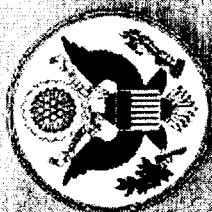


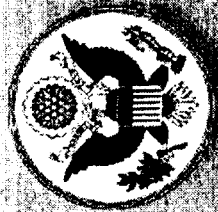
Sec. 73: Navy and Marine Corps Reserve Centers

DoD Recommendation



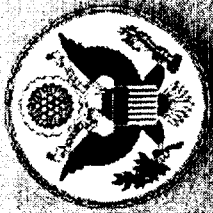
- a. Close Navy Marine Corps Reserve Center Encino, CA and relocate the Marine Corps units to Marine Corps Reserve Center Pasadena, CA
- b. Close Navy Marine Corps Reserve Center Moundsville, WV and relocate the Marine Corps units to Marine Corps Reserve Center Pittsburgh, PA
- c. Close Navy Marine Corps Reserve Center Reading, PA and relocate the Navy and Marine Corps units to Navy Marine Corps Reserve Center Lehigh Valley, PA





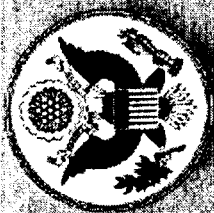
Sec. 73: Navy and Marine Corps Reserve Centers DoD Recommendation

- d. Close Navy Marine Corps Reserve Center Los Angeles, CA and relocate the Navy and Marine Corps units to Armed Forces Reserve Center, Bell, CA**
- e. Close Navy Marine Corps Reserve Center Akron, OH and Navy Reserve Center Cleveland, OH and relocate the Navy and Marine Corps units to Armed Forces Reserve Center, Akron, OH.**
- f. Close Navy Marine Corps Reserve Center Reading, PA and relocate the Navy and Marine Corps units to Navy Marine Corps Reserve Center Lehigh Valley, PA**



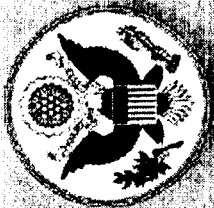
Sec. 73: Navy and Marine Corps Reserve Centers DoD Recommendation

- g. Close Navy Marine Corps Reserve Center Baton Rouge, LA and relocate the Marine Corps units to Armed Forces Reserve Center, Baton Rouge, LA**
- h. Close Navy Marine Corps Reserve Center Tulsa, OK relocate the Navy and Marine Corps units to Armed Forces Reserve Center, Broken Arrow, OK.**
- i. Close Navy Marine Corps Reserve Center Mobile, AL and relocate the Marine Corps units to Armed Forces Reserve Center, Mobile, AL**



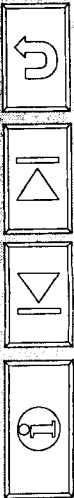
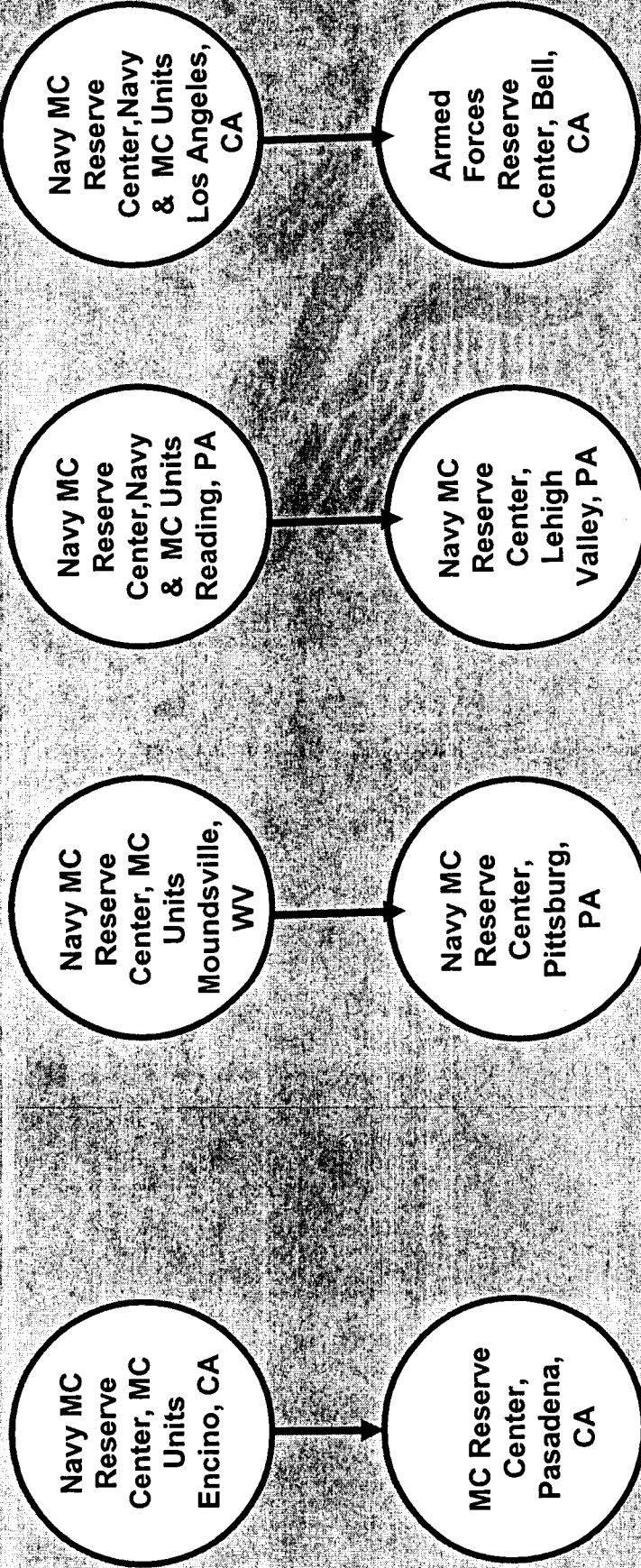
Sec. 73: Navy and Marine Corps Reserve Centers DoD Recommendation

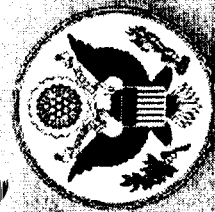
- j. Close Inspector-Instructor West Trenton, NJ and relocate the Marine Corps reserve units and support staff to Navy Reserve Center, Fort Dix, NJ.**
- k. Close Inspector-Instructor Rome, GA and relocate Marine Corps reserve units and support staff to Navy Reserve Center Atlanta, GA.**



Sec. 73: Navy and Marine Corps Reserve Centers

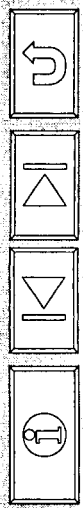
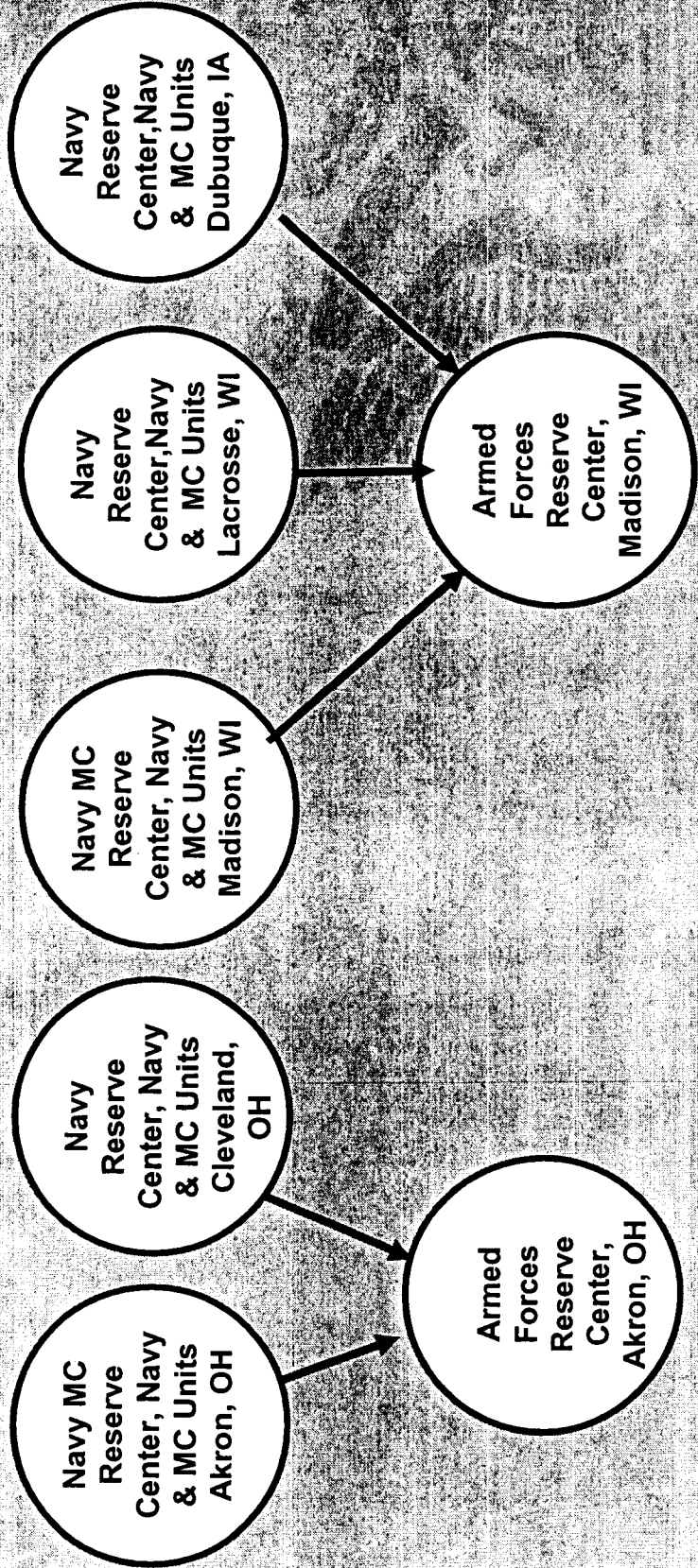
Associated Installations





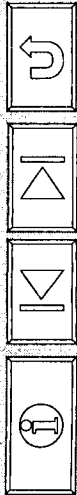
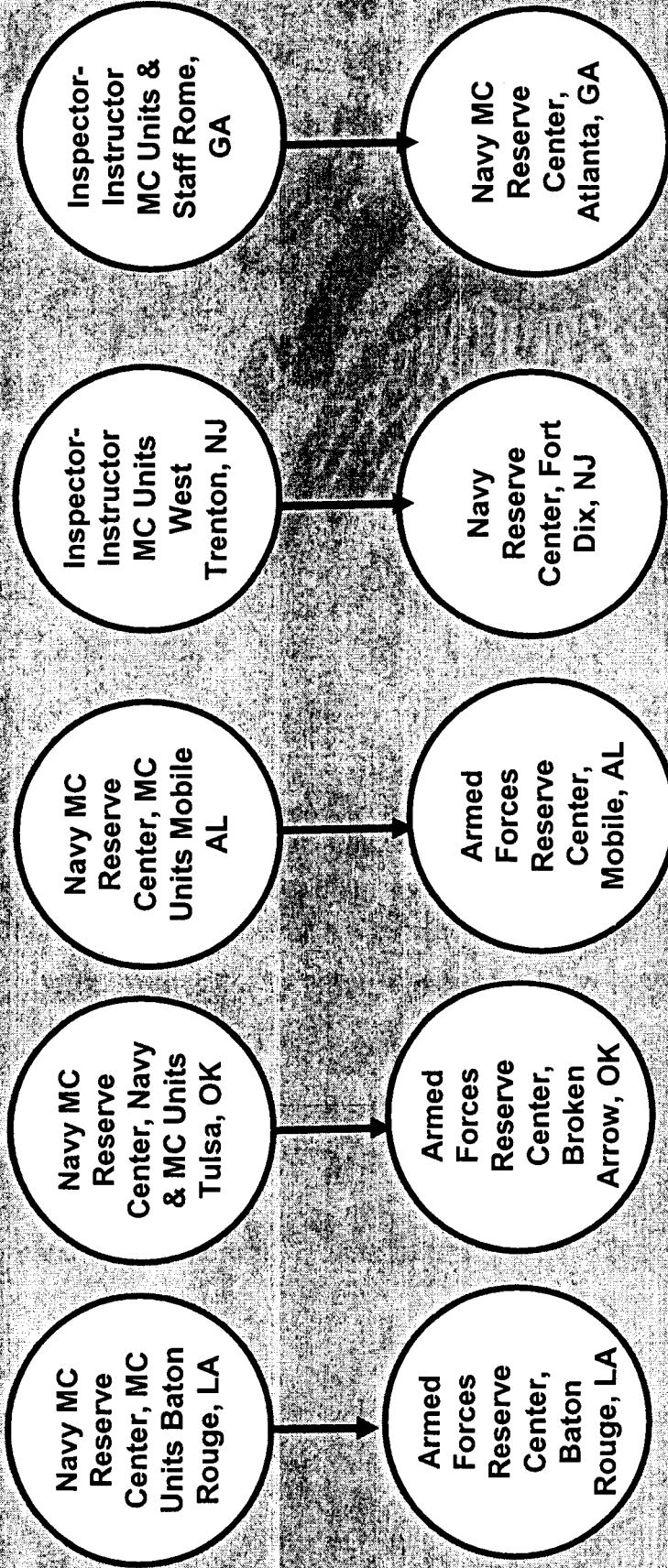
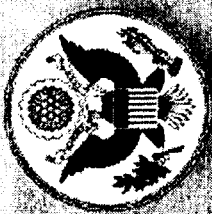
Sec. 73: Navy and Marine Corps Reserve Centers

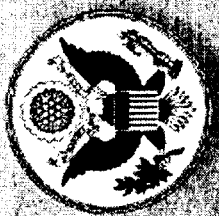
Associated Installations



Sec. 73: Navy and Marine Corps Reserve Centers

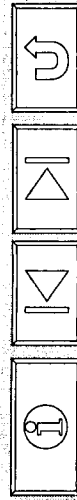
Associated Installations

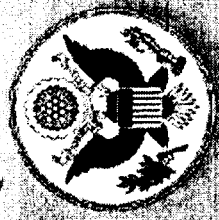




Sec. 73: Navy and Marine Corps Reserve Centers DoD Justification

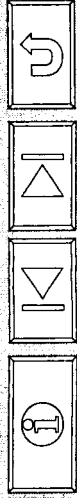
- Reduce excess capacity
- Nine of 12 closures are joint with DoA
- Sufficient capacity for drilling reserves is maintained throughout US and all states will have at least one Navy/MC Reserve Center.

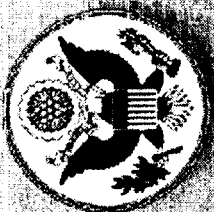




Sec. 73: Navy and Marine Corps Reserve Centers Issues

No known issues



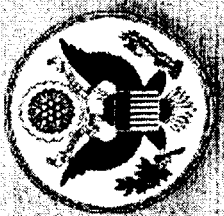


Staff Assessment

Deviation from Final Selection Criteria								
Criterion	Military Value				Other			
	C1	C2	C3	C4	C5	C6	C7	C8
Deviation								

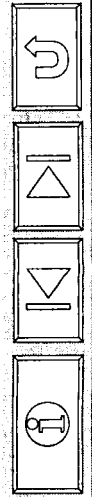
X=Deviation





Sec. 73: Navy and Marine Corps Reserve Centers C5. (Savings) / Cost

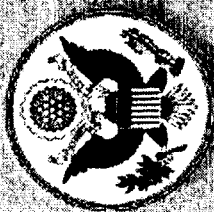
COBRA DATA		
	DoD COBRA Run	Commission COBRA Run
One Time Cost	\$62.4 M	\$62.4 M
Net Implementation	\$17.1 M	\$17.1 M
Annual Recurring	(\$9.7 M)	(\$9.7 M)
Payback Period	Immediate	Immediate
Net Present Value at 2025	(\$76.9 M)	(\$76.9 M)



Sec. 73: Navy and Marine Corps

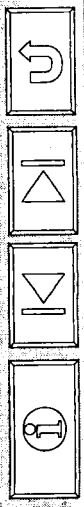
Reserve Centers

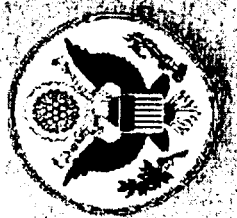
C5. (Savings) / Cost



COBRA DATA

	DoD COBRA Run	Commission COBRA	Without Military Personnel
One Time Cost	\$62.4 M	\$62.4 M	\$62.14 M
Net Implementation	\$17.1 M	\$17.1 M	(\$40.336 M)
Annual Recurring	(\$9.7 M)	(\$9.7 M)	(\$5.195M)
Payback Period	Immediate	Immediate	1 Years
Net Present Value at 2025	(\$76.9 M)	(\$76.9 M)	(\$7.98 M)

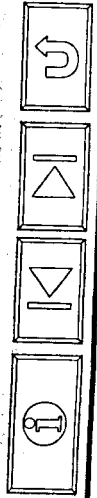


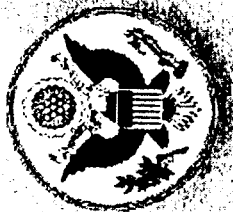


Sec. 74: Navy Recruiting Districts

DoD Recommendation

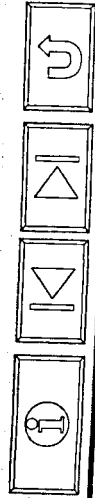
- Close the following Navy Recruiting Districts
 - Montgomery, AL
 - Indianapolis, IN
 - Kansas City, MO
 - Omaha, NE
 - Buffalo, NY

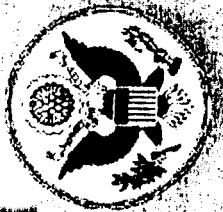




Sec. 74: Navy Recruiting Districts DoD Justification

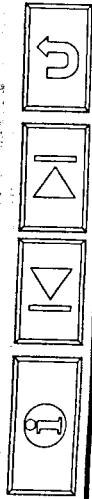
- Reduces excess capacity
- Eliminates lease space
- Consistent with Commander, Navy Recruiting Command's Transformation Plan
- Associated personnel and resources will be reassigned to the remaining 26 Navy Recruiting Districts

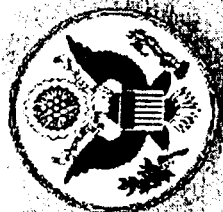




Sec. 74: Navy Recruiting Districts Issues

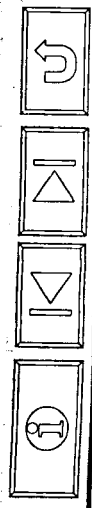
- No issues

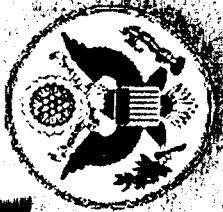




Sec. 76: Navy Reserve Centers DoD Recommendation

a. Close Navy Reserve Centers





Sec. 76: Closure of Navy Reserve Centers DoD Justification

- Reduces excess capacity by consolidating 23 Navy/Marine Reserve facilities with nearby others
- Maintains at least one facility per state
- No formal complaints by impacted communities

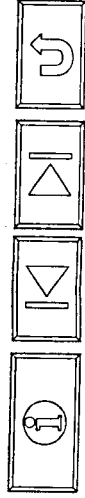
COBRA:

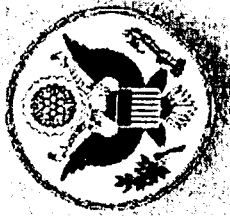
\$2.55 M One-time cost

Immediate Payback

\$236.60M 20-year Net Present

129 Military and 0 Civilians

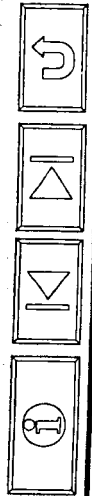


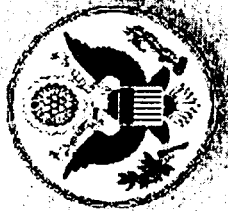


Sec. 76: Closure of Navy Reserve Centers Staff Assessment

Deviation from Final Selection Criteria								
	Military Value						Other	
Criterion	C1	C2	C3	C4	C5	C6	C7	C8
Deviation								

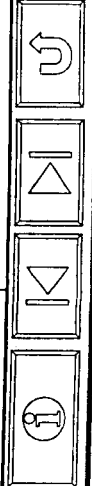
X=Deviation

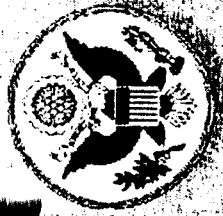




Sec. 76: Navy Reserve Centers

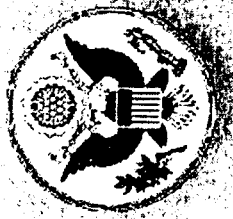
COBRA DATA		
	DoD	Commission
One Time Cost	COBRA Run \$2.55 M	COBRA Run \$2.55 M
Net Implementation	(\$87.02 M)	(\$87.02 M)
Annual Recurring	(\$15.93 M)	(\$15.93 M)
Payback Period	Immediate	Immediate
Net Present Value at 2025	(\$236.60 M)	(\$236.60 M)





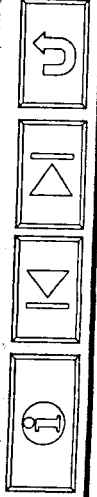
Sec. 76: Navy Reserve Centers

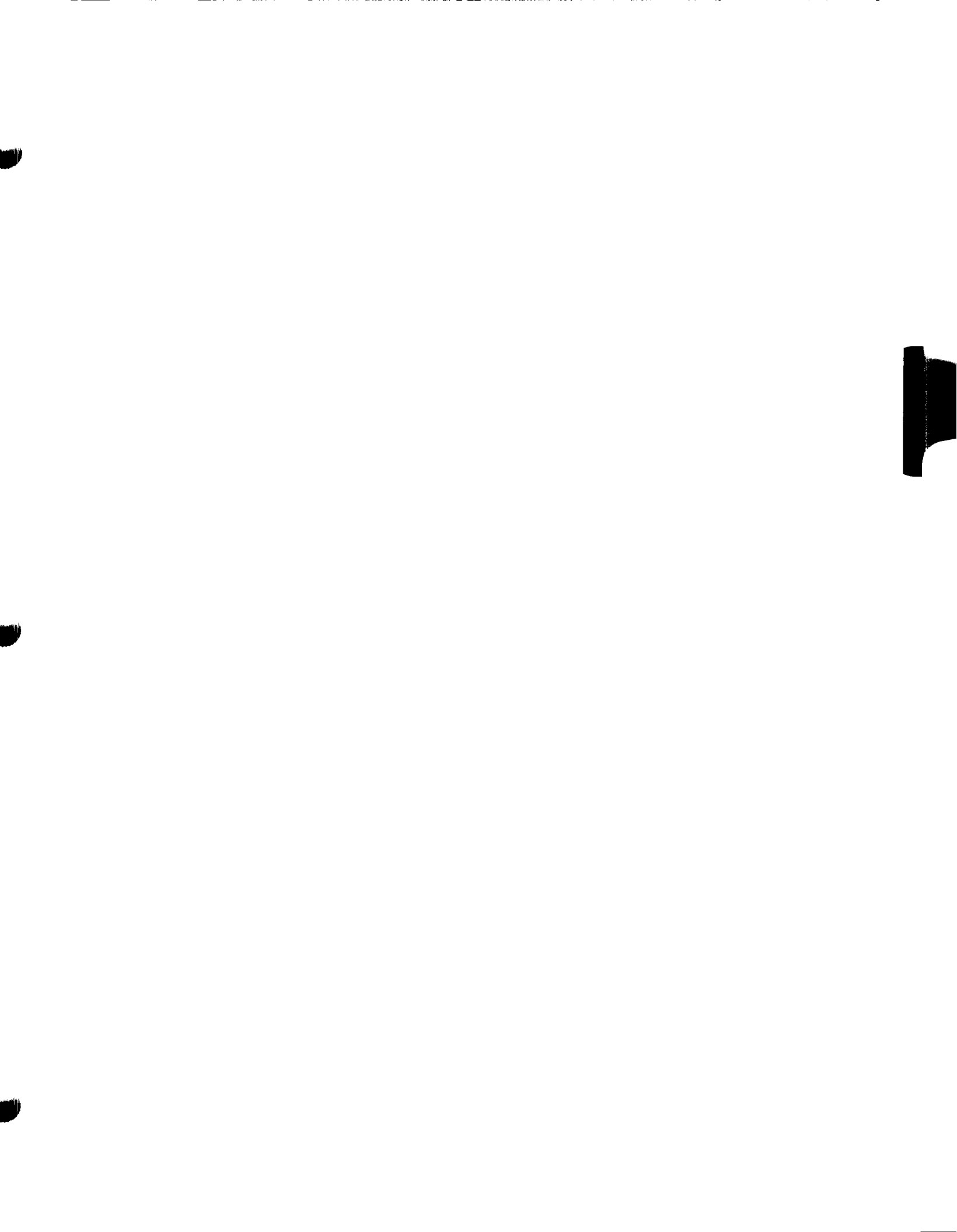
COBRA DATA			
	DoD COBRA Run	Commission COBRA	Without Military Personnel
One Time Cost	\$2.55 M	\$2.55 M	\$2.06 M
Net Implementation	(\$87.02 M)	(\$87.02 M)	(\$23.178) M
Annual Recurring	(\$15.93 M)	(\$15.93 M)	(\$4.309)
Payback Period	Immediate	Immediate	1 year
Net Present Value at 2025	(\$236.60 M)	(\$236.60 M)	(\$61.32 M)

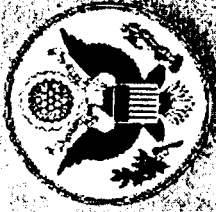


Sec. 76: Navy Reserve Centers DoD Recommendation

a. Close Navy Reserve Centers

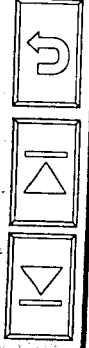


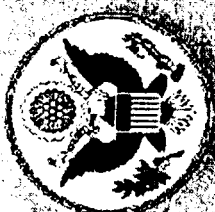




**Sec. 57: Marine Corps Logistics Base
Barstow, CA
DoD Recommendation**

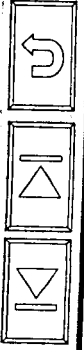
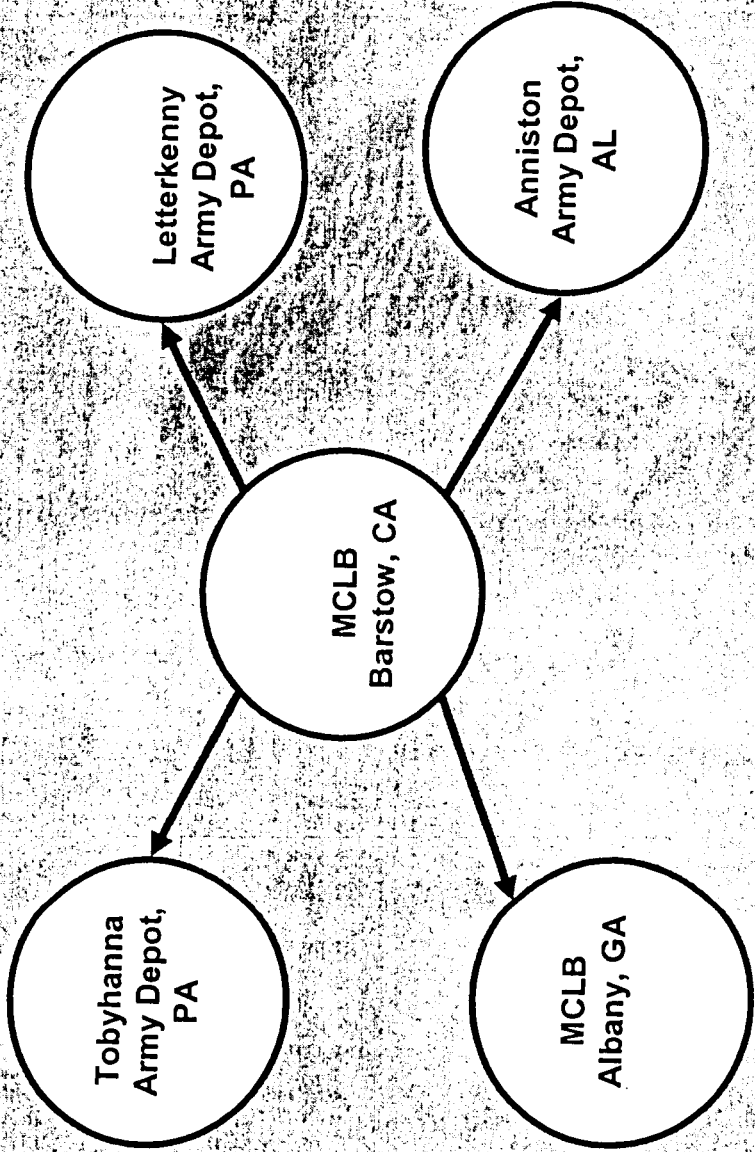
a. Realign MCLB Barstow, CA

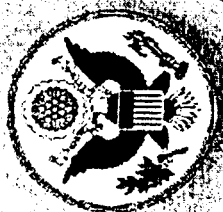




Sec. 57: Marine Corps Logistics Base Barstow, CA

Associated Installations



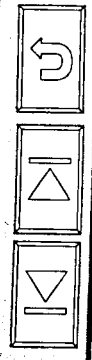


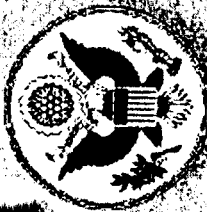
Sec. 57: Marine Corps Logistics Base Barstow, CA DoD Justification

- Minimizing sites using maximum capacity of 1.5 shifts while maintaining west coast presence
- Relocates activity to installations with a higher military value
- Eliminates 30% duplicate overhead structures
- Decrease the cost of depot maintenance across DoD

COBRA:

- \$26.0 M One-time costs
- Immediate Payback
- \$230.6 M 20-year Net Present Value
- 133 Military and 104 Civilians

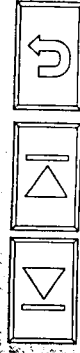


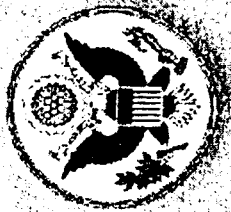


Sec. 57: Marine Corps Logistics Base Barstow, CA

Issues Raised

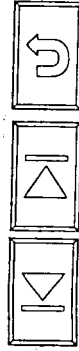
- C1.
 - Several commodities DoD Sole source for repair
 - DoD erred by leaving cycle time out military value
 - Army's ability to support both Marine Corps and Army
- C6.
 - Community assesses the economic impact at -8.0%

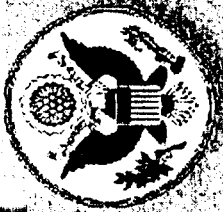




**Sec. 57: Marine Corps Logistics Base
Barstow, CA
DoD Recommendation**

a. Realign MCLB Barstow, CA

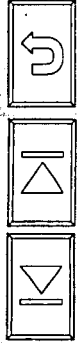


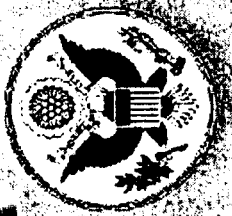


Staff Assessment

Deviation from Final Selection Criteria

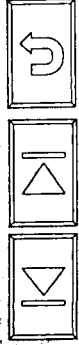
Criterion	Military Value				Other			
	C1	C2	C3	C4	C5	C6	C7	C8
Deviation								

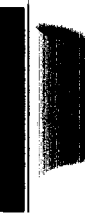


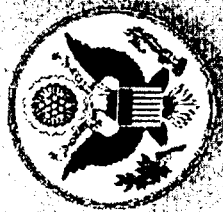


Sec. 57: Marine Corps Logistics Base Barstow, CA C5. Cost/Savings

COBRA DATA		
	DoD	Commission
	COBRA Run	COBRA Run
One Time Cost	\$26 M	\$26 M
Net Implementation	(\$56.5M)	(\$56.5M)
Annual Recurring	(\$18.4 M)	(\$18.4 M)
Payback Period	Immediate	Immediate
Net Present Value at 2025	(\$230.6 M)	(\$230.6 M)

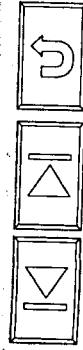


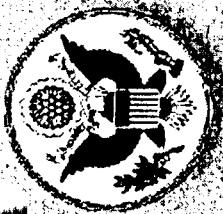




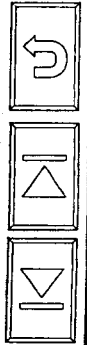
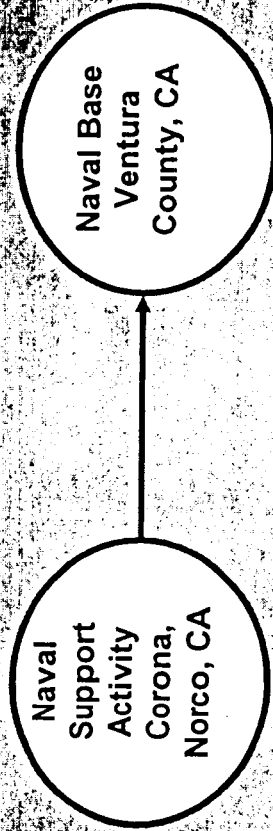
Sec. 58: Naval Support Activity Corona, CA DoD Recommendation

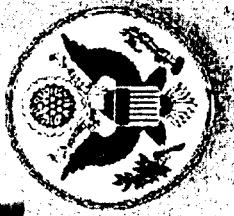
a. Close Naval Support Activity Corona, CA





Sec. 58: Naval Support Activity Corona, CA Associated Installations





Sec. 58: Naval Support Activity Corona, CA

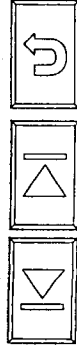
DoD Justification

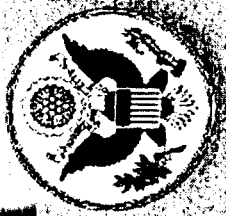
- Closes NSA Corona and more efficient uses Naval Base Ventura County (NBVC), CA
- Moves employees and equipment to NBVC
- Synergy with fleet

COBRA:

- \$91.5 M One-time costs
- 22 Year Payback
- \$16.8 M 20-year Net Present Value Cost
- Relocates 5 Military and 849 Civilians
- Eliminates 1 Military and 37 Civilians (Base Operating Support only)

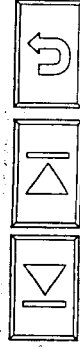
Environmental: None

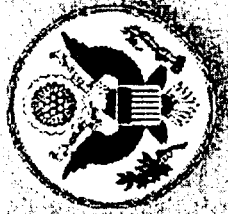




Sec. 58: Naval Support Activity Corona, CA Issues Raised

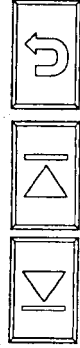
- C1.
- Intellectual capital
 - Significance of synergy with fleet and NBVC overstated
 - Concerns with maintaining independence and other mission related issues
- C2.
- Construction cost of two special facilities substantially understated and calibration laboratory might not have functioned properly due to water levels and vibrations from air strip
- C5.
- Original DoD COBRA shows gain of only \$0.4 M, Revised DoD COBRA using NBVC cost estimate shows \$16 M loss and 22-year payback; and loss is probably significantly greater

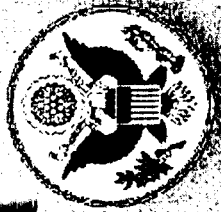




Sec. 58: Naval Support Activity Corona, CA DoD Recommendation

a. Close Naval Support Activity Corona, CA

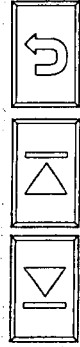


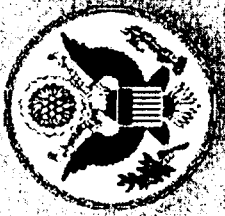


Staff Assessment

Deviation from Final Selection Criteria								
Criterion	Military Value				Other			
	C1	C2	C3	C4	C5	C6	C7	C8
Deviation	X	X			X			

X=Deviation





Sec. 58: Naval Support Activity Corona, CA

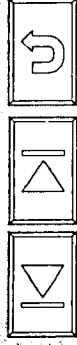
C1: Mission and Readiness

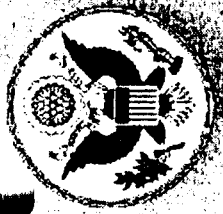
DOD Position:

Community Position:

Commission Staff Assessment:

- Communities predicted extensive brain drain;
- Community said there was very little synergy in locating at NBVC;
- Community warned of breakdown of barriers to independence of NSWC Corona
- March AFB move avoids brain drain and closes Corona fence line.





Sec. 58: Naval Support Activity Corona, CA C2. Facilities

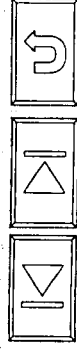
DOD Position:

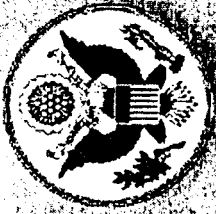
Community Position:

- Communities warned that construction at NBVC may not satisfactorily respond to issues such as vibration and humidity. This position is based on the consultant's report.

Commission Staff Assessment:

- It appears that the community's concern may be well-founded.





Sec. 58: Naval Support Activity Corona, CA

C5. Cost & Savings

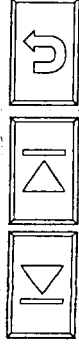
DOD Position:

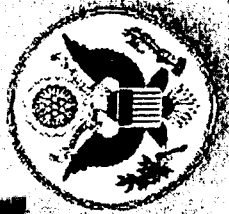
Community Position:

- Community stated that costs were understated by more than \$40M and provided reputable support for this claim
- Community feels that estimated MILCON cost is still too low.

Commission Staff Assessment:

- The alternative COBRA data on the following slide, which already reflects a sizeable change from the official DoD COBRA, still appears to underestimate the MILCON costs

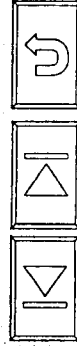


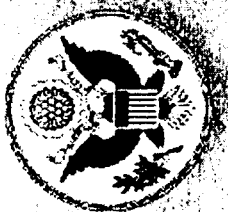


Sec. 58: Naval Support Activity Corona, CA

C5. Cost & Savings

COBRA DATA		
	DoD Baseline	Alternative COBRA Run
One Time Cost	\$ 91.5 M	\$ 91.5 M
Net Implementation Cost/Savings	(\$74.3 M)	(\$74.3 M)
Annual Recurring Cost/Savings	(\$5.3 M)	(\$5.3 M)
Payback Period	22 year	22 year
Net Present Value at 2025 Cost/Savings	(\$16.8 M)	(\$16.8 M)



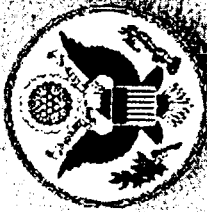


Sec. 58: Naval Support Activity Corona, CA

All Issues

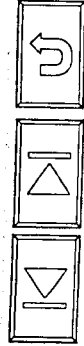
ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
CURRENT AND FUTURE MISSION CAPABILITIES	Fenceline should be closed and mission moved to Naval Base Ventura County, CA	Moving to NBVC will lead to intellectual capital loss, calibration equipment will not work, costs were underestimated	Moving to NBVC will lead to intellectual capital loss, calibration equipment will not work, costs were underestimated
THE AVAILABILITY AND CONDITION OF LAND, FACILITIES AT EXISTING LOCATIONS TO SUPPORT OPERATIONS	DoD can build replacement facility at NBVC	Concerns about humidity, water table, and vibrations from air strip will likely be expensive or difficult to overcome	Concerns about humidity, water table, and vibrations from air strip will likely be expensive or difficult to overcome
THE LOWER COSTS OF OPERATIONS	DoD stands by its recommendation	DoD revised COBRA greatly understates likely costs of move	DoD COBRA probably understates cost of relocation and certainly it COSTS money over 20 years to make this move
COSTS AND SAVINGS	DoD originally estimated a one-time cost of \$80.2 M, breakeven in 15 years, and a savings NPV of \$0.4 M. DoD revised its estimate to \$91.5 M, 22 years, and a COST of \$16.8 M	Community consultant report indicated that DoD estimate is still about \$29 M too low	DoD estimate appears extremely low, given credibility of the consultant
CLEANUP	No cost estimated	No cost estimated	No cost estimated
INFRASTRUCTURE	DoD will build new buildings where needed and rehabilitate facilities where possible	Even new construction may prove extremely expensive do to humidity, water table, and vibrations	Even new construction may prove extremely expensive do to humidity, water table, and vibrations

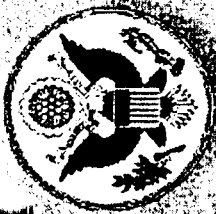




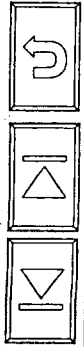
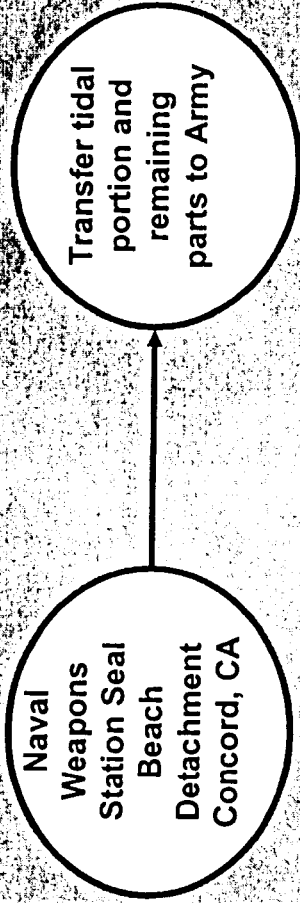
**Sec. 59: Naval Weapons Station Seal
Beach Detachment, Concord, CA
DoD Recommendation**

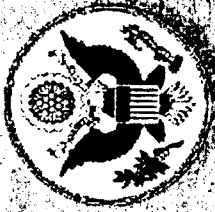
**a. Close/Realign Naval Weapons Station Seal Beach
Detachment Concord, CA**





Sec. 59: Naval Weapons Station Seal Beach Detachment, Concord, CA Associated Installations





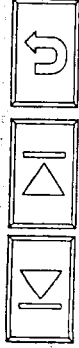
Sec. 59: Naval Weapons Station Seal Beach Detachment Concord, CA DoD Justification

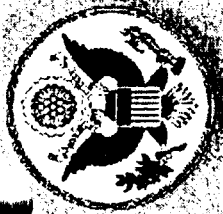
- Land is no longer needed by Navy
- Community supports, and will redevelop land;
- Closes most of the inland area of Naval Weapons Station Seal Beach Detachment Concord, CA and transfers tidal area and remaining inland area to Army

COBRA:

- \$14.0 M One-time costs
- 1 Year Payback
- \$199.7 M 20-year Net Present Value
- Relocates and eliminates: 0 Military and 0 Civilians

Environmental: DoD estimated remediation cost is \$73.1 M

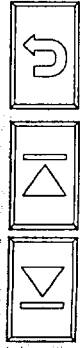


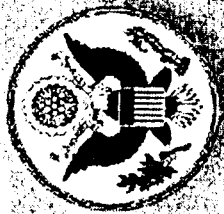


Sec. 59: Naval Weapons Station Seal Beach Detachment Concord, CA Issues Raised

C5.

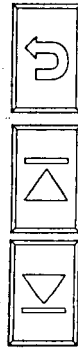
- Estimated savings overstated

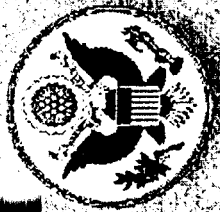




Sec. 59: Naval Weapons Station Seal Beach Detachment, Concord, CA DoD Recommendation

**a. Close/Realign Naval Weapons Station Seal Beach
Detachment Concord, CA**



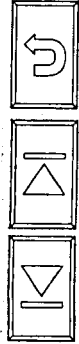


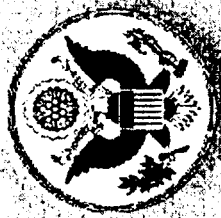
Staff Assessment

Deviation from Final Selection Criteria

Criterion	Military Value				Other			
	C1	C2	C3	C4	C5	C6	C7	C8
Deviation					\bar{X}			

\bar{X} = Deviation





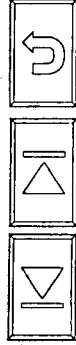
Sec. 59: Naval Weapons Station Seal Beach Detachment, Concord, CA C5: Costs & Savings

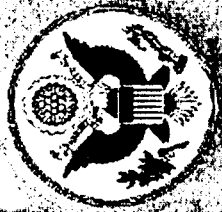
DoD Position:

Community Position:

Commission Staff Assessment:

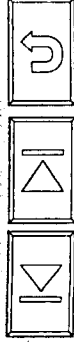
- Savings appear greatly overstated, but issued not pursued as no significant deviation
- The estimated environmental clean up bill is the largest bill for Navy bases

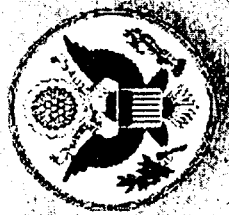




Sec. 59: Naval Weapons Station Seal Beach Detachment, Concord, CA C5. Costs & Savings

COBRA DATA		
	DoD Baseline	Staff Excursion
One Time Cost	\$ 14.0 M	\$ 14.0 M
Net Implementation Cost/Savings	(\$ 43.2 M)	(\$ 43.2 M)
Annual Recurring Cost/Savings	(\$16.4 M)	(\$16.4 M)
Payback Period	1 year	1 year
Net Present Value at 2025 Cost/Savings	\$199.7 M	\$199.7 M

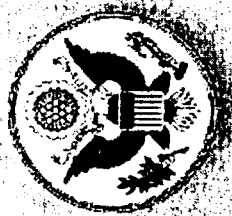




Sec. 59: Naval Weapons Station Seal Beach Detachment, Concord, CA

All Issues

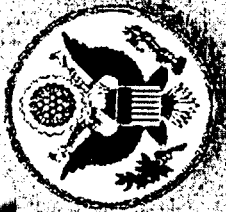
ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
CURRENT AND FUTURE MISSION CAPABILITIES	No Mission; excess land	No Mission; excess land	No Mission; excess land
THE AVAILABILITY AND CONDITION OF LAND, FACILITIES AT EXISTING LOCATIONS TO SUPPORT OPERATIONS	Environmental remediation required	Environmental remediation required	Environmental remediation required
THE LOWER COSTS OF OPERATIONS	N/A	N/A	N/A
COSTS AND SAVINGS	Realignment/closure should save \$199.7 M over 20 years	No comment solicited	Savings are greatly exaggerated
CLEANUP	\$73.1 of remediation work remain	No comment solicited	No comment solicited
INFRASTRUCTURE	N/A	N/A	N/A



Sec. 59: Naval Weapons Station Seal Beach Detachment, Concord, CA All Issues

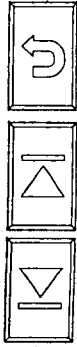
ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
CURRENT AND FUTURE MISSION CAPABILITIES	No Mission; excess land	No Mission; excess land	No Mission; excess land
THE AVAILABILITY AND CONDITION OF LAND, FACILITIES AT EXISTING LOCATIONS TO SUPPORT OPERATIONS	Environmental remediation required	Environmental remediation required	Environmental remediation required
THE LOWER COSTS OF OPERATIONS	N/A	N/A	N/A
COSTS AND SAVINGS	Realignment/closure should save \$199.7 M over 20 years	No comment solicited	Savings are greatly exaggerated
CLEANUP	\$73.1 of remediation work remain	No comment solicited	No comment solicited
INFRASTRUCTURE	N/A	N/A	N/A

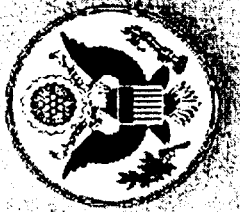




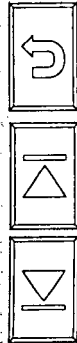
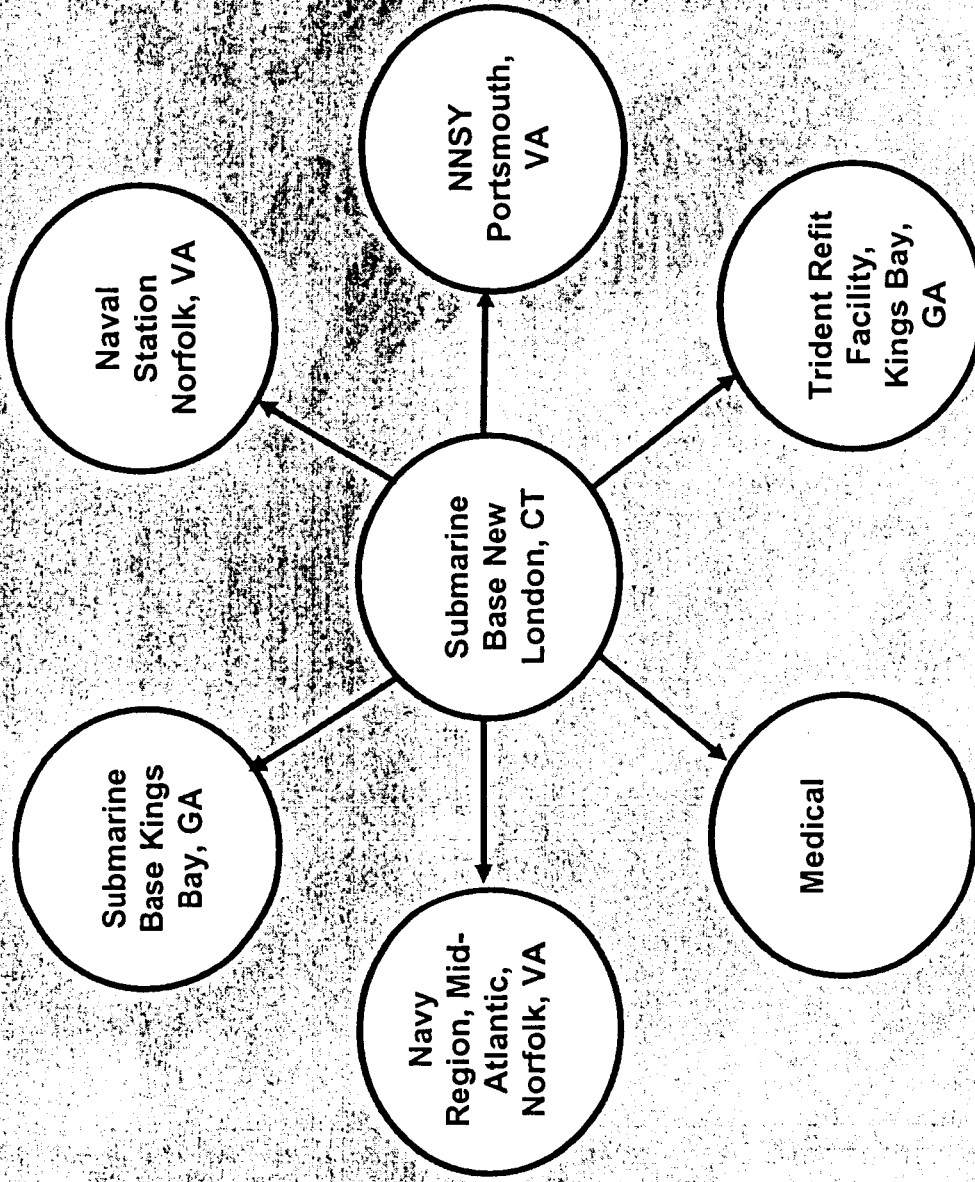
**Sec. 60: Submarine Base New London, CT
DoD Recommendation**

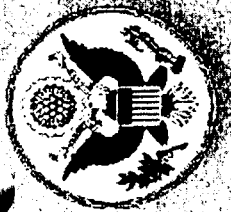
a. Close Naval Submarine Base New London, CT





Sec. 60: Submarine Base New London, CT Associated Installations





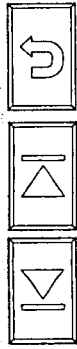
Sec. 60: Submarine Base New London, CT DoD Justification

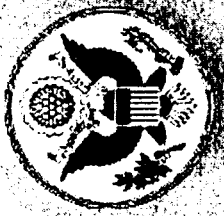
- Reduces excess capacity
- Provides savings
- Relocates to bases with higher military value
- Medical tenant relocations contributes to centers of excellence

COBRA:

- \$680 M One-time costs
- 3 Year Payback
- \$1.58 B 20-year Net Present Value
- Relocates 6276 Military and 209 Civilian Positions
- Eliminates 817 Military and 743 Civilian Positions

Environmental: DoD estimated remediation cost is \$23 M

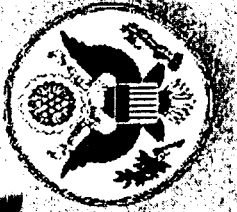




Sec. 60: Submarine Base New London, CT Issues Raised

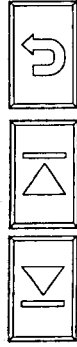
- C1.
 - Operational readiness
 - Strategic presence and flexibility; collocation relationships
- C2.
 - Suitability of gaining installations
- C3.
 - Future total force requirements
 - Required number of Fast Attack Submarines

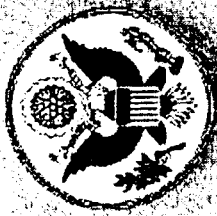




Sec. 60: Submarine Base New London, CT Issues Raised

- C5.
 - Relocation costs and savings
- C6.
 - Economic impact
- C7.
 - Receiving locations capacity to support gains

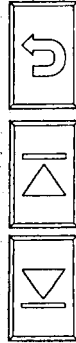


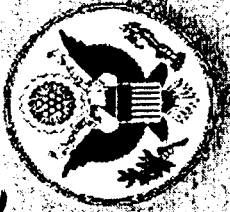


Sec. 60: Submarine Base New London, CT

DoD Recommendation

a. Close Naval Submarine Base New London, CT

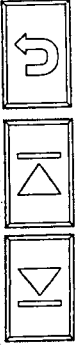


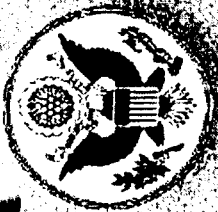


Staff Assessment

Deviation from Final Selection Criteria								
Criterion	Military Value				Other			
	C1	C2	C3	C4	C5	C6	C7	C8
Deviation								

X=Deviation





Sec. 60: Submarine Base New London, CT

Mission capabilities, operational readiness, Availability of land and facilities, Contingency, mobilization, surge and future force structure (C1, C2, C3)

DoD Position:

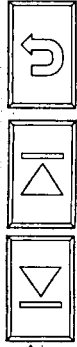
- Criteria met

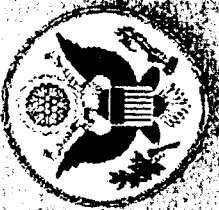
Community Position:

- Critical military strategic presence and flexibility the Northeast and the Nation
- Recommendation based on a 20-year Force Structure Plan with fewer than required SSNs, will thereby restrict future capability because of insufficient basing capacity
- Military value greatly undervalued by not considering the Submarine School, piers and synergy opportunities

R&A Findings:

- Sufficient strategic capability and surge capacity from Norfolk/Kings Bay locations
- DoD plan accommodates existing 55 SSNs and could increase that support to 66
- Military value increase would not move New London above Norfolk or Kings Bay (multi-use, Fleet Concentration Area and nuclear mission requirements respectively)
- All receiving sites are capable of accommodating gains assuming timely receipt of requisite MILCON

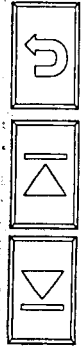


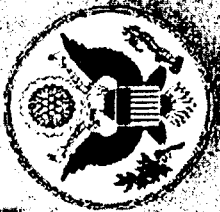


Sec. 60: Submarine Base New London, CT

C5: Cost and Savings

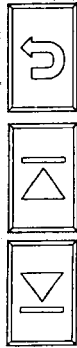
COBRA DATA	DoD Baseline	Staff Excursion	Staff Excursion without Mil Per
One Time Cost	\$680M	\$734M	\$734M
Net Implementation Cost/Savings	\$345M	\$412M	\$532M
Annual Recurring Cost/Savings	(\$193M)	(\$185M)	(\$106M)
Payback Period/Year	3 Years/2014	3 Years/2014	6 Years/2017
Net Present Value at 2025 Cost/Savings	(\$1.576B)	(\$1.442B)	(\$552M)

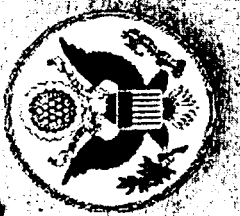




Community Concerns

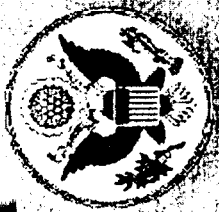
- Closure would deny a critical military strategic presence and flexibility not only in the Northeast, but for the Nation
- Closure would sever synergy relationships with the Submarine School, Submarine Development Squadron 12, Electric Boat (designs, constructs, maintains and trains crews for Attack Submarines), Naval Undersea Medical Institute, Naval Submarine Support Facility and nearby facilities at Newport, R.I. such as the Naval Undersea Warfare Center, Surface Warfare Officers School and the Naval War College as well as loss of nearby college and university centers of undersea research
- Recommendation is based on a 20-year Force Structure Plan with Attack Submarines than required and will thereby restrict future Navy SSN capability because of insufficient basing capacity.
- Military value for New London was greatly undervalued by not considering the Submarine School, Submarine Support Facility, piers and synergy opportunities
- Costs of closing are underestimated because of environmental considerations, personnel relocation, reconstitution of facilities at Norfolk, VA and Kings Bay, GA, particularly relocation of the Submarine School and increased costs associated with geographical separation from Electric Boat
- Overestimation of savings because of unrealistic personnel savings, overstated recurring savings and construction requirements at Norfolk and Kings Bay to accommodate relocations
- Greater economic impact to the local and extended area because of jobs associated with not only the base, but also those losses attendant with supporting facilities including Electric Boat





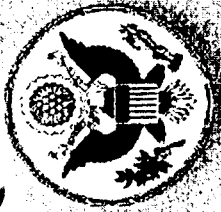
Sec. 60 New London Staff Analysis

Criteria	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
1. Mission capabilities, operational readiness	Sufficient capacity/Fleet dispersal East Coast at Norfolk/Kings Bay without affecting operational capability	Critical military strategic presence/flexibility in Northeast and Nation/under valued for sub school, piers and synergy relationships	Three East Coast bases suitable for SSNs: Kings Bay (SSBN mission/weapons not accommodated at other two); Norfolk multi-force Base; readiness can be sustained by those two bases; relationship with E-B and Submarine School can be reconstituted; sub nuke school moved from BRAC '95
2. Availability/condition land and facilities	Adequate	New London: inadequate pier and other infrastructure space/operating capability to accommodate move at Norfolk/Kings Bay	MILCON required at both receiving sites; both have accommodated proposed forces/personnel. Norfolk: 22-26 SSN in mid-1980s. Kings Bay: Greater number of personnel than in 1995
3. Contingency, mobilization, surge and future force structure	Capacity exceeds Force Structure Requirements	DoD estimate on SSN requirements understated	Navy can accommodate 66 SSNs (current number is 55; 20-year force structure number is 43; current build rate will provide fewer than 40)
4. Operations costs and manpower implications	Criterion met	Costs underestimated at both Norfolk and Kings Bay	No significant deviations



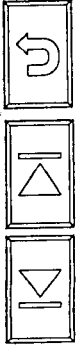
Sec. 60 New London Staff Analysis

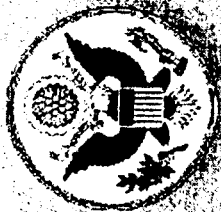
Criteria	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
5. Extent/timing of costs and savings	<p>Net cost: \$345M Annual savings: \$193M NPV: \$1.576B</p>	<p>Net cost: \$1.01 B Annual savings: \$12.3 M NPV: negative \$1.08 B Assumptions: reduce personnel and other savings; increase one-time and recurring costs</p>	<p>DoD's use and conformance to COBRA requirements were consistently applied across this recommendation; community assumptions were not substantiated; no significant deviation to DoD projected savings</p>
6. Community economic impact	<p>9.4% of Norwich-New London Metropolitan Statistical Area 15,000 jobs (8,000 direct and 7,000 indirect)</p>	<p>Use Functional Economic Region (most of CT and one county in R.I.) DoD does not account for 1000 contractor and 3,000 spousal jobs ; Community estimate: 8,569 jobs and an economic impact of \$3.3 billion a year.</p>	<p>FER results in larger \$ impact, but less % of employment impact. Community economic impact is significant, 9.4%</p>
7. Community infrastructure to support forces, missions and personnel	<p>No issues or known infrastructure impediments</p>	<p>New London questions Kings Bay base and community infrastructure capacity/capabilities Kings Bay community maintains adequate capacity to accommodate all gains</p>	<p>Kings Bay new facilities, 17,000 acres, supported greater number of personnel in 1995 than contained in recommendation. Camden County housing, schools, quality of life support is sufficient; fast growing retirement area</p>
8. Environmental impact/costs	<p>\$11.3 M waste and environmental compliance (in COBRA) and \$23.9 M environmental restoration (not in COBRA)</p>	<p>Remediation costs estimated at \$125 M</p>	<p>DoD does not include remediation costs in COBRA; have spent \$56M to date</p>



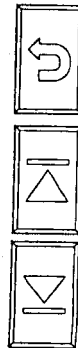
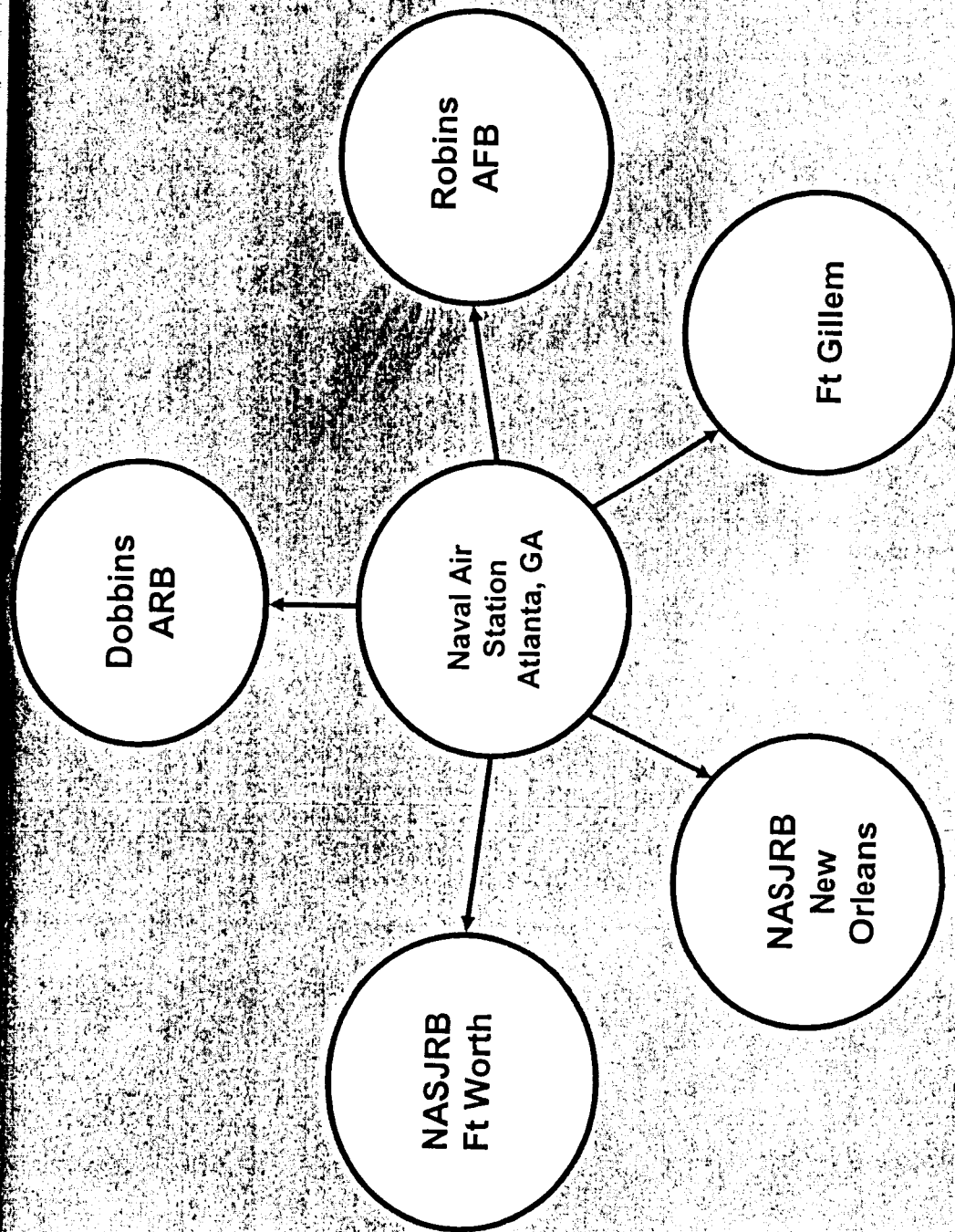
Sec. 62: Naval Air Station Atlanta, GA DoD Recommendation

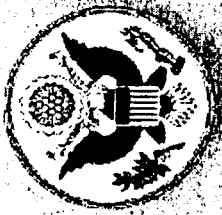
a. Close Naval Air Station Atlanta, GA





Sec. 62: Naval Air Station Atlanta, GA Associated Installations





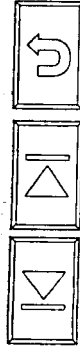
Sec. 62: Naval Air Station Atlanta, GA DoD Justification

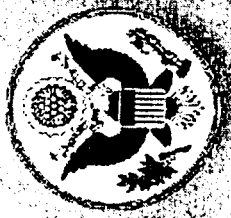
- Reduces excess capacity
- Locates aviation assets closer to theater of operations
- Co-locates joint intelligence assets
- Realigns and merges maintenance activities.

COBRA:

- \$40.4M One - Time Costs
- Immediate Payback
- \$446M Net Present Value Savings
- Relocates 551 Military and 47 Civilians
- Eliminates 222 Military and 85 Civilians

Environmental: None





Sec. 62: Naval Air Station Atlanta, GA Issues Raised

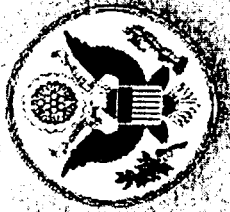
C1. & C3.

- Operational readiness and mobilization of combat ready Reservists

C5.

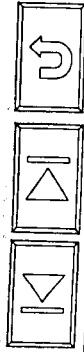
- DoD savings overstated

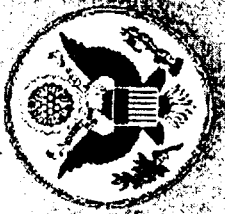




Sec. 62: Naval Air Station Atlanta, GA DoD Recommendation

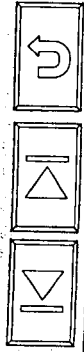
a. Close Naval Air Station Atlanta, GA

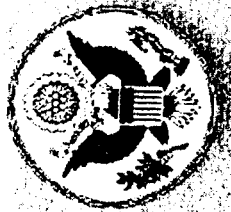




Supporting Slides

For Commission Discussion & Questions
During Final Deliberation



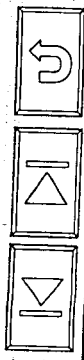


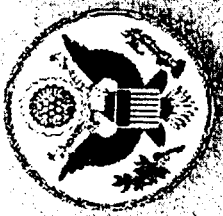
Staff Assessment

Deviation from Final Selection Criteria

Criterion	Military Value				Other			
	C1	C2	C3	C4	C5	C6	C7	C8
Deviation	X		X		X			

X=Deviation





Sec. 62: Naval Air Station Atlanta, GA

C1. & C3. Operational Readiness

DoD Position:

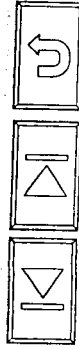
- Sufficient Reserve demographics exist at new bases
- Squadrons will be located nearer to theaters of operation
- Excess Reserve infrastructure eliminated

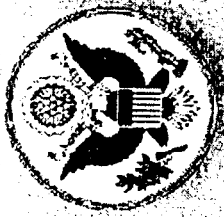
Community Position:

- Selected Reservists in the Atlanta area will leave the Reserve Force
- Closure of Medical and Dental facility will degrade aviation medical readiness

R&A Assessment:

- Reserve units will be degraded for an uncertain time
- Navy Marine Corps Reserve infrastructure may be reduced, but overall DoD capacity will be increased by \$21M in MILCON at receiving sites





Sec. 62: Naval Air Station Atlanta, GA

C5. Potential Costs & Savings

DoD Position:

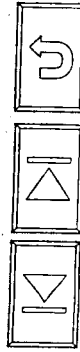
- DoD COBRA analysis yields \$446M savings with immediate payback

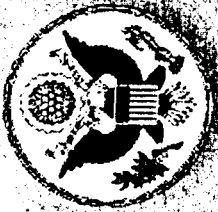
Community Position:

- COBRA savings overstated because other DoD activities will re-occupy Navy hangars and support facilities

R&A Assessment:

- DoD Cross Service team considered consolidating Dobbins ARB and NAS Atlanta
- Provided \$49M in savings for closing NAS Atlanta
- Realignment provides the following assessment:
 - Saves \$39.2M in One Time costs
 - Creates a Joint Reserve base under USAF leadership
 - Avoids disruption and degradation of Navy and Marine Corps Reserves





Sec. 62: Naval Air Station Atlanta, GA

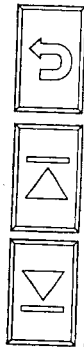
C5: NAS Atlanta Fence Line



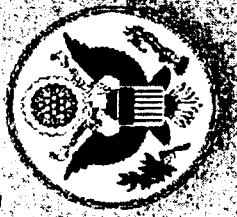
NAS Atlanta, GA

Installation Boundary

Miles

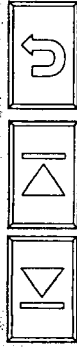


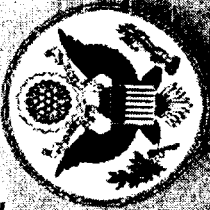




**Sec. 64: Naval Support Activity
New Orleans, LA
DOD Recommendation**

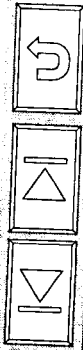
a. Close Naval Support Activity New Orleans, LA.

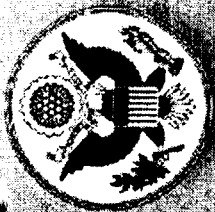




Sec. 64: Naval Support Activity New Orleans, LA Issues Raised

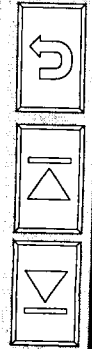
- C2.
 - Realigning to NSA West Bank Property / Federal City Plan
- C3.
 - NSA West Bank Property's meets surge and future force requirements
- C4.
 - NSA West Bank Property / Federal City Plan reduces operational costs – savings increased
- C5.
 - R&A Staff COBRA supports significant cost savings for the Federal City Plan
- C6.
 - Economic impacts on the communities underestimated

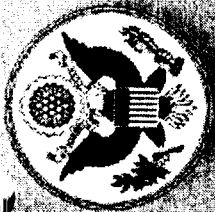




**Sec. 64: Naval Support Activity
New Orleans, LA
DOD Recommendation**

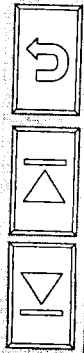
a. Close Naval Support Activity New Orleans, LA.

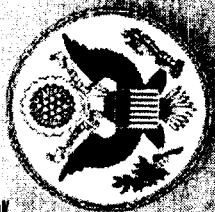




Supporting Slides

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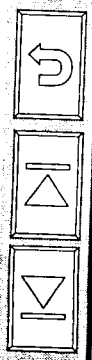


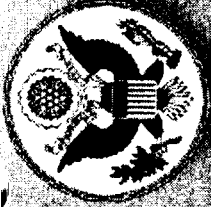
Staff Assessment

Deviation from Final Selection Criteria

Criterion	Military Value					Other		
	C1	C2	C3	C4	C5	C6	C7	C8
Deviation		X	X	X	X			

X=Deviation





Sec. 64: Naval Support Activity New Orleans, LA C2. Infrastructure

DoD Position:

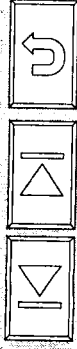
- The relocation maintains a central location for management of widely dispersed Marine Corps Reserve elements and allows consolidation of functions.

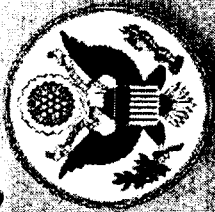
Community Position:

The Federal City Plan provides state-of-the-art and move-in-ready complex that meets current and future capacity requirements

R&A Staff Assessment:

- NSA West Bank Property has sufficient SF capacity and housing for Marine Corps Support Activity/MOBCOM
- Receiving base NAS JRB New Orleans, LA has no infrastructure for the Marines
- Eliminates \$106 M MILCON
- Mission capabilities and operational readiness not affected





Sec. 64: Naval Support Activity New Orleans, LA

C3. Surge and Future Requirements

DoD Position:

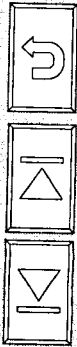
Stays with original recommendation

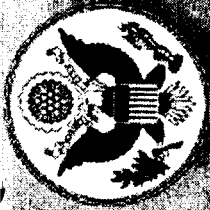
Community Position:

- The Federal City Plan has the ability to meet any surge and future force requirements

Commission Staff Findings:

- NSA West bank has the capacity to accept two Marine Corps functions and other potential tenants.
- Federal City provides flexibility and expandability to meet future requirements





Sec. 64: Naval Support Activity New Orleans, LA C4. Operating Costs

DoD Position:

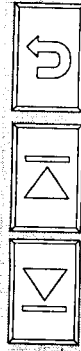
- The intent is to consolidate with parent command, Headquarters, Marine Forces Reserve

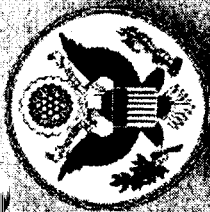
Community Position:

- Federal City complex reduces operational costs

Commission Staff Findings:

- There is no infrastructure at the gaining base to house the two Marine Corp Tenants
- \$106 MILCON required before the Marines can move
- West Bank Property provides immediate occupancy





Sec. 64: Naval Support Activity New Orleans, LA C5. Savings

DoD Position:

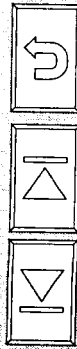
- Stands by the DoD certified COBRA

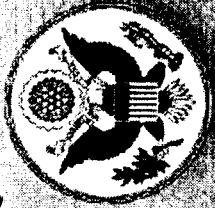
Community Position:

- Estimates that the Federal City will save \$230M

Commission Staff Findings:

- Moving two Marine Corps functions to NSA West bank results in significant savings
- Immediate Payback
- NPV savings of \$388M
- Recurring Savings of \$35M
- \$106M MILCON saved
- Avoids \$23M in Public Private Venture liability

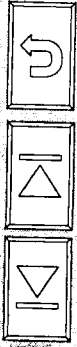


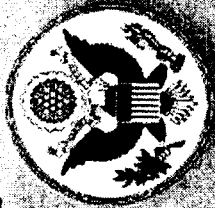


Sec. 64: Naval Support Activity New Orleans, LA C5. Cost & Savings

COBRA DATA

	DoD Baseline	Staff Excursion
One Time Cost	\$164.6 M	\$46.15 M
Net Implementation Cost/Savings	\$86.1 M	(\$11.2 M)
Annual Recurring Cost/Savings	(\$36.5 M)	(\$35.32 M)
Payback Period	3 year	Immediate
Net Present Value at 2025 Cost/Savings	(\$276.4 M)	(\$387.69 M)

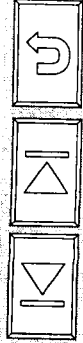


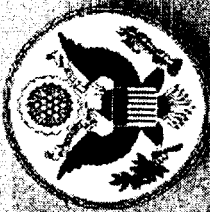


Sec. 64: Naval Support Activity New Orleans, LA C5. Cost & Savings

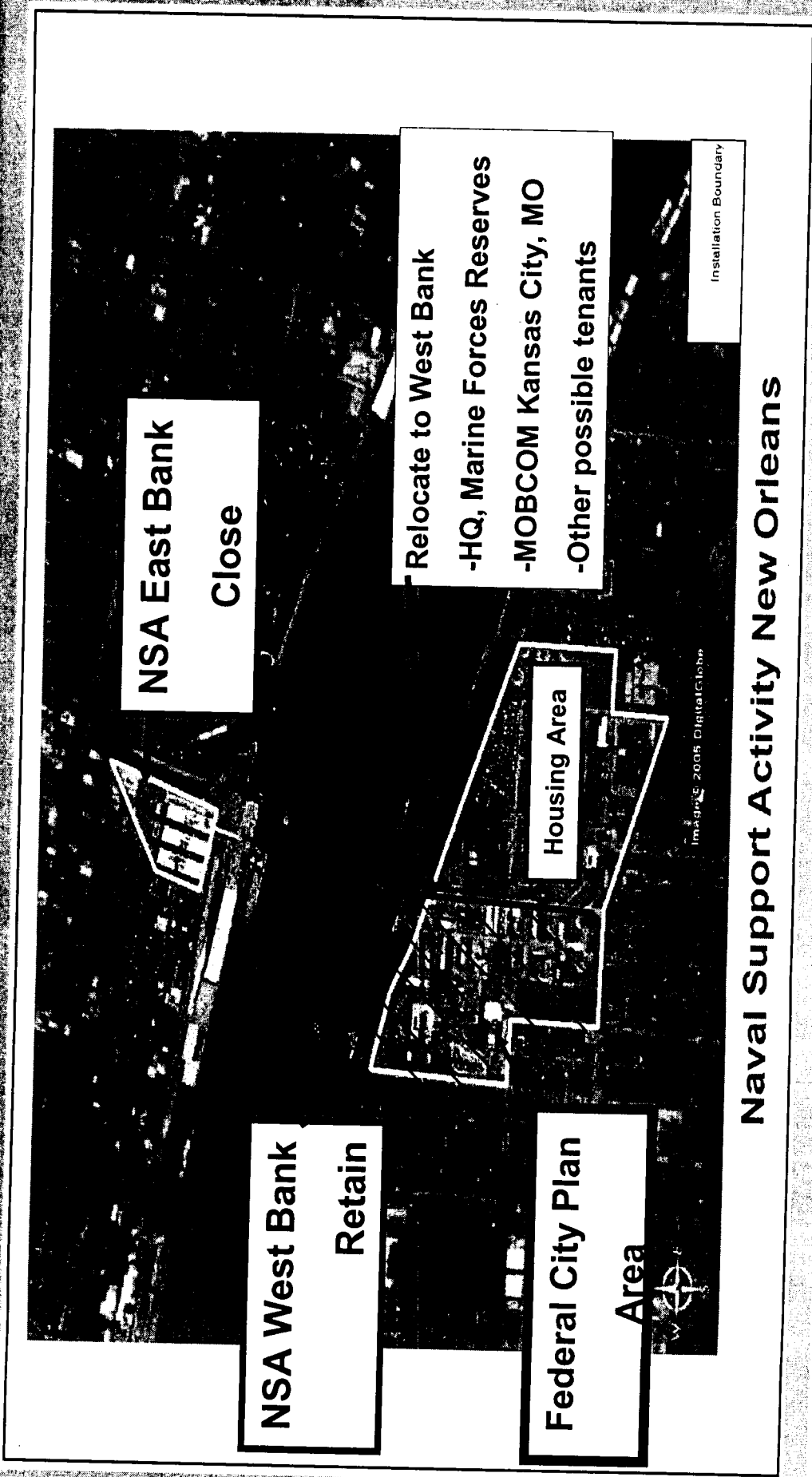
COBRA DATA

	DoD Baseline	Staff Excursion	Staff Excursion Without Mil Per
One Time Cost	\$164.6 M	\$46.15 M	\$164.7 M
Net Implementation Cost/Savings	\$86.1 M	(\$11.2 M)	124 M
Annual Recurring Cost/Savings	(\$36.5 M)	(\$35.32 M)	(\$17.88 M)
Payback Period	3 year	Immediate	9 years
Net Present Value at 2025 Cost/Savings	(\$276.4 M)	(\$387.69 M)	(\$59.47 M)

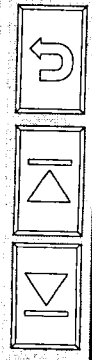


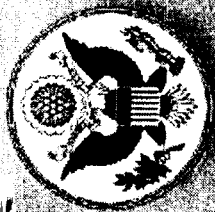


Naval Support Activity New Orleans, LA Map

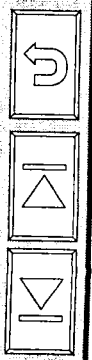
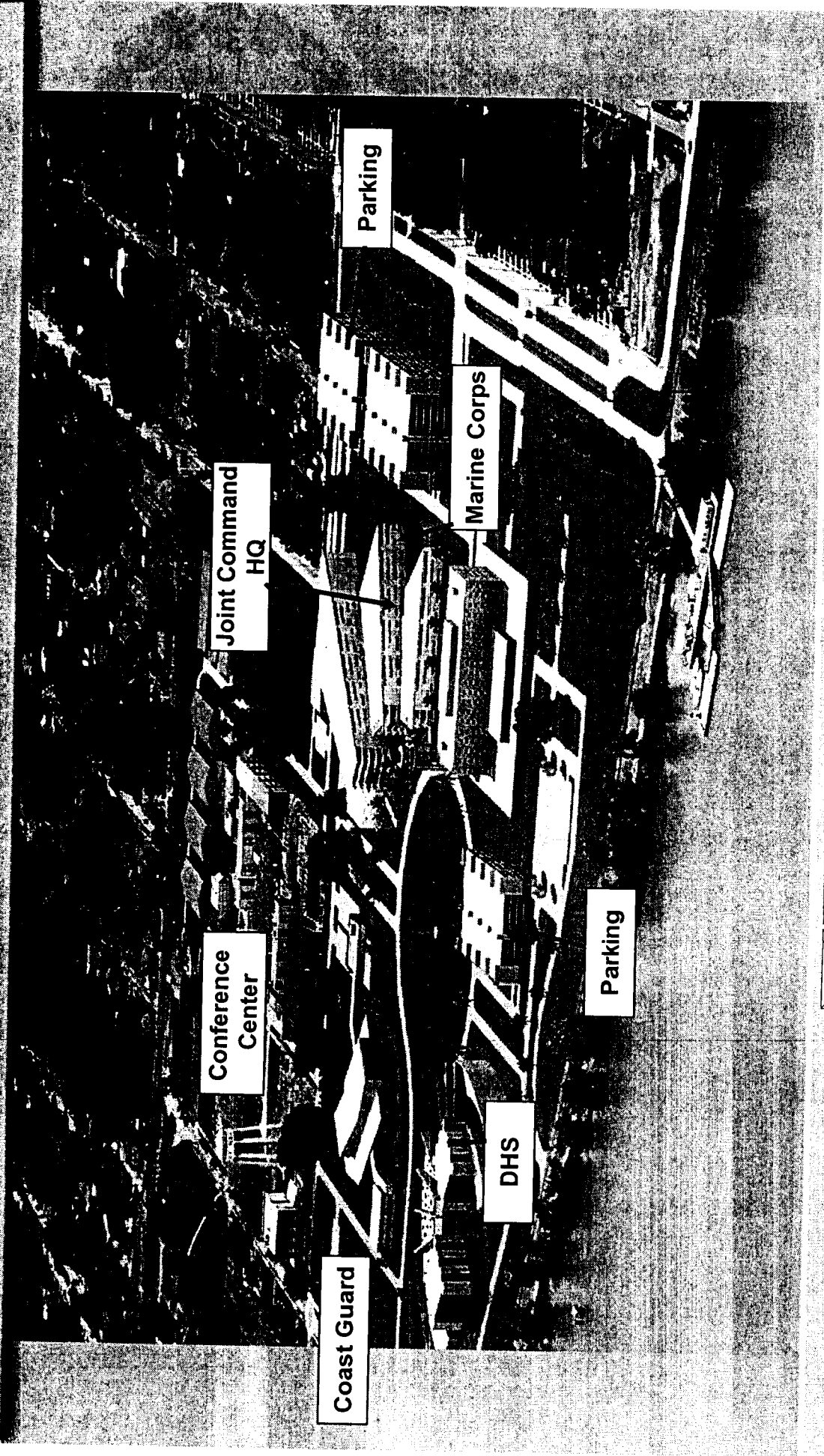


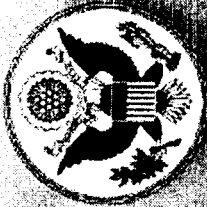
Naval Support Activity New Orleans





Federal City Plan for NSA New Orleans



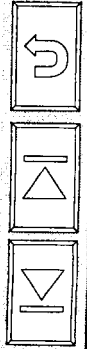


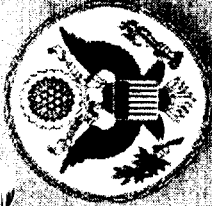
Federal City Plan for NSA West Bank New Orleans

**NAVY RESERVE
HEADQUARTERS**

**MARINE CORP RESERVE
HEADQUARTERS**

**ARMY THEATER
SUPPORT GROUP**





Sec. 64: Naval Support Activity New Orleans, LA

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
Current and future mission capabilities .	DoD stands by it recommendation	NSA New Orleans ranked higher than receiving commands	There is no change in mission capabilities for the Marines and other tenants to locate on NSA West Bank Properties
Considering the availability and condition of land, facilities at existing locations to support operations	DoD stands by it recommendation	Federal City plan provides for four major tenants several minor tenants	The availability of facilities was not considered for at NSA West Bank NO, LA. Sufficient capacity on West Bank
Existing locations ability to support future operations	DoD stands by it recommendation	Federal City Plan meets current and future requirements	NSA West Bank Property has capacity to meet current & future requirements
costs of operations	DoD stands by it recommendation	Federal City plan reduces operational costs and saves funds	Cost of operations were significantly increased by not relocating to NSA New Orleans West Bank
Potential costs and savings	DoD stands by it recommendation	Federal City Plan saves more than \$2530 and had Immediate payback	There is immediate payback, a NPV savings of \$387M and eliminates \$106M MILCON
Economic affects with the other government actions on the community	DoD stands by it recommendation	DOD failed to consider entire economic impact of other federal job losses in the area	NASA and Navy Shipbuilding contracts are concluding and cutting back - resulting in job losses
NSA West Bank property potential to support missions and personnel on two or more tenants	DoD stands by it recommendation	High MILCON costs (\$112) required at receiving bases	MOBCOM Kansas City relocation to NAS NO, LA increases the MILCON costs to \$128M

