

BASE VISIT REPORT
FORT SILL, OK
11 JUNE 2005

COMMISSIONERS PRESENT

None

COMMISSION STAFF PRESENT

Mike Avenick, Army Analyst

List of Attendees

MG Valcourt, USAFACFS Commanding General

COL McDonald, USAFACFS Chief of Staff

COL Baker, G-3, USAFACFS

COL Kinne, Joint and Combined Integration, USAFACFS

COL Page, Futures Development Integration Center, USAFACFS

Robert Hanson, Director, Resource Management, USAFACFS

Tim Haymend, Fort Sill Garrison, Deputy Garrison Commander

Dennis Porter, Fort Sill Garrison, Resource Management Office

Randy Butler, Fort Sill Garrison, Director, Public Works

Larry Lane, Fort Sill Garrison, Plans, Training Mobilization and Security

Denise Taylor, Fort Sill Garrison, Director of Logistics

Chet Wolicki, Fort Sill Garrison, Plans Analysis and Integration Office

Lee Kliewer, Fort Sill Garrison, Plans Analysis and Integration Office

Civilian Officials

Lawton City Mayor John Purcell

Lawton City Manager Larry Mitchell

CURRENT INSTALLATION MISSION

- Fort Sill, home of the Field Artillery since 1911, is a joint-service, multi-faceted installation that serves as the Army's Center of Excellence for Joint Fires and Effects. A critical sub-component of this concept is the establishment of a Net Fires Center pursuant to the Net Fires DOD BRAC recommendation. A joint installation since 1951, Fort Sill hosts representatives from three of the four services to include Army, Air Force and Marines. The unique joint-service synergy coupled with superb training resources such as facilities, ranges, airspace, and state of the art simulations have enabled Fort Sill to achieve unparalleled success in the training and development of future joint leaders. Noteworthy accomplishments include the recent development and execution of the joint -service Fires and Effects Course and the Information Operations Course.

Both courses were designed to alleviate critical training gaps identified during OEF and OIF. Fort Sill has fully embraced joint-service training and the professional development requirements of our future leaders to better enable them to plan, synchronize and execute joint fires and effects (both lethal and non-lethal) in support of the Joint Force Commander.

- Fort Sill conducts institutional training for the Army's Training and Doctrine Command (TRADOC), supports the collective training and deployment of four III Corps Artillery Forces Command (FORSCOM) brigades that are stationed at Fort Sill. During peacetime and in war, Fort Sill provides the ranges and maneuver areas principally designed to support the TRADOC mission of conducting to standard the initial entry training (IET) for Soldiers and officers; basic and advanced level noncommissioned officer (NCO) and officer training courses; the continued study, testing, and development of joint and combined artillery doctrine, weapons testing, and tactics, techniques, and procedures.
- Upon implementation of BRAC recommendations to establish a Net Fires Center at Fort Sill, the Net Fires Center and School has the primary mission of training over 30,221 BCT/OSUT, AIT, and NCOA Soldiers and officers annually for the combined arms and joint force. This includes approximately 2,000 Marines and over 500 International students from 57 countries.
- In addition, Fort Sill is a Power Projection Platform that has deployed and received from deployment over 29,216 Soldiers, 356 units, 12,148 pieces of equipment, 4,892 trucks/railcars in support of CENTCOM and EUCOM operations. Fort Sill also deployed 396 Soldiers, 4 units, 7 vehicles in support of Pacific Command Exercises. Fort Sill supported an STRYKER Certification exercise that included 600 Soldiers, 152 vehicles, including 60 STRYKER combat systems that involved 46 C-17 Aircraft.

DOD BRAC RECOMMENDATIONS AFFECTING FORT SILL, OK

RECOMMENDATION NAME	Recommendation's Impact on Fort SILL
Net Fires Center	-- Realign Fort Bliss, TX, by relocating the Air Defense Artillery Center & School from Ft. Bliss to Ft. Sill
Operational Army (IGPBS)	-- Realign Fort Bliss, TX, by relocating an air defense artillery brigade unit to Fort Sill. Realign Fort Sill by relocating an artillery (Fires) brigade to Fort Bliss
USAR Command and	-- Close the Major General Harry Twaddle United

Control-Southwest	States Armed Forces Reserve Center, Oklahoma City, OK, and relocate the 95th Div (IT) to Fort Sill, OK.
Consolidate Correctional Facilities into Joint Regional Correctional Facilities	-- Realign Fort Knox, KY and Fort Sill, OK, by relocating the correctional function to Fort Leavenworth, KS.
Defense Finance and Accounting Service	--Close the Defense Finance and Accounting Service (DFAS) site at Lawton, OK, and relocate and consolidate business, corporate and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO. or the MG Emmett J. Bean Federal Center, Indianapolis, IN.

DOD BRAC JUSTIFICATIONS FOR RECOMMENDATIONS

- NET FIRES CENTER.** Relocating the Air Defense Artillery (ADA) to Fort Sill supports the establishment of the Net Fires Center, combining the Field Artillery (FA) and ADA schools at Fort Sill along with an ADA brigade which provides a force stabilization opportunity for ADA Soldiers. This recommendation consolidates Net Fires training and doctrine development at a single location. The moves advance the Maneuver Support Center (MANSCEN) model, currently in place at Ft. Leonard Wood, which consolidated the Military Police, Engineer, and Chemical Centers and Schools. This recommendation improves the MANSCEN concept by consolidating functionally related Branch Centers & Schools, which fosters consistency, standardization, and training proficiency. It also facilitates task force stabilization, by combining operational forces with institutional training. In addition, it consolidates both ADA and FA skill level I courses at one location, which allows the Army to reduce the total number of Military Occupational Skills training locations (reducing the TRADOC footprint). Additionally, it enhances military value, supports the Army's force structure plan, and maintains sufficient surge capability to address future unforeseen requirements. It improves training capabilities while eliminating excess capacity at institutional training installations. This provides the same or better level of service at a reduced cost. This recommendation supports Army Transformation by collocating institutional training, Modification Table of organization and Equipment (MTOE) units, Research, Development, Test and Evaluation (RDT&E) organization.
- OPERATIONAL ARMY (IGPBS).** Realign Fort Bliss, TX, by relocating air defense artillery units to Fort Sill. Realign Fort Sill by

relocating an artillery (Fires) brigade to Fort Bliss. Relocating the units listed in this recommendation to Fort Bliss and Fort Sill takes advantage of available infrastructure and training land.

- **USAR Command and Control-Southwest.** Close the Major General Harry Twaddle United States Armed Forces Reserve Center, Oklahoma City, OK, and relocate the 95th Div (IT) to Fort Sill, OK. The implementation of this recommendation will enhance military value, improve homeland defense capability, greatly improve training and deployment capability, create significant efficiencies and cost savings, and is consistent with the Army's force structure plans and Army transformational objectives.
- **Consolidate Correctional facilities into Joint Regional Correctional Facilities.** Recommend realign Fort Knox and Fort Sill, OK, by relocating the correctional function to Fort Leavenworth, KS. This realignment and consolidation facilitates the creation of a Joint DoD Correctional system, improves jointness, reduces footprint, centralizes joint corrections training; builds new facilities which will provide significant improvements in terms of safety, security, efficiency and costs. Within this construct, policies and operations become standardized, facilities modernized, ultimately reducing manpower and decreasing operational costs through economies of scale.
- **Defense Finance and Accounting Service.** Close the Defense Finance and Accounting Service (DFAS) site at Lawton, OK, and relocate and consolidate business, corporate and administrative functions to the Defense Supply Center-Columbus, OH, the Buckley Air Force Base Annex, Denver, CO. or the MG Emmett J. Bean Federal Center, Indianapolis, IN.

COST CONSIDERATIONS DEVELOPED BY DOD

	Net Fires Center	Operational Army-IGPBS	USAR Cmd & Control, Southwest	Regional Corrections Facility	DFAS
One-time Costs	\$247.0M	\$3,946M	\$224.2M	\$178.8M	\$282.1M
Net Costs Savings during Implementation	\$93.0M	\$5,229M	\$142.7M	\$149.4M	\$158.1
Annual Recurring Savings	\$42.6M	\$295M	\$19.9M	\$14.6M	\$120.5
Return on Investment Year	6	0	11	16	1
Net Present Value over 20 Years	\$319.1M	\$7,826M	\$63.8M	\$2.3M	\$1,313.8M

**MANPOWER IMPLICATIONS OF ALL 5 BRAC RECOMMENDATIONS
AFFECT FORT SILL, OK. (EXCLUDES CONTRACTORS)**

Title	Installation	Mil Net	Civ Net	Student Net
Net Fires Center	Fort Sill	1173	279	1354
Operational Army (IGPBS)	Fort Sill	1055	44	0
USAR Cmd & Control Southwest	Fort Sill	31	22	0
Consolidate Regional Correction Facility	Fort Sill	-117	-3	0
Close Lawton DFAS	Fort Sill	-52	-181	0

IMPACT

Based on the five BRAC recommendations, Fort Sill Net Gain = 2,090 military, 161 civilians jobs, and 1354 average daily students

- Gain – 2982 Military, 345 civilians and 1354 students
- Loss – 892 military, 184 civilians and 0 students

ENVIRONMENTAL CONSIDERATIONS

- Fort Sill has indicated no significant environmental impact from the recommendations.

MILITARY ISSUES

- Fort Sill fully supports and is prepared to implement all BRAC recommendations proposed for Fort Sill

COMMUNITY CONCERNS RAISED

- Community press indicates that the community fully supports the recommendations and is currently preparing to support and welcome the Soldiers, families, civilians and support staff into the community.

FORT SILL DISCUSSION TOPICS

1. BASIC OFFICER LEADERSHIP COURSE II (BOLC II) POTENTIAL COST SAVINGS. Fort Sill will stand-up two companies of BOLC II in January 2006. Fort Sill indicates it can accept an additional BOLC company currently programmed to operate at Fort Bliss in FY07 and as a result, consolidate BOLC training and save the Army approximately \$15M.

2. FORT BLISS ADA SCHOOL PROJECT CAN BE RELOCATED TO FORT SILL FOR POTENTIAL COST SAVINGS, ACCORDING TO FORT SILL

According to Fort Sill, Fort Bliss institutional instruction facility currently programmed to be built at Fort Bliss can instead be built at Fort Sill, resulting in a savings of approximately \$15M. This facility is intended to support the ADA school which is moving to Fort Sill.

3. NET FIRES CENTER. Fort Sill indicated it is preparing for BRAC implementation of the Net fires Center BRAC recommendation. Fort Sill has completed a concept to create the future Net Fires Center and established a phased realignment plan that will implement the recommendation. This plan will combine at Fort Sill the Fort Bliss Air Defense Artillery Center and School with the Fort Sill Field Artillery Center and School.

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**BASE SUMMARY SHEET****FORT SILL, OK****CURRENT INSTALLATION MISSION**

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