed at finding out how much stronger women can become through six months of rigorous training. It is the longest of 14 studies being conducted in Natick with part of a \$20 million grant from Congress to ready women for battle.

With so many studies and a limited number of enlisted women in Natick Frykman and Harman are looking for a few good civilian women.

"We want women who want to work out anyway, who want to get strong," Harmon said.

The women should be no older than 32 and willing to train five days a week, 1½ hours a day for 24 weeks. The scientists hope to pay each subject \$500.

Heather Coleman, an 18-year-old Army private from Iowa participating in three other studies, said the project will prove what she already knows.

"Whatever any male soldier can do, I can do just as well," she said.

Frykman and Harman said there are a few reasons women can never be as strong as men: they are lighter and have more body fat. But the study could prove that women are strong enough to serve in battle.

Coleman and Jessica Carmichael, a 19year-old recruit from New Jersey, have already faced and conquered physical challenges while serving. In basic training they crawled in sand, ran for miles, dropped for hundreds of push-ups and got yelled at. Just like men. Last week, Coleman and Carmichael, who weigh 104 and 120 pounds respectively, lifted 70 pounds during a bench-press exercise.

"This isn't really a question of 'can they be made stronger?' This is a ques-



NEWS PHOTO BY KEN MeGAGH

Jessica Carmichael, 19, an Army recruit from New Jersey, takes part in a strength test at Natick Labs.

tion of 'how much stronger?' " Frykman

They will measure the muscle and fat on the women before and after training. And the scientists aren't promising that it will be easy, even for women who already work out.

In the consent document, the Army lists the kinds of injuries that could occur during training, including: nerve damage, stress fractures and muscle pulls. But the scientists believe the risk is minimal for women already in good shape. They also want the subjects to speak up when they aren't feeling well.

Depending on the results, the study could encourage the Army to train women for combat situations, the scientists January 17, 1995 The TAB, page 19

FROM PAGE 3

the base said last week.

Duff, now a private consultant, will travel with the contingent Womesday. He said when the Labs develops gear for soldiers, whether it be food, cloth-

ing, or tents, the military can save money by transferring the technology to civilian compunies. By combining the production of new military winter clothing, for instance, with the production of similar civilian clothing, manufacturing costs go down, he said.

"I'm very optimistic. I think we can make an argument that the Labs should stay in Natick."

Title John Moran Nati: k Selectmen Chairman

Larger "nms" of manufactured goods are less expensive than small ones, so by combining civilian and military production, purchase prices drop. Military/civilian ecoperation also benefits the military, Duff said, because it does not have the ability to make all the equipment that soldiers and sailors require.

"No longer can you affort to do stuff just for the military," Duff said. "You need dual use to ensure you have a production base for the things you need."

to nutrition and health, is perfectly positioned to help the military adarits relatively new financial constraiaccording to Duff.

He said even relocating the base would be counterproductive, becauits highly aducated work force wou

be almost impossito replace.

"From a dollarand-cents point of view you can mak the argument to move," he said. "F from a common sense point of view you can't make the same argument."

Natick Selecting Chairman John Moran said he understands the ch

lenges ahead, but remains hopeful. He, too, plans to discuss dual-use technology and the area's human resources when he goes to Washington, but remains focused on the ultimate reason for the Labs' exitence."

"I'm very optimistic. I think we can make an argument that the Labs should stay in Natick," Moran suid. "More than anything, they're vital to the soldiers in the field. The soldiers on the ground are the most important people in the field, and that's who the

Leaders to lobby against Natick Labs closure

Officials seek to keep local army research center off list of targeted bases

By Toni Downey

TAB Staff Writer

contingent of local business and political leaders heads to Washington, D.C. this week to usk Pentagon officials to spure the Natick Army Labs from from the congressional budget ax.

Later this year. Congress is expected to authorize the largest base-closure plan in the nation's history, as the federal government tries to scale back the military in the wake of the Cold War. Local officials have been told there is a very real chance that the Natick Labs could be on the final list of targeted bases.

Congressman Ed Markey, and representatives of the Natick Board of Selectmen, Gov. William Weld's office, the MetroWest Chamber of Commerce, the TAB, the Middlesex News, and Framingham's Bose Corporation will meet with the undersecretary of the Army on Wednesday, Jan 18, It will be their mission to convince him that the Natick Labs are a vital part of the Department of Defense's network of bases and research

To achieve that goal, several participants said list week they will have to stress the uniqueness of the facility and its importance to both the military and civilians.

What is always stressed, and rightly so, is

military criteria," said Tom Philbin, a Markey spokesman. "But we also have to stress the intellectual capacity of the area. This region has the most concentrated intellectual capacity in the country. There are people working there from M.LT., Northeastern, Harvard, B.U. That's definitely a boost for the Labs."

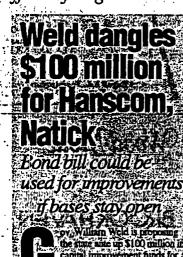
Fred Rubin, the MctroWest Chamber of Commerce's vice president of economic development, said the trip will give him and others a chance to tout the Labs, other selling points as well. Last week he was busy preparing both strategy and documentation for the trip.

"We're focusing in simplistic terms on dual-use technology transfer, personnel, multiple use [by different branches of the millitary], and the climatic labs," he said.

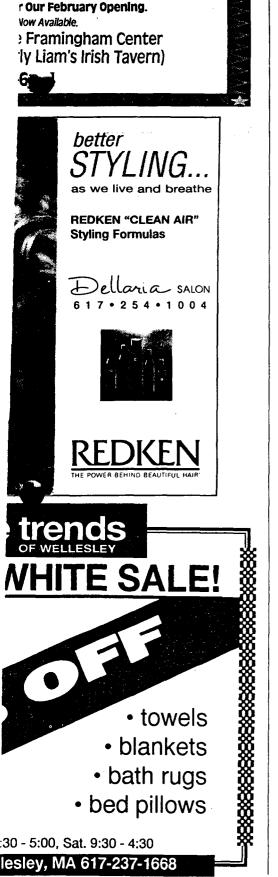
Next to the people who work there, dualuse technology may be the Labs' strongest selling point. Plainly put, it refers to military research and development that has broad commercial applications.

With the armod forces consumity looking for ways to save money on supplies, the Labs' future may be ensured if the Pentagon and the base closure commission can be convinced that the products developed there can be moneymakers for the government, said John Duff, a former deputy commander of

see Labs mase 17 :



What is always stressed, and rightly so, is



e-wall humor and genuinely friendly service.

Across My Desk

Delegation visits D.C. to save Labs

By Jonathan Brickman
Associate Publisher, MetroWest
"Render unto Massachusetts what is due
Massachusetts."

So spoke U.S. Rep. Edward Markey to Undersecretary of the Army Joe R. Reeder last week as he capsulized arguments to save the U.S. Army Natick Labs, which faces the threat of closure as part of an economic effort to reduce American bases throughout the world.

Markey, who organized the Pentagon session that was spearheaded by a delegation from the MetroWest Chamber of Commerce, was stressing the unique high-tech value of our state.

An argument might be made, Markey said, that the southern and western states could be appropriate locations for major army bases (that's the area to which most of the past base closings have been consolidated). But a research lab was different, the congressman said. Research feeds directly into the strengths of Massachusetts.

He spoke at the end of a 45-minute presentation by Chamber President A. Theodore Welte, Lt. Col. John S. Duff (former deputy commander of the Natick base and now a consultant), state Sen. David Magnani (D-Framingham), Natick Selectman John Moran, Larry Cope of The Bose Corporation, Arthur Swope of Arthur D. Little, Inc., William Smith, Gov. William Weld's military base coordinator, Framingham attorney John P. Garrahan, Robert G. Kispert of the Massachusetts Technology Collaborative, Asa Cole, publisher of the Middlesex News, yours truly and Chamber Vice President Fred Rubin, who is leading the project.

Lots of work remains to save this base at which more than 1,100 high-tech workers earn their living, and which houses the world's only climatic testing lab. Cogent arguments were made and well-received.

"There will be no savings to closing the

base, and hundreds of millions will be needed to replace it," Welte asserted. In response to Reeder, he promised to back up this claim and noted "\$50 million would be required just to replace the climatic lab that recently had been upgraded with a \$19 million renovation."

The Secretary agreed the Massachusetts delegation was "formidable" and called in Brig. Gen. James Shane, who, he said, would do the number-crunching. Welte said the goal of the meeting was to prevent Natick from being placed on the proposed base closure list, a list to be made public next month. At the end, Reeder allowed that he "learned a couple of things [he] did not know before" about Natick.

U.S. Rep. Markey, who was joined by U.S. Rep. Marty Meehan and representatives of U.S. Sens. Kennedy and Kerry and U.S. Rep. Barney Frank, commended the delegation for the work done with short notice. "They were impressed," he said. Meanwhile, he said he would report back "informal reads" from his contacts in the Pentagon and pass on suggestions for other steps. "I think the need now is to make sure this gets continual attention in the coming weeks," he said. "We have a chance and we have intensity."

Markey acknowledged Natick Labs faced danger, and as late as the end of November, base officials were unaware of it. Members of the Base Relocation Armed Services Commission have toured Natick within the last six weeks, according to Markey.

Moments of banter lightened the mood. A bus transported the delegation from the Rayburn Office Building to the Pentagon, where a military liaison announced that everyone would be required to go through two metal detectors except for the two congressmen.

"Those are the perks," Meehan offered. Ushered into a wood-paneled conference

see Labs, page 9

THE TAB 1/24/95

Framingham School of Nursing, ob Lincoln St., Fram. 1/25, 7:30 p.m. The Divorce Center presents this lecture. \$5. Call: 668-2514.

FVENT AT THE CENTER FOR INTEGRATIVE THERAPY. 67 S. Main St., Nat. 1/25, 7:30-9:30 p.m. Nutritionist and health counselor Sheila Wolfson presents a program on "Food, Behavior and Your Child." Space limited. Registration required. \$25. Call: 651-0044.

WINTER LECTURE SERIES. Russell's Garden Center, Route 20, Way. 1/28, 10:30 a.m. Wayne Schoech discusses "Bonsai for Everyone." Free. Call: 358-2283.

THE MYTH OF BEAUTY, THE LOVE OF FOOD AND THE DANGERS OF DIETING. Hearing Room, Wayland Town Building, Way. 1/30, 7:30-9 p.m. Clinical social worker Betsy Milas discusses this topic after a group of Wayland High School students present a series of role plays. Host: Friends of Wayland Youth Social Work. Snow date: 2/13. \$3-\$5. Call: 358-4293

➤ EVENTS AT CONCORD FAMILY SERVICE.
Community Agencies Building, Concord. 1/30.
A talk by Jeff LaCure on "Growing Up Adopted."
Registration required. Call: 369-4909.

looking for classmates. Call: Maisian conscion 617-527-5234 or George Marshall, 617-965-0141

WELLESLEY HIGH SCHOOL CLASS OF 1975 seeks classmates to help celebrate the 20th reunion. Call: Chip Fagan, 508-650-1050.

VOLUNTEERS

THE MADD METROWEST CHAPTER is looking for volunteers to help plan special events, write stories for the newsletter, work on seasonal campaigns, assist in monthly mailings and general office work. Call: 624-MADD. VOLUNTEERS NEEDED TO ADOPT A PAR-ENT. There are a lot of isolated and homebound parents whose children are not nearby who would love a visit for just a few hours a week or some help with shopping. Call: Deborah Cantor, Jewish Family Service of MetroWest, 875-3100. **▶ VOLUNTEERS NEEDED.** The Consumer Assistance Office - MetroWest Inc., 209 W. Central St., Nat. Volunteers are sought to work as complaint mediators a half-day a week. Training provided, Call: Charlotte or Maggie, 651-8812.

LABS

FROM PAGE 8

room of impressive dimensions, each visitor was provided with a pad of lined white paper and a pencil. "Please leave any paper and the pencil not used," the liaison said. "We'll use it again." These guys are serious about saving money.

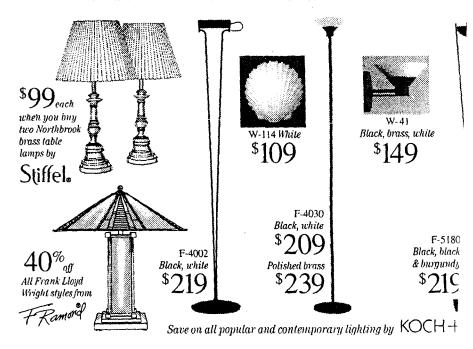
Not to be outdone by the military in cost savings, the Chamber members took the Washington Metro back to National Airport.

A key to the strength of the delegation, of course, was the participation by Col. Duff, who had

instant credibility with the Pentagon bigwigs and understood how they think and what kind of information they are seeking.

Prior to the Pentagon visit, the MetroWest delegation met in Markey's office with Mark D. Bayer, his legislative assistant, who is a Framingham native. Bayer filled in as the congressman was forced to answer an unexpected roll call. Under the new Republican-dominated House rules, no proxy voting is allowed. Markey apologized on his return, explaining that a partisan fight had escalated about House Speaker Newt Gingrich's controversial book-writing deal with a Murdochowned publishing company.

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To celebrate the union of the region's two lighting leaders, we're holding a unique, once-in-a-lifetime sale that's certain to light up thousands of homes in the Boston area.



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A Standard Ele

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Document Separator

Congress of the United States House of Representatives Mashington, DC 20515

December 16, 1994

The Honorable William J. Perry Secretary Department of Defense The Pentagon, Room 3E880 Washington, DC 20301

Dear Secretary Perry:

, 1.

We are writing to express our strong interest in the Army Research, Development and Engineering Center in Natick, Massachusetts. As the 1995 round of the BRAC process continues, we want to make you aware of our ardent support for the important mission performed by the Natick research center.

Organized and commissioned in 1953, the Natick center has played a central role in developing advanced gear and rations for our nation's armed forces. Natick's dedicated team of highly-skilled men and women use cutting-edge technologies to design and test a wide range of products which have been supporting our soldiers around the world for some forty years. Innovations developed at Natick include a wide range of protective clothing and improved field rations. As the headquarters of the recently established Soldier Systems Command, the Natick center is responsible for developing and integrating the equipment our troops will need for combat in the 21st century.

We understand that the BRAC 95 process could result in the closure or realignment of a significant number of research and development laboratories. We firmly believe that Natick's high military value and focus on responsibilities which are not duplicated at other facilities make it an important part of the national laboratory system which should be preserved in its current form. Natick's specialized facilities permit comprehensive testing and evaluation of materials and soldier items under extreme conditions. For example, in the center's one-of-a-kind, man-rated climatic chamber building, an environment of 165 degrees fahrenheit can be simulated within the Tropical Chamber, while temperatures can be lowered to -70 degrees fahrenheit in the building's Arctic Chamber.

This joint service facility serves customers throughout the armed forces and provides unique cross-service opportunities unavailable elsewhere. In addition to offering specialized testing and evaluation capabilities to the different branches of the military, the Natick Army center also is home to several of the other armed services, which maintain facilities within the Natick installation community.

Secretary Perry December 16, 1994 Page 2

As the Joint Cross Service Working Group on laboratories continues to determine common support functions and examine possibilities for consolidation, we believe the Natick center is consistent with the BRAC's goal of merging the functions of various facilities. Since 1963, the Natick center has successfully incorporated nine separate directorates with diverse missions, including soldier mobility, military rations, clothing and textiles, advanced systems, and logistics. In the process, the center has attained international recognition as a leader in the research and development of battlefield food rations, clothing, shelter, and airdrop.

As you can appreciate, the Natick center has a major economic impact on Massachusetts and contributes significantly to the well-being of our state's high-technology firms. The Natick center is a large employer of workers throughout the state, with a payroll of approximately \$57 million and contracts in Massachusetts worth almost \$27 million. In addition, visitors to the Natick center inject a substantial amount of revenue into the local economy each year.

As our nation adjusts its military needs to conform to changing national security priorities, we recognize that military property determined to be surplus should be eliminated. However, we strongly believe that, considering the factors outlined above, the Center's unique mission and specialized infrastructure should remain at the current Natick facilities.

We appreciate your consideration.

Sincerely.

A LOTA M

Marin T. Mochan

on J. Meakley

Barney Frank

Edward M. Kennedy

John P. Kerry

Richard B. Neal



WILLIAM F. WELD GOVERNOR

ARGEO PAUL CELLUCCI LIEUTENANT-GOVERNOR

THE COMMONWEALTH OF MASSACHUSETTS

EXECUTIVE DEPARTMENT

STATE HOUSE • BOSTON 02133

(617) 727-3600

January 17, 1995

Joe R. Reeder Under Secretary of the Army Department of the Army 102 Army Pentagon Washington, DC 20310-0102

Dear Mr. Reeder:

Enclosed for your review is legislation Governor Weld and I filed early last week authorizing the Commonwealth of Massachusetts to fund up to \$100 million in capital improvements at military installations, in the event that the Department of Defense decides to consolidate other assets in the Commonwealth.

As you know, the United States Army--Natick, Research, Development, and Engineering Center (RD&E) has for decades provided our military forces with the finest equipment and human resources in the world. RD&E's success is due, in part, to its location in Greater Boston--a world-renowned center for research and development initiatives central to the mission of Natick Labs. Governor Weld and I are hopeful that the Defense Department will choose to build upon this success.

Our offer to provide funding for capital improvements at Natick Labs will allow the Defense Department and the Department of the Army to take advantage of Greater Boston's high technology resources without assuming the military construction costs sometimes associated with consolidation. If you or your staff have any questions regarding this initiative, please feel free to contact me or my assistant, Jim Kane, at (617) 727-3600.

Sincerely,

Argeo Paul Cellucci

Lieutenant Governor

Enclosure



COMMONWEALTH OF MASSACHUSETTS MASSACHUSETTS SENATE

STATE HOUSE, BOSTON 02133-1053

SENATOR DAVID P. MAGNANI

MIDDLESEX, NORFOLK
AND WORGESTER DISTRICT

ROOM 41911

(617) 722 1640 V/TDD

DISTRICT OFFICE
'/O FAY ROAD
FRAMINGHAM, MA 01701
(508) \$75-0887 V/TDD

COMMITTEES:

CHAIR

EDUCATION, HUMANITIES AND ARTS

VICE CHAIR

COMMERCE AND LABOR HUMAN SERVICES AND CLOSHLY AFFAIRS

January 12, 1995

The Honorable William J. Perry Secretary U.S. Department of Defense The Pentagon Room 3E880 Washington, D.C. 20301

Dear Honorable Perry,

I am writing to request that the U.S. Army Natick Research, Development and Engineering Center <u>not</u> be considered for closure in the upcoming recommendations to the President regarding base closures.

While I am acutely aware of the severe economic impact such a closure would have in the town of Natick, Massachusetts, and the surrounding communities, I am also aware that these decisions must be made primarily on the basis of military considerations.

There are extremely strong reasons, based solely on military criteria, for keeping the Natick Army Labs and expanding its capacity for the consolidation for other facilities.

First, nowhere else in the country will the armed forces find a higher a concentration of higher education research facilities. This includes Lincoln Labs in Boston, the laboratories at MIT, Tufts, Boston University, Harvard, Brandeis and Northeastern University.

Secondly and interdependent with the first, there is no other area in the country, perhaps with the exception of Silicone Valley, which has as great a density or quality of private sector technical research laboratories, through which military related research can be conducted, and through which military applications of commercial technologies can be brought to bare on behalf of the armed services. The armed services, based on the current location of

Natick Labs, is already benefiting enormously from such reverse technology transfer. For example, Natick is contiguous with America's Technology Highway. The MetroWest area includes such firms as Bose Corporation, EMC, Integrated Genetics, DEC, and Raytheon, to name just a few. These can not be "relocated."

Third, nowhere else in the world is there a concentration of technological talent as there is in the Greater Boston area. As a mechanical engineering graduate of Northeastern University, I am well aware of the attractiveness of this region to engineering personnel. For the particular purpose for which Natick Army Labs was created, no area of the country is even in close competition.

Fourth, this facility is a cross-service facility, hence the complexities of relocating it or its operations would entail certain logistical nightmares which would not meet any cost-benefit standards. It is estimated that if the facilities on this base were recreated at another base, it would take a minimum of five years before the current level of productivity could resume.

Finally, the Natick facility is the <u>last active U.S. Army post</u> in the <u>six New England states</u>, and its closure would no doubt have dramatic implications for the military.

As State Senator for this region, I stand ready to respond to any demands that the armed services might have for further information regarding the central place Natick Army Labs has in America's defense profile. I also stand ready to assist the armed services in any consolidation or relocation of other installations to the Natick facility. Please contact me if you need further information or assistance from our office.

Thank you in advance for your thoughtful consideration of the issues and for your serious attention to this matter.

Sincerely

David P. Magnani

State Senator



COMMONWEALTH OF MASSACHUSETTS MASSACHUSETTS SENATE

SENATOR JACQUES

STATE HOUSE, BOSTON 02133-1053

COMMITTEES: JUDICIARY (CHAIR) CRIMINAL JUSTICE

ETHICS

ELECTION LAWS

SENATOR CHERYL A. JACQUES

NORFOLK. BRISTOL AND MIDDLESEX DISTRICT **ROOM 213C**

TEL. (617) 722-1555 FAX (617) 722-1054

January 25, 1995

To Whom It May Concern:

I am writing in support of the continued operation of the U.S. Army Soldier Systems Command, formerly known as Natick Labs, in Natick, Massachusetts. This facility provides a critical service to the military which must continue to be provided, and which cannot be efficiently relocated. As you know, this facility provides research, development, engineering and acquisition for clothing, shelter, food, equipment, packaging, and environmental medicine - military necessities which will need ongoing refinement to ensure the operational readiness of our armed forces. The installation's achievements were exemplified during Operation Desert Storm, and led to the facility receiving the 1993 Department of the Army Research and Development Organization of the Year Award.

As you proceed with your decision making process, please give strong consideration to the fact that the Soldier Systems Command cannot be easily relocated. Expensive investments have been made in a variety of unique facilities which are not easily transportable, such as the General George Doriot Climatic Chambers (where an eighteen million dollar renovation is just being completed). However, the most difficult part of relocating the functions of the Soldier Systems Command would not be in restructuring the physical plant, but in gathering a pool of highly trained scientists and technicians equivalent to the workforce already in operation.

As you know, the original decision to locate the labs in Natick was based on the proximity to unique scientific, technical, and manufacturing expertise. The strength of Massachusetts' many educational institutions (exemplified by institutions such as Harvard University and Massachusetts Institute of Technology) has long ensured that these technical skills are not only available, but are the best in the world. The Army should continue to maintain the facility in Natick for the same reason that private enterprises locate here - for this invaluable pool of expertise. Furthermore, Natick Labs has spent forty years refining this regional base of skills critical to their mission. Transferring these military functions elsewhere will require significant money and time (surely measured in years) to develop the same base of expertise.

U.S. Army Soldier Systems Command Page 2 of 2

In conclusion, I think the above arguments build a strong case for not only continuing the operation of the U.S. Army Soldier Systems Command at its current site in Natick, but also for considering the consolidation of related military missions to these facilities. Please let me know if I can be of any assistance to you as you conclude your decision making process.

Sincercly,

Cheryl A. Lacques

CAJ/sah



BARBARA É. GRAY 6TH MIDDLESEX DISTRICT 220 EDMANDS ROAD FRAMINGHAM, MA 01701 TEL. (508) 877-0597

STATE HOUSE OFFICE ROOM 134 TCL. (617) 722-2400

CHIEF OF STAFF ALEXIA P. SORKIN LEGISLATIVE AIDE PETER A. SPELLIOS The Commonwealth of Massachusetts

House of Representatives
Committee on Local Affairs
STATE HOUSE, BOSTON 02133-1053

į,

Chair, Committee on Local Affairs

Divorce Commission House Chairperson

Local Aid Commission

Special Commission on MCI Framingham

January 30, 1995

TEAM NATICK LABS c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Team Natick Labs.

I am writing to you in strong support of the Natick Research, Development and Engineering Center.

As a long time legislator in the Metro West region, I have seen the tremendous benefits that the Natick Research, Development and Engineering Center has provided to the region, the state and the country. The economical and social benefits of having in our area one of the foremost research and development facilities in the country is obvious and crucial to maintaining the current economic stability we are entering. State benefits are immense as well. As the leader in research, development and technology in the country, Massachusetts is the logical place to have a highly advanced research facility such as Natick Labs in its boundaries.

The Natick Research, Development and Engineering Center is a crucial participant in our national security. For forty years, Natick RDEE Center has assembled a team of highly qualified scientists and technicians as a coordinated civilian and military work force. Their work as a multiple use base, serving all branches of the armed services, is unique and crucial to the survivability, supportability, combat effectiveness and quality of life of the individual service member. Natick RDEE Center is an effective and efficient facility with dual use technology transfer with area renowned companies, consultants and universities.

It is clear that Natick Research Development and Engineering is a necessity to the people of the Metro West region, Massachusetts and the United States. I look forward to the Natick Research, Development and Engineering Center's long future in the Metro West region.

Sincerely,

BARBARA E. CRAY State Representative



DOUGLAS W. STODDART 5TH MIDDLESEX DISTRICT 15 PAULINE DRIVE **NATICK, MA 01760** TEL. (508) 655-4602

The Commonwealth of Massachusetts

House of Representatives

State House, Boston 02133-1053

Committee on Public Service Committee on Judiciary **ROOM 39, STATE HOUSE** TEL. (617) 722-2240

January 30, 1995

TEAM NATICK LABS c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA

2617 722 2845

Re: Natick Labs

Dear Team Natick Labs:

I would like to wholeheartedly endorse retention of the Natick Labs by the U. S. Army.

Because of the Natick Labs proximity to Boston, Natick Labs can draw the best and brightest engineers, biologists and chemists that this country can offer.

As we move into the 21st century, our new soldiers will need the Natick Labs more than ever to give them comfort and protection in hostile environments.

Sincerely,

DOUGLAS W. STODDART State Representative

DWS: np

D02



01/30/95

John F. Moran Chairman Edward H. Dlott Vice Chairman Mel Willens Clerk

Jown of Natick & Rassachusetts &

January 30, 1995

The Honorable William J. Perry Secretary Department of Defense The Pentagon, Room 3E880 Washington, DC 20301

Dear Secretary Perry:

The Board of Selectmen of the Town of Natick wish to express in the strongest terms possible their opposition to a relocation of the U.S. Army Research & Development Center in Natick.

9 1 508 651 7231 TOWN OF NATICK → 508 875 9325

The cooperation between the Town of Natick and this Army installation is a model of federal and local relationships. The Town has always been generous in providing police, fire and public works assistance including water supply to the installation and facilities at the center have been available for municipal activities and programs.

The U. S. Army has been so satisfied with the support services from this research center that it invested in excess of \$9 million for expansion and enhancement of the climatic chamber.

We greatly appreciate your attention to these concerns of the Board of Selectmen.

John F. Moran

Chairman





Town of Framingham

Massachusetts 01701

Selectmen's Office

Telephone 620-4811

DENNIS W. CARDIFF, Chairman MICHAEL M. ROSSI, Clerk JOHN A. STEFANINI EDGAR C. GADBOIS Executive Administrator

January 18, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

The Framingham Board of Selectmen supports mission and activities of the Natick Labs Research and Development facility. The Board hopes that the site will remain open as the work that is done there is important and necessary to local communities as well as the nation as a whole.

The Board hopes that you will be able to continue your research and product development activities at this location.

On behalf of the Board of Selectmen,

Edgar C. Gadbais Edgar C. Gadbois

Executive Administrator

cc: Congressman Edward J. Markey
Metrowest Chamber of Commerce

ECG/bes

Document Separator

NATICK PUBLIC SCHOOLS 13 EAST CENTRAL STREET NATICK. MASSACHUSETTS 01760

JOSEPH A. KEEFE, Eo.D.

TELEPHONE (508) 651-7104 FAX (508) 651-7119

January 20, 1995

The Honorable William J. Perry, Secretary United States Department of Defense Room #3E880
The Pentagon
Washington, DC 20301

Dear Honorable Perry:

The long-standing relationship between the United States Army Research and Development Command and the Natick Public Schools has produced many educational opportunities for both public school students and staff. Students have had the opportunity to serve internships, attend seminars, participate in field trips and have scientists work directly in their classrooms. Command personnel have work with teachers in curriculum development projects. Other teachers have had the opportunity to work at the site.

The relationship appears to be in jeopardy in light of the potential for the government's closing the facility. Thus, I respectfully request your consideration of this potentially negative action.

To some, my concern may pale by comparison with those that address economic, employment or military issues. On the other hand, the concern of the Natick Public Schools regarding the closing of the Command might just "tip the scale" in a positive direction.

Sincerely yours,

Joseph A. Keefe Ed.D. Superintendent of Schools

JAK:fbg

cc: Tea

Team Natick Labs

c/o Metrowest Chamber of Commerce



FRAMINGHAM PUBLIC SCHOOLS

Winston D. Anderson Administration Center

Eugene F. Thayer, Ed.D. Superintendent

George P. King School
454 Water Street
Framingham, Massachusetts 01701
(508) 626-9117 ● 626-9118
FAX (508) 626-9119

January 24, 1995

TEAM NATICK LABS c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir or Madam:

As Superintendent of the Framingham Public Schools I would encourage you to maintain the US Army Natick Research, Development and Engineering Center as a center for research by the Department of Defense.

In addition to the uniqueness of the facility as a research center for the military and the obvious economic benefits for the area, there is also significant involvement with the staff and students of the Framingham Public Schools through a Partnership in Education Program.

Through this program, staff and students interact with scientists and others at the Labs to provide "up-to-the-minute" hands-on techniques and methodologies in the various science areas.

Our students from Kindergarten through Grade 12 are the beneficiaries of direct instruction and mentoring by the staff at Natick Labs. These sessions are invaluable for the students and form a bond between the students and the Natick Lab participants.

Framingham Public Schools has a significant minority and diverse student body. Approximately 50 primary languages, other than English, are represented among our students. The chance for our students to work with your minority staff in professional pursuits provides models for them which would otherwise be unavailable.

Teachers are able to take advantage of learning and applying the latest laboratory practices by working and/or participating in seminars when school is not in session. These opportunities are invaluable for our teachers and reflect in the instruction provided to the students. Without Natick Labs there would be a void in these activities.

Page Two

Finally, through the Government surplus equipment program, we are able to realize supplies and materials for our students to use in the various science classes at all grade levels throughout the school system. These materials, in these tough budget times (to which I am sure you can relate), enhance our science program offerings.

Again, I strongly urge you to take affirmative action in maintaining the US Army Natick Research, Development and Engineering Center as active military base and research facility.

Eugene F. Thayer

Superintendent of Schools

Sinderely, Wywrd J. Henry

EFT:rkf

cc: Framingham School Committee

A. DelPrete, J. Frantzen, T. Henstock,

R. Herideen, D. McCallion, M. Sauer



Town of Framingham

Massachusetts 01701

Selectmen's (Office

Telephone 620-4811

DENNIS W. CARDIFF, Chairman MICHAEL M. ROSSI, Clerk JOHN A. STEFANINI EDGAR C. GADBOIS Executive Administrator

January 18, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

The Framingham Board of Selectmen supports mission and activities of the Natick Labs Research and Development facility. The Board hopes that the site will remain open as the work that is done there is important and necessary to local communities as well as the nation as a whole.

The Board hopes that you will be able to continue your research and product development activities at this location.

On behalf of the Board of Selectmen,

Edgar C. Gadbois

Executive Administrator

cc: Congressman Edward J. Markey
Metrowest Chamber of Commerce

ECG/bes



Framingham State College

100 State Street, Framingham, MA 01701-9101 Chemistry Department.

January 24, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham. MA 01701

To Whom It May Concern:

As a science educator in the Metro West region, I would like to support the campaign to maintain the current mission of the U.S. Army Natick, Research, Development and Engineering Center in Natick, Massachusetts.

The Department of Chemistry and Food Science at Framingham State College has had a long association with Natick Labs on many levels. For decades, the Natick Labs have provided paid and unpaid internships and student research practica for dozens of our college's chemistry, food science, and biology majors. This type of real-world experience has provided a valuable enhancement of our students' inventory of skills and knowledge. Resumes enhanced in this way have provided a competitive edge when our graduates apply to enter the work force and graduate school. In addition, access to the extensive collections of technical journals at Natick Labs has been very beneficial to our research students over the years, particularly after subscription cutbacks were imposed on our college library.

The association between Natick Labs and Framingham State College also has a long history of faculty interaction. Science faculty have had collaborative research contracts at Natick for many years, and several of Natick's technical personnel have held adjunct and visiting professorships at the college. In this association, Natick expands both the research and science education capability of the college. For an undergraduate institution to have such ready access to the facilities and personnel of a world-class research institution adds a valued extra component of our college's ability to educate young scientists at moderate cost in Massachusetts.

Please include me as a concerned citizen strongly opposed to the potential closing of Natick Labs.

Sincerely,

Kevin D. Whitburn, Ph.D.

Professor and Chair, Department of Chemistry and Food Science

p.c.: Dr. Paul Weller, President, Framingham State College

Patricia M. Hamblett 43 Felch Road Natick, MA 01760 January 16,1995

Dear

I am writing this letter to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

Natick Labs is an integral part of the Metrowest Community in Massachusetts. It is partnered with the Brophy Elementary School in Framingham, Massachusetts. In conjunction with PALMS (Partnerships Advancing the Learning of Math and Science), scientists are teamed with classrooms at Brophy to enhance the Science curriculum. Scientists, teachers, and students work together to form a community collaboration.

The Framingham School System and PALMS, which is a state-wide, systemic initiative funded in part by the National Science Foundation, are working actively to formulate comprehensive partnerships that will create a successful learning environment for all students. The partnership with Natick Labs is an example of an effective relationship promoting community interdependence.

There is national focus today on our educational system and the best way to increase students' awareness and understanding in the areas of Math and Science. One excellent way to make connections for students is through direct contact with scientists and mathematicians in real life situations. The commitment of the Framingham School System and Natick Labs to the future of our children needs to continue and be fostered by allowing such interaction to take place. I urge you to take these positive experiences into account and support our need for Natick Labs to continue to be an integral part of our community.

Thank you for your consideration in this matter.

Sincerely,



Town of Framingham

Massachusetts

SCHOOL COMMITTEE

GEORGE P. KING SCHOOL Winston D. Anderson Administration Center 454 Water Street Framingham, Massachusetts 01701

Christopher J. Petrini Chairman

> Michael J. Barry Vloe-Chairman

C. Patrick Dunne Secretary

January 26, 1995

Team Natick LABS c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir or Madam:

Philip A. Dinsky Pam S. Hulme Nicolas Sanchez Thomas P. Skinner

Ann Greenberg Administrative Assistant (508) 626-9121

I wanted to take this opportunity to commend the U.S. Army Natick Research, Development & Engineering Center on behalf of its consistent and commendable public outreach efforts, and ask that serious consideration be given to maintaining the Center at its current location in Natick, Massachusetts.

As a member of Framingham Partners in Education, Natick Labs is a strong community supporter of public education. The Natick RD&E Center's activities on behalf of the Framingham Public Schools have included participation in the PALMS program (Partnerships Advancing the Learning of Mathematics and Science) where Brophy Elementary School students have access to a wide range of mini-courses and classroom visits by Natick RD&E scientists. Natick Labs has sponsored field trips to the Natick facility, staff scientists teach state-of-the-art science classes, employees serve in mentorship roles for middle and high school students, and summer internship opportunities are offered for Framingham students. In addition, Natick Labs has donated surplus scientific materials and supplies to our science classrooms for use at all grade levels.

Natick Labs' strong commitment to public education exemplifies that the Center is a good citizen as well as an important research center. We, therefore, urge you to maintain the Natick Labs as an active military base and research facility.

Sincerely

Christopher J. Petrini

Chairman

massauhusetts Instrute of Technology

DEPARTMENT OF CHEMICAL ENGINEERING



Room 66-342 Cambridge Massachusetts 02180-4307 Telephone (617) 258-4561 Electronic Mail: 186@mil.edu FAX: (617) 258-9695



Robert A. Brawn Warren K. Lewis Prolepsor and Depurtment Hoad

September 6, 1994

Dr John Deutch Pentagon Room 3B933 Office of Under Secretary of Defence Washington, DC 20301-3010

Dear John.

CC:

I just wanted to drop you a note to tell you about the great experience 16 students from the Practice School Program in the Chemical Engineering Department just had working with the Research Development and Engineering Center at the US Army Natick Laboratories where we operated a summer station for the Practice School, under the direction of Professor Alan Hatton, Director of the Practice School. Working with Steven Roll and Dr. Robert Lewis of the RD&E Center at Natick Laboratories, our students completed projects ranging from design of fabrics for protection from chemical warfare agents to development of portable heating elements for field heating of those tasty MRE's. The staff at Natick made our students feel part of their development teams; this aspect is really important for the successful atmosphere at a Practice School Station. I believe that the results from the 10 projects completed during the summer will justify the funds used to support the stations. I have no doubt of the impact of the educational experience for our students.

I hope this input brightens you day, if ever so slightly.

With best personal regards,

Sincorely,

Robert A. Brown

T.A. Hatton, Practice School Director

Document Separator



Growth Management Committee

13 East Central Street Natick, MA 01760 508•651•7350

CHARLES B. GAPPHEY, CHAIRMAN, (Southborough Planning Board)
JOHN STASIK, VICE CHAIRMAN, (Framingham Planning Board)
NILTON B. GILBERT, CLERK, (Matick Planning Board)
JOHN MORAN, PAST EXECUTIVE COMMITTEE NEWBER, (Matick Board of Selectman)
JAMES W. PÁLCOMI, MEMBER AT-LARGE, (Southborough Board of Selectman)

January 23, 1995

MetroWest Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road, Suite 201 Framingham, MA 01701

Dear Secretary Perry:

The Soldiers System Command located at the U. S. Army Research, Development and Engineering Center in Natick, Massachusetts, provides several unique military functions:

- 1. It services multiple branches of the armed forces (i.e., Army, Navy, Marines, Air Force and Coast Guard) through one integrated research facility, an economical and productive approach;
- 2. It is the only base that focuses solely on the soldier/seaman/marine and airman and his/her needs for food, shelter, environmental medicine, clothing, communications and their delivery system in the field; and
- 3. It has research equipment that is not found anywhere else, such as the Doriot Climatic Chambers, presently undergoing a \$19-million renovation, the hyperbaric chambers within the Army Research Institute for Environmental Medicine, and the Force Provider Air Drop System for equipment as heavy as 42,000 pounds.

In performing its mission, this RD&E facility has consistently maintained its high quality, fast response and innovative, integrated research techniques. This is evidenced by Natick being named by the Pentagon as the Number One RD&E facility in the country in 1993.

To achieve such consistently high quality attests to the expert military and civilian personnel on base, the network of surrounding universities and the unique Massachusetts



MetroWest Team Natick Labs/Secretary William Perry, January 23, 1995, Page 2

corporations that can augment ongoing military research and then convert to mass production immediately. While high technology enclaves exist around the country, none of them focus on this unique research on food, fabrics, air lifts, the biophysics of male/female soldiers' duties, etc. Computers, pharmaceuticals, weaponry and space technology centers exist but not centers on mundane, basic human needs. Ironically our armed forces cannot be productive, no matter how many missile launchers they have, if they pass out with heat exhaustion after one hour. Natick Labs has extended the time our forces can work in extreme heat to 12 hours, a significant force multiplier.

To relocate the Soldier System Command and its unique and successful research facilities would entail dismantling or reconstructing over \$500 million in equipment/facilities currently in place at Natick. This financial loss would be further multiplied by the down time necessary to: reassemble the labs; hire and train new expert personnel; and develop new private sector and university research and production contacts, if this is even possible. All of this takes time and money, while jeopardizing our service personnel, who are performing in ever changing battle and "peace keeping" scenarios requiring adaptive uniforms, food and shelter responses today.

Based on the above, the MetroWest Growth Management Committee, a nine-community collaborative that addresses intermunicipal development issues, strongly requests that the importance of the Natick Labs and its unique setting be recognized, and thus that its mission be continued at its present site.

Yours truly,

Charles Saffney Charles E. Gaffney

Chairman

Challman

CEG/KB/pf

cc: Metrowest Growth Management Committee
Natick Board of Selectmen
Natick Planning Board
Congressman Edward Markey
Congressman Martin Meehan
Senator John Kerry
Senator Edward Kennedy
Congressman Barney Frank

Metropolitan Area Planning Council



Metropolitan Area Planning Council

60 Temple Place, Boston, Massachusetts 02111 617/451-2770 Fax 617/482-7185

Serving 101 cities and towns in metropolitan Boston

January 20, 1995

MetroWest Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Turnpike Rd. Framingham, MA 01701

Dear Sir/Madam:

I am writing on behalf of the Metropolitan Area Planning Council, the regional planning agency of 101 cities and towns in greater Boston to recommend that the United States Army Natick Research, Development and Engineering Center remain open. As a domestic land use and development planning agency, the Council is not qualified to speak about technical military matters. However, the Council does possess expertise relative to facility siting, and believes that the nation will best be served by maintaining the existing facility in place instead of moving its functions elsewhere. The Planning Council bases its opinion on the following:

- Relocating the research and development facilities and restarting a network of base-academic collaboration would be costly and time consuming. We have heard expert testimony indicate that it will take from 5 to 10 years for a new Center to be fully operational, at a cost of many millions of dollars that might support other aspects of our military needs. This 5 10 year delay in operations will mean that research and development of field support equipment will be interrupted. The recent earthquake tragedy in Japan reminds us that the U.S. military is capable of airlifting infrastructure to provide field hospitals and "instant cities" for humanitarian purposes in the United States and internationally. These systems and delivery methods were developed at the Natick Center and are being improved at the Center. Relocation would mean that research on new products and improvements of existing materials would be severely delayed, setting back efforts to improve safety of U.S. soldiers and the efficiency of rescue efforts.
- The Natick Center is the only Army base in the six New England states. It is also closer to Europe than any other Army facility in the United States. Should the Base close and the Army later finds itself requiring a presence in New England or a staging area for troop/equipment movement to Europe, reestablishing a base for operations here will be exceptionally expensive given local real estate inflation.

Edmund P. Tarallo, President

William G. Constable, Vice-President

Donna M. Jacobs, Secretary

Richard A. Easler, Treasurer

On behalf of our member 101 municipalities of greater Boston, MAPC pledges its support to work with the Army, the town of Natick and Commonwealth of Massachusetts to maintain the United States Army Natick Research, Development and Engineering Center. The Council believes that the United States as well as the metropolitan Boston region will best served by maintaining a base in Massachusetts and by uninterrupted research and development of sophisticated field support materials.

Sincerely,

Pavid Č. Soule

Executive Director

CC: Congressman Edward Markey

Senator Edward Kennedy

Senator John Kerry

MetroWest Growth Management Committee

Natick Board of Selectmen

Elizabeth A. Bransfield, Natick Representative to MAPC

BENNETT-HEMENWAY PTO E. EVERGREEN ROAD NATICK, MA 01760

January 18, 1994

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 0170l

The Bennett-Hemenway School PTO supports the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

Elementary school-age children from the Natick Labs enroll at the Bennett-Hemenway School. The advantages that Bennett-Hemenway enjoy because of this are numerous. On a cultural level, the children from the Natick Labs share their vast experiences with the Natick children, and open up their worlds. Many times we enjoy the expertise of parents who share their experiences with classrooms.

On an economic level, the Natick Labs employs many civilians in our area. A closing of the Natick Labs would be a serious blow to many.

Please include the Bennett-Hemenway PTO as strongly opposed to closing this base.

Sincerely,

Karen Fiorentino, President Bennett-Hemenway PTO

aren + corenteno

E. Evergreen Road Natick, MA 01760

Natick Environmental Coalition 8 Carver Hill Road Natick, MA 01760 tel. 508-653-6588

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

January 24, 1995

As a concerned citizen and founding member of the Natick Environmental Coalition I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

The Center performs critical functions for our national security efforts, providing both an essential qualitative edge to our military forces and state of the art protection to the men and women who are serving our country.

The work of the Center is best done in this area which has a pool of researchers, scientists, and engineers which is without parallel in our nation. Opportunities for professional growth and networking of the Center's staff are available at dozens of nearby universities, colleges, and high tech industries.

The Center has substantial community support. In areas such as environmental compliance the Center has enjoyed the cooperation of local environmental organizations, rather than the adversarial relationships which have existed at many other DOD site host communities.

As a former resident of Ayer, Massachusetts I personally understand the impact of losing a critical Army post. The Center represents the last remaining post in New England. Its closing threatens the mission of our armed services, and severs the mutual commitment between the Army and an entire region of our country.

Sincerely,

Marco Kaltofen, P.E.

WELLESLEY CHAMBER of COMMERCE, INC.

ONE HOLLIS STREET, SUITE B-2 WELLESLEY, MA 02181-4671

President and CEO

Jeanne Lukas

PHONE: (617) 235-2446 Fax: (617) 235-7326

Chairman, Board of Directors Leslie B. Shea, Esq., Wilder & Shea

January 30, 1995

Team Natick Labs METROWEST CHAMBER OF COMMERCE 1671 Worcester Road, Suite 201 Framingham, MA 01701

To Whom It May Concern:

On behalf of the Wellesley Chamber of Commerce, I wish to state our wholehearted support for the continued existence of the Natick Research, Development & Engineering Center.

A number of key reasons have been advanced stressing the importance of the Natick Center to the military, among them that the Center provides research, development, engineering, and acquisition for food, clothing, equipment, shelter, packaging, and environmental medicine. The Center is also a joint service RDEE facility, which focuses on the human element of our weapons capability. The personnel at the Center are highly qualified scientists and technicians, coordinated as a civilian and military work force - a force whose disruption would adversely affect the mission response capability. There is also the General Georges Doriot Climatic Chambers, the only such facility in the United States.

To these key reasons, we must add that many residents of Wellesley and the surrounding towns will lose needed employment if the Center is closed. Such closure would depress our local economies even more, at a crucial time when we are just beginning to see some turnaround.

This unique facility must be preserved. Please add the voice of the Wellesley Chamber of Commerce to such efforts.

Cordially,

Jeanne Lukas

President and CEO



Document Separator



PEABODY HOTEL GROUP

DEVELOPMENT

ANB

MANAGEMENT

January 25, 1995

Team Natick Labs c/o Metrowest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Team Natick Labs,

On behalf of the Peabody Hotel Group of Natick, we are submitting this letter in total support for the continuing existence of Natick Labs Research, Development and Engineering Center.

Natick Labs is a unique facility as it serves the Army, Navy, Air Force, Marines and Coast Guard. The Research, Development and Engineering Center solely focuses on the ultimate weapon system, the individual soldier, seaman, airman and Marine. The base provides products critical to the survival, support, combat effectiveness and the quality of life of the individual service member.

In the past forty years, Natick Labs Research, Development and Engineering Center has assembled a team of highly-qualified scientists and technicians as a coordinated civilian and military work force, many of whom are products of area universities and companies.

The Natick Labs Research, Development and Engineering Center products have been used in the private sector, and the base works closely with renowned companies, consultants and universities.

The Peabody Hotel Group has two hotels in Natick, The Crowne Plaza Hotel and The Hampton Inn, which work very closely with Natick Labs and the various related government agencies coming to visit the center.

In closing, we again offer our complete support for the continuing existence of the Natick Research, Development and Engineering Center.

THE PEABODY HOTEL GROUP

David G. Thompson

Regional Director of Sales

DGT11-94/P46



January 19, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

Furthermore, over the years the Natick Labs have created numerous products which have made a major contribution to the civilian economy because of their dual use.

Finally, Natick Labs makes its research available to teams from Navy and other services and thus its work is justified because of its broad application to all the military.

I understand that it would take up to five years to relocate all of the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put me down as strongly opposed to closing this base.

Signed,

Christine Roberts Tascione

Director of Sales Hampton Inn 319 Speen Street Natick, MA 01760

Human Resource Partners, Inc.

9 Badger Avenue, South Natick, MA 01760 Tel: 508-653-0522 • Fax: 508-653-0541

January 20, 1995

Team Natick Labs MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Team Natick Labs:

The mission performed at the Natick Research, Development & Engineering Center is clearly critical to the well being and combat readiness of the entire armed forces of the United States.

Its essential mission is refreshingly cost effective, first, because it functions for our entire armed forces, and does not require duplication for each of the services. Second, it is located in eastern Massachusetts with its unique assemblage of colleges and universities, providing a diverse brain trust in a small geographical area unparalleled in the country.

While I respect the military's scrutiny of every one of its facilities to see if it is still relevant, and indeed essential to today's mission, clearly the work done in Natick must be done somewhere. The idea of disassembling the facility and moving it to a new location, with the necessary and irrevocable loss of the nonmilitary talent from the surrounding educational institutions, is an expense and loss that I can not understand.

As a tax payer I respect the foresight of the decision makers who set up the facility, and who over the years have helped it to continue to meet its unique mission. I strongly suggest that rather than moving from this location, the military should be looking to see if the missions of some other facilities shouldn't also be housed in this unique location.

Robert W. Murphy

President



CABLE & WIRELESS, INC.

Cable & Wireless, Inc 222 Third Street Suite 1101 Cambridge Massachusetts 02142

Telephone: (617) 876-2900

TEAM NATICK LABS c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

To whom it may concern:

I would like to take this opportunity to express my concern about the threat of the closure of Natick Labs. As a business person in the Natick and surrounding area, the obvious economic downturn exists eminantly when the Natick Lab facility closes. Natick Labs employes many people who contribute to the market place, as well has many contracts with local businesses.

As a tax payer in the state of Massachusetts the economic blow is easy to anticipate. More important than that is the threat of stopping the research and development of the mission at hand. This mission provides research, development, engineering, and acquisition for food, clothing, equipment, shelter, packaging, and environmental medicine.

I might be more willing to listen to the proposed change if the Mission was myopic in its vision, but the base has served multiple needs for multiple groups. The work done there is on behalf of the Army, Navy, Air Force, Marines, Coast Guard, and ultimately the private sector.

The Natick Labs is equipped with expert personnel from many fields. For forty years Natick RD&E Center has assembled a team of highly qualified scientists and technicians as a coordinated civilian and military work force, many of whom are products of area universities and companies. Base transfer would result in years of disruption while appropriate persons reassemble, adversely impacting the mission response capability.

In closing, I ask that the committee look closely at the positive influence Natick Labs has had on the local economy, the armed services, and The United States of America.

Thank-you Sincerely, L & Calle

Brian P. Callanan



Team Natick Labs MetroWest Chamber of Commerce 1671 Worcester road Framingham, MA 01701

Dear Sir or Madam:

I am writing in support of continued operations at the U.S. Army Natick Research Laboratory. My basis for this support may be somewhat dissimilar to that coming from other individuals and groups. Frankly, I am very sympathetic to achieving much greater efficiencies within overall defense spending, with significant reorientation of goals and reduction in budget.

However, the Natick Laboratory situation is quite atypical of usual DOD expenditures. Specifically, the impact of Research and Development activities at Natick on the overall (worldwide) economy through a wide range of practical technological innovations has been truly impressive. This trend has continued during times of peace and conflict. I believe upon analysis and prioritizing, this historic and continuing investment will be seen as prudent for the aggregate national interest.

Sincerely,

Jeffrey D. Klinger, M.P.H., Ph.D. Vice President, General Manager

IDK:ss

cc:

Hon. Edward Kennedy

Hon. William Weld

Rep. Douglas Stoddart



January 19, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

Furthermore, over the years the Natick Labs have created numerous products which have made a major contribution to the civilian economy because of their dual use.

Finally, Natick Labs makes its research available to teams from Navy and other services and thus its work is justified because of its broad application to all the military.

I understand that it would take up to five years to relocate all of the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put me down as strongly opposed to closing this base.

Signed,

Judy Rosenthal General Manager Hampton Inn 319 Speen Street

Natick, MA 01760

R.A.S. ENTERPRISES

860 Worcester Road Framingham, Massachusetts 01701 508/879-2212 • Fax 508/879-8942

January 19, 1995

Team Natick Labs c/o Metrowest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Researc, Development and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in this country.

Furthermore, over the years the Natick Labs have created numerous products which have made a major contribution to the civilian economy because of their dual use.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devans closes. This would amount to a final blow to our economy.

Please put me down as strongly opposed to closing this base.

Sincerely,

Angela O. Sherman

Angli OSharmon

SAMUEL A. BALKAN, P.E.

CONSULTING ENGINEER

wellesley, Mass. 02181 January 18, 1995

Team Natick Labs. % MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen and a Consulting Engineer, familiar with the many technical contributions of the U.S. Army Natick Research, Development and Engineering Center in Natick, Mass., I would like to add my support to the effort to keep the labs. in their present location in Natick, Mass.

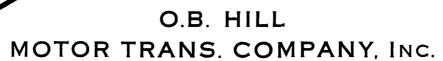
For more than 40 years, in peace and war, these research facilities have served the country well. The facilities which have been established over the years are a legacy which the Nation can ill afford to lose. If the labs, are shut down, the facilities which they offer will have to be replaced at some other site. This could take as long as five years and involve vast sums of money. Hence, there would be no real saving of money.

Natick would be the last remaining Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our economy. The value of its location is enhanced because of the many high tech firms and the world's best complex of universities located in this area.

Please put me down as strongly opposed to closing this base.

Samuel Balkan

Samuel A. Balkan



HEAVY AND SPECIALIZED CARRIERS CRANE & RIGGING SERVICE

197 WEST CENTRAL STREET (P.O. BOX 175)
NATICK MASS. 01760

January 16, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

To whom it may concern,

O.B. HILL

As a local businessman, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Research, Development and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has served our nation well for more that 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

Over the years the Natick Labs have created numerous products which have made a major contribution to the civilian economy because of their dual use.

Finally, Natick Labs makes its research available to teams from the Navy and other services and thus its work is justified because of its broad application to all the military.

I understand that it would take up to five years to relocate all of the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. If it were to close, this would be the final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

I strongly oppose the closing of this base.

Sincerely,

Oliver B. Hill

O.B. Hill Trucking & Rigging Co., Inc.

197 West Central Street

luis B. Hill

Natick, MA 01760

LOCAL UNION NO. 475

United Brotherhood of Carpenters and Joiners of America



58 Union Street - Ashland, Mass. 01721

13 JAN 95

Team Natick Labs c/o Metrowest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Team Members:

Our Local has recently been shocked and dismayed with the latest potential for closing yet another military facility in New England, the Natick Research Development and Engineering Center.

We are quite sure that folks at the Pentagon can rationalize just about anything and we are convinced countermeasures will be developed to oppose a closing. We are a simple and straightforward organization and can't help but cry out: "You could be making a big mistake by closing the Natick facility" because:

- 1. The Natick facility is unique and award winning.
- 2. Resettling the same people and the same hardware does not mean the same level of success will be achieved any time soon or at all.
- 3. The base has a rapport with the community, built up over decades and now you want to extract it- without an anesthetic.

Why our government thinks it can fine tune success is beyond our comprehension. We would prefer to think that many government officials would realize by now, "If it ain't broke, don't fix it", and Natick is not broke.

We have a selfish motive too. Thousands of building tradespeople work in exaggerated climactic conditions in New England which can result in psychological

LOCAL UNION NO. 475

attachment. Scientists developing the clothing our people wear know some of those very tradespeople. We like to think we get the best and at the earliest possible moment, because our neighbors would not have us suffer needlessly.

Our personal belief is that those making the decision on whether or not to close Natick, aside from all their number crunching, simply do not know us or the symbiotic relationship we have had and could continue to have. One can't help but think of the words: Forgive them, for they know not what they do, to their soldiers, to their employees, to their programs, to our families nor to our community.

If we and other Building Trades can be of assistance to insulate Natick during this amputation process, please call on us.

Martin J. Ploof

Business Representative

As ever - your friends

Duncan Jones
Duncan Jones

Field Representative

ANDERSON AGENCY, ASHLAND

(508) 881-6680

Fax (508)881-1668

Office: 183 Megunko Road, Asbland, MA 01721 Mail: P.O. Box 311, Asbland, MA 01721

1/18/45 p. Tlam Nahr & Labs

the I hope the U.S. Army Natick ascerch's Divelopment and Engineering Center down't close I with 40 past years of effectionic and future potential for additional products we don't need another vacant building in the metrowest.

why not work on a solution. How about if the research is available for others besides the service? Why Relocate a perfectly fantastic, functiming facility, Since this is the last army Post in Mass & feel even stronger that we should be keeping latica labs open.

Shink of the cost of unemployment, loss of revenue, their great track recorded hiring vets y youth and mentally hand carped. Again, can't we deal with solutions inched of an end?

I am OPPOSED to this base cliving,

MAT

Home Office: 206 Dedbam St. Route 1A Norfolk, MA 02056 Tel: (508) 384-7680

Nadine H. Stefaniak Licensed Insurance Agent Mail: P.O. Box 927 Wrentham, MA 02093 Fax: (508) 384-1224



197 Worcester Road Natick, MA 01760-2298 (508) 655-0680 (617) 235-5648

> Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham MA 01701

As concerned citizens, we would like to lend our support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is our understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather lab which is unique in the country.

Furthermore, over the years the Natick Labs have created numerous products which have made a major contribution to the civilian economy because of their dual use.

Finally, Natick Labs makes its research available to teams from the Navy and other services and thus its work is justified because of its broad application to all the military.

We understand that it would take up to five years to relocate all of the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts an New England after Fort Devens closes. This would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms an the world's best complex of universities.

Please put us down as strongly opposed to closing this base.

Signed,

Hargaren A. Lense G.R. 1 Kelly I Deuman
Buan M. Lane

Patricia P. Beck

12 sund Rannen

-, CRS CRI



Faith Casler

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Associates, Inc.

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

8-E Pleasant Street

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

South Natick, MA

Furthermore, over the years the Natick Labs have created numerous products which have made a major contribution to the civilian economy because of their dual use.

01760

I understand that it would take up to five years to relocate all of the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

508•655•4111

Please put me down as strongly opposed to closing this base.

asler

Dane

617 • 237 • 7358

Very truly yours,

FAX 508 • 655 • 9863

Faith A. Casler President

FAC:cw

Permanent and Temporary Placement

TEAM NATICK LABS c/o Metrowest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

To Whom It May Concern:

Subject: Natick Research, Development & Engineering Center

I support the continued existence of the Natick Research, Development & Engineering Center. This special facility has a long established reputation of fulfilling its intended mission with cost effectiveness and professional excellence.

With an increasing emphasis on the individual soldier's role in contemporary combat, there is a growing need for the type of research, development and engineering done at the subject facility. I believe the Natick Research, Development & Engineering Center's expert personnel, proximity to world-class academic institutions, and mature infrastructure (such as the newly renovated climatic chambers) are unique and could not be easily replicated elsewhere.

Your actions to help sustain this outstanding center are greatly appreciated.

Very truly yours,

P.L. Reagan Peter L. Reagan President



MFG Consultants, Inc.

Providing unique solutions through

- Industrial Manufacturing
- Facilities Engineering

January 24, 1995

TEAM NATICK LABS c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Gentlemen:

In my work as a consulting engineer, I am often faced with the choice of making replacement vs. relocation decisions. Putting aside that Natick Labs' mission is a necessary one, the decision should be based on two things: economics and common sense.

To re-establish the existing facilities would cost many tens of millions of dollars. In addition, and perhaps more important would be the loss of the thousands of manyears of specialized knowledge and experience of the civilian scientists, engineers, chemists, and technicians. It must be remembered that, as civilian professionals, very few are used to the nomadic existence of military personnel subject to reassignment every two or three years and, hence, have very deep roots personally and professionally in the area. It is extremely doubtful that their information and talents could be transferred.

Finally, but a point not to be forgotten, is the fact that, for many years, previous practices for the handling of materiels in both civilian and military establishments have caused much present day concern, expense and danger. Should the Natick Labs be relocated, the current aggressive program to clean up toxins, heavy metals, carcinogens, hydrocarbons, etc., would continue for a considerable period of time. Current policy does not permit property transfers of environmentally unsafe areas. Therefore, from a common sense point of view, should the Labs be moved, the property would still be useless for years. However, retaining the activity in Natick would permit the clean-up to continue concurrently with the operation of the Labs.

I realize that this is a sensitive topic, but one must use every weapon available in a survival situation.

Cordially,

Gerald Perlstein President GP/cl

Luck Sexto

The Rutledge Group

New Directions for Managing Performance

444 Concord Road Sudbury, MA 01776 508-443-3752

January 25, 1995

TEAM NATICK LABS c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Sirs:

This letter concerns the US Army Natick Research, Development and Engineering Center, Natick, Massachusetts.

The Natick RD&E Center is vital strategically and economically to the Natick area, to the Commonwealth of Massachusetts, and to the country:

It is a joint-service facility (Army, Navy, Air Force, Marines, Coast Guard) that supports the preparedness of the military and the survival of the individual soldier, seaman, airman, and marine through research and development – including environmental medicine – that is vital for combat effectiveness and required for every mission area and every weapon system.

It employs highly-skilled professionals and technicians, as well as administrative and clerical personnel – military and civilian. Our country needs their expertise and the success of our military depends on the sum of their work. With the Doriot Climatic Chambers, the Center has the only such facility in the U.S., and the people to use it to best advantage for all the citizens of our nation.

It plays a vital role in the region and the community: working with area universities, companies and consultants; providing dual-use technology transfer between the military and the private sector; supporting programs for local area schools; employing disabled veterans; spinning off jobs to the civilian sector of the economy; providing special adult training for the mentally handicapped, summer jobs for youth, and pre-school child care that is so good that there are more children waiting to enroll than there are places to accommodate them.

To sum up, the Natick RD&E Center is already addressing issues that our national government is only now considering, such as pooling resources to conserve expenditures, broadening the distribution of results to optimize the return on investment, and demonstrating responsive values that effect family, community and country.

We need more of this, not less.

Respectfully,

Nadine G. Rutledge, Managing Principal





6 Main Stroet, Natick, Massachusetts 01760 (508) 653-0300

January 25, 1995

Team Natick Labs
C/O Metro West Chamber of Commerce
1671 Worcester Road
Framingham, MA 01701

Middlesex Savings Bank is a financial institution that has served the needs of Natick and surrounding communities for over 160 years. We know very well the value to the local economy provided by the Natick Labs, and the impact that a potential closing would have on our local economy. But, more importantly, we know that the impact on the individual soldier, seaman, airman, and marine could be even greater.

The Natick Lab is a unique facility that provides research, development, engineering, and acquisition for food, clothing, equipment, shelter, packaging, and environmental medical for all of our armed forces. Any move would surely result in at least a temporary disruption of these services, and more likely a much longer disruption that could result in an adverse affect on the quality of life of the individual service member. This would be totally unacceptable I am sure.

We strongly believe that the expert personnel that have served the Natick Lab over the past 40 years cannot be easily transferred to another location. In addition, the facilities that are unique to the Natick Lab, such as the General Georges Doriot Climatic Chambers could only be recreated at substantial expense to the taxpayer in another location.

I'm sure that you will carefully consider any decision relating to the Natick Labs, and hopefully you will conclude that this facility must stay in Natick, Massachusetts because it is the best decision for all of our service members. Thank you.

Sincerely Yours,

A James Lavoie

Ist Executive Vice President, Treasurer, and Chief Operating Officer



Mr. Fred Rubin, Chairman Team Natick Labs c/o Metrowest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Fred:

As a resident of and businessman in the MetroWest Boston area the past 20 years, I have become increasingly aware of the significance of the U. S. Army Natick Research, Development and Engineering Center. We all were honored to learn of this Center being named the Army Unit of the Year in 1994. And now I understand that appropriately the new soldier systems command is being designed here to create an integrated working model of coordination, cooperation and avoidance of undue replication for the military.

This Boston area is known world-wide not only for the pre-eminence of its famous universities but also for the know-how which complements this concentration of world class brain power, addressing needs and solving problems through the practical applications of technology. This structure in place currently at this base, with 64% of the 1,155 military and civilian employees having college degrees and about one-half of these persons having Ph.D. and Master's degrees in the required areas, would be difficult to match, much less to start from scratch and to develop in any other part of our country. Here the match is already present and working extremely well in a manner that is effective, efficient and economical and which would take years to replace, if this were even possible.

Of key importance to me as a taxpayer individually and corporately is the synergy generated by this RD&E facility's mission and technical programs supporting the ultimate weapon system—the individual military person. With the varied branches of the military coordinated here, this is truly an example of the whole being greater than the sum of its parts. Not only would it be difficult to reassemble this model of synchronized energy in another place for Natick's critical but specialized mission. but this undoubtedly is a focus of the Commission's process, namely, bringing about such close coordination among other branches of the services to realize greater savings and further efficiencies, while preserving the missions of the essential military commands.

77 Hosmer St. at Rt. 2 P.O. Box 2257 Acton, MA 01720-0257 508-263-8300 Fax: 508-263-8111 Finally, I am firmly convinced that the Natick RD&E Center is a prime example of the enormous values to our private sector that result from dual use technology. Because of the quantum and the quality of the research that goes on in the universities and private sector labs that interface at the Natick Labs, there is an enormous impact of the technology transfer that occurs. Undoubtedly, the benefits of this two-way street are being documented to the extent possible. But the untold story is the large number of spinoffs that are difficult to get a handle on and quantify but which create a ripple effect into the scientific and technological communities here, resulting in countless appreciable developments arising from this critical mass with Natick Labs at its Center.

For all these justifiable reasons in keeping with your Final Selection Criteria, I join our voice as a multinational company which is just moving into this Natick area at the former General Motors plant with our fellow business leaders who have been doing all in our power to maintain and increase the momentum that Metrowest Boston can bring and can gain from having in our midst this superb Multiple Use Base which will be the last Army post in Massachusetts and New England.

Very traly vours,

Thomas J. Caruso General Manager

TJC:hs

BUICE BUSINESS LAW SERVICES ATTORNEYS AT LAW

8 BRIDLE PATH CIRCLE FRAMINGHAM, MASSACHUSETTS 01701-3608

OF COUNSEL

BARBARA DAITCH CARY ROGER P. GLOVSKY, P.C. JOHN L. KOENIG

TELEPHONE: 508,879,4853
FACSIMILE: 508,879,5132
E-MAIL: jtzn24e@prodigy.com

R. EDWARD BUICE

January 20, 1995

Team Natick Labs
c/o MetroWest Chamber of Commerce

Via Facsimile: 508.875.9325

To Whom It May Concern:

I am writing in support of the continued existence of the Natick Research, Development & Engineering Center. The key reasons why it should continue to exist are:

- The mission of the Center is to provide research, development, engineering, and acquisition for food, clothing, equipment, shelter, packaging, and environmental medicine.
- ♦ It is a multiple-use base for the Army, Navy, Air Force, Marines, and Coast Guard. This unique joint-service research, development, and engineering facility focuses solely on the ultimate weapon system: the individual soldier, seaman, airman, and marine. Its products are critical to the survivability, supportability, combat effectiveness, and quality of life of the individual service member. Center systems and equipment are required in every mission area and weapon system. No other research, development, and engineering organization has this essential mission.
- The Center provides dual-use technology transfer. Center products have been used in the private sector, and the Center works closely with renowned companies, consultants, and universities in the area.
- The Center includes the newly renovated General Georges Doriot Climatic Chambers, which is the only such facility in the United States.
- ♦ The Center has expert personnel. For forty years, the Center has assembled a team of highly qualified scientists and technicians as a coordinated civilian and military work force, many of whom are products of renowned universities and companies in the area. The transfer of the Center would result in years of disruption while appropriate personnel reassemble, adversely impacting the mission response capability.

Sincerely.

Thank you very much for your careful consideration of this important issue.

R. Edward Buice

600 worcester road, framingham, ma 01701

tel. (508) 620-1661

January 20, 1995

TEAM NATICK LABS c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

RE: Natick Research, Development & Engineering Center

To whom it may concern:

Closing Natick Research, Development & Engineering Center puts enormous numbers of U. S. armed forces personnel at risk. It is enough that men & women of this country are involved in "peace" actions that kill. DO NOT place them at further disadvantage by limiting their survival equipment as closing this base would do.

Sincerely,

Ruth Levenson, P.T.

Metro West Physical Therapy

Rettle Levenson, P.T.

of Framingham, Inc.

RL/jt

Document Separator

TEAM NATICK LABS

c/o METRO WEST CHAMBER OF COMMERCE

1671 WORCESTER RD.

FRAMINGHAM, MA 01701

AS A VERY CONCERNED CITIZEN AND NEIGHBOR, I WOULD LIKE TO LEND MY SUPPORT TO THE CAMPAIGN ON BEHALF OF MAINTAINING THE U.S. ARMY NATICK RESEARCH, DEVELOPMENT AND ENGINEERING CENTER IN NATICK, MASSACHUSETTS.

THE 'LAB' HAS SERVED THE NATION AND THE AREA WELL FOR MORE THAN 40 YEARS, HAS THE MOST MODERN FACILITIES FOR RESEARCH AND ALSO FEATURES AN ALL WEATHER TESTING LAB UNIQUE TO THE COUNTRY. FURTHERMORE, OVER THE YEARS THE NATICK LABS HAVE CREATED NUMEROUS PRODUCTS WHICH HAVE MADE A MAJOR CONTRIBUTION TO THE CIVILIAN ECONOMY BECAUSE OF THEIR DUAL USE.

FINALLY, NATICK LABS MAKES ITS RESEARCH AVAILABLE TO TEAMS FROM THE NAVY AND OTHER SERVICE AND THUS ITS WORK IS JUSTIFIED BECAUSE OF ITS BROAD APPLICATION TO ALL THE MILITARY.

I UNDERSTAND THAT IT WOULD TAKE UP TO FIVE YEARS TO RELOCATE ALL OF THE NATICK FACILITIES AT SIGNIFICANT COST.

NATICK WOULD BE THE LAST REMAINING ARMY POST IN MASSACHUSETTS AND NEW ENGLAND AFTER FORT DEVENS CLOSES. THIS WOULD AMOUNT TO A FINAL BLOW TO OUR LOCAL ECONOMY. THE VALUE OF ITS LOCATION IS ENHANCED BECAUSE OF SO MANY HIGH TECH FIRMS AND THE WORLD'S BEST COMPLEX OF UNIVERSITIES.

I WOULD LIKE TO ADD THAT AS A BORDERING PROPERTY OWNER FOR SEVERAL YEARS, WE HAVE BEEN NOTHING BUT PLEASED TO HAVE THE 'LABS' AS A NEIGHBOR. THE PROPERTY HAS ALWAYS BEEN WELL MAINTAINED AND POLICED. WE SEE THE CLOSING OF THIS FACILITY AS A WASTE OF TAXPAYERS MONEY IN REPLACEMENT COSTS AS WELL AS THE LOSSES FROM ALL THE ALLOCATIONS SPENT IN PREVIOUS YEARS.

THE SERIOUS AFFECTS ON BOTH A LOCAL BASIS, AS IT WOULD NOT ONLY UN-EMPLOY HUNDREDS DIRECTLY BUT, ALSO THOSE WHO INDIRECTLY BENEFIT BECAUSE OF THE 'LABS' PRESENCE, ADDITIONALLY THE (INTER)NATIONAL BENEFITS WOULD ALSO BE LOST. WE ALSO HAVE SERIOUS CONCERN FOR THE COMMUNITY AND HOW IT WOULD BE NEGATIVELY EFFECTED AS A RESULT OF THE ARMIES ABSENCE.

AS NEIGHBORS, WE HAVE SEEN THIS PROPERTY GROW IN POPULARITY SINCE BEFORE THE GULF WAR, ITS IMPROVEMENTS AND GROWTH SINCE THEN, HAVE HAD NOTHING BUT A POSITIVE REACTION FROM THE COMMUNITY AND THE WORLD. WE BEG YOU TO ANALYZE THESE AND ALL THE OTHER BENEFITS OF THIS FACILITY.

PLEASE MAKE NOTE THAT WE ARE STRONGLY OPPOSED TO THE CLOSING OF THIS BASE.

THE CLICKMAN FAMILY 6 FIFTH ST. NATICE, MA 01760

ALAN J. GLICKMAN AND

Sur Illu-

33, Fox Hill Dr. Natick, MA 0176 19 January 1995

Team Natick Labs 1671 Worcaster Road Framingham, MA 01701

My association with the U.S. Army Natick Research Labs began more than 30 years ago. I then represented the U.S. Army Missile Command for a missile system in this area.

Upon observing the prime contractor initiate RAD activities to develop portable maintenance shelters, I called on the Natick Labs to review the activity relating to giving maintenance personnel protection from the elements while performing unit and field maintenance. maintenance,

The final result furnished by the Labs reduced cost of the RAD effort, including testing and overall cost of procurement by more than 70%.

My interface with the Labs continued for these many years. The Labs professionalism and integrity was and still is of the highest caliber.

The "Labs" relationship with the surrounding communities was and still is outstanding at all levels, Participation in community activities including the blood drives, the furnishing of speakers reportaing the activities at the base, and the availability of the Labs to the military reserve organizations, to enhance their training.

The Labs are a vital and integral port of these Metro-West (of Boston) communities and should continue on their various missions for the bene-Cit of our country, the Armed Forces pand other missions, including space, as needed.

LTC Sidney D. Lantman AUS (Ret.) SIDNEY D. GANTMAN Protessional Engineer (Ret)

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir/Madam:

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has serviced our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

Furthermore, over the years Natick Labs have created numerous products which have made a major contribution to the civilian economy because of their dual use.

Finally, Natick Labs makes its research available to teams from the Navy and other services and thus it's work is justified because of its broad application to all the military.

I understand that it would take up to five years to relocate all of the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put me down as strongly opposed to closing this base.

Sincerely.

Tom Thomas

130 Deerfoot Road

Southborough, MA 01772

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir/Madam:

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Please put me down as strongly opposed to closing this base.

Sincerely,

Millie Garden 15 School Street

Southborough, MA 01772

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir/Madam:

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Please put me down as strongly opposed to closing this base.

Sincerely,

James W. Garden 15 School Street

Southborough, MA 01772

amen W Handy

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Sincerely,

A estate Mi): Beeg 25 Rochpoint Road South borg MA 01772

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir:

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Vigginia A. Bruds

Please put me down as strongly opposed to closing this base.

Signed,

Edward J. Brudz

38 Olive Street

Ashland, MA 01721

TEAM NATICK LABS C/C METRO WEST CHAMBER OF COMMERCE 1871 WORCESTER ROAD FRAMINGHAM, MA 01701

AS A CONCERNED CITIZEN, I WOULD LIKE TO LEND MY SUPPORT TO THE CAMPAIGN ON BEHALF OF MAINTAINING THE US ARMY NATION RESEARCH DEVELOPMENT AND ENGINEERING CENTER IN NATION, MASSACHUBETTS.

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PLEASE PUT ME DOWN AS STRONGLY DEPOSED TO CLUSING THIS BASE.

MILDRED E AINES 29 COLE AVENJE

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MILLIS MA 02054

TEAM NATION LABS

0/0 METRO WEST DHAMBER OF COMMERCE
1671 WORGESTEN ROAD

FRAMINGHAM, MA 01701

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PLEASE PUT ME DUWN AS STRONGLY OPPOSED TO DISSING THIS BASE.

Francis X Lines 29 COLE AVE

MILLIS, MA 02054

January 16, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

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Please put me down as strongly opposed to closing this base.

Sincerely,

Jennifer Ann Smith 13 Ryan Way Nashua, NH 03060 TEAM NATICK LABS C/O METRO WEST CHAMBER OF COMMERCE 1671 WORCESTER ROAD FRAMINGHAM, MA 01701

JANUARY 25, 1995

GENTLEMEN:

AS A CONCERNED CITIZEN, I WOULD LIKE TO LEND MY SUPPORT TO THE CAMPAIGN ON BEHALF OF MAINTAINING THE U.S. ARMY NATICK RESEARCH, DEVELOPMENT AND ENGINEERING CENTER IN NATICK, MASSACHUSETTS.

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PLEASE PUT ME DOWN AS STRONGLY OPPOSED TO CLOSING THIS BASE.

Jamus 1

SINCERELY.

JODY TOURVILLE 12 WEYBOSSETT AVE FRAMINGHAM MASS 01701 For Whom It May Consern

22 January 1995-

Please don't close the Natick RDRE Center, Natick MA

It's work in support of the corrlect soldier's survivability, sustainability and mobility as invaluable and needs to be maintained!

Dennie Tavano 36 congress Ltreet Milford MA 01757 January 27, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Rd. Framingham, Mass. 01701

I am writing concerning the probable closing of the U.S. Army Natick Research Development and Engineering Center in Natick, Mass..

At this Lab we have some of the most unique testing equipment in the country.

The facility employees many well trained people and the impact on our local economy would be a hard blow.

The cost of relocating this base would certainly take a big bite of federal funds.

I am strongly opposed to closing this facility.

Respectfully,

Irene F. Crawshaw

73 Prospect Street

Sherborn, Mass. 01770

Seine ? Franklan

Team Natick Labs. c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, Mass. 01701

January 26, 1995

To the Chamber of Commerce:

Please witness my support to maintain the U. S. Army Natick Research Development and Engineering Center in Natick, Mass.

For many years this facility has been instrumental in the primary development of military systems materiels as a result of the intense research and multi-faceted engineering capabilities available from the professional personnel working there. In addition, the support personnel represent a dedicated, well-trained group proud of their association with this institution.

However, the benefits of such a productive organization extend both near and far beyond its walls. Its personnel gain enthusiasm by virtue of their proximity to other institutions involved in associated fields. The products generated within are not jealously guarded for financial gain as is the case with private companies, but—wherever possible without breaching national security, these advances are shared with the general society. It is unconscionable to consider a relocation of such a venerable adjunct to society on the basis of political or fiscal expedience.

Thank you for your time.

Respectfully,

W. E. Dotter, M. D. 258 Meredith Center Road P.O.Box 1013

P.O.BOX 1013

Meredith, N. H. 03253

17 Ranson Rosal Framingham Mass. 01701 January 25, 1995 Team Natick Labo To Metro West Chamber of Commerce 1671 Worcester Road, Francischen, MA. 01701 It was very good to read and hear our Sovernor Weld has filed a 100 million bill to include U.S. army Laboratories in Natick for capital improvements at massachusetts installations. U.S. army natich Research, Development and Engenaing Center has done much for civilian and military for the Country and has clone much in energency happenings in the world. Kindly add my name to the lest of people strongly opposed to closing this base, fayer truly mexting

TEAM NATICK LABS C/O METRO WEST CHAMBER OF COMMERCE 1671 WORCESTER ROAD FRAMINGHAM, MA 01701

JANUARY 25, 1995

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UNCERELY,

Wellesley ma 02181

TEAM NATICK LABS C/O METRO WEST CHAMBER OF COMMERCE 1671 WORCESTER ROAD FRAMINGHAM, MA 01701

JANUARY 25, 1995

GENTLEMEN:

AS A CONCERNED CITIZEN, I WOULD LIKE TO LEND MY SUPPORT TO THE CAMPAIGN ON BEHALF OF MAINTAINING THE U.S. ARMY NATICK RESEARCH, DEVELOPMENT AND ENGINEERING CENTER IN NATICK, MASSACHUSETTS.

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SINCERELY.

CYNTHIA P. SNOW

CYNTHIA P. SNOW 2 WALDEN DRIVE #10 NATICK, MA 01760 Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

My husband is currently employed as a Federal employee at Natick labs. I have already lost my position as a Federal employee at the labs due to downsizing the labs have been forced to undergo. Decisions have therefore already been made that have had a direct impact on our family and it does not look too promising for us for the future. We would therefore like to lend support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is true that Natick labs has served our nation for over 40 years and has been recently undergoing construction to modernize the facilities for research. The climatic all weather chambers are a perfect example of what is unique to Natick labs as well as to the entire country.

Over the years Natick labs has made major contributions to a wide variety of programs they have been involved in. Not only is the research at the labs a benefit to our men in the military but to the civilian population as well. It is our hope that the good that Natick labs has done not only for the military but for the civilian economy not be forgotten now.

Base closings usually take up to 5-7 years to relocate all the existing facilities at a significant cost. Natick labs is the last remaining Army Post in Massachusetts and New England now that Fort Devens is in the process of being closed. This would be a final blow to the local economy. The area surrounding Natick labs is rich with high tech firms and some of the world's best universities. All these opportunities to work together and strengthen the local economy will be lost should the labs be closed.

Please put us down as strongly opposed to the closing of the Natick labs.

In and allow Westings

Unfortunately for us who are employed there, it is the old political game where the State Senator who has more power wins. I wonder if anyone really knows how much of an impact the base closing will really have? Massachusetts has been picked on enough. It's not too late to start fighting back.

Signed,

Elizabeth and Allan Welsh, Jr.

11 Balyor Ave.

Westboro, MA 01581

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA. 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is my understanding that the lab has served our nation for more than 40 years. It has the most modern facilities for research and features an all weather testing lab which is unique to the country.

Throughout the years, Natick Labs has created state of the art equipment which have made major contributions to our soldiers and the civilian community as well.

The Natick Labs makes its research available to teams from the Navy and other services, thus justifying its work because of its broad application to all the military.

I understand that it would take up to five years to relocate all of the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount ot a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put me down as strongly opposed to closing this base

Ma.

Lisa Garrett 245 Bacon Street Natick, MA. 01760 Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Sincerely,

Sue Ellen Capstick

Tre Eller Capits

41 North Main Street, Natick, MA 01760

<u>//27</u>, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Signed,

January 25, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

To whom it may concern,

As concerned citizens and life long Natick residents, we would like to lend our support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

The "Labs" have been in Natick for over 40 years and has the most modern facilities for research and also features an all weather testing lab which is unique in the country. Many products have been tested and developed at the "Labs" over the years, such as combat clothing/gear, foods for the astronauts, Tang and "squeeze-tube" food being the most well-known. Their scientists take painstaking measures in these developments to ensure that our soldiers, no matter what their duty or where, have the best and most upto-date things they need for their survival. These products have also made a major contribution to the civilian economy because of their dual uses.

Finally, Natick "Labs" makes its research available to teams from the Navy and other services and thus its work is justified because of its broad application to all the military.

We understand that it would take up to five years to relocate all of the Natick facilities at significant cost and we must object strongly. This would affect over 1,100 jobs and millions of dollars to the local economy. Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put us down as strongly opposed to closing this base.

Sincerely,

Marian Whalen

Marian Whalen

83 Cottage St., Natick, MA 01760

Sheila Whalen

83 Cottage St., Natick, MA 01760

Montth dolon

Jan 25, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Signed,

Jan 28, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Signed

WATTH un

Dear Team Notick Labs.

Please, don't close Natick Labs.

Lots of people in Natick will lose their jobs. if you do.

We really care about Nutich

From, GIRL SCOUT TROOP #2270

Age 8-14 Pine St.

Age 8-14 Pine St.

Age 8-14 Pine St.

Age 8-3 Pickerel Rd.

Age 8-51 Oak Knool rd.

Charlotte Rea

Age 9-25 Fox Hill Dr.

Elizabeth Friedmo

Age 10-2 Stonley St.

UICOLE Mazzarini
10-17 Apple ton Rd

13g 2

Bethany Corliss 10yr. 3 Dtonley St.

Agel O Erica Wigglerworth 16 Bennett Street

> Shana Poisson Tyr. 83 Felch R.d.

Mal Corliss - Co-Leader 3 Stanley St.

Jaren Freer - Co-Leader 12 Whittier Rd.

Thomas E. Carr 9 Kinsman Pl. Natick, Mass. 01760 January 24, 1995 (508) 653 6069

Team Natick Labs
c/o Metro West Chamber of Commerce
1671 Worcester Rd.
Framingham, Mass. 01701

Dear Sir:

, During an earlier round of Base Closings, I was visiting with Military people in Southern Georgia. Moody Air Force Base was on the published "Hit List" and it was a foregone conclusion that the Base would be closed. A local committee was formed similar to yours and today Moody Air Force Base is alive and well and even expanding. If their efforts were a success, would it not be wise to research their methods and appoach to success?

First of all Congress has established the Base Closing Procedures
So that your statement "And our Congressional delegation, the Governor, and
the local and state officials are pulling out all the stops to save this
facility." is a political excise in futility. Politicians will get as much
mileage out of this situation as possible. But Congress has assured us the
Clsoings will be made without politicians being blamed or responsible.
If memory serves, The Base Closure Committee has established a set of
critia which must be met in order to "save a base". They must prove that
they have a definite cost effective mission serving the best interest of
our National Defense.

The Moody committee recognised early on that every community in the country with a base would inundate their congressmen with the same letter and reasons as you have proposed. None of the reasons on your list of 8 will be considered by the Base Closure Committee as a valid reason to even consider retaining a base. What will be considered will be that we have 1200 highly skilled jobs with an annual payroll of \$57 million dollars which deliver to our national defense an annual product which is worth \$57 million dollars and is vitally necessary to our National Defense.

The Moody committee added to former Base Commanders to its roster and produced a Military analysis showing the value of the base and its

location to Air Force and Defence strategy of the country.

To be successful Team Natick Labs must develop a program to prove to the Base Closure Committee that the U.S. Army Reseach Labs is worth the expenditure which is being made.

There are several areas this should cover including the military items developed, and how these products effect private industry and their role in developing a private infrastructure that will assure the continuing availability to the "Arsenal of Democracy" the materials, skills, technology and tools which are necessary for the Number One Superpower to remain in the forefront of Democracy throughout the world,

Your eight points are one half of a contract - The other Half must read For Value Received. As in any business we must prove that the public is receiving value for their money. Natick Labs or any other base is no different they must prove their value.

Perhaps changes in attitude or mission will be necessary to save the Lab. This is as good a time as any to take a close hard look. \$57,000,000.00 may be going in the front gate in payroll. What is coming out?

I do believe that the U.S. Army Research Labs are necessary however I'm not above believing that this may serve as a "wake-up call" and we could end up with a bigger and better facility.

Sincerely, Thomas E Carr

Thomas E. Carr

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

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Please put me down as strongly opposed to closing this base.

Catherine M. Sweeney

213 Central Street

Framingham, MA

January 20, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

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Please put me down as strongly opposed to closing this base.

Eric[°]Raffi

18 Acton Rd., Ashland, MA

January 20, 1995

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Please put me down as strongly opposed to closing this base.

Signed,

Name

Address

City, State & Zip

Team Natick Cals
c/o metrowest Chamber of Commerce
1671 Worcester Col
Framingham Mass. 0170/

To whom it may concern:

I world like to add my voice to those who speak against closing Natick lass.

served this country well in terms of military & civilian survival techniques.

Natick labs is used worldwide.

Natick Cabo open.

Natick Cabo open.

Thankyor

Giane lind 4 Alisha Dr Franklis Ma 02038 JA WA MY 24 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Signed,

onver man

564 SECOND STAKET

FRANINGHAM, MASS

01701

January 23, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Rd. Framingham, Ma 01701

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Horeuce R. Silverman

Sincerely,

Florence R. Silverman

5 Richard Road

Natick, MA 01760

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Signed,

Name

Address

01701 City, State & Zip

January 21, 1995

Team Natick Labs
To Mitro West Chamber of Commerce
1671 Worcester Road
Framingham, Ma. 01701

As concerned citizens, we would like to lend our support to the campaign on techalf of maintaining the U.S. Army Natick Research Nevelopment and Engineering Center in Ratick, Massachusetts.

Fixour understanding the lab has served our nation well for more than forty years. It has the most movien facilities for research and also features an all-weather testing lab which is singue in the country.

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Nation habs makes its research available to teams from the Many and other services and consignently its work is justified because of its broad application to all the military. Nation would be the iest remaining army Post in Manachusett and New England of the Fort Thevencloses. This would be a blow to our love seconomy.

Alia I Mc Morran and Rierce M Mc Morran 3.2 Brush Hill Road, Sherever, Massachusetts

80 Pinevist Rd Hallita MA 01746 Jan 27, 1995 Dear Sir: We feel it is important to keep open U. & army Instick Researce, Development . Engineering Centra in Natuck. The Lat has created many product to lesp civilians on well as armed Service. Relocating the facilities would be very costly. We need Natick Lake for our local economy yours truly, Alan Margny Lown

1/22/95

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Signed,

Dre & Kay Durken 5 Hardwood Road Natick, Ma 01760-1964

Mrs. g. Urbanet di Harwood Rd. Learn natick Lake Natick, Ma. 40 Metro West Chamber of Commerce 1671 Worcester Rd. Framingham, Ma. 01701 as a Concerned Citizen, Duored elle to lend my support to the campager on behay of maintaining the 4.5. army notich Research Developament Engineering Center in Natick, Mores It is my understanding the lad has served our nation has the most modern facilities Sor research + also features an all weather testing clas which is arigue in the cauntry. I understand that it would take up to 5 yrs to relocate all of the natich facilities at Significant Cas, Dence part me drive as strongly Mrs. Joseph Writinek, nitick, Mars

Team Natick Labs
Natick Labs
Natick, MA 01766
Natick, MA 01766
Natick, MA 01766
Natick, MA 01766
1671 Workaster Road
Framingham, MA 01701

My association with the U.S. Army Natick Research Labs began more than 30 years ago. I then represented the U.S. Army Missile Command for a missile system in this area.

Upon observing the prime contractor initiate RAD activities to develop portable maintenance shelters, I called on the Natick Labs to review the activity relating to giving maintenance personnel protection from the elements while performing unit and field maintenance,

The final result furnished by the Labs reduced cost of the RAD effort, including testing and overall cost of procurement by more than 70%. My interface with the Labs continued for these many years. The Labs professionalism and integrity was and still is of the highest caliber.

many years. The Labs" professionalism and integrity was and still is of the highest caliber. The "Labs" relationship with the surrounding communities was and still is outstanding at all levels. Participation in community activities including the blood drives, the firmishing of speakers regarding the activities at the base, and the

levels, tarficipation in community activities including the blood drives, the furnishing of speakers
reportained the activities at the base, and the
availability of the Labs to the military reserve
organizations, to enhance their training.
The Labs are a vital and integral part of
these Metro-West (of Boston) communities and should
continue on their various missions for the benelit of our country, the Armed Forces and other
uissions, including space, as needed.

LTC Sidney D. Lantman Av 5 (Ret.) SIDNEY D. GANTMAN. Professional Engineer (Ret) Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

ud Sartanin

Judy Tartarini

39 School St. Ext.

Natick, MA 01760

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Wendy Tartarini 39 School St. Ext.

Natick, MA 01760

Went Tartación

May Ellen + Ed Swdot 83 Wenter Street Matick, MA 01768 Jan 22, 1997

Team Natick Labs
% Metro West Chamber of Commerce
1671 Wordster Rd
Framingham, Ma 01701

Dear Sirs and Madain.

I am writing to express my appreciation for the contribution that Natick Lais has made to the Natick economic, educational and social communities over the last 40 years.

Matick, in the heart of a rich University area also it a wonderful place for a high-tech research facility.

JANUARY 23, 1995

TEAM NATICK LABS C/O METROWEST CHAMBER OF COMMERCE 1671 WORCESTER ROAD FRAMINGHAM, MA 01701

DEAR SIRS:

AS A CONCERNED CITIZEN I WOULD LIKE TO LEND MY SUPPORT TO THE CAMPAIGN ON BEHALF OF MAINTAINING THE U.S.ARMY NATICK RESEARCH, DEVELOPMENT AND ENGINEERING CENTER IN NATICK, MASSACHUSETTS.

IT IS MY UNDERSTANDING THAT THE LAB HAS SERVED OUR NATION WELL FOR MORE THAN 40 YEARS, HAS THE MOST MODERN FACILITIES FOR RESEARCH AN ALSO FEATURES AN ALL WEATHER TESTING LAB WHICH IS UNIQUE IN THE COUNTRY.

FURTHERMORE OVER THE YEARS THE NATICK LABS HAVE CREATED NUMEROUS PRODUCTS WHICH HAVE MADE A MAJOR CONTRIBUTION TO THE CIVILIAN ECONOMY BECAUSE OF THEIR DUAL USE.

I UNDERSTAND THAT IT WOULD TAKE UP TO FIVE YEARS TO RELOCATE ALL THE NATICK FACILITIES AT A CONSIDERABLE COST.

NATICK WOULD BE THE LAST REMAINING ARMY POST IN MASSACHUSETTS AND NEW ENGLAND AFTER FORT DEVENS CLOSES. THIS WOULD AMOUNT TO A FINAL BLOW TO OUR LOCAL ECONOMY THE VALUE OF ITS LOCATION IS ENHANCED BECAUSE OF SO MANY HIGH TECH FIRMS AND THE WORLDS BEST COMPLEX OF UNIVERSITIES.

PLEASE PUT ME DOWN AS STRONGLY OPPOSED TO CLOSING THIS BASE.

SINCERELY,

Jump J. Roll IRVING L. ROLL

1500 WORCESTER ROAD APT #719

FRAMINGHAM, MA 01701

To Whom It May Concern,

I have worked at Natick R & D Labs for over five years and have truly enjoyed the professionalism of the different departments I interacted with. I have been In my field (Mechanical Engineering) for approximately twenty years. I have great concern that Natick R & D Labs is on the current hit list for closing.

This would have an enormous negative impact in the surrounding areas including my eleven hundred fellow work mates not to mention their families. May I add the inverse affect this would have on the U S Army, U S Navy and the U S Marine Corp.

Please spare everyone mentioned above the emotional stress of depressed economic times ahead, if you should close Natick R & D Labs.

The Base Closings have got to stop. The Budget Cuttings have got to stop.

Very Concerned,

James Earl Halstead 25 Bradford Road Framingham, Ma.01701 Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to send my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, MA.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in this country.

Natick Labs, over the years, has created numerous products which have made a major contribution to the civilian economy because of their dual use.

The Labs also makes its research available to teams from the Navy and other services and its work is jutified because of its broad application to all the military.

I understand that it would take up to five years to relocate all of the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts and New england after Fort Devens closes. this would amount to a final blow to our local economy. the value of its locations is enhanced because of so many high tech firms and the world's best complex of universities.

Please put me down as STRONGLY opposed to closing this base.

Sincerely, Michele D Creke 2 Collins ave Natick MA 01760

January 19, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Signed,

January 19, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Signed,

Cheif Engineer Hampton Inn

319 Speen Street

Natick, MA 01760

January 23, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to send my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, MA.

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Norcester

d \$ 104

Framingham, MA

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as STRONGLY opposed to closing this base.

Sincerely Bobert De Crete POBOX Q Notick MA 01760

norma b. shulman 22 forest road framingham massachusetts 01701 (508) 877-5377

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Not only am I concerned about the serious impact closing the Natick Army Labs would have on the MetroWest and Massachusetts economies, but I have grave concern for the less tangible impacts as well. I do not wish to minimize the economic stake our area has in the Labs continuing in Natick. I was out of work for eight months of 1993 when my employer went bankrupt, so I personally understand the human and financial impact the shutdown of an employer can have on the employees and the local economy.

However, the Natick Labs is also a resource to the area is ways that are more difficult to measure. You cannot add up the dollar value of the community pride felt when Natick Labs research is cited as the source for new products and innovations that contribute to both the military and civilian populations. The involvement of Natick Labs scientists in mentoring individual students, and bringing their science expertise into area schools, is beyond mere monetary valuation. The Natick Labs personnel represent a model of community support and set the example for nurturing tomorrow's citizens and scientists.

The uniqueness of the Natick Army Labs is also brought to our attention if you look in the applications for DOD summer internships. In the long lists of locations where the internships are available, Natick is the only location in all of greater New England. The geographic presence of the Natick Army Labs in New England is magnified by the loss of other Army posts throughout the region.

And, as a taxpayer, I would truly resent any money spent to relocate the research operations of the Natick Labs. If the Labs are performing research valuable enough to be continued, then we can find better uses for our tax dollars than to waste it by replacing perfectly good facilities for political reasons.

Please communicate my concerns to the appropriate agencies.

Tuluan

Sincerely,

Norma Shulman

DONNA M. GREGOIRE RICHARD D. GREGOIRE *24 OAK KNOLL ROAD* NATICK, MA 01760

January 19, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir:

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research Development and Engineering Center in Natick, Massachusetts.

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Please put me down as strongly opposed to closing this base.

Donna M. Gregøirê

24 Oak Knoll Road

Natick, MA 01760

Dr. H. Kupchik 3 Nolin St. Natick, MA 01760

January 19, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a scientist, an educator and a citizen of Natick, I wish to express my enthusiastic support for the campaign to maintain the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

Although the Labs are funded through the Pentagon budget, they are much more than an "Army Post" and should be considered a national resource. I know, from my associations with researchers at the Natick Labs, that there is and has been an immense spectrum of investigations and a significant number of these projects have resulted in direct benefit to many aspects of life in this country. In fact, they have probably achieved more return per dollar for civilian applications than for those restricted to military use.

It makes absolutely no sense to stop, disassemble these labs and then have to consider the enormous investment of time and resources that will be required to restart such a program, at any location, when "the powers that be" realize they screwed up.

Please put me down as strongly opposed to any limitations on the work at this facility.

Sincerely,

Herbert Z. Kupchik, Ph.D.

(Professor of Microbiology and of Pathology at Boston University School of Medicine)

Lorraine M. & James T. Canty 334 Chamberlain Street Holliston, MA 01746-1529

January 19, 1995

Team Natick Labs % Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir/Madam:

Our memories are full of the accomplishments in research provided by the Natick labs. We have read numerous articles over the years in the Middlesex News which attributes to their competence.

Both military personnel and civilians have improved their quality of life due to the efforts of the professional employees assigned to this base.

We are strongly opposed to the closing of the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts. We pray that this is not a political decision based on the recent national elections. If it is, fuzzy thinking of this nature <u>MUST</u> be changed.

Sincerely,

James T. Canty

Lorraine M. Canty

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Signed,

79 Prescott St Name

Address

Franis Lam, MA 0701 City, State & Zip

Jun 17 1995 167 Main St My and Ma 01773 Dear Sir important that Haliel Orney habs remain open Contributer le oyr aras economy and est des Closed Trulf, had a demble effect, on, son for youth and family Britishelle Just Manore Mijoreal

January 20, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, development and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

Furthermore, my best friend has worked at the labs for the past twenty years, her husband Jimmy for eighteen years. Lisa began her career at the labs in the work study program during high school. Since those early years the labs has provided Lisa, her husband, and hundreds of civilians like them tremendous opportunities for career growth and advancement.

The labs has been a more than just an employer in the town of Natick. For the past four decades it has served as a community center. The labs employs more than 1,000 jobs and pours millions of dollars into the local economy at local area hotels, restaurants, and retail stores. The labs employs disabled vets, supports programs for local area schools, and sponsors special adult training programs for the mentally handicapped.

Should the Pentagon decide to shut down the U.S. Army Natick Research Labs it would be a devastating blow to the local economy. The value of its location is enhanced because of it's proximity to the Massachusetts technology center created by thousands of high technology companies. In addition, Massachusetts houses the world's most prestigious colleges and universities providing unlimited research and development capabilities.

Please put me and Ed down as strongly opposed to closing the base.

Sincerely,

Karen A. Slein Edward R. Slein 50 Stagecoach Drive Ashland, MA 01721 January 18, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Sincerely,

Donna M. Pespisa 22 Lakeview Gardens

Natick, MA 01760

9 Jodie Road Framingham MA 01701 January 19, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham MA 01701

Gentlemen:

As a resident of Framingham I want to express my support for the continued presence of the US Army Labs in Natick and strongly oppose its closing.

It strongly supports the local economy, provides job opportunities to MetroWest and Boston college students, contains very expensive facilities, and is the foremost center for research into heat stress in the world.

The transfer of this scientific center to another area would be a very costly waste of taxpayer's money and probably would disrupt enough scientists' lives as to destroy its scientific expertise rendering it as just another research center.

Yours truly,

Stephen L. Gaffin

January 16, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

MARY ANNE FAWKES

3 Heather Drive

Framingham, MA 01701

Jan. 19, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Sincerely,

Barbara Brewer

Sudbury, MA 01776

Barbara Brewer

Document Separator

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Judy & Peter Tartarini

Suce Characan

39 School St. Ext.

Natick, MA 01760

TEAM NATICK LABS

"YO METROWEST CHAMBER OF COMMERCE

1611 WORCESTER ROAD

FRAMINGHAM MA. 01701

I WOULD LIKE TO LEND MY SUPPORT TO THE CAMPAIGN ON BEHALF OF MAINTAINING THE U.S. ARMY NATICK RESEARCH, DEVELOPMENT AND ENGINEERING CENTER IN NATICK, MASSACHUSETTS.

"NATICK LABS" AS IT IS CALLED BY THE LOCAL CITIZENS, HAS BEEN BASED IN OUR COMMUNITY FOR OVER TO YEARS, IT HAS BEEN A SOURCE OF TOBS PRIDE AND CONTRIBUTION TO OUR COUNTRY AND OUR TOWN.

"TVATICK LABS" HAS MADE MAJOR CONTRIBUTIONS
TO THE SPACE PROGRAM & THE MILITARY, THESE CONTRIBUTIONS
HAVE BENEFITED THE CIVILIAN ECONOMY AS WELL.

"NATICK LABS" WOULD BE THE LAST REMAINING ARMY POST IN MASSACHUSETTS AFTER FORT DEVENS CLOSES, A CHANGE WOULD AFFECT MORE THEN 1000 TOBS AND MILLIONS OF DOLLARS WOULD BE LOST TO THE LOCAL AREA ECONOMY. IT WOULD AFFECT APULT TRAINING PROGRAMS AND EMPLOYMENT FOR DISABLED VETERANS.

PLEASE TAKE THESE REASONS WHICH ARE ONLY A TEW OF THE MANY MORE REASONS TO BE CONSIDERED, AND RECONSIDER CLOSING THE NATICE BASE.

I STRONGLY OPPOSE THE CLOSING OF THIS FACILITY.

RITA H. STEVENS 15½ OAKLAND ST. NATICK MA. 01760 January 20, 1995

Team Natick Labs c/o Mætro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Gentlepersons:

The U. S. Army Natick Research, Development and Engineering Center in Natick, MA should be maintaind. The cost of transferring this installation to another location would more than offset any alleged "savings".

The availability of universities and high-tech civilian firms in the Greater Boston area can't be duplicated in any other area of the United States. Also, where else can we find a better trained pool of personnel (civilian) to draw on in order to continue the excellent results from research that have been accomplished for more than 40 years:

With the closing of Ft. Devens already in process, the U. S. Army Natick Center is the only remaining Army Installation in all of New England: To have no army representation in the "Cradle of Liberty" area is unfair and intolerable for many historical and economic reasons:

We strongly support continuation of all activities at the U.S. Army Natick Research, Development and Engineering Center in Natick, MA.

Sincerely yours,

Mr.&Mrs. Raymond/G. Roy

15 Wash Brook Road Sudbury, MA 01776 Jan. 17, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my supportito the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, MA.

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Please put me down as strongly opposed to closing this base.

Signed, Silviam J. Bindel SCITHBOROUGH MA. C1772 Jan. 17, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Signed,

from Comelli

36 main St

Southboro, Ma.

01772

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Signed,

Ivame

Address

City, State & Zip

Ethel A. Goodman 25 Lakeview Gardens Apt. 709 Natick, MA 01760

January 18, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01760

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

Please put me down as strongly opposed to closing this base as this would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Bigger and better (?) shopping malls are not the answer.

Ethel a. Andman

Sincerely yours,

Ethel A. Goodman

Robert A. Sherman

68 Fairway Circle Natick, MA 01760

January 19, 1995

Team Natick Labs c/o Metrowest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Sincerely,

Robert A. Sherman

Natick Labs c/o Metro West Chamber of Commerce Framingham, Mass. 01760

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Please put us down as strongly opposed to closing this base.

365 Coronation Dr.

Franklin, Mass. 02038

Team Natick Labs c\o Metro West Chamber of Commerce 1671 Worcester Road Framingham, Ma. 01701

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Please take note of my strong objections to closing this base.

9 Foster Drive

Framingham, Ma.01701

Barbara a. Conlen

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Natick would be the the last remaining Army Post in Massachusetts and New Fngland after Fort Devens closes. This would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put me down as strongly opposed to closing this base.

Signed,

Sig

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

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Please put me down as strongly opposed to closing this base.

Sincerely,

John A. Pilla 22 Elizabeth Road Milford, MA 01757

John Pilla

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Signed,

Name Name

L'S CUPECAWO RD Address

LYNU MASS 01904 City, State & Zip

January 19, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Sincerely.

Doreen L. Goldberg 10 Lamphere Circle

Framingham, MA 01701

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please list me as strongly opposed to closing Natick Labs.

Sincerely, Swan Um. Bohall

Name: Susan M. Bohall Street: 296 Concord Rd Town: Wayland, MR

Zip: 01778

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please list me as strongly opposed to closing Natick Labs.

Name: Bererby S. Minot Street: 296 Concud Road Town: Waylord, Mid. Zip: 01778-1100

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please list me as strongly opposed to closing Natick Labs.

ohn H Mmot

Sincerely,

Name:

JOHN H. MINIOT

296 CONCORD RD Street:

WAYLAND MASS Town:

Zip:

Jan. 17, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my supportato the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, MA.

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Please put me down as strongly opposed to closing this base.

Signed,

8 LYBKBOOK ROAD

SOUTHBOROUGH, MASS 01772

72772

508-366-6653

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts

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Please put me down as strongly opposed to closing this base.

Sincerely,

Harlew on Shad 38 Rice Road Wayland, MA

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As concerned citizens, we would like to lend our support to the campaign on behalf of maintaining the U. S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

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Further more, over the years, the Natick Labs have created numerous products which have made a major contribution to the civilian economy because of their dual use.

Finally, Natick Labs makes its research available to teams from the Navy and other services, and thus its work is justified because of its broad application to all the military.

Our understanding is that it would take up to five years to relocate all of the Natick facilities at a very significant cost.

The closing of the Natick Labs would be a serious and devastating blow to the local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put us down as strongly opposed to closing this base.

marilyn Paul, David Quenterg 9 Heather Dr. Hramingleam, MA 01701 JANUARY 16, 1995

DONALD SLATTERY
144 BOLTON STREET.,
MARLBOROUGH, MASSACHUSETTS. 01752

TEAM NATICK LABS.
C/O METRO WEST CHAMBER OF COMMERCE
1671 WORCESTER ROAD.,
FRAMINGHAM, MASSACHUSETTS. 01701

AS A CONCERNED CITIZEN, I WOULD LIKE TO LEND MY SUPPORT TO THE CAMPAIGN ON BEHALF OF MAINTAINING THE U.S. ARMY NATICK RESEARCH, DEVELOPMENT AND ENGINEERING CENTER IN NATICK, MA-SSACHUSETTS.

IT IS MY UNDERSTANDING THE LAB HAS SERVED OUR NATION WELL FOR MORE THAN 40 YEARS, HAS THE MOST MODERN FACILITIES FOR RESEARCH AND ALSO FEATURERES AN ALL WEATHER TESTING LAB WHICH IS UNIQUE IN THE COUNTRY. FURTHERMORE, OVER THE YEARS THE NATICK LABS HAVE CREATED NUMEROUS PRODUCTS WHICH HAVE MADE A MAJOR CONTRIBUTION TO THE CIVILIAN ECONOMY BECAUSE OF THEIR DUAL USE. FINALLY, NATICK LABS MAKES RESEARDH AVAILABLE TO TEAMS TO THE NAVY AND OTHER SERVICES AND THUS ITS WORK IS JUSTIFIED BECAUSE OF ITS BROAD APPLICATION TO ALL THE MILITARY. I UNDERSTAND THAT IT WOULD TAKEUP TO FIVE YEARS TO RELOCATE ALL OF THE NATICK FACILITIES AT SIGNIFICANT COST. NATICK WOULD BE THE LAST REMAINING ARMY POST IN MASSACHUSETTS. AND NEW ENGLAND AFTER FORT DEVENS CLOSES. THIS WOULD AMOUNT TO A FINAL BLOW TO OUR LOCAL ECONOMY. THE VALUE OF ITS LOC-CATION IS ENHANCED BECAUSE PF SO MANY HIGH TEC FIRMS AND THE WORLDS BEST COMPLEX OF UNIVERSITIES . PLEASE PUT ME DOWN AS STRONGLY OPPOSED TO CLOSING THIS BASE.

RESPCTFULLY,

DONALD SLATTERY
144 BOLTON STREET.,
MARLBOROUGH, MASSACHUŞETTS. 01752

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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It is my understanding that the Lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in our country.

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I understand that it would take up to five years to relocate all the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our local economy which has suffered in recent years. The value of its location is enhanced because so many high tech firms and outstanding universities are located in eastern Massachusetts.

Please put me down as strongly opposed to closing the base.

Carl W. Herzog

31 Robert Road Holliston, MA 01746-1116

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

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Please put me down as strongly opposed to closing this base.

Eileen M. Wall
By 477
Whitman, MA
02382

Robert W. Reichard, P.E. 4 Deepwoods Drive South Natick MA 01760

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham MA 01701

Dear C. of C.,

I have not seen the mission statement of the Natick Labs so can only write in terms of what I have read over a few decades. The work of which I am aware includes protective and effective combat clothing and proper field food for combatants. I understand that the Labs' contributions in these areas are uniquely creative and effective, and I suspect there are other areas of highly evolved expertise.

As these functions are important to continuing military preparedness, it seems likely that these functions would not be terminated but rather transferred elsewhere. In my opinion this is foolhardy.

Moving a complex function like the Labs is almost an oxymoron, unless a substantial number of employees and the bulk of their heavily evolved equipment and the skills to operate it moves with the function. I doubt seriously if the people or the skilled techniques would be likely to make the move, even if offered the opportunity.

In a way proposing a move would be like making the company that built on and destroyed the wetlands compensate by digging a pond, dumping some clay on the bottom and saying that wetlands have been conserved; this clearly flies in the face of the results of decades or centuries of evolution of the very complex ecology of the original pond.

Similarly there are complex, perhaps not even visible, interrelationships between the numerous scientists who propose tasks, the engineers who turn them to reality, with support of the technicians who assemble and test the prototypes. These project people necessarily depend on many administrative organizations (read people) to smooth the way toward field-qualified technology.

I don't feel so strongly about other military bases, but I submit that closing or moving the Natick Labs would be a penny-wise and \$Billions-foolish action.

Yours truly, DW Dechard Team Natch Lales
Clo metro West Chamber of Commerce
1671 Worcester Rd
Framugham, MH 01701

as a concerned chigon I would like to lend my support to the campaign on hehalf of heeping US among Nation Research Lales open. Here are the reasons

Millions of dollars to the area amployment for disabled velo Support programs for local Schools programs for mentally hardwayed spon aft jobs for evidence sector. Value at location to high Tech at mass Reduction will be tremendows cost

Please put me down as strongly oppsing closing of this base.

Thank You

Sylvin C. Kenggung 055 Halbede Dr Wayland, MA 01778 TO: TEAM NATICK LABS

CLO METRO WEST CHANGER OF COMMERCE

1671 WORCESTER ROAD

FRAMINGHAM, MA 01701

WE (THE UNDERSIGNED) BELIEVE STRONGLY THAT—
FUR GOVERNMENT ECONOMY AND EFFICIENCY—THE NATICY RESEARCH,

DEVELOPMENT AND ENGINEERING CENTER MUST BE MAINTAINED IN

NATICH, MASSACHUSETTS.

THE NATICY LABS CONDUCTS PRAGMATIC AND DOWNTO-EARTH RESEARCH AND DEVELOPMENT IN VOLVING FOOD, (LOTHING
AND PERSONAL EQUIPMENT FOR THE SOLDIER'S TMPROVED

EFFICIENCY, THIS RAD HAS VALUE AND CONCOMITANT PAPPLICABILITY TO OUR CIVILIAN ECONOMY AND INDUSTRY.

(ONE EXAMPLE (ONLY) IS THE FREEZE-DRY, DEHYDRATION. PROCESS
FOR THE PRESERVATION OF FOOD PRODUCTS).

THE NATICE LABS AND ITS RESEARCH IS AVAILABLE TO TEAMS FROM OTHER SERVICES (NAVY, MARINE CORB, COAST GUARD) LOCATED AT NATICE.

NEW AND MODERN FACILITIES, EQUIPMENT AND BUILDINGS EXIST AND ARE UTILIZED AT NATICK. EXTREME WASTE WOULD RESULT IF THESE ARE KING ABANDONED.

THE SAVING OF TAXPAYERS MONEY MAKES IT
IMPORTANT THAT THE NATICH LABS CONTINUE TO MAINTAIN ITS
OPERATIONS AND FACILITIES AT NATICAL.

John & DELUCA

FRAMINGHAM, MB 01701

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

To Whom It May Concern:

As a concerned citizen and dedicated employee of the U.S. Navy Clothing and Textile Research Facility (a tenant of Natick Labs) I, as well as my husband, would like to lend our support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts. This Facility is located in the heart of numerous high tech firms and outstanding universities.

Our lab as well as the Army Research Facility has served our nation proudly for more than 40 years. We have provided many specialty items including clothing and equipment, making the U.S. servicemen the most prepared in the world. Closure of Natick Labs would have an adverse effect on the servicemen's ability to protect this great nation in times of crisis.

Furthermore, over the years the Labs have created various products which have made a major contribution to the civilian economy because of their dual use.

Finally, Natick would be one of the last research facilities remaining in Massachusetts and New England. Closure of the base would devastate our local economy.

Please include us as supporters of keeping the base in Natick.

With regards,

Matthew and Tina Phaneuf

matthew and Fina Phaneny

29 Oak Ridge Lane

Ashland, MA 01721-1327

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

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Finally, Natick Labs makes its research available to teams from the Navy and other services and thus its work is justified because of its broad application to all the military.

I understand that it would take up to five years to relocate all the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put me down as strongly opposed to closing this base. My son is currently on active duty in the United States Army. I have no doubt his safety and well being are enhanced due to the numerous products created at Natick Labs.

Mrs. Marcia E. Dyne 348 Marshall Street Holliston, Massachusetts 01746-1441. Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, Mass. 01701

As Concerned citizens, we feel that the U. S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts should be maintained and not closed.

The Natick Labs has been situated in Natick for more than 40 years, has the most modern facilities for research and has an all weather testing lab unlike any other in the country. It is strategically located because of the many high tech firms and outstanding universities in the immediate area from which it can draw.

The Natick Labs makes its research available not only to the Army, but also to the Navy and other services, and to the civilian economy.

I understand it would take many years to relocate all the Natick facilities at heavy cost. The Labs would be the last remaining Army Post in Massachusetts and New England after Fort Deven closes.

We are strongly opposed to closing this facility.

Very truly yours,

Karl A. Bremner

Dorothy H. Bremner

11 Bay State Road, Natick, Mass. 01760

Harl a Brewner Darothy V. Bremner

January 16, 1995

SARAH M. MC GINNIS THE WILLOWS 1 LYMAN STREET #431 WESTBOROUGH, MA 01581-1400

January 17, 1995

Team Natick Labs c/o Metrowest Chamber of commerce 1671 Worcester Road Framingham MA 01701

My husband carried on research at The U.S. ArmyNatick Research, Development, and Engineering Center in Natick, Massachusetts, for twenty years: 1953-1973. It is unbelievable to me that shutting down this facility, or moving it to another location, should even be considered. I have no stake in its future except that of a responsible American citizen of the greatest democracy in the world.

To close or move this facility would be a blatant misuse of our tax-payer dollars. Millions have been wisely invested in building this research center in a location near the very heart of the best technicological education and business research in the nation. Millions more have kept it in the forefront of scientific developments. To scrap all this, or move it (at great expense!), would be a crazy waste of what has been invested here!

Furthermore, I have an intimate knowledge of how diligently the employees at The Natick Labs work on behalf of our Military; as well as toward saving millions of tax-payers' dollars. My husband spent weeks in the Yuma Desert during the hottest part of the summer. Similarly, he spent weeks at Fort Churchill, on Hudson's Bay, in the coldest winter weather. In these places he lived with our soldiers. He observed and questioned them as they tested in the field equipment and uniforms, designed at the Natick Labs, before it went into mass production for their use. Mistakes were "ironed out" ahead of time.

How could anyone have known so long ago that the work carried out in the Yuma Desert would contribute so much to the comfort and safety of our troops during <u>Desert Storm</u>? How can we dare to contemplate undercutting our fighting personnel by doing away with such research? Also, the cost of moving this facility would be a ridiculous misuse of hard-earned tax dollars!

As an intelligent (Mt. Holyoke Phi Beta Kappa 1928) and concerned citizen of these United Sates, I protest, with all my heart and mind, against either closing, or re-locating, The U.S.Army Natick Research, Development, and Engineering Center in Natick, Massachusetts.

Signed:

Sarah M. Mc Linnis

(Mrs. John M.) Sarah M. McGinnis
"The Willows"

1 Lyman Street
Westborough MA 01581-1400

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Elaine J. (ohen

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Paula Johnson 22 Lovering ST Medway, MA 02053

Document Separator

Team Natick Labs % MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

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Finally, Natick Labs makes its research available to teams from the Navy and other services and thus its work is justified because of its broad application to all the military.

The drawback of relocating such a facility would be the enormous costs and time involved with no benefits to this country.

Natick would be the last remaining Army Post in Massachusetts and New Emgland after Fort Devens closes. This would amount to a final blow to our local economy. The value of the Labs remaining in this location is enhanced by the many high tech firms in this area as well as the world's best complex of universities.

Please list me as strongly desirous of this base remaining open.

Sincerely,

Phyllis I. Brew 2 Pauline Drive

Natick, MA 01760-3622

January 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701.

I am a sole proprietor of a small service business in Natick. I want to register my support for the campaign to maintain the U.S. Army Natick Research, Development and Engineering Center in Natick Massachusetts.

The facilities for research and the all weather testing lab are unique. The labs make research available to teams from the Navy and other services. It would take years and significant cost to relocate these unique facilities. Developed products have contributed to the civilian economy. The value of the location is enhanced by the high tech firms in the area and the world's best complex of Universities.

For all these reasons, it would not be cost effective to close these labs. The long range costs would be greater rather than smaller. A closing would be short sighted and expensive for the country. .

Sincerely,

Earl Kunstman 68 S Main Street

Natick, MA 01760

Team Thick Lat-

% mit is hest Chamber of Commisci

1601 norce to brand

Fichungaam ma : 170.

Lapport to the Company of behalf of maintains the United my halice leavelopment and Engineering

The Hatter that have served our nation maring treated remnerous together which have minice a project of the the there may because of their challens of the writing people are well trained for their write

I am 600 Eighty years old and am would what it might do to my sayer. The Hattick That would be the last remaining army fort in hearactually and the England when top Dening Close a few many.
There would be a fewer blow to cardical Economy.
There would be a fewer water perthe air licans of the inguity.
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Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

James M. Lunny 52 Checkerberry Lage

me 1711 Lunu

Framingham, MA 01701

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

Furthermore, over the years the Natick Labs have created numerous products which have made a major contribution to the civilian economy because of their dual use.

Finally, Natick Labs makes its research available to teams from the Navy and other services and thus its work is justified because of its broad application to all the military.

I understand that it would take up to five years to relocate all of the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put me down as strongly opposed to closing this base.

Barbara Lunny
52 Checkerberry Lane
Framingham, MA 01701

TEAM NATICE LERS
YO METRO WEST CHAMBER OF COMMERCE
1671 WORCESTER RUAD
FRAMINGKAM, MA 01701

AS A CONCERNED CITIZEN, I WOULD LIKE TO LEND MIX SUPPORT TO THE CAMERICA ON BEHALF OF MAINTAINING THE U.S. HRMY NATICE RESEARCH, DEVELOPMENT FIND ENGINEERING CENTER IN NATICE, WIRSSACHUSETTS.

I UNDERSTAND THE LAB HAS SERVED OUR NATION WELL FOR MORE THAN 40 YEARS, IT HAS THE MOST MODERN FACILITIES FOR RESEARCH AND ALSO FEATURES AN ALL WEATHER TESTING LAG WHICH IS UNIQUE IN THE COUNTRY.

ALSO OVER THE YEARS NATICE LABS HAVE CREATED NUMEROUS PRODUCTS WHICH HAVE WIADE EMPSOR CONTRIBUTION TO THE CIVILIAN ECONOMY BECAUSE OF THEIR OUAL OSE.

NATICE LAGS MAKES ITS RESEARCH AVAILABLE TO TEAMS FROM
THE NAVY AND OTHER SERVICES AND THUS ITS WORK IS JUSTIFIED
BECAUSE OF ITS BROKE REPLICATION TO BEE THE MILLITARY.

I UNDERSTAND THAT IT MOULD TAKE UP TO FIVE YEARS TO RELOCATE ALL OF THE NATICK FACILITIES AT A SIGN-I FICANT COST.

· MATICE NOULD BE THE LAST PEMAINING ARMY POST IN MASSACHUSETTS HIND NEW ENGLAND AFTER FORT DEVENS CLOSES. THIS WOOLD AMOUNT TO A FINAL BLOW TO OUR LOCAL ECONOMY. THE VALUE OF ITS LOCATION IS ENHANCED BECAUSE OF SO MANY HIGH TECH FIRMS HAW THE WORLD'S BEST COMPLEX OF UNIVERSITIES.

PLEASE PUT ME DOWN AS STRONGLY OPRISED TO CLUSING THIS BASE.

SIGNED,

SEITH D. MENCHIN 27 REYNOLDS AVE. NATICK, MA 01760

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, Ma 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has served our nation well for more than forty years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

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Please put me down as strongly opposed to closing this base.

Richard Brody 27 Arbor Circle Natick,Ma 01760 Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

To Whom It May Concern:

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick RD&E Center in Natick, Massachusetts.

The lab has served our nation well for more than 40 years, with its modern facilities for research and its unique all-weather testing facility. The lab has created numerous products which, because of their dual use, have contributed greatly to the civilian economy. Further, Natick RD&E makes its research available to teams from the Navy and other branches, further justifying its work because of military-wide application.

Relocation of this facility will take up to 5 years to complete, at a significant cost to taxpayers. With the closing of Fort Devens, Natick becomes the last remaining Army Post in Massachusetts and New England -- a location considered by most to be prime in proximity to so many major universities and high tech companies.

I am strongly opposed to closing Natick Labs, and I ask you to register my opinion to the appropriate parties.

Robert C. Georgiane

Robert C. Giargiari

Sales Manager Delta Square

32 Park Avenue Natick, MA 01760

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

TO WHOM IT MAY CONCERN:

I would like to give you my support on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, MA.

Over the years, The Labs have created numerous products which have been a major contribution to the military as well as civilian population. It has also created jobs for the community. To loose this facility would be a tremendous blow to the economy as well.

I would like to convey that I am strongly opposed to closing this facility.

Sincerely,

CARMELLA PRIORE 13 Avon Street Natick, MA 01760

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

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Please put me down as strongly opposed to closing this base.

Geri A. Weinstein

1500 Worcester Road - Apt. 411

Jen a. Wenten

Framingham, MA 01701

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Mildred Dean 33 Redgefield DR-Framugham MA

JANUARY 17, 1995
TEAM NATICK LABS
c/oMETRC WEST CHAMBER OF COMMERCE
1671 WORCESTER ROAD
FRAMINGHAM, MA 01701

AS A CONCERNED CITIZEN. I WOULD LIKE TO LEND MY SUPPORT TO THE CAMPAIGN ON BEHALF OF MAINTAINING THE U.S. ARMY NATICK RESEARCH DEVELOPMENT AND ENGINEERING CENTER IN NATICK, MASSACHUSETTS.

IT IS MY UNDERSTANDING THE LAB HAS SERVED OUR NATION WELL FOR MORE THAN 40 YEARS, HAS THE MOST MODERN FACILITIES FOR RESEARCH AND ALSO FEATURES AN ALL WEATHER TESTING LAB WHICH IS UNIQUE IN THE COUNTRY.

FURTHERMORE, OVER THE YEARS THE NATICK LABS HAVE CREATED NUMEROUS PRODUCTS WHICH HAVE MADE A MAJOR CONTRIBUTION TO THE CIVILIAN ECONOMY BECAUSE OF THEIR DUAL USE.

FINALLY, NATICK LABS MAKES ITS RESEARCH AVAILABLE TO TEAMS FROM THE NAVY AND OTHER SERVICES AND THUS ITS WORK IS JUSTIFIED BE-CAUSE OF ITS BROAD APPLICATION TO ALL THE MILITARY.

I UNDERSTAND THAT IT WOULD TAKE UP TO FIVE YEARS TO RELOCATE ALL OF THE NATICK FACILITIES AT SIGNIFICANT COST.

NATICK WOULD BE THE LAST REMAINING ARMY POST IN MASSACHUSETTS AND NEW ENGLAND AFTER FORT DEVENS CLOSES. THIS WOULD AMOUNT TO A FINAL BLOW TO OUR LOCAL ECONOMY. THE VALUE OF ITS LOCATION IS ENHANCED BECAUSE OF SO MANY HIGH TECH FIRMS AND THE WORLD'S BEST COMPLEX OF UNIVERSITIES.

PERASE PUT ME POWN AS STRONGLY OPPOSED TO CLOSING THIS BASE.

JOYCE K. REYNOLDS 19 WILMONT ROAD

FRAMINGHAM, MA 01701-4418

Tice & Klynolde

January 23, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

I am a concerned resident of Natick who supports the campaign to keep the Natick Labs in operation in our town.

The Research Center has long been an asset to the economy in our area, providing many jobs on and off base. In addition, the labs are a stimulus for other businesses throughout the area.

The Natick Labs has also played an important role in our community as far as providing jobs to disabled vets, support programs for local schools, and much-needed adult training for the mentally handicapped. These commitments to the community deserve a lot of attention and appreciation.

The research and testing done at the labs are crucial not only to the safety and well-being of civilians, but also to several branches of the military.

It would be absolutely absurd to interrupt the important work which has been done here for so many years, as well as place an unnecessary expense on the taxpayers by relocating it elsewhere.

Please count me among the many who will do whatever it takes in our attempt to keep this base in operation. Thank you.

Jerry L. Pierce

201 Eliot Street

So. Natick, MA 01760

TEAM NATICK LABS C/O METRO WEST CHAMBER OF COMMERCE 1671 WORCESTER ROAD FRAMINGHAM, MA 01701

JANUARY 25, 1995

GENTLEMEN:

AS A CONCERNED CITIZEN, I WOULD LIKE TO LEND MY SUPPORT TO THE CAMPAIGN ON BEHALF OF MAINTAINING THE U.S. ARMY NATICK RESEARCH, DEVELOPMENT AND ENGINEERING CENTER IN NATICK, MASSACHUSETTS.

IT IS MY UNDERSTANDING THE LAB HAS SERVED OUR NATION WELL FOR MORE THAN 40 YEARS, HAS THE MOST MODERN FACILITIES FOR RESEARCH AND ALSO FEATURES AN ALL WEATHER TESTING LAB WHICH IS UNIQUE IN THE COUNTRY.

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PLEASE PUT ME DOWN AS STRONGLY OPPOSED TO CLOSING THIS BASE.

Tourque

SINCERELY,

73 SUMMER STREET

NATICK, MA 01760

To Whom It may Concern

I am writing in regards to the closing of the Natick habs.

As a life long resident of Natick, a student employee a few years back, and a worker of an establishment that many LAB employees patronize I would like recognition for strongly opposing the closing of the Natick army Lab base.

By leaving it open many benefit, by closing it many suffer Please leave it open.

Thank you for your time

Mara J. Lynch 18 Middle St. Natick, MH 01760

January 24, 1995

Jean Natich Labe c/o Metro West Chamber of Commerce 1671 Worcester Rost Framershem, MA 01701

Or a concerned cetizen, I would like to land my support to the campaign on behalf of mientaining the U.S. army Research, Development and Engineering Center in notice, warrachusetts.

It is my understanding the lab her served our nation well for more than 40 years has the most modern facilities for research and also festures an all weather testing lab which is unique to the launtry

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Sincerely, Patricia Thomas, 68 Park ave. Natick, MA 01760

Watthom, mars. 02154 24 January 1995

Team Natick Fabs Yo Metro West Chamber of Commerce 1671 Worcester Mond Framingham, ma 0,701

as a concerned citizen I would like to lend my support to the campaign on behalf of maintaining the U.S. amy natick presench. Develok ment and Engineering Center in natich. mass.

For forty years this facility has been of great benefit to all of ies both military and civilian. Their research in product development has benefited in product development has benefited courtless people!

my husband and myself strongly oppose closing natick fals.

Please do your utmost to peop Please do your utmost to peop natick fals functioning as it has notick fals functioning as it has been for the good of all of us.

Wither massachusetts notics.

Thank Jose.

PO BOX 731 W.Acton, MA 01720-0011 Date 23 Jan 1995

eam Natick Labs
/o MetroWest Chamber of Commerce
671 Worcester Road
ramingham, MA 01701

s a concerned citizen, I would like to lend my support to the campaign on ehalf of maintaining the U.S. Army Natick Research, Development and ngineering Center in Natick Massachusetts.

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lease put me down as strongly opposed to closing this base.

Sincerely.

Walter Williams

TEAM NATICK LABS C/O METRO WEST CHAMBER OF COMMERCE 1671 WORCESTER ROAD FRAMINGHAM, MA 01701

JANUARY 25, 1995

GENTLEMEN:

AS A CONCERNED CITIZEN, I WOULD LIKE TO LEND MY SUPPORT TO THE CAMPAIGN ON BEHALF OF MAINTAINING THE U.S. ARMY NATICK RESEARCH, DEVELOPMENT AND ENGINEERING CENTER IN NATICK, MASSACHUSETTS.

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PLEASE PUT ME DOWN AS STRONGLY OPPOSED TO CLOSING THIS BASE.

SINCERELY,

CAROL KILEY

39 BURNING TREE ROAD, NATICK, MA 01760

January 16, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

The lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

Furthermore, over the years the Natick Labs have created numerous products have made a major contribution to the civilian economy because of their dual use.

Finally, Natick Labs makes its research available to teams from the Navy and other services and thus its work is justified because of its broad application to all the military.

I understand that it would take up to five years to relocate all of the Natick facilities at significant cost.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put me down as strongly opposed to closing this base.

DOUGLAS FAWKES

3 Heather Drive

Framingham, MA 01701

January 23, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir:

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

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Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put me down as strongly opposed to closing this base.

Sincerely yours,

Phyllis Doheny

12 Village Way #4

Natick, MA

16 C Mayberry Drive U6 Westborough, Mass. 01581-1344 Jan. 24, 1995

Team Notick Labo, % MetroWest Chamber of Commerce, 1671 Worcester Road, Franciagham, Mass. 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, therelogment and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

Furthermore, over the years the Natiche Labo have created numerous products which have made a major contribution to the civilian community & economy because of their dual use.

Finally, Natick Labo makes its research available to teams from the Navy and other

services and thus its work is justified because of its broad application to all the military.

I furthermore understand that it would take up to five years to relocate all of the Notick facilities at significant cost.

Noticle would be the lost remaining Army Fost in Manachusetts and New England after Fort Devens closes. This would amount to a final blow to our economy. The value of its location is enhanced because of so many high tech firms and the world's finest complex of universities.

Flease put me down as extremely opposed to closing this base.

Allan J. Welsh SR. 16 C Mayberry Drive U6 Westborough, Wass. 01581-1344. 27 Liberty Street Natick, MA 01760 January 22, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir or Madam:

As a concerned citizen, I am writing to you in support of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts. I believe that this military post is worthwhile based on its past performance and future potential.

First, the lab has served our nation well for more than 40 years. It is my understanding that it still maintains state of the art facilities for research, including an all weather testing lab which is unique in the country. The lab's location is a rich resource of high tech firms and research universities.

Second, the Natick Labs not only serve the Army, but also make research available to the Navy and other service organizations. Therefore, its work is costjustified because of its broad military application.

Third, the Natick Labs have created numerous products which have found a dual use in the civilian economy. Discontinuing these operations - at a time when we are trying to redirect our war-based budget to peace-time use - would be counterproductive.

Closing the Natick Army Labs is not warranted. As a nation, we would lose a valuable, productive R&D facility. Locally, it would be a financial blow to an economy which only recently has begun to recover. And after Fort Devens closes, Natick will be the last remaining Army Post in this state or anywhere in New England. Certainly, the Commonwealth of Massachusetts has made its fare share of sacrifice in the face of military cut-backs. I ask you not to close the Natick Army Labs.

Thank you for your consideration.

Very truly yours,

Susan A. Harvey

27 Liberty Street Natick, MA 01760 January 22, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir or Madam:

As a concerned citizen, I am writing to you in support of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts. I believe that this military post is worthwhile based on its past performance and future potential.

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Thank you for your consideration.

Very truly yours,

Victoria M. Johnson

December 24, 1995

3 Village Rock Lane #1 Natick, MA 01760

Team Natick Labs c/0 MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

Dear Sir or Madam:

I hereby request that you advise the appropriate government officials that I strongly oppose the closing of Natick Army Labs in Natick, MA. Natick Army Labs provides a critical service to the United States military. Massachusetts deserves to keep at least one army post.

Sincerely,

Steven K. Kurker, CPA

jan 22, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

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Please put me down as strongly opposed to closing this base.

Signed.

5 de MA 01760

January 24, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Signed,

Bonnie S. Rosenthal 40 Liberty Street Natick, MA 01760

January 24, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Please put me down as strongly opposed to closing this base.

Signed,

Joel B. Rosenthal 40 Liberty Street

Natick, MA 01760

stay on the "Alex". Things could change over night - will we have the facilities if we close them all? Espicially one as important on NATICK LABY.

Ms. marin B. montesi 31 P, Ne ST ApT 7 RA M. L. FORD, MA. 012-7

January 19, 1995

Team Natick Labs c/o Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is my understanding that the Lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in our country.

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Finally, Natick Labs makes its research available to teams from the Navy and other services and thus its work is justified because of its broad application to all the military.

I understand that it would take up to five years to relocate all the Natick facilities at a significant cost.

Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our local economy which has suffered in recent years. The value of its location is enhanced because so many high tech firms and outstanding universities are located in eastern Massachusetts.

Please put me down as strongly opposed to closing the base.

Keith E. Herzog

10 Shadowbrook Lane, Apt. 24

Milford, MA 01757

As a concerned citizen, I would like to lend my support for the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all-weather testing lab which is unique in the country.

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Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens closes. This would amount to a final blow to our local economy. The value of its location is enhanced because of so many high tech firms and the world's best complex of universities.

Please put me down as strongly opposed to closing this base.

Veronica T. Jewell 54 Bacon St Natick, MA 01760

To Whom It May Concern:

As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

It is my understanding the lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country.

Furthermore, over the years the Natick Labs have created numerous products which have made a major contribution to the civilian economy because of their dual use.

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Please put me down as strongly opposed to closing this base.

Very truly yours,

Mussina Zanhausk (Miss) Marianna C. Czachowksi

169 Union Street Natick, MA. 01760

As a retired employee, I would like to lend my support to the campaign on behalf of maintaining the U.S.Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

This lab has served our nation well for more than 40 years, has the most modern facilities for research and also features an all weather testing lab which is unique in the country. My years of employment were both satisfying and rewarding. It is vital that it remain as a research facility and a source of employment for this area in the future.

The Natick Labs have created numerous products which have made a major contribution to the civilian economy because of their dual use.

Natick Labs also makes its research available to teams from the Navy and other sources. Its work is justfied because of its broad application to all the military.

My understanding is that it will take up to five years to relocate all the Natick facilities at significant cost.

The closing would be a final blow to the local economy as, Natick would be the last remaining Army Post in Massachusetts and New England after Fort Devens is closed. It's location is enhanced because of many high tech firms and the world's best complex of universities.

It provides summer youth jobs, millions of dollars are spent locally at hotels, restaurants, retail stores, etc. It provides employment for disabled vets and supports programs for local area schools. Its special adult training program for the mentally handicapped and the spin-off jobs in the civilian sector of the economy are part of its 40 year span in the community.

Please put me down as strongly opposed to closing this base:

Sincerely,
Barbara Joyce Barrett

14 Jesse Brook Road

Plymouth, Massachusetts 02360

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Please put/me down as strongly opposed to closing this base.

Susana Dao-Himiob 105 Oak Street Natick, Ma. 01760

Jan . 25, 95

Team Natick Labo. Ge Metro West Chamber of Commerce 1671 Warcester Rd. Frammigham, Mass-01701-

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Matick has hear proud to have the greility. Moving to another hocation would be a distanter you are work invalued. Superse unhabiteder.

we gestest any changes -

Mrs. Ruch E. Walls. Frederick Watts б0 Bogastow Brook Road Sherborn, MA 01770 January 25, 1995

Team Natick Labs C/O Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Natick Labs' research is made available to all services; therefore, its work is valuable because of its importance to all the military.

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The location of the Labs is in an important tecnical region and near some of the world's best universities.

When Fort Devens closes, it will be the last remaining Army Post in Plassachusetts. Our state cannot affort to loose 1,155 more high tech jobs.

I am very much opposed to the closing of Natick Army Labs.

Very truly yours,

Daniel R. Cette

Daniel R. Cotte

44 Rathbun Rd. Natick, MA. 01760 January 26, 1995

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Rd. Framingham MA 01701

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Nicholas S. DiMasi

nucholas S. De mosi

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Signed,

TEAM NATICK LABS C/O METRO WEST CHAMBER OF COMMERCE 1671 WORCESTER ROAD FRAMINGHAM, MA 01701

JANUARY 25, 1995

GENTLEMEN:

AS A CONCERNED CITIZEN, I WOULD LIKE TO LEND MY SUPPORT TO THE CAMPAIGN ON BEHALF OF MAINTAINING THE U.S. ARMY NATICK RESEARCH, DEVELOPMENT AND ENGINEERING CENTER IN NATICK, MASSACHUSETTS.

IT IS MY UNDERSTANDING THE LAB HAS SERVED OUR NATION WELL FOR MORE THAN 40 YEARS, HAS THE MOST MODERN FACILITIES FOR RESEARCH AND ALSO FEATURES AN ALL WEATHER TESTING LAB WHICH IS UNIQUE IN THE COUNTRY.

FURTHERMORE, OVER THE YEARS THE NATICK LABS HAVE CREATED NUMEROUS PRODUCTS WHICH HAVE MADE A MAJOR CONTRIBUTION TO THE CIVILIAN ECONOMY BECAUSE OF THEIR DUAL USE.

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PLEASE PUT ME DOWN AS STRONGLY OPPOSED TO CLOSING THIS BASE.

SINCERELY,

(MS.) Elaine L. Gotovich

24 Little Tree lane

Bellingham, MA 02019

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Please put me down as strongly opposed to closing this base.

Mr. David A. Harrow 55 Lakeview Avenue Natick. MA 01760 60 Bogastow Brook Road Sherborn, MA 01770 January 25, 1995

Team Natick Labs C/O Metro West Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Kathleen H. Cotte

Katileen W. Lotte

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Please put me down as strongly opposed to closing this base.

Mrs. Charlene G. Harrow 55 Lakeview Avenue

Natick, MA 01760

I would like to lend my support on behalf of maintaining the U.S. Army Natick Research Development and Engineering Center in Natick, Massachusetts.

I realize that the labs have made a significant contribution to the country for over forty years. The research conducted at the labs has produced products that have proved valuable for both the military as well as the civilian economy.

Additionally, Natick Labs shares this technology with other branches of the military.

Moving the facility would become a very costly project and have a tremendous impact on the local economy. The metro Boston area is an ideal area for this facility as there are many high tech firm and universities located here.

I am strongly opposed to closing this base.

Sincerely,

Charles Burke 28 Duggan Drive

Framingham, MA 01701

Jan. 26, 1995

Team Ratick Late.
Yo Metro West Chamber a Cammerca.
1671 Worcester Road.
Framingham, Da 1070

I would like to support The campaign on keeping The U.S. army Matick Research blivelopment and Congineering Center in Natick, Mrs. and I am approach to closery the bace.

Ruth C. Knapp

20 Park are

Frameringham, Ma. 0.701

TEAM NATICK LABS C/O METRO WEST CHAMBER OF COMMERCE 1671 WORCESTER ROAD FRAMINGHAM, MA 01701

JANUARY 25, 1995

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PLEASE PUT ME DOWN AS STRONGLY OPPOSED TO CLOSING THIS BASE.

SINCERELY,

PHILIP J. BOURQUE 73 SUMMER STREET

NATICK, MA 01760

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Please put me down as strongly opposed to closing this base.

Signed, Phylia & mheell Name, street address, city or town, and state Phylis E. Mcheell
A. Ellis Monthilo

street address, city or town, and state

5 Old Farm Rd.

Waylow of May 01778

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Signed, Name, street address, city or town, and state

Provi Conglai 10 watrit avenue Natick Mass.

Mayor Cent of 10 watrit avenue Natick mass.

01760

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Fran Jhan, Ma. 0170

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WHALLINY

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Franghan MA 01701

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JAN. 22, 1995

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FREDERICK B. PUPA 18 TAMARACK ROAD NATICK, MASS. 01760

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Matthew Holdberg, Fres. Photo Quick 9+27 Shopping Ctr., Natick, MA 01760

Team Natick Labs clo MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Cindy Foldberg

75 LANEWOOD AVE. FRAMINGHAM, MA 01701

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105 Turner Rd. Victor Na. 01746

Sample Letter

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Is Daniels Rd Drammyham, Ma 0170/



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Jele Ranken 31 Leland Farm Rd ash land, MA 01721

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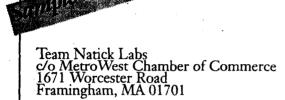
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Dorolly Boucher

Signed, Name, street address, city or town, and state 132 Pratts keile Rd Ludbury MH 01776



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Please put me down as strongly opposed to closing this base.

Signed, Elephent Cenning Name, street address, city or town, and state

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As a concerned citizen, I would like to lend my support to the campaign on behalf of maintaining the U.S. Army Natick Research, Development and Engineering Center in Natick, Massachusetts.

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Signed, Name, street address, city or town, and state Marjorie D. Jensen 7 Columbia ane, Matrik, Mar -0:760



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Name, street address, city or town, and state
Robert & Smith 176 Spring St. Millio May
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Where is our benior Senston with all the dout?



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PETER P. FORD 3C Village Way Sherborn, MA 01770



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Signed,
Name, street address, city or town, and state
63 Agrees Riene
Anaming ham, mei 01701

Sample Letter

Team Natick Labs c/o MetroWest Chamber of Commerce 1671 Worcester Road Framingham, MA 01701

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Jan also related to the Prose

Signed, we are the trum hat Crants straing to low from

Name, street address, city or town, and state

FRED R CAHILL 51 HARRISON PL

MARLBORD MASS 01752

MiddlesexNews

We are proud to support the efforts to keep the Natick Army Labs open.

Serving Ashland, Framingha 1671 Worcester Rd., Suit

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Signed, Bluerly C. King
Name, street address, city or town, and state

38 Brookefield Circle

Pranungham, MIA-01701

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Signed, Name, street address, city or town and state

Robert J. King 38 Brookfield Cir Framingham, MA 01

Framingham, MA. 01701-4035

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Signed, Winnifed N. Minns Name, street address, city or town, and state 3/ Rockhaw & 5720 Natick, Mas. 06760

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Signed Mangaret V. Mugent
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Signed, Name, street address, city or town, and state

Jan 17, 1995.

Gentlemen.

The Enclosed sample letter clearly states my sentiments. Any additional comments would only be repetitive.

to all conditions concerning the possible closing of the Natick Lales.

Ineresa a. Prespi 8 Arcadia Road Natick MA 01460

SAT, JAN 21, 1925

team Natick Labr. C/O Metro West Chamber of Commerce 1671 Worcester Rd. FRAMING LAM, MA. 01701

As a concerned atizen I would like to lend my support to the campaign on beholf of MAINTAINING the U.S. ARMY NATICIA Research, Development + Engineering Center in NATICIA, Massachusetts.

It is my understanding the LAb. how served our NATION Well for More than 40 years, has the MOST Modern braileties for research of ALSO festures an all weather testing Lib which is unique in their country.

Fithermore, over the years the NATICK LABS have created NUMBOUR products which have unde contained on to the Civilian economy because of their dual use.

Finally, NATICK LAW MAKEN et resconder
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5 years to relocate all of the NATICK facilities at significant cost

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AND NEW ENGLAND AFTER FORT Devene closer. These would AMT. to a final blow to our local economy. The VALUE of its bocation as an housel becomes of see MANY high Tedy FIRMS AND the worlde best Complex of universities.

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Closely.

Please put Me down as strongly opposed to closing this base.

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My shusbond for 33 yer a War always there we were civilian amployees of government but the military comment but the military comment but always Made has feel like pant of the team of were behind Russia in Space, let us not be behind as their country

January 23, 1995 Dean Sirs! The are concerned citizens who feel very strongly that Natick Labe should be authorized to continue to function in Hassachusetts. Le Lat is on up-te-date unique research facility shart for over forty years that waste wonderful contributions to both the military and civilian economies. The Latis totally capable, and excellently equipped to continue its depretofmentant research applications for The good of The whole country, AN. II Moreover, as The four of Natice and The state of Massachuse H work hard to turn around The comony, WE cannot afford the lass of stillanother military installation. Il another in verious carefully how Heave consider carefully how

19 Woodland Steet

Natick 4/4-0/760

Indortant The Natick army Labs is

To our area.

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Shirtey & Woods

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Jan 24, 1995 Gram Hatick Lake % Metro West Chamber of Commerce 1671 Workes to Pd. Graningham, Mass. 01761 Us a concerned Citizen, I would like to lind my support to the campagn or lundy of maintaining the U.S. army hatick Desearch, Simbopement and Engineering Center in Natick, Massachusetts It is my understanding the late has served our nation well for more their facility years, has the most modern facilities for research and also features an all weather testing lab echich is renique in the caunting. Jeerthimore, own the years the natich Lake have created numerous productes which have made a major Contribution to the Civilian economy lucause of Their duel use. Finally natick Laks makes its research available a teams from the Mary and ather services and thus its work is justified because of its broad application to all the military. I understand that it would take up & five years to relocate all of the Natick Jacitities at signyecant lost. nation ceauld be the last remaining Cermy part in Massachusetts and New England after For Sevens

Actor, Mass. 01720 35 adams Br Mrs Um. R. Jones Thou put me dun as strongely opposed Uhremantie. our local excremy, the rolus of its location tech service of somethings tech france and the excreted bust compler of Aloun The would sommed & a fund blew De

17, 1995 many and the solding the second second sam Hatich Fatel and the second of the second o To Thetro That Chamber of Commune 1611 Worcester Road ighter with the + ramingham The 01701 I would like to express my support to the campaign on behalf of maintaining the U. S. anny Matick Research, Development and langineing Center of naticle, Ma. Living not for from the Labe since its inception, I have been able to under stand the research and testing that has been so useful to our person and country. Helacathing these facilities would be a great loss to massachusette but Also a costly venture to the government. Many of my friends have worked at the Laboland are quite pead of various developments that they have had a hand in. Gunderstand we are lining in a time of many changes - but use t The purpose of the Kabe to keep up with researching and developing for changes ?!

special to closing this particular base and frankly it's usefulness is still mumber one to both country and ceveliar deaning Januardy Downey 34 Hartfurt St. Natich, Ma 01760 with the way was a for the first of the second of the seco والمراب والمناسبين أراء فعلوا في المنظم والمرابع والمناسب المرابع والمناسب والمناسب والمناسب والمناسب والمناسب a trailine of the contract of the second of the property of when the is a second in a second it is a second - Description of the second of in the second of with the second of the second The property of the second of Mary of many the second of the بعلا يعطف إم عالم المعادرة والمعادرة والمعادرة والمتعادرة والمعادرة والمتعادرة والمتعادرة March 1967 - Carlotte which was a straight of the The the second of the second o The same of the sa property of the second of and the same of th The party was been a with the

34 Museur paner Natich, MA 01760 January 18, 1995 Jam Watick Lander of Commerce 671 Thereister Road Framingham; Mass, 01701 Disaming many support to the like to lend my support to the like to lend my support to the like to lend maintaining for the Marry Natick Research fester twelopment and Engineering lester twelopment and Engineering lester in Natick, Massachusetts! wa retire from the Laber, I know that whe have all twocked liligently to maintain the superior liligently to this facility my churche still employed there and still maintains that everyone still has the superior attetude that has always prevailed.

Soes everyone realize all

he work that has been done et the Laby Our de the foods made for the saldiers and Stronbuts, special equipment fact the pelices that saved millions of live Schwing Shorld for I and the most cerrent only low that the new Climatic Hambe faalush move to glose it.

you think of all the possibilities this fan de for our country. Tolick has has always made its Research available the ceithe Dument Paraes. I know where I worked in the microbiology worked in the microbiology Separtment, we keeped every Wareh that Called for assistance such as Salmonella, eta. Alense put me down as strongly appared it despecately in med.
The need it despecately in Use) one more languest the Partastia at the Lalies Everyone Fartastia together for the Good Everyone Ose Mary Garbarino) La France of Whither Load's Vatich, Mass. 01760

47 Hadley Rd, Framingham, 2404 01701 January 16, 1993 Tean Natick Lake 1/0 metro West Chamber of Commerce 1671 Wordster Rd. Francisy ham, MA 01701 as a Warld War II Veterson, and as a retired fessearch Uncerobeilegist with over 41 years of Federal Service on the steff at the U.S. Army naturk Risearch, Sevelapment and Engineering Center in naticle, MA, I wisk to join our U.S. Congressional delegation, Gamesnos William Well and local and state officels in appraing the patential closing of the U.S. army Vitiets Laboratories. The international reputation the natice army of the has acquired throughout the scientific and Technical world, as well as within all branches of the Dept. of Depense, stends as a heaven of beauthofe and expertise that the U.S. army (as well as the other survives) Can not afford ust to maintain. As our defense Janes are lat as a result of formare placeful world, in ned to maintain a state-f-the-art scientific facelity which will keep our residual military parces supplied with frot, water, clothing and equipment designed to protect them and us from any world emergency, including

Chemical, biologish and radiological warpeac.

We need the the ling natisk Take to keep on Providing the future fighting asldier with the best food, water, llothing and equipment science can provide, thereby defeating any potential enemy because of our superior herwide to what the fature battlefield will be like, what the fature battlefield will be like, to winning any pature war, or prevent it to winning any pature war, or prevent it from taking place because of our superior posture, thereby maintaining the place we all demand.

The U.S. Army natick daho should be permitted

To Continue to support our armed forces of the

future, and serve as the last remaining army

future, and serve as the last remaining army

future to enhance the reputation of the army

continue to enhance the reputation of the army

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employment to hundreds of scientists and technician

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Maris R. Rogers
MORRIS R. ROGERS
HY HADLEY RD.
FRAMINGHAM, MA 01701

To Whom it may cancern,

I am a retire from the 4.5 army RD+E Center and recently at their toth anninersary That accasion to riset the installation and was very impussed with the wark they are accomplishing there. They have worked at perfecting parachells for economically air dropping food and supplies To Basnia and other needy cauxtries, cantratting au conditioning in tents far our military returning from 100°+ temperatures in the field; far updating and imprairing comfaitable clathing for aur fast saldiers so they are able to perform their duties more efficiently. I was most impressed with the newly improved Climatic Chambers that determine the kinds of environment in which our military can perform. Then there is the bacation of the lenter, its prefinity to the Calleges and consulaction in Bastan and surraunding areas where it is Cometimes necessary to use their equipment. In summary. I believe it would be a

grave mistake to clase this valuable research and development installation.

Levre M. Paul 55 Dinsmere Aue aft 402 Traningham, MA 0,701 Please put me Lans as strongly Approach to closing this hase. Signeds Marie Snell 47.50. Main Street Mariety Mr. 01760