

Headquarters U.S. Air Force

Integrity - Service - Excellence



BRAC 101

4 Mar 03

U.S. AIR FORCE



Overview

- **Public Affairs Guidance**
- **BRAC 95**
- **BRAC 2005 - CORONA SOUTH**



PA Guidance

- **Sent by OSD-PA, 13 Feb 03, provides:**
 - **Public Release statement**
 - **Questions and Answers, including:**
 - **What is BRAC?**
 - **How does BRAC work?**
 - **What is Transformation?**
 - **How is BRAC Transformational?**
 - **How many bases will be closed?**
 - **How much has been saved through previous BRACs?**
 - **What's the Timeline for BRAC 2005?**
 - **Which bases will be looked at?**
 - **How have local communities affected by BRAC fared?**
 - **Talking Points**
 - **Release Authority: OASD(PA) and DUSD(I&E)**
 - **Information regarding Community Queries**



BRAC 95



BRAC 95 Process

- **Key elements of the base realignment & closure selection process**
 - **PL 101-510**
 - **OSD force structure plan and criteria**
 - **Individual Services conduct analysis and select candidates**
 - **SECDEF recommends specific closures or realignments**
 - **Independent commission reviews & recommends to President**
 - **President forwards to Congress or returns to commission**
 - **Commission returns to President**
 - **President sends to Congress without changes or process ends**
 - **Congress may only disapprove entire list by joint resolution**



OSD BRAC

Selection Criteria

■ Military Value

- Current & future mission requirements/impact on ops readiness
- Availability & condition of land, facilities and associated airspace at existing and potential receiving locations
- Ability to accommodate contingency mobilization and future force at existing and potential receiving locations
- The cost and manpower implications

■ Return on Investment

- Extent and timing of potential costs and savings including number of years for savings to exceed the costs

■ Impacts

- Economic impact on the communities
- Ability of both existing and receiving communities infrastructure to support forces mission and personnel
- Environmental



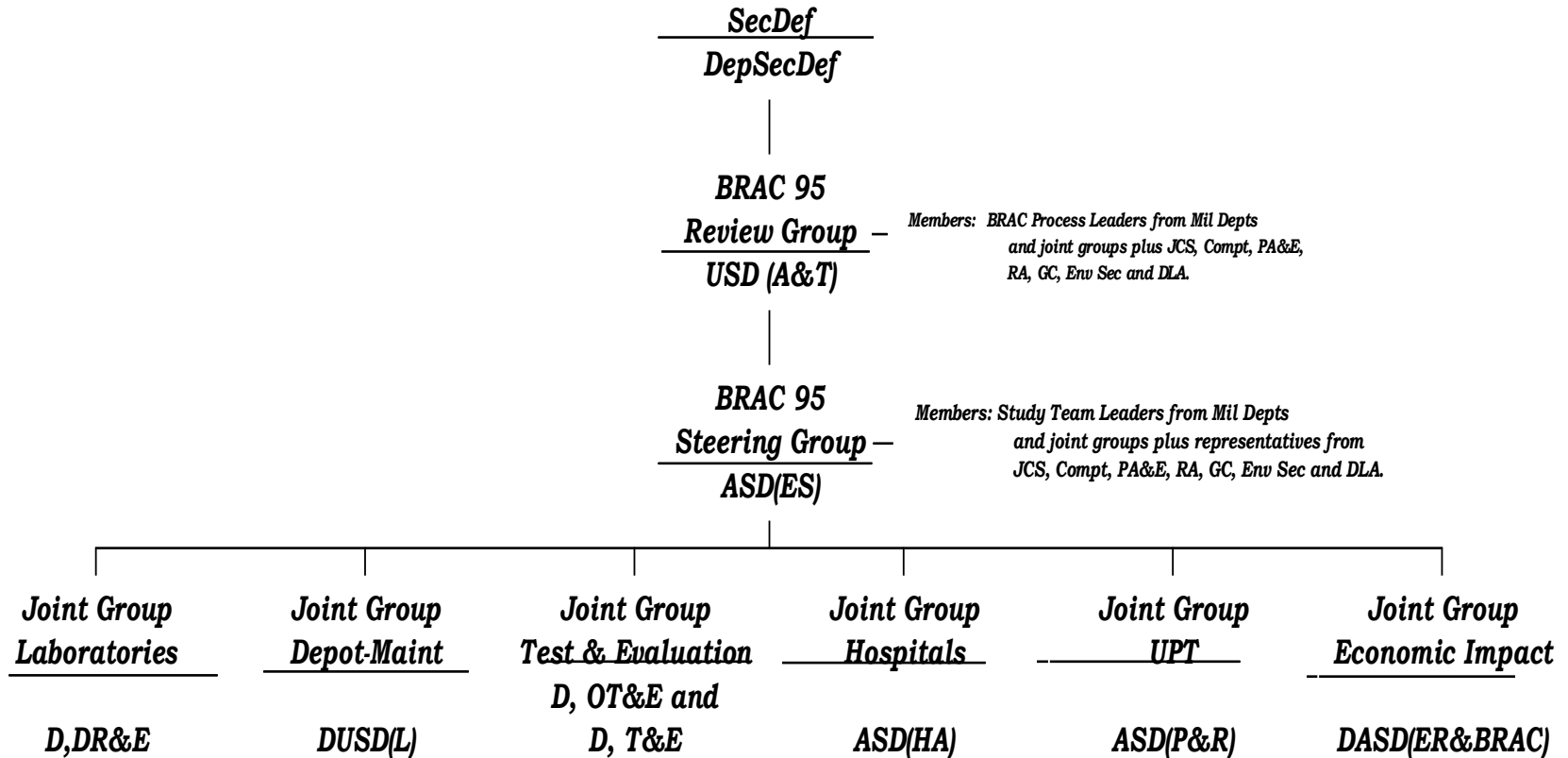
BRAC 95 OSD BRAC

Policy Guidance

- **Kick off memo**
- **Internal control plan**
- **Policy memos (3)**
- **Data calls**
- **Joint cross service group leads**



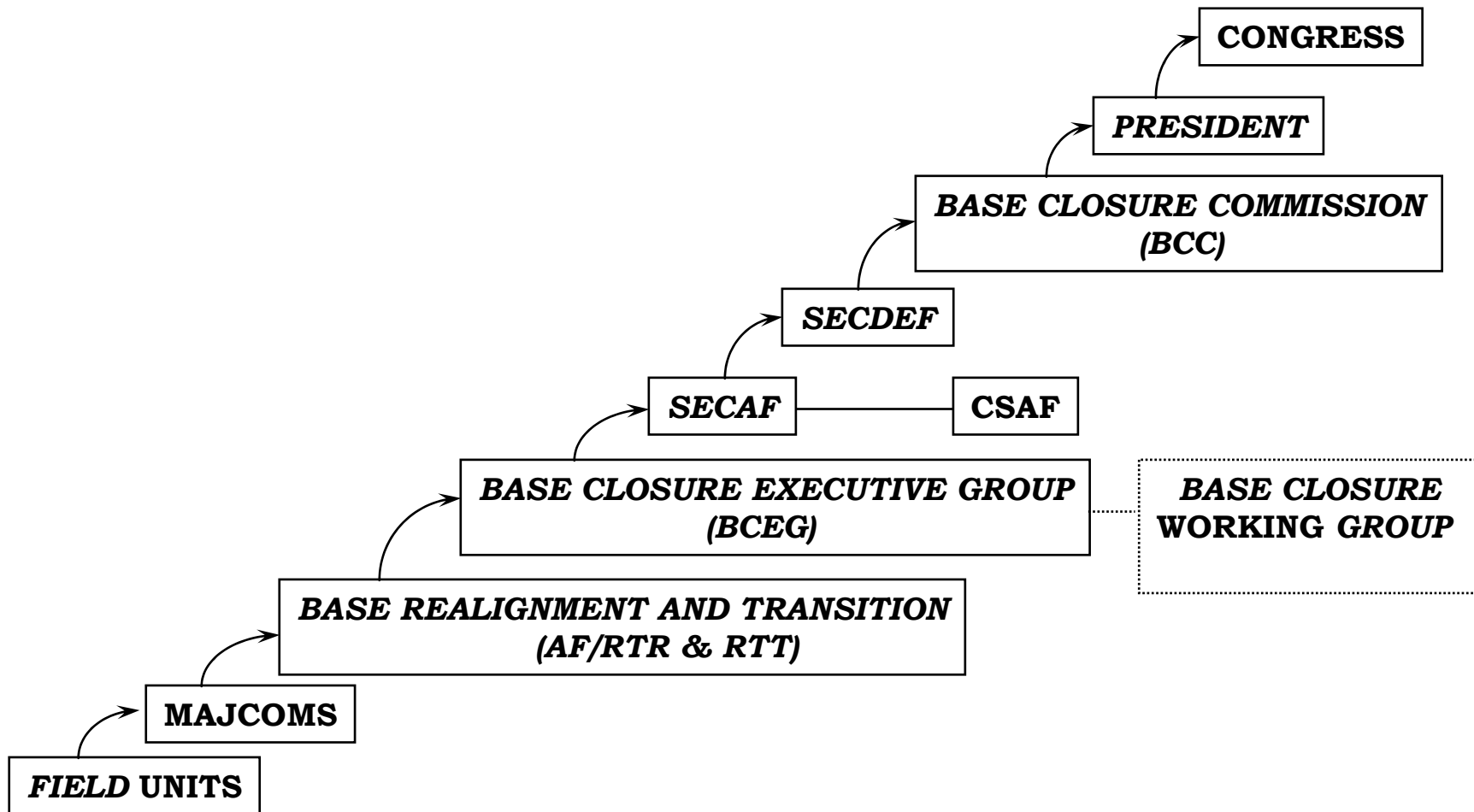
OSD BRAC 95 Organization For Analysis





AF Process Relationships

BRAC 95



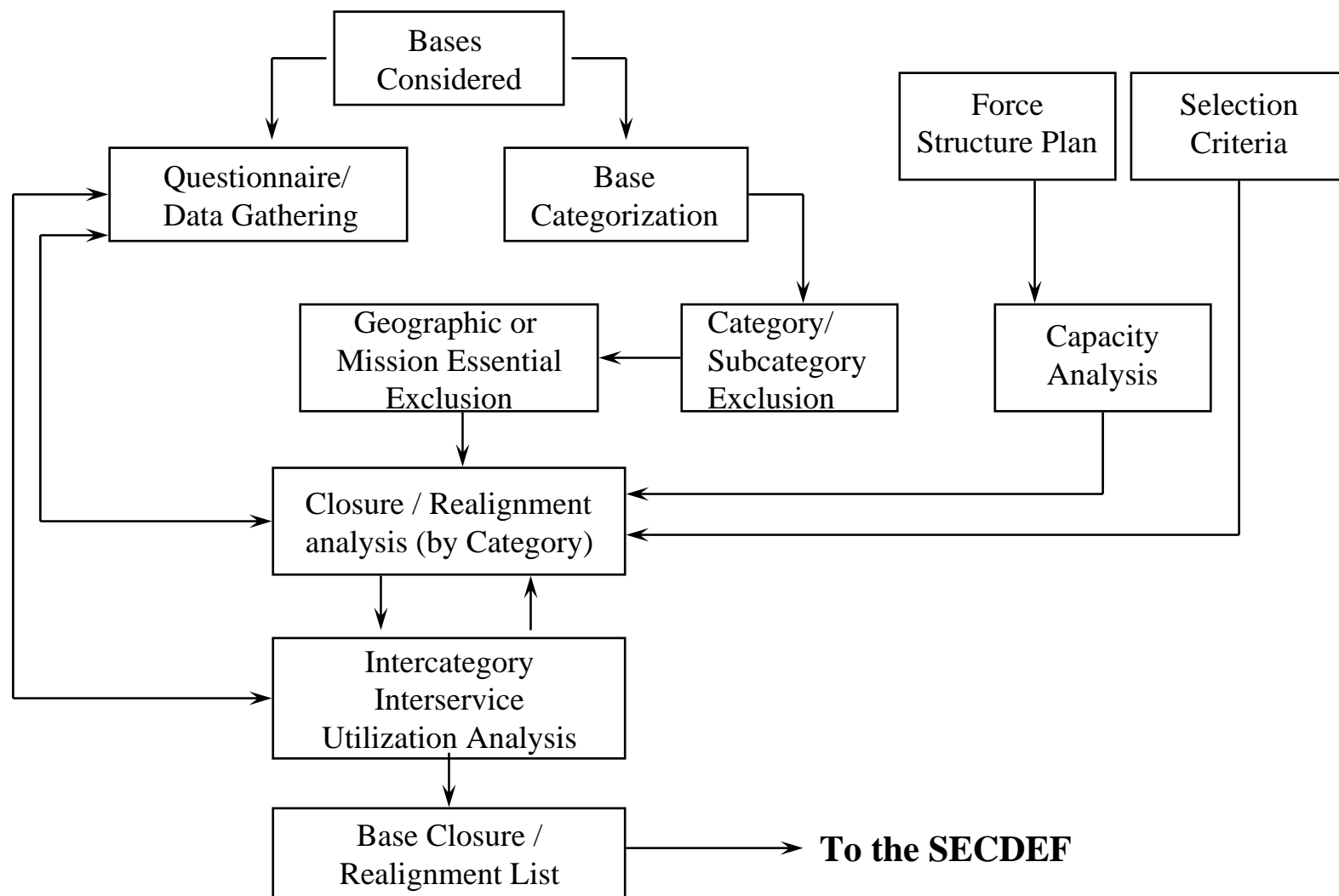


BRAC 95

Base Closure Executive Group

- **Established by SECAF to direct, oversee process and ensure compliance with BRAC legislation**
- **Composed of 13 General Officers and SES**
- **Members included: AF/RT, DPP, PE, FM, MIQ, LGM, CE, AQX, GCN, MII, XOO, NGB, RE**
- **Supported by BRAC division**
- **Conducted analysis in accordance with OSD and AF Internal Control Plans and provided recommendations to SECAF**
- **Provided support to JCSGs with augmentation from MAJCOM and HQ AF staff**

1995 AF BASE REALIGNMENT AND CLOSURE ANALYSIS PROCESS





BRAC 95 AF Analysis Process

Continued

- **Collect Data**
- **Categorize Installations**
- **Analyze Category Capacity**
- **Installation Exclusions**
- **Analyze and Rate Installation Data**
- **Group Installations Into Tiers**
- **Identify and Analyze Closure Options**
- **Coordinate Options with OSD JCSG**
- **SECAF Selected Candidates**



BRAC 95 Capacity Analysis

- **Calculations based upon:**
 - **Available Facilities and Ramp**
- **Methodology**
 - **Completed and Briefed by Each MAJCOM**
 - **Utilized 97/4 Force Structure**



BRAC 95 Exclusions

- **Category Exclusions – No Excess in Category**
- **Geographically Unique, Mission Essential**



BRAC 95

Analyze Options

- **Identify candidates for realignment/closure after detailed analysis and tiering**
- **Evaluate receiver locations (environmental, training, costs)**
- **Conduct COBRA cost analysis**
- **Coordinate options with OSD**
- **SECAF selects realignment/closure candidates**



BRAC 95 Lessons Learned

■ **AF broad lessons**

- **Obtain SECAF/CSAF vision at beginning of process**
- **Consider allowing AFAA to attend SECAF decision meetings**
- **Allow AFAA to attend BCEG meetings**
- **Expand BCEG minutes to contain detailed voting results**

■ **Audit lessons**

- **SECAF more fully document all analyses and decision (GAO Report April 95)**
 - **Specific closure option meetings of BCEG and SECAF not documented**
 - **Cumulative rating for each base was not calculated**



BRAC 2005



SecDef Goals for BRAC 2005

- **SECDEF goals for BRAC 2005**
 - **Eliminate excess physical capacity**
 - **Rationalize our infrastructure with defense strategy**
 - **Reconfigure our infrastructure to maximize both warfighting capability and efficiency**
 - **Implement opportunities for greater joint activity**
- **What is the Air Force goal?**



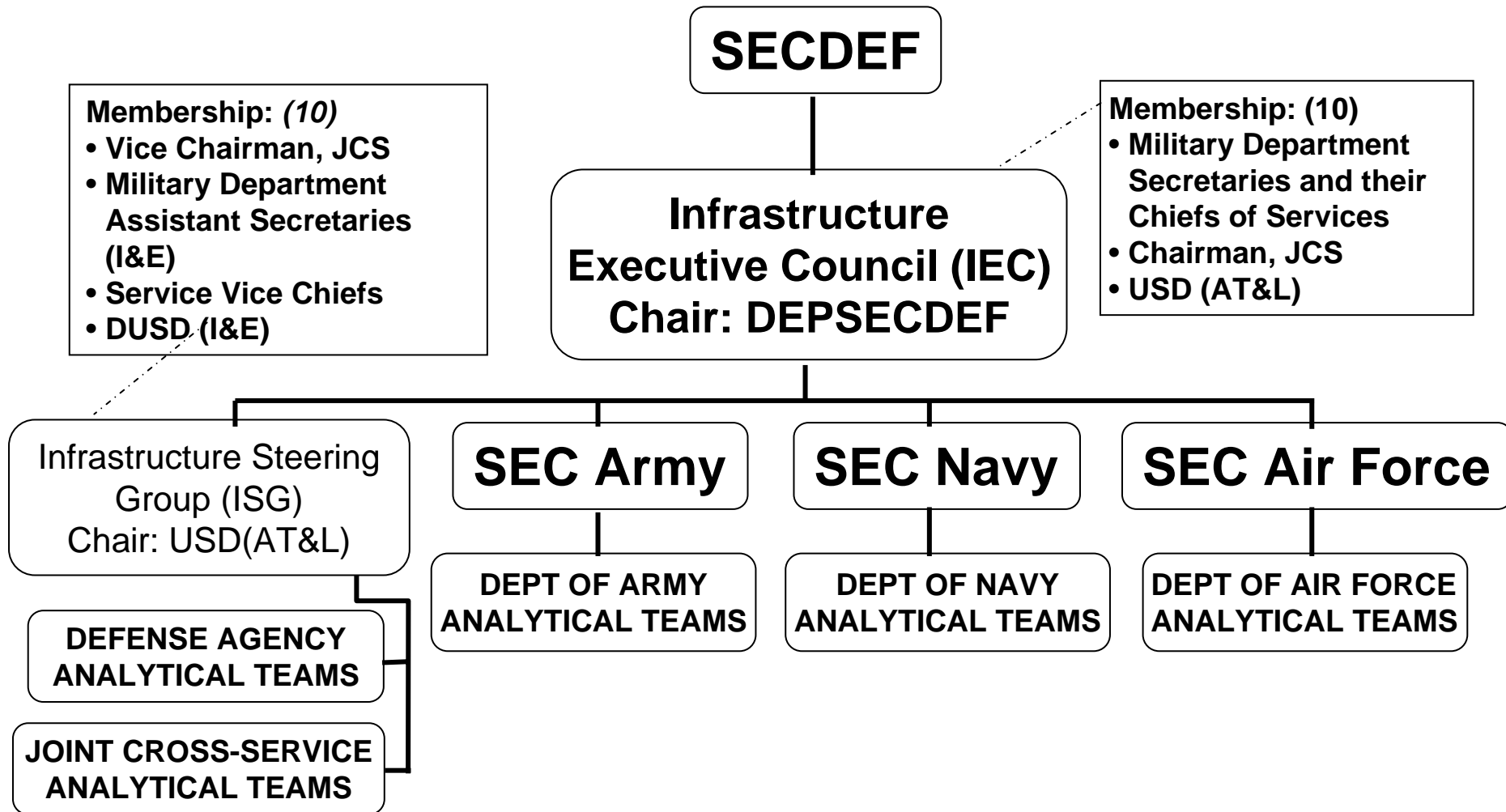
AF Goals for BRAC 2005

- **Air Force goals for BRAC 2005**
 - **Maximize warfighting capability *efficiently***
 - **Transform the Air Force by *realigning* our infrastructure with *future* defense strategy**
 - ***Capitalize on* opportunities for joint activity**
 - **Eliminate excess physical capacity *to maximize operational capability***

**Use the BRAC 2005 Process to Shape the Infrastructure
to Maximize Operational Capability**



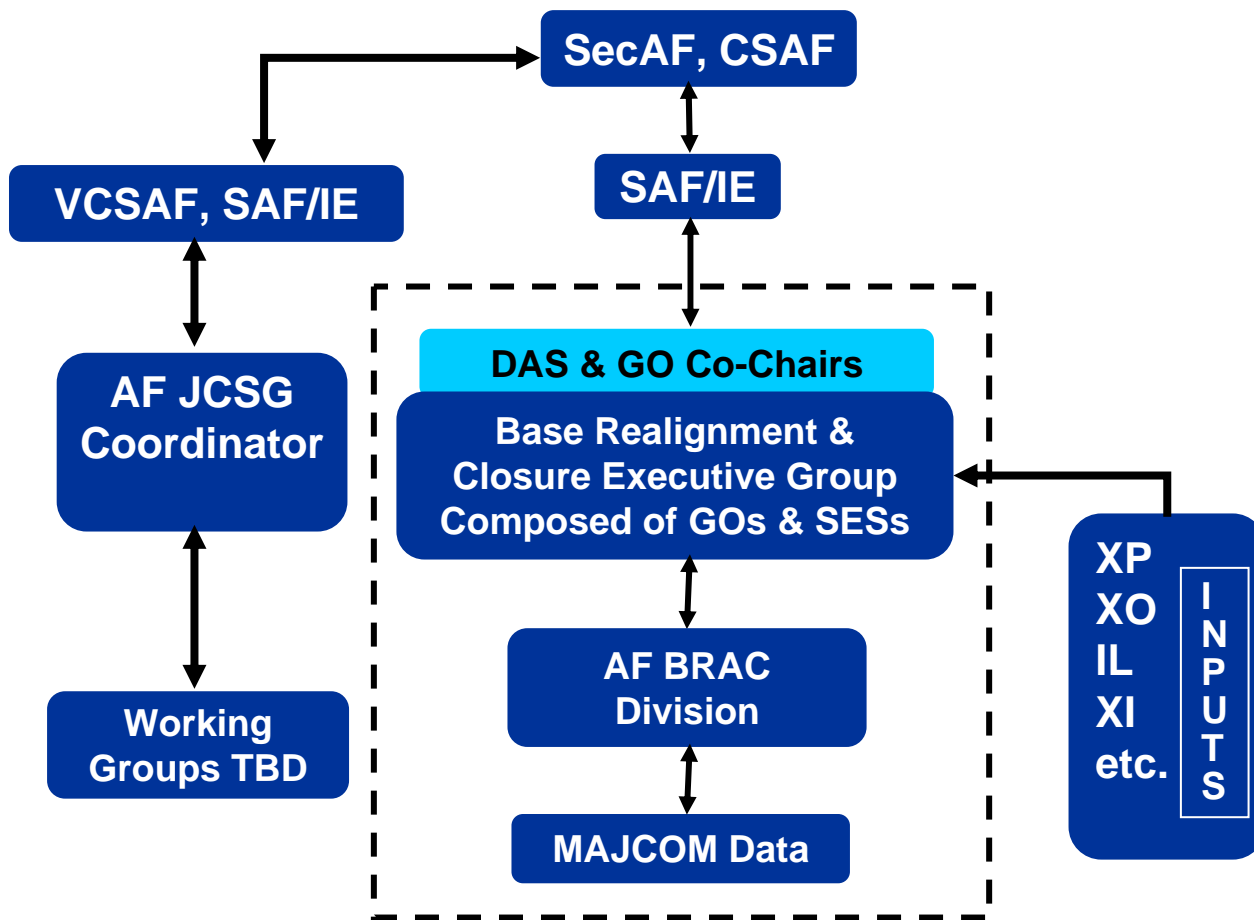
OSD Organizational Structure





AF BRAC Organization

U.S. AIR FORCE



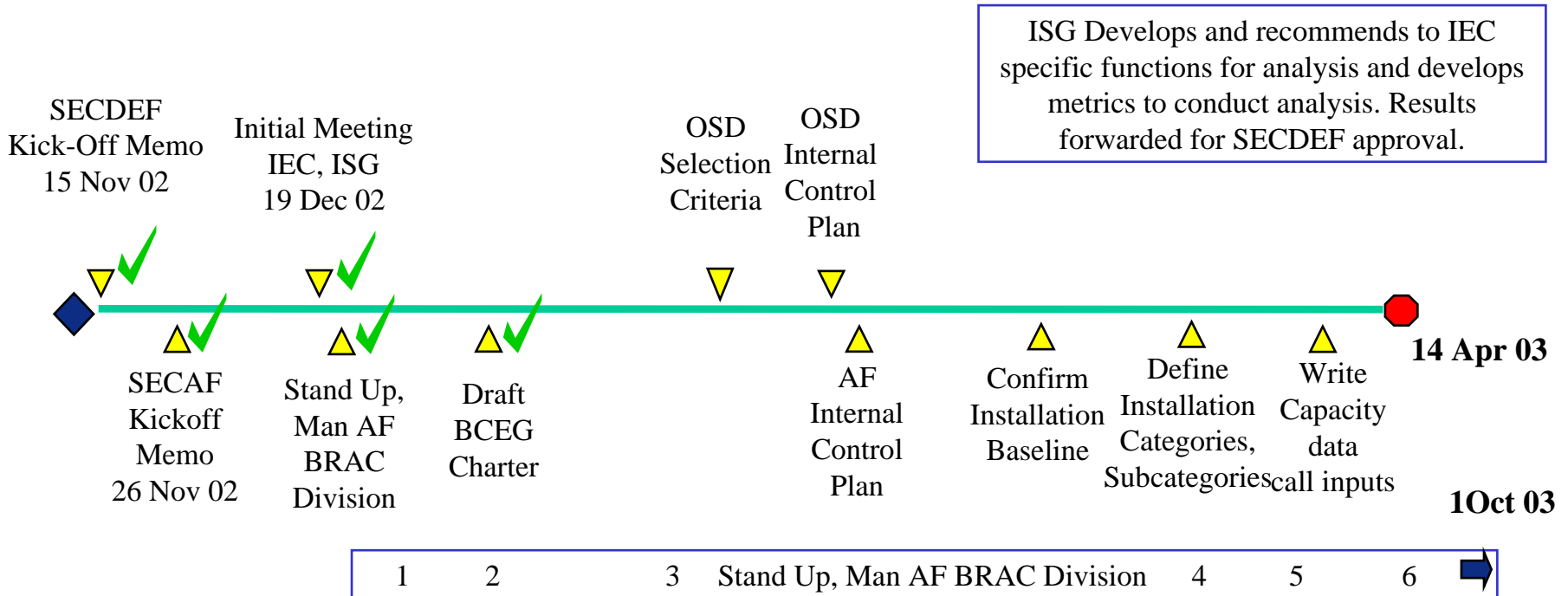


CORONA SOUTH RESULTS

- **SAF/IE, AF/XP brief to SECAF, CSAF, 4 Star panel**
- **AF Force Structure will drive the BRAC process**
- **AF/XP and AF/XO inputs will shape work**
- **BCEG will coordinate AF process with Joint Cross-Service efforts**



150 Day Timeline



Terms:

JCS – Joint, Cross-Service

IEC- Infrastructure Executive Council

ISG – Infrastructure Steering Group

BCEG – Base Closure Executive Group

**First Major BRAC Milestone – 14 Apr 03
-- Late start --
Anticipate compressed response timeline**



Estimated Dates



Estimated BRAC 2005 Timeline

