



DEPARTMENT OF THE NAVY  
THE ASSISTANT SECRETARY OF THE NAVY  
(INSTALLATIONS AND ENVIRONMENT)  
1000 NAVY PENTAGON  
WASHINGTON, D.C. 20350-1000  
DCN:5491

MN-0115  
IAT/JAN  
15 April 2004

MEMORANDUM

Subj: MINUTES OF THE INFRASTRUCTURE EVALUATION GROUP (IEG)  
MEETING OF 8 APRIL 2004

Encl: (1) 8 April 2004 IEG Meeting Agenda  
(2) Recording Secretary's Report of IEG Deliberations on  
8 April 2004 with enclosures

1. The twenty-second meeting of the Department of the Navy (DON) Infrastructure Evaluation Group (IEG) was convened at 0937 on 8 April 2004 in the Infrastructure Analysis Team (IAT) conference room located at Crystal Plaza 6, 9<sup>th</sup> floor. The following members of the IEG were present: Mr. H. T. Johnson, Assistant Secretary of the Navy, Installations and Environment (ASN(I&E)), Chair; Ms. Anne R. Davis, Deputy Assistant Secretary of the Navy for Infrastructure Strategy and Analysis (DASN(IS&A)), Vice Chair; VADM Charles W. Moore, Jr., USN, Deputy Chief of Naval Operations for Fleet Readiness and Logistics (N4), Member; Mr. Thomas R. Crabtree, Director, Fleet Training (N7), U.S. Fleet Forces Command, serving as alternate for VADM Albert H. Konetzni Jr., USN, Deputy and Chief of Staff, U.S. Fleet Forces Command, Member; Ms. Carla Liberatore, Assistant Deputy Commandant for Installations and Logistics (I&L), Headquarters, U.S. Marine Corps, serving as alternate for LtGen Richard L. Kelly, USMC, Deputy Commandant for Installations and Logistics (I&L), Member; LtGen Michael A. Hough, USMC, Deputy Commandant for Aviation (AVN), Member; Dr. Russ Beland, Deputy Assistant Secretary of the Navy for Manpower Analysis and Assessment (DASN(MA&A)), Member; Dr. Michael F. McGrath, Deputy Assistant Secretary of the Navy, Research Development Test & Evaluation (DASN(RDT&E)), Member; Mr. Ronnie J. Booth, Navy Audit Service (NAVAUDSVC), Representative; Mr. Thomas N. Ledvina, Navy Office of General Counsel (OGC) Representative; CDR Robert E. Vincent II, JAGC, USN, Recorder; and, Capt James A. Noel, USMC, Recorder.

2. Additionally, the following members of the IAT were present: CAPT Christopher T. Nichols, USN, Operations Team Lead; CAPT Jason A. Leaver, USN; Col Joseph R. Kennedy, USMCR; CDR Carl W. Deputy, USN; CDR Philip A. Black, USN; LtCol Terri E. Erdag,

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USMC; LtCol Robert R. Mullins, USMCR; LCDR Daniel L. Frost, USN; LCDR Steven J. Cincotta, USN; LCDR Brian D. Miller, USNR; and, LCDR Timothy P. Cowan, CEC, USN. All attendees were provided enclosure (1). Ms. Davis presented the minutes from the 1 April 2004 IEG meeting for review and they were approved.

3. Ms. Davis provided updates on the following matters:

a. ISG/JCSGs. On 2 April 2004, the ISG met and discussed the collaborative nature of the BRAC process between OSD and the services. OSD is meeting daily with the Services' BRAC teams to resolve cross cutting issues with Military Value approaches.

b. Capacity Data Calls. On 5 April 2004, the capacity data call response was delivered to OSD by each of the Services. The IAT is instituting a process to request additional data and resolve data inconsistencies. Additional data requests are anticipated when JCSG analysis commences.

c. Intelligence. The JCSG will present its proposed military value approach at the 9 April 2004 ISG meeting. The Services will have an opportunity to comment on the draft report. The JCSG will use the same methodology for submitting its final Military Value report used by the other six JCSGs.

d. Policy Imperatives. On 23 April 2004, the ISG will discuss the development of principles and policy imperatives. Although OSD has not issued a formal tasking to date, the Services anticipate having to develop a list of principles and constraints. The IEG agreed on the importance of properly viewing policy imperatives as overarching guidance, as they must not rise to the level of a "ninth criteria" for BRAC.

4. The IEG moved into deliberative session at 0953. See enclosure (2). The next meeting of the IEG is scheduled for Thursday, 15 April 2004. The meeting adjourned at 1200.



H. T. JOHNSON  
Chairman, IEG



# Infrastructure Evaluation Group

8 Apr 2004  
0930-1230  
Crystal Plaza 6

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**Meeting called by:** Chairman                      Recorder:                      Capt Noel

## ----- Agenda Topics -----

Review and approve minutes of IEG Meeting of 1      Ms. Davis  
Apr 04

Status Updates:    Ms Davis

- ISG/JCSGs
  - Delivery of Data Call 1 to OSD
  - Formal coordination of MV Reports
  - 9 Apr Intel MV
  - 23 Apr Principles/Policy Imperatives

- Deliberative Session
  - Complete Air Operations                      All
  - Review operational functions scoring plans

Administrative    Ms. Davis

- Next meeting Thursday 15 Apr 04, 0930-1230
- Meeting location Crystal Plaza 6, 9<sup>th</sup> Floor

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## Other Information

Draft minutes of 1 Apr 04 IEG meeting provided.  
Read ahead for deliberative discussions.

RP-0116  
IAT/JAN  
13 April 2004

MEMORANDUM FOR THE INFRASTRUTURE EVALUATION GROUP (IEG)

Subj: REPORT OF IEG DELIBERATIONS OF 8 APRIL 2004

- Encl: (1) DASN (IS&A) Action Memo of 8 April 2004  
(2) IAT Military Value Analysis for Naval Air Brief of 8 April 2004  
(3) Naval Aviation Operations Function Military Value Evaluation Questions  
(4) Naval Aviation Military Value Matrices  
(5) Naval Aviation Operations Function Military Value Scoring Statement - Selection Criteria Mapping  
(6) Naval Aviation Military Value Attribute - Selection Criteria Weighting

1. The sixth deliberative session of the Department of the Navy (DON) Infrastructure Evaluation Group (IEG) convened at 0953 on 8 April 2004 in the Infrastructure Analysis Team (IAT) conference room located at Crystal Plaza 6, 9<sup>th</sup> floor. The following members of the IEG were present: Mr. H. T. Johnson, Chair; Ms. Anne R. Davis, Vice Chair; VADM Charles W. Moore, Jr., USN, Member; Mr. Thomas R. Crabtree, alternate for VADM Albert H. Konetzni, USN, Member; Ms. Carla Liberatore, alternate for LtGen Richard L. Kelly, USMC, Member; LtGen Michael A. Hough, USMC, Member; Dr. Russ Beland, Member; Dr. Michael F. McGrath, Member; Mr. Ronnie J. Booth, Navy Audit Service, Representative; and, Mr. Thomas N. Ledvina, Navy Office of General Counsel, Representative. The following members of the IAT were present: CAPT Chris T. Nichols, USN; CAPT Jason A. Leaver, USN; Col Joseph R. Kennedy, USMCR; CDR Carl W. Deputy, USN; CDR Philip A. Black, USN; LtCol Terri E. Erdag, USMC; LtCol Robert R. Mullins, USMCR; CDR Robert E. Vincent II, JAGC, USN; LCDR Steven J. Cincotta, USN; LCDR Daniel L. Frost, USN; LCDR Brian D. Miller, USNR; LCDR Timothy P. Cowan, CEC, USN; and, Capt James A. Noel, USMC.

2. The IEG confirmed the revised DON universe of activities, removing NSF Thurmont from the list of DON activities. See enclosure (1). The activity list will include 779 activities vice 780.

Subj: REPORT OF IEG DELIBERATIONS OF 8 APRIL 2004

3. The IAT provided a revised proposed list of activities as the Aviation Universe. MCAS 29 Palms was deleted and NAES Lakehurst was added to the list considered by the IEG at the 1 April 2004 deliberative session. The IEG approved the Naval Aviation Operations Function Universe. See enclosure (2).

4. The IEG approved the scoring statements and roll-up questions for the Naval Aviation Operations Infrastructure attribute and its components at the 1 April 2004 deliberative session. Except as noted below, the IEG approved the proposed scoring statements and roll-up questions including apportionment where necessary, for the remaining attributes (Operational Training, Airfield Characteristics, Environment and Encroachment, and Personnel Support/QOL) and their respective components for the Naval Aviation Operations Function. See enclosure (3).

a. Operational Training. The IEG deleted the IAT proposed scoring statement 16 (AIR-14), indicating that Instrument Flight Rules capability was not a necessary discriminator for the Outlying and Auxiliary Fields Component. The IEG approved scoring statement 33 (AIR-31) for the Simulator Facilities Component, but directed the IAT to present the reconstructed roll-up question to the IEG at the next deliberative session.

b. Airfield Characteristics. The IEG deleted the IAT proposed scoring statement 36 (AIR-34), indicating that distance to the coastline was not a significant discriminator for the Operational Location Component.

c. Environment and Encroachment. The IEG directed the IAT to review scoring statements and roll-up questions that have safety implications to consider whether changes are necessary to fully evaluate safety issues. The IAT will provide a list of scoring statements and their respective weights that have a safety component or basis so that the IEG can review how they are scored in a safety context.

d. Personnel Support/QOL. As directed at the 25 March 2004 deliberative session, the IAT presented reconstructed roll-up questions for scoring statements 66 - 68 (PS-4 - PS-6) in the Education and Employment Components of this attribute. The IEG-approved reconstructed roll-up questions will apply for Naval Surface/Subsurface, Ground, and Aviation Operations Functions.

5. After the IEG approved the scoring statements and roll-up questions for the Naval Aviation Operations Function remaining

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attributes and components, it placed the scoring statements in one of three bands (Band 1, 2, or 3 in descending order of importance). See enclosure (4). Except as noted below, the IEG approved the IAT recommended band placements for the Naval Aviation Operations Function scoring statements.

a. Operational Training. Noting that relative distance to acoustic ranges captures a primary capability, the IEG changed the IAT suggested scoring band from 3 to 2 for scoring statement 27 (AIR-25).

b. Airfield Characteristics. The IEG noted that while published field elevation is a discriminator, it is less important than other airfield characteristics that relate to ability to operate. Accordingly, the IEG changed the IAT suggested scoring band from 1 to 2 for scoring statement 35 (AIR-33).

6. After the IEG approved the band placements for the Naval Aviation Operations Function scoring statements, it gave a numerical score to each scoring statement. The numerical score for each scoring statement depended upon its band placement (i.e., Band 1: 6-10, Band 2: 3-7; and Band 3: 1-4). See enclosure (4).

7. The IAT prepared suggested assignment of the Naval Aviation Operations Function scoring statements, by attribute, to the four military value selection criteria. See enclosure (5). Insertion of a "1" indicated the scoring statement related to a particular military value selection criteria. Except as noted below, the IEG approved the IAT's recommendations.

a. Operational Infrastructure. The IEG determined that the number of hot refueling hydrants affect costs. Accordingly, the IEG assigned scoring statement 5 (AIR-5) to the Cost/Manpower Implications selection criteria.

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8. The IAT prepared proposed attribute weighting to the selection criteria for Naval Aviation Operations Function. See enclosure (6). Subject to future amendment, the IEG approved the recommended attribute weights as listed:

<b>Selection Criteria (SC)</b>		<b>Readiness</b>	<b>Facilities</b>	<b>Surge Capability</b>	<b>Cost</b>	<b>TOTAL</b>
<i>Weighting</i>		<b>50</b>	<b>20</b>	<b>15</b>	<b>15</b>	<b>100</b>
<b>Attribute</b>						
<b>Operational Infrastructure</b>		<b>25</b>	<b>30</b>	<b>30</b>	<b>15</b>	
<b>Operational Training</b>		<b>35</b>	<b>25</b>	<b>20</b>	<b>30</b>	
<b>Base Characteristics</b>		<b>20</b>	<b>20</b>	<b>25</b>	<b>15</b>	
<b>Environment &amp; Encroachment</b>		<b>10</b>	<b>20</b>	<b>15</b>	<b>10</b>	
<b>Personnel Support</b>		<b>10</b>	<b>5</b>	<b>10</b>	<b>30</b>	
		<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	

The IAT noted that the IEG has applied a weight of 10, 15, and 5 for the Personnel Support attribute weighting to the Readiness selection criteria for Aviation, Ground and Surface/Subsurface Functions respectively.

9. The next deliberative session will address the final matrices for all functions, a final review of the questions, and a review of the attribute weighting to the selection criteria. Additionally, the IEG plans to begin assessing activities within the purview of the Joint Cross Service Groups (JCSGs) that will not be evaluated by the JCSGs because they are DON unique. The deliberative session adjourned at 1200.



JAMES A. NOEL  
 Captain, U.S. Marine Corps  
 Recorder, IAT