

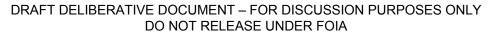
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Fort Lewis, Washington





William Crane Deputy Garrison Commander 30 March 2004



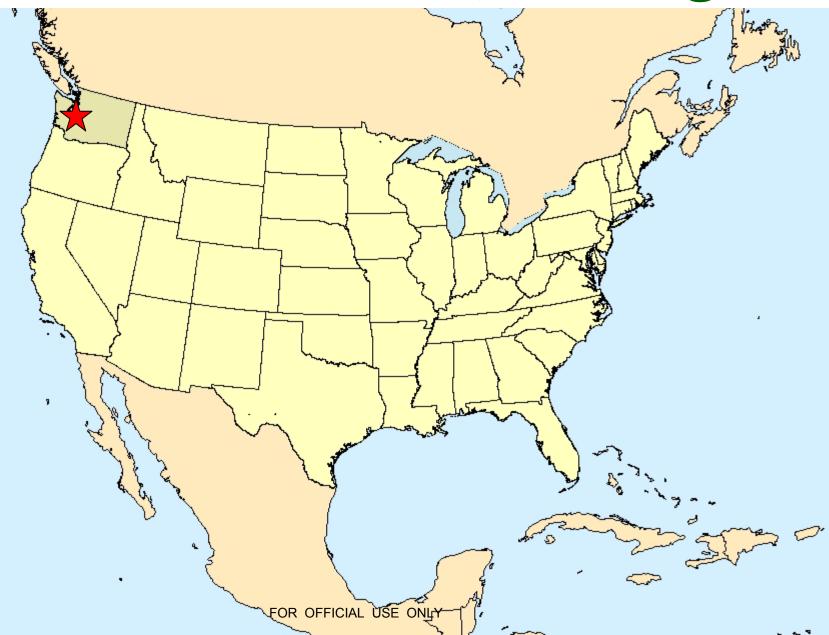






Operate a state of the art worldwide power projection platform to deploy warfighters by providing them with superior training support, infrastructure, and quality of life.

Location of Fort Lewis, Washington



CONUS Power Projection Platforms





Installation Comparison



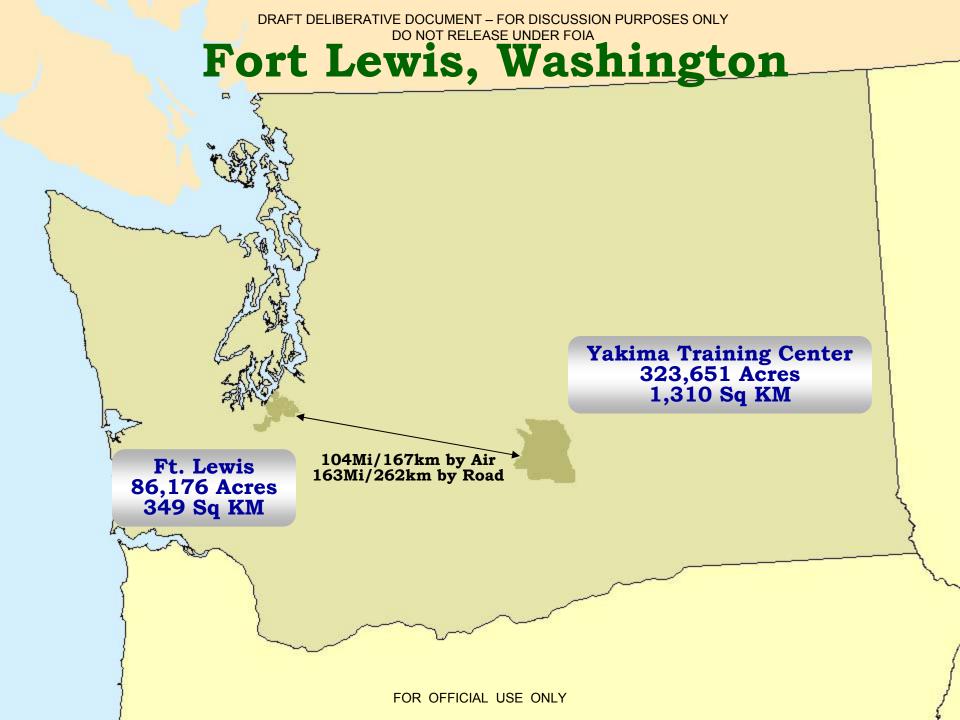
Military Population:

Ft Bragg	45,000
Ft Hood	42,000
Ft Campbell	23,000
Ft Lewis	20,392
Ft Stewart	15,328
Ft Carson	14,648
Ft Sill	13,200
Ft Bliss	11,800
Ft Drum	10,343
Ft Riley	10,105
Ft Irwin	4,900

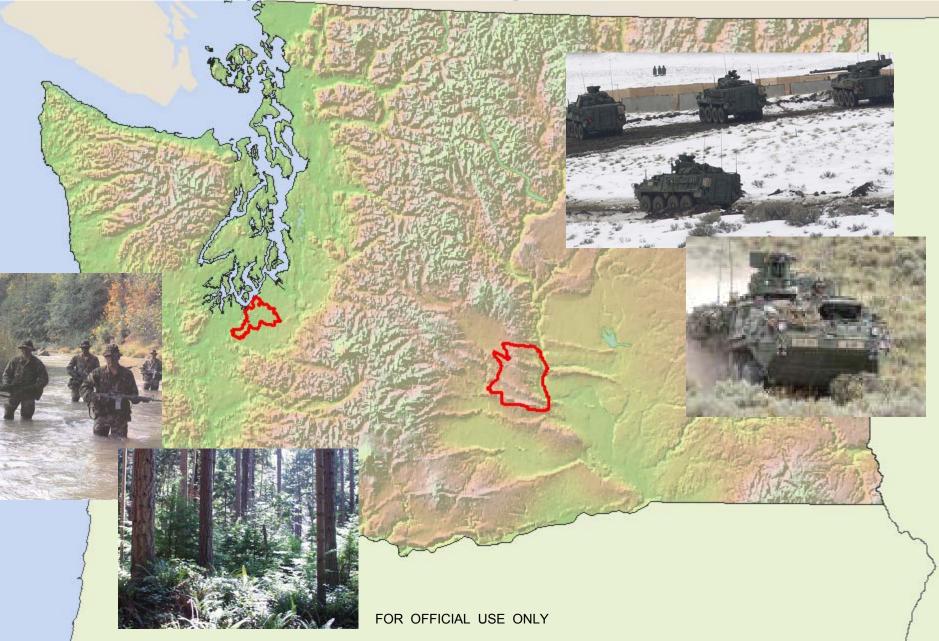
Square Acreage:

Ft Bliss	1.2 M
Ft Irwin	642 K
Ft Lewis/YTC	413 K
Ft Stewart	279 K
Ft Hood	217 K
Ft Bragg	160 K
Ft Carson	137 K
Ft Drum	107 K
Ft Campbell	105 K
Ft Riley	100 K
Ft Sill	93 K





DRAFT DELIBERATIVE DOCUMENT - FOR DISCUSSION PURPOSES ONLY DO NOT RELEASE UNDER FOIA Diversity of Training Environments





DRAFT DELIBERATIVE DOCUMENT - FOR DISCUSSION PURPOSES ONLY DO NOT RELEASE UNDER FOIA Major Transportation Systems Major Railways

Yakima Training Center

Fort Lewis





Fort Lewis Training Land





- 12,000 acre Impact Area
- 10,000 acre Cantonment Area
- 22,000,000 sq ft of building space

- 86,176 acres (134 square miles)
- 63,600 acres of maneuver land
- Varied elevation sea level to 650 feet





YTC Training Land





- 327,000 + acres (510 square miles)
- 214,000+ acres of maneuver
- Varied elevation 400 to 4100 feet
- 22,000 acre Impact Area
- 1,000 acre
 Cantonment Area
- 692,000 sq ft of building space

History

• 1917 – Camp Lewis established

Address of the second s

- 70,000 acres deeded to DoD by Pierce County
- Majority will revert to Pierce County ownership upon termination of Army activities
- 1921-1942 3rd ID, by 1938 more than 1,800 soldiers
- 1927-1934 permanent garrison constructed
- 1938 construction of Gray Army Airfield
- 1939-49 troop strength grew to 26,000 with stationing of 41st ID & IX Corps
- 1941 37,000 troops maneuvered on Nisqually Plain
- 1941 Acquisition of land at Yakima Training Center

History

- 1943 acquired the 18,000 acre Rainier Training Area
- 1946-56 2nd ID

had a set dut it it.

- 1949-55 2nd ID first UN force to enter Korea
- 1951 acquisition of 261,000 additional acres at YTC
- 1956-1966 4th Division
- 1961-62 32nd ID activated at FL
- 1966- 4th ID deployed to Vietnam
- 1968-72 FL graduated 1,900 men a week from Basic Combat Training and Advanced Individual Training

History

- 1972 1990 9th ID
- 1974 2/75 Ranger
- 1982 I Corps HQ
- 1984 1st Special Forces Group, 35th Air Defense Artillery Brigade, High Tech Light Division
- 1986 Motorized Division
- 1987 66th Aviation Bde, 201st Military Intelligence Bde
- 1990 1/25 Light Bde, Expansion of Yakima Training Center by 66,000 acres
- 1994 3/2 Heavy Mechanized Bde
- 1995 Warrior Forge (ROTC) sole advanced camp
- 2001 Stryker Bdes



Population



- 21,969 Active Component Military
- 8,883 Civilian & Contractor Workforce





- 54,922 Active Duty Dependents
- 21,895 Retirees w/in 50 miles



Economic Impact





Ft Lewis Payroll

- Civilian Appropriated\$81,316,360Civilian Nonappropriated\$11,472,600Military\$806,037,726Army retirees
(within 50 mile radius)\$316,743,321
- Contracts, Goods, Services, Construction\$40,000,000School Subsidy FY-01\$9,700,000Military Assistance in Safety and Traffic\$311,100

Total I Corps And Fort Lewis:

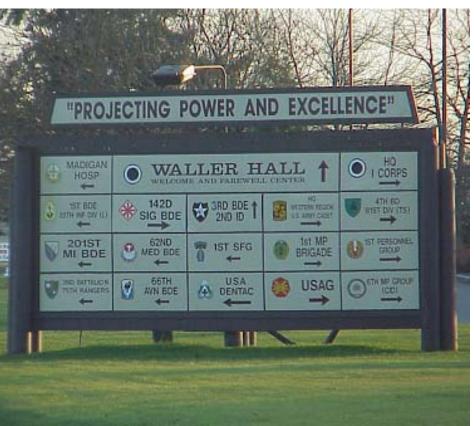
\$1,265,581,107

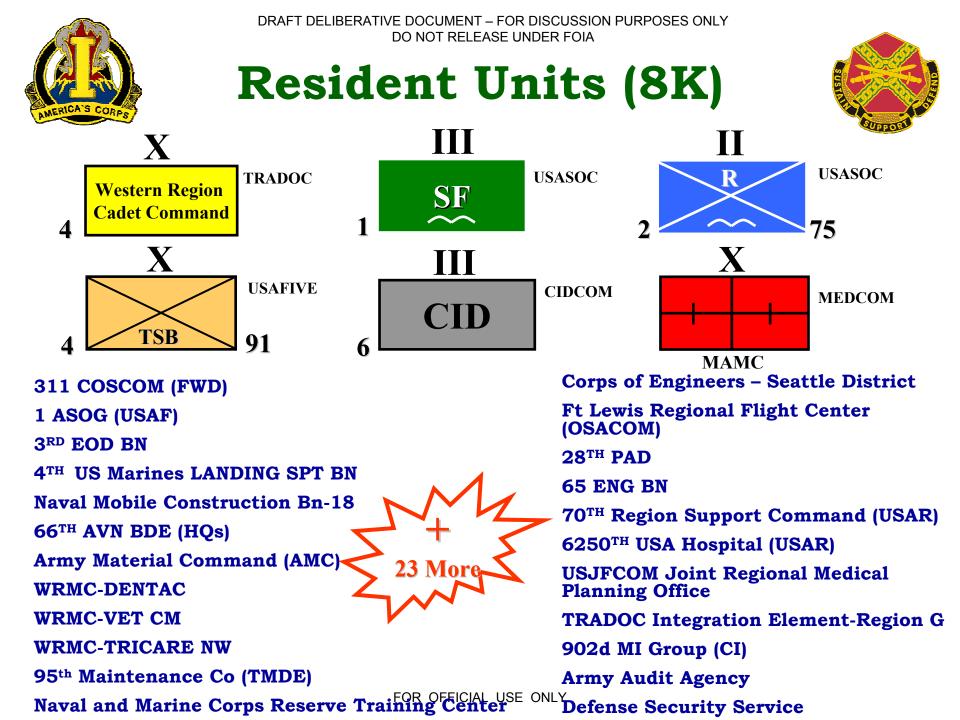


Current Force Structure



- I Corps
- 3/2nd Stryker Bde
- 1/25 Stryker Bde
- 201st MI Group
- 62nd Medical Bde
- 555 Engineer Group
- 142nd Signal Bde
- 1st Personnel Group
- 1st Military Police Group
- 593rd Combat Support Group





Facilities



Fort Lewis Facilities



- •Roads 1300 miles
- •Railroads 34 miles
- •1 Regional Medical Center
- •5 Schools
- •3 Hotels
- •3 Libraries
- •1 Airport
- •1 Prison
- •6 Boiler Plants
- •1 Refuse Transfer Station
- •1 Wastewater Treatment Plant
- •12 Drinking Water Wells







Infrastructure – Key Facilities



FACILITY	NUMBER	<u>SQ FT</u>
Maintenance	180	1.02 Million
Headquarters	181	1.53 Million
Barracks (10,103 spaces)	75	2.24 Million

- Mobilization 119 652 Thousand
- Gray Army Airfield 6125' x 150' Runway – C17 Capable







Infrastructure – Support Facilities









FACILITY	NUMBER	<u>SQ FT</u>
Admin	83	1.00 Million
Medical	22	1.92 Million
Gyms	6	125 Thousand
Chapels	12	100 Thousand
CDC & Youth Centers	5	135 Thousand
Education	24	135 Thousand
Retail	21	383 Thousand



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383 Thousand			
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Infrastructure – New Facilities



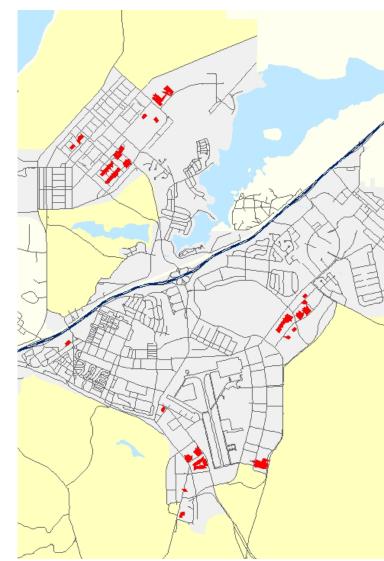
- \$399 Million investment on new construction of 1,038,800 sq ft in last 5
 - years
 - Barracks
 - Deployment
 - Maintenance





MCA 5-Year Construction Plan





•	Barracks	\$361M
•	ROTC renovation	\$36M
•	BSB Vehicle Maint. Shop	\$36M
•	ROTC renovation	\$19M
•	Multi-purpose TNG RG	\$10M
•	Chapel	\$5M
•	NCO Academy & Digital Complex	\$28M
•	Digital MPTR, YTC	\$9M
•	Digital MPRC, YTC	\$37M

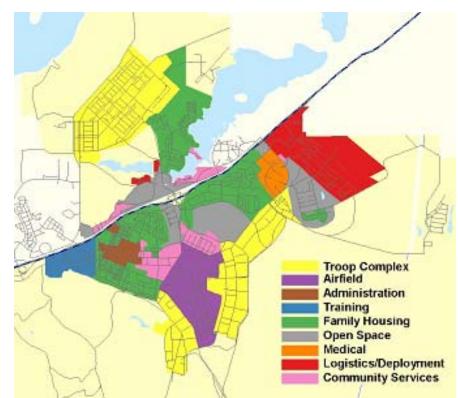






• Expansion Capability

- Gray Space Analysis
 - 4,500 Barracks spaces
 - 1,000,000 sq ft Headquarters
 - 225,000 sq ft Maintenance
- Land available to support additional:
 - 2 Stryker Bde/UA
 - 2 other Bdes





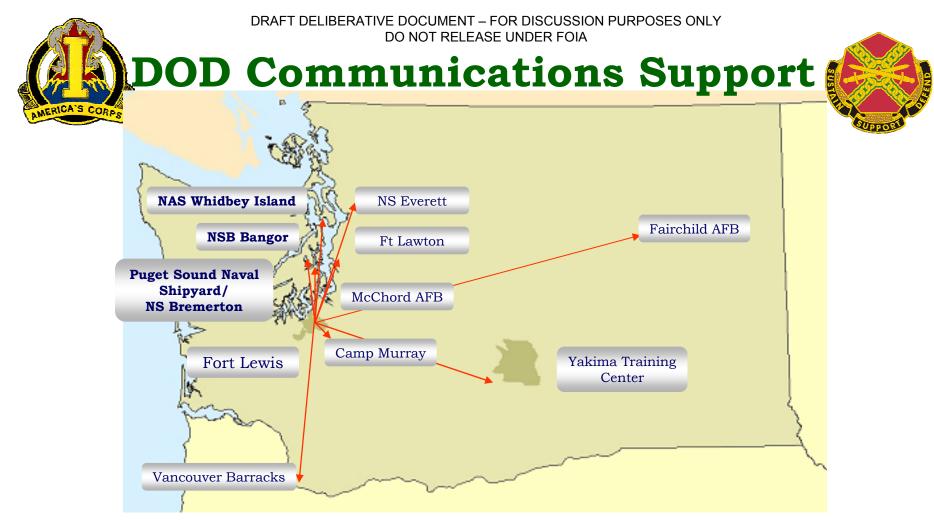
Utilities



- Recapitalized Waste Water Treatment Plant
 - Capable of 2x current load
 - 5 new or replaced stormwater outfalls
 - Restoration of collection system to decrease infiltration
- Natural Gas, Refuse privatized
- Water, Electric Under contracting effort at DESC







Regional Network Hub for DISA Classified and Unclassified
Supports 10 Navy, Air Force, National Guard and Reserve Installations
Redundant network pathways with High Capacity Bandwidth
Fiber connectivity to McChord AFB and Camp Murray (neighboring installations)







•Three separate networks – two classified, one unclassified supporting DOD, DA, Navy, AF, NG, Reserves, TIMPO, and the Simulations community

•High-speed Network (Gigabit Ethernet) installed in 80% of required buildings

•Secure connectivity available within home station reach operations

•Digital Simulation Support Network available on and off post

•Fixed Tactical Internet installed in support of digital unit training





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•Warfighter Center at YTC with fiber network to all administrative buildings with connection to Fort Lewis

- Installation maintains a government owned paging system
- •Trunked Radio System being upgraded to a Narrow Band
- •Enhanced 911 operational for 5 years and is being upgraded
- •Single-line concept has been totally implemented on Fort Lewis and Yakima





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Connectivity Facts



•Both club facilities at FL are fully wired to support GO conferences and meetings, classified and unclassified

•Fully functional Video Teleconferencing Center capable to Secret

•Installation nominated for Army Processing Center (CIO/G6 initiative)

•Large high-tech employee pool due to proximity of Technology Industry leaders (Microsoft, Intel, others)





Environment



Fort Lewis Sustainability Program



- Active Program since February 2002.
- Balances human, economic and natural resources to provide continuous long term (25 + years) high quality support to the war-fighter
- A collaborative effort that unites Army requirements with business, environmental and social non-profits, local communities, and regulatory agencies









- Transformation EIS underway
 - Completion scheduled for April 05
- New Resource Management Approach
 - Designed for Maximum Flexibility
 - Manages to Resource Condition rather than Unit Size or Makeup
 - Monitors Resource
 - Triggers Management Actions or Mitigation Only when Threshold Values are Exceeded
 - Eliminates the Need for NEPA Actions for Each Change in Force Structure





Fort Lewis & YTC Installation Restoration Program



- One NPL site at Fort Lewis (Landfill #5) has been de-listed
- Status of remaining NPL Site (Logistic Center) with TCE groundwater plume will be "Remedy in Place" by 2007



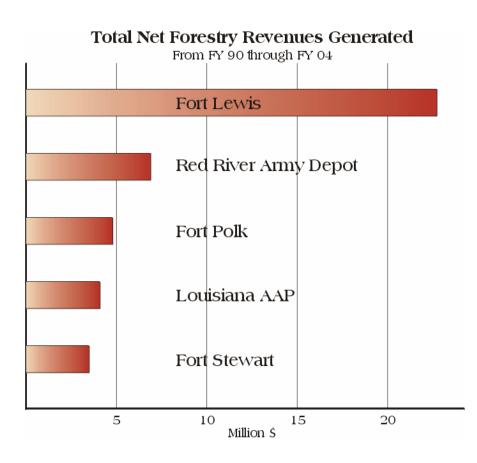
Thermal Remediation, Fort Lewis Log Center, Feb 2004

• All CERCLA/RCRA Sites at Fort Lewis and YTC will be remediated by 2010 except for former small arms ranges.



Fort Lewis - Forestry





- First federal lands to be Certified by the Forest Stewardship Council
- Best Management Practices
- Supports Realistic Training Environments
- Largest contributor to Forest Reserve Account, year in and year out.





Fort Lewis & YTC Cultural Resources



- No Significant Conflicts with Military Training Mission
- Archaeological Surveys Complete
 - 100% Surveyed at Fort Lewis
 - 83% Surveyed at YTC, including all high use areas and major maneuver corridors
- Positive Working Relationships with State Historic Preservation Officer & Native American Tribes







Endangered Species



Training Activities and Endangered Species Coexist and Flourish



Chinook Salmon Federal Status - Threatened No impact to training activities on either Fort Lewis or Yakima Training Center (YTC).

Bull Trout Federal Status - Threatened **No impact to training activities on Fort Lewis.**





Steelhead Federal Status - Threatened **No significant impact to training activities on YTC.**

Endangered Species



Training Activities and Endangered Species Coexist and Flourish

Northern Spotted Owl

Federal Status - Threatened Does not restrict activities within areas designated as Critical Habitat

Bald Eagle Federal Status - Threatened Due to the location of the nests and Roosting areas, impacts to training are insignificant.

Sage Grouse Washington Population – Federal Candidate Seasonal restrictions on livefire and maneuver activities.

> Water Howellia Federal Status - Threatened Does not impact training mission.







Community Environmental Perceptions

"I am convinced that the military ought to organize and run a nationwide environmental clean up and education program, maybe <u>with</u> <u>the guys at Fort Lewis in command</u>"

Jessica Maxwell, Pacific Northwest Magazine

"Fort Lewis could leave a large footprint on the environment in Western Washington; instead, <u>the</u> <u>Fort is a model for how to protect</u> <u>the environment</u>"

Sue Mauermann, WA Dept of Ecology Regional Director

"(Fort Lewis is) <u>an</u> <u>Environmental Oasis</u> <u>amid the urban</u> <u>sprawl</u>"

"The Fort Lewis Military Reservation contains <u>some of</u> <u>the most significant natural areas</u> in the state of Washington"

Tacoma news Tribune

Curt Soper, Nature Conservancy of Washington

"There are trees in there. Five hundred year old trees. May be a thousand. Nobody bothers them. Fort Lewis, the Army, protects them. You have to understand their mission. <u>The Army's mission is to train troops, not to cut</u> <u>trees</u>.."

Billy Franks, Nisqually Indian and Chairman of the Northwest Indian Fisheries Commission



Community Fort Lewis





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Off Post Housing Opportunities



- Total Housing Units in commuting area – approx. 360,000
 - Rental stock 126,000
 - Rental Partnership Program
- Vacancy Rate for Rental Units 7%+
- New Starts Continue for Multi-family and single family







On Post Housing Opportunities



- On Post
 - Current Inventory 3,819
 - Target Inventory (est. 2008) 4,000
- Expansion Capability via RCI
 - Option Parcels Available
 - Immediate Temporary Housing Capability
 - Permanent Housing 800 Units Possible Depending upon Density
 - Optional land could be made available
 - Neighboring McChord AFB housing assets planned for demo could be renovated for Fort Lewis use – 600 units





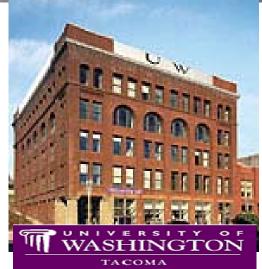
Education Opportunities



- On Post
 - Five Elementary Schools
 - Stone Education Center
- Off Post
 - Numerous High Schools & Middle Schools
 - 5 Community Colleges
 - 6 Colleges/Universities
 - 2 Technical Schools









Community Facilities





- Education Center
 - State-of-the-art
- 3 Libraries
 - First class automation
 - Children's library & extensive videos
- Family Resource Center
 - Outstanding family support facility
- Welcome & Farewell Center
 - True one-stop processing







Child Development & Youth Centers



• On Post

- In Home Child Care Program approx 600 Spaces
- Three Child Development
 Centers 750+ Spaces
- Occasional use- 280 Spaces
- Youth Center approx 650 Spaces
- Off Post
 - Accredited Child Care within
 10 miles 850 Spaces
 - Excess Capacity Available for Contracting - 10%





Medical Facilities



- Madigan Army Medical Center
 - Serves > 137,000 eligible beneficiaries
 - 65,000 outpatients, 950 admissions per month
- Health Care Support Services
 - Dental
 - Pharmacy
 - Fisher House
- Regional Services
 - Multiple Trauma Centers
 - Numerous Specialty Medical Centers
 - Multiple Tricare Providers









Family Member Employment Opportunities

- On Post
 - DOD APF, NAF, and AAFES
 - Private Owner/Operator Family Housing
 - Two Financial Institutions
 - Family Housing Construction Contractors
 - DOD Construction and Services Contractors
- Off Post
 - County, City and State Agencies
 - Dupont Industrial Park
 - Information Technology Industry
 - Commercial/Retail
 - Three Sea Ports/Shipping Yards
 - Large Distribution Centers





Retail Opportunities



• On Post

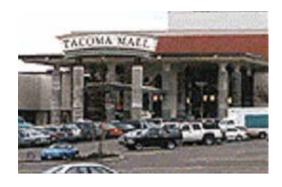
- New Expanded Main Post Exchange and Multiple Branch Exchanges
- Major Commissary
- Thrift Shop
- Post Office
- Fuel Stations
- Restaurants
- Future Expansion at RCI Town Center

Off Post

- Benefit of Major Metro area within Driving Distance
- Multiple Discount Outlets









On Post Support Services



• DCA

- **Exceptional Family Member Program**
- **Army Community Services**
- **Army Emergency Relief**
- Loan Closet
- **Out Reach Program**
- **Family Support Groups**
- Relocation Assist Program Lodging – Additional Rooms Under Construction
- Drug & Alcohol Programs
- Religion Numerous Chapels
- Red Cross









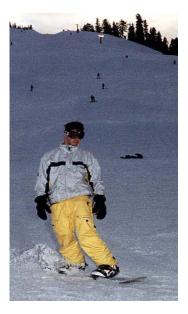
Recreation Facilities



- 6 Fitness Facilities with 3 Indoor Pools
- 1 Theater
- 40 Lane Bowling Center
- 27 Hole Golf Course
- Extensive Outdoor Recreation Facilities
 - First Class Marina
 - Northwest Adventure Center
 - Stables
 - Camping
 - Skate Park
 - Paintball













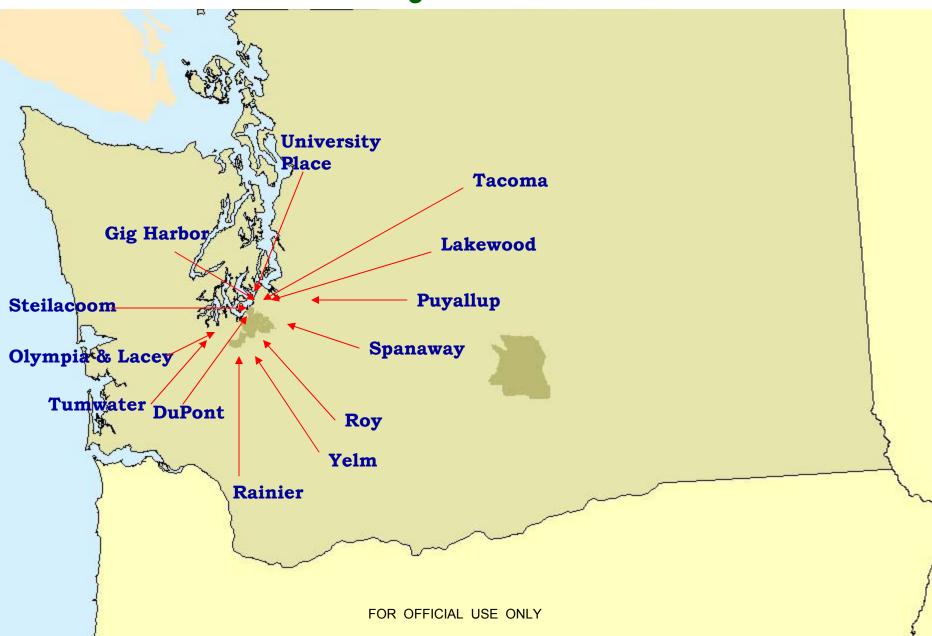


- Major Urban areas support fine arts, museums, shopping, sporting events and a variety of other activities
- Washington Diverse Outdoor Recreational Opportunities
 - -hiking, skiing, beachcombing, golf, team sports, boating, hunting, fishing











Training



Fort Lewis Training Capabilities





32 Maneuver Areas - 63,000 Acres/ 255 Sq km 4 Impact Areas -13,500 Acres/ 55 Sq km 67 Live fire ranges or maneuver area 50 Artillery or maneuver firing points Rainier National Park, Olympic National Forest training area MOA





Fort Lewis Range & Maneuver Complex



- 21 Tank & LFX Ranges
- 18 AT, Grenade, Demo, Other
- 37 FA Points, 14 Mortar Points
- 45 Non-Firing Facilities
- 32 Maneuver Areas (70,140 Usable Acres)
- FAA Special Use Airspace















- First combined arms collective training facility (CACTF) to support Army Transformation--\$22M
 - 52 buildings—urban core, residential, light industry, laid out by trainers
- Elongated footprint-1/2 mile long, 1/4 mile deep
- Multiple approaches with varied cover & concealment
- Adjacent to major-caliber impact area and C17 drop zone
- Accessible from Gray Army Airfield
- Instrumented, linked to battle simulation center





Urban Assault Courses



- Second-generation 2-story live fire shoothouse
- First-generation maze shoothouse
- Two SBCT shoothouses
- Two urban assault live fire villages and associated crawl-walk-run close-quarter battle live fire structures





Mission Support Training Facility



- State-of-the-art facility
- ONLY MSTF in Army
- Call back capability from training or theater





Live Fire Support



- Mounted/dismounted Infantry live fire maneuver through platoon level, with integrated indirect fire & aviation support
- Urban live fire through platoon level
- Advanced demolitions & CQB breach ops
- Ranger/SF/USAF aviation multi-lateral live fire maneuver
- Individual and crew-served weapons qual through .50 cal
- Tank/Bradley machinegun tables
- FA through 155mm
- Mortars through 120mm
- Javelin and TOW ATGM







Maneuver Support



- Light Infantry FTX through Bn level
- Mechanized FTX through Company level
- Stryker FTX through Company level
- CS/CSS FTX through Bn level
- Individual & collective STX lanes per Commanders' requirements
- ROTC Advanced Camp STX lanes







Non-Live Fire Support



- Rappel tower and confidence training
- Fixed and rotary wing drop zones
- River crossing and bridging sites
- Army's newest and largest MOUT town
- NBC proficiency site





Yakima Training Center Range Capabilities



- Over 320,000 acres/1,214 sq km of training land
- Combined arms exercises up to Bde on Bde
- MPRC & MPTR gunnery complex (Tables I--XII)
- MLRS & Stinger capable

- Heavy or light division maneuver space
- Restricted Air Space to 55,000 ft





YTC Range & Maneuver Complex



- 25 ranges including:
 - MPRC/MPTR gunnery ranges
 - Flexible artillery positions, 208 firing points
- Able to tailor ranges/TA to unit requirements
- Weapons training at maximum ranges









- Train and support over doctrinal distances
- Battalion TF CALFEXs
- Brigade level maneuvers







YTC Capabilities



- Training Enhancers:
 - Assault Airstrip
 - Demo Range (to 2000 lbs)
 - Heliports (MPRC, Vagabond)
 - 4 Large Drop Zones
 - River crossing site
 - Terrain challenges







Joint & Multi-National Operations



- Uniquely situated to exercise with Air Force, Marines, Navy, and Special Operations Forces
- Maneuver space sufficient to support joint combined arms and live fire exercises
- Historically supported Japan, Canada, England, Australia, S. Korea in training







Unique Training





Mobilization & Deployment



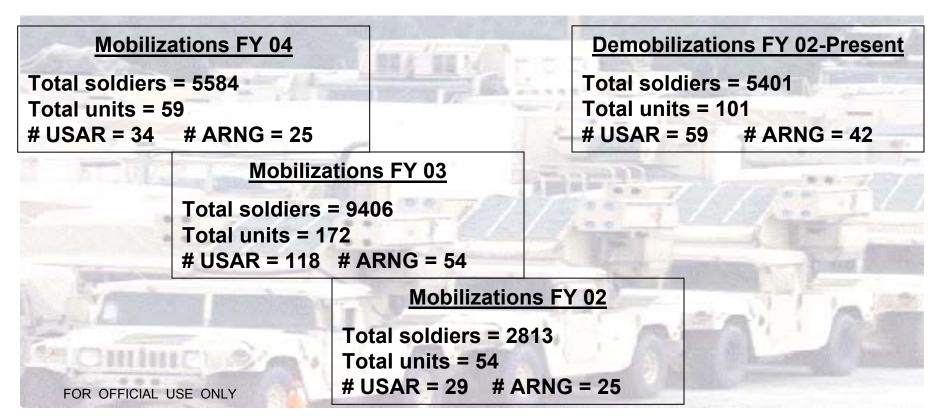


I Corps & Fort Lewis – Deployment Update



Current deployments:

17,803 soldiers from 285 units deployed in support of GWOT, Operations Noble Eagle, Enduring Freedom and Iraqi Freedom





Mobilization



- Training Capabilities/Ranges/Facilities
- Central Issue Facility Capacity 500/day
- Medical/Dental Capacity is 500/day
- Maintenance Capacity is 300 man hours/day
- Billeting Capacity is 5,204







Mobilization Facilities



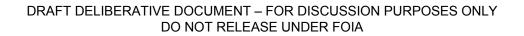
- Railhead
- Tip & scales
- Pallet Warehouse
- New deployment rail lines
- New engine house
- Other
 - SRP Site
 - Staging Area













- Air 1,081 missions, 156K tons, 82K PAX
- Sea 5 vessels, 3,517 vehicles, 695 containers
- Rail 23,205 cars
- Line Haul 25,115 trucks







Deploy by Air, Sea, Rail







Transformation



- First Stryker transformation platform
- Two Bdes transformed 1 deployed
- Fort Lewis is the Stryker Center of Excellence
- Adaptable Facilities, Workforce, and Services to support future transformations



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Enduring & Sustaining the Evolving Force Structure



- Leading the way in Army <u>Transformation</u>
- Outstanding Installation Facilities and Infrastructure
- First-Rate Ranges and Training Areas
- Only Power Projection Platform West of the Rockies
- Gateway to the Pacific
- Responsible for Training the Nation's Senior ROTC Cadets
- Most requested Post in the United States







I Corps & Fort Lewis



Summary







Draft Selection Criteria – Military Value

1. The current and future mission capabilities and the impact on operational readiness of the DoD's total force, including the impact on joint warfighting, training, and readiness.

- Fort Lewis is already a total force supporting installation. We support training by the Navy, Marines, Air Force, Reserve, Special Operations, and Allied Forces. Can we be more joint – Yes!
- McChord AFB and Fort Lewis are contiguous provides excellent training opportunities and enhances deployment responsiveness.
- Geographically located equidistant from Europe and Asia.
- Only Power Projection Platform on the West Coast.
- Diverse terrain training opportunities varies from dense forests to high desert.
- Home to Madigan Army Medical Center premier training hospital.
- Exceptional air, sea and rail transportation capability.







Draft Selection Criteria – Military Value

2. The availability and condition of land, facilities and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.

- Between Lewis and Yakima, we can accommodate firing of any weapons system in the inventory except Patriot
- Diverse terrain training opportunities exist on military and other federal lands in surrounding areas from rain forest to mountains to high desert.
- Currently support homeland defense with ready forces; quick response due to contiguous location of McChord AFB.
- Can support Brigade on Brigade force at Yakima Training Center.
- Available drop zones and combat landing strips to support joint training.
- Available water ways to support bridging and amphibious operations.







Draft Selection Criteria – Military Value

3. The ability to accommodate contingency, mobilization, and future total force requirements at both existing and potential receiving locations to support operations and training.

- Major Power Projection Platform in CONUS. Mobilized 17,800, demobilized 5,400 and deployed 34,400 since Sep 11, 2001.
- Mobilized, trained and deployed 81st Armor Brigade during four month period.
- Provide support to Warrior Forge (ROTC) on an annual basis for 4,500 cadets.
- Transformed a mechanized brigade and an infantry brigade into the first two Stryker Brigades in the Army; Stryker Center of Excellence.
- Capable of applying transformation lessons learned to fielding new UA Brigades.







Draft Selection Criteria – Military Value

4. The cost of operations and the manpower implications.

- Current costs of operating the installation are \$150M.
- Experienced, trained core civilian workforce.
- Region capable of supplying/attracting quality expansion workforce to support mobilization.







Draft Selection Criteria – Military Value

5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.

- Annual operating cost is \$150M.
- Estimated cost to clean up impact areas and ranges is \$6.3B.
- Based on above, would take 42 years to achieve savings from closure.
- Land would return to Pierce County under reversionary clause of 1919.
- Cost of moving existing missions and tenants to new location unknown, but significant.
- Additional cost of travel for military forces to train elsewhere unknown, but significant.







Draft Selection Criteria – Military Value

6. The economic impact on existing communities in the vicinity of military installations.

- Annual economic impact of Fort Lewis and Yakima Training Center - \$1.3B
- Fort Lewis is the third largest employer in State and the largest in Pierce County.
- Current housing vacancy rate is 7% and construction continues.
- Current unemployment rate in the Tacoma/Olympia area is 7.1% (US 5.5%).
- Significant negative impact to cities surrounding Fort Lewis in the event of closure.







Draft Selection Criteria – Military Value

7. The ability of both the existing and potential receiving communities' infrastructure to support forces, missions, and personnel.

- Local housing market has excellent ability to support additional personnel.
- Residential Communities Initiative for on-post housing has capability to quickly increase number of units on-post for key and essential personnel.
- Puget Sound Region has one of the best communication systems in the country.







Draft Selection Criteria – Military Value

8. The environmental impact, including the impact of costs related to potential environmental restoration, waste management and environmental compliance activities.

- The continued operation and expansion of Fort Lewis missions will have limited adverse environmental impact.
- Proactive measures by the installation to co-opt emerging environmental issues before they become significant
 - Joint programs with the other DoD agencies in the Region.
 - Partner with State and local government in Sustainability.
 - Developed proactive and effective communications with State and Federal Regulators.
 - Joint programs with the local Native American Tribes.
 - Aggressively promote awareness of sensitive areas with trainers.
- Washington State SB6401 requires counties/cities bounding military installations to coordinate with military on plans for use of bounding lands.







Fort Lewis can accommodate the stationing of:

- Forces redeploying from Europe or Asia
- A module UA Brigade or additional Support UAs
- An IMA Regional Headquarters (room to build)

Fort Lewis needs:

DoD to champion a formal partnership with the Air
 Force to consolidate services and save \$\$

 Army to accelerate barracks construction program and support construction of facilities for support of Warrior Forge (ROTC) and mobilization



FORT LEWIS





QUESTIONS?