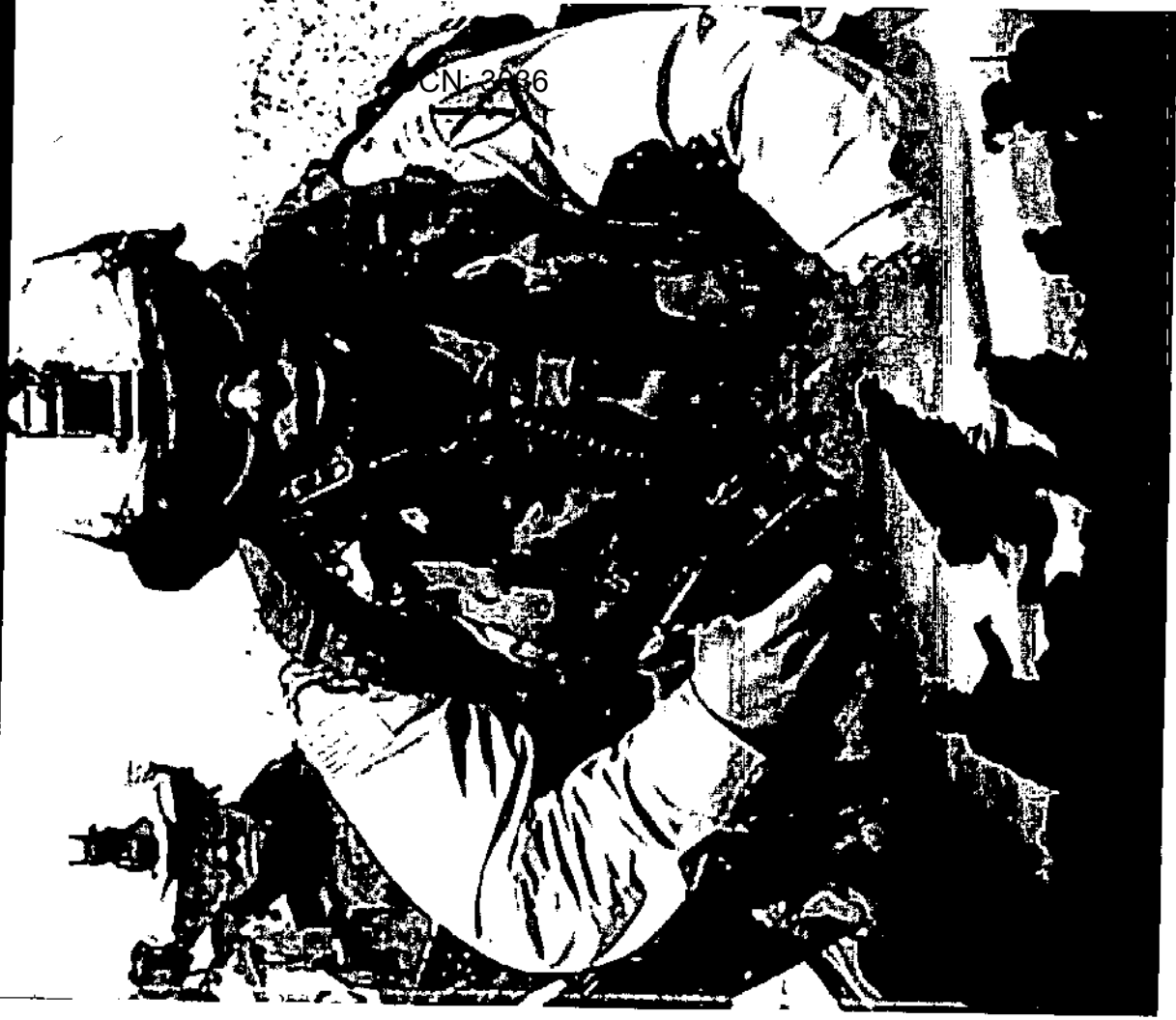


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Planned • Positioned • Proven

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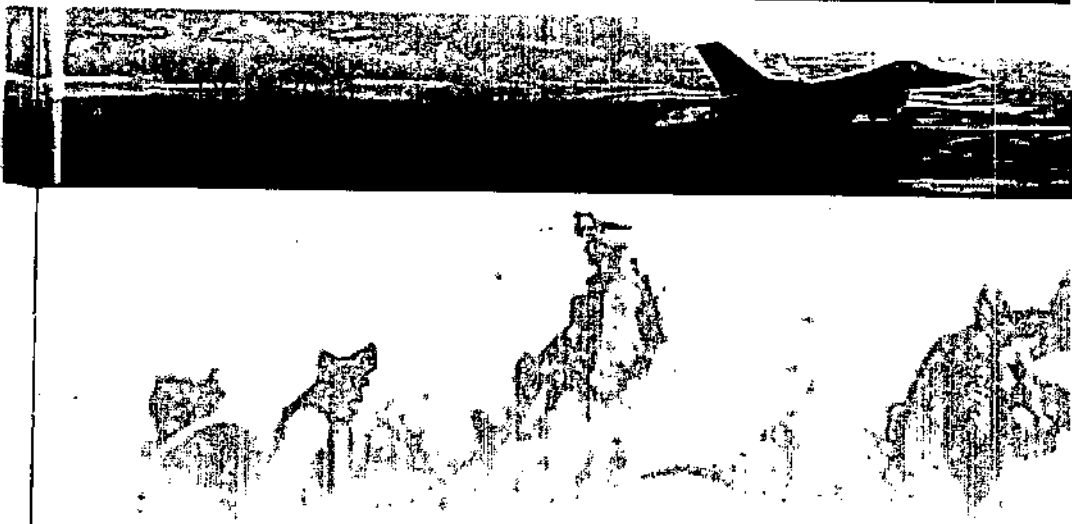


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Strategic Location

"Fort Drum is the major maneuver installation in the Northeast. It is an essential installation that significantly enhances our security as its soldiers serve our nation around the world."

— General Henry H. Shelton, U.S. Army (Ret)
Former Chairman, Joint Chiefs of Staff

Fort Drum is a unique asset, not just because of its design, but because of its location. The installation is positioned 30 miles from the Canadian border, 500 miles from a quarter of the North American population, and it sits adjacent to a sparsely populated mountain wilderness.

The mountains provide a buffer zone and a perfect training ground for low-level flights that intersect a 35,000-acre scorable impact area. Fort Drum's complete airspace control, with 100-foot floors and 60,000-foot ceilings, allows pilots to make bombing runs just like they would in a combat situation. When you add in the 10,000-foot runway, you have a complete package that is unmatched.

Pilots also train with ground troops at Fort Drum. Ground units call in close air support, and the Air Force and Air National Guard provide that support just minutes from their

home base. The expansive ranges also offer training for everything from fast attack vehicles to Abrams tanks.

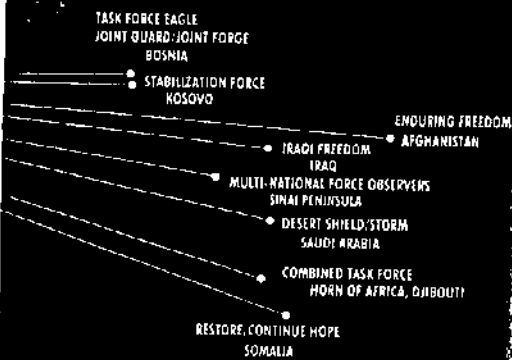
Fort Drum's benefit to the nation goes beyond complete airspace control and large maneuver areas. It is accessible to thousands of Reserve and National Guard forces in the northeast. It is an easy drive and an irreplaceable resource for those troops.

Fort Drum is an ideal training ground in an ideal location supporting the mobilization and training of almost 80,000 troops annually. It is an installation so unique that Lieutenant General Paul G. Cerjan, U.S. Army (Ret), former Assistant Division Commander, 10th Mountain Division (Light Infantry) said, "I can't see how anyone can consider not having a Fort Drum in the future of the United States military."

Fort Drum, the Northeast's all-service training complex, would be an impossible asset to reconstitute.



Power Projection



"We have come to Fort Drum to deploy soldiers more than any other military post in the United States Army, and that should speak for itself... This is the most modern facility in the U.S. Army. Nothing comes close to it."

— General John M. Keane, U.S. Army (Ret)
Former Vice-Chief of Staff of the Army

There is a reason the 10th Mountain Division is the most deployed division in the Army. They're good at what they do, and they can get there fast.

In the aftermath of 9/11 and within 48 hours of the order to "GO," Fort Drum soldiers were on the ground in Afghanistan. That ability to respond and adapt to emerging threats has been a part of Fort Drum since its opening.

The commitment has continued with the Global War on Terror. After receiving orders, a Blackhawk battalion mobilized within four hours and secured sensitive nuclear and chemical research facilities. Since then, the 10th Mountain Division has deployed to Afghanistan twice, nearly 12,000 Reservists and National Guardsmen have mobilized and deployed at Fort Drum, and the New York National Guard's 42nd Division is scheduled to mobilize and deploy from Drum to Iraq in late 2004.

Mobilization at Fort Drum is swift and efficient. Most troops deploy through the Wheeler-Sack Army Airfield. It has state-of-the-art marshalling facilities with a ramp that can stage six C-5s at a time. Its 10,000-foot runway can service and deploy fully-loaded 747s along with C-5 Galaxies.

While the troops leave by air, their equipment ships by rail and sea. The Fort Drum railhead is a state-of-the-art facility that can stage, load and deploy vehicles and equipment rapidly. The expertly trained civilian workforce routinely loads rail cars 24 hours a day, in any weather, all year.

As stated by General William F. Kernan, U.S. Army (Ret), Former Commander-in-Chief — Joint Forces Command and Supreme Allied Commander (Atlantic), "It is a truly magic design."



"Combine the accessibility, the maneuver space, the live fire capability, and the ability to team with the 10th Mountain Division at Fort Drum...that translates into more combat ready forces and a far better chance that more of our people are going to come home."

— Major General Jack Fenimore, Air National Guard (Ret)
Former New York State Adjutant General

Every branch of the military and almost every law enforcement agency in the northeast train at Fort Drum. These forces gain valuable knowledge working in harsh conditions and unparalleled experience working jointly.

In addition to training with other military branches, Reserve troops gain vital experience by training with the 10th Mountain Division at Fort Drum. It is what makes them excel when they hit the ground in a combat zone. Forces training with the 10th learn how to call in close air support on Fort Drum's maneuver ranges. They learn what it's like to train with Abrams tanks, and a number of other forces that include Special Operations, Marines, Air Force and the Navy.

The advanced ranges at Fort Drum offer a joint training environment that simulates

deployment conditions. The new Battle Command Training Center allows commanders from various forces to work together in a simulated combat environment. The Center is just the latest in a long list of additions to the installation.

The superior facilities and continuing upgrades allow Fort Drum to stage Joint War Games for the Army, Navy, Air Force and Marines. Fort Drum is a state-of-the-art installation that provides the best in joint training facilities to all U.S. forces.

Joint Force Training

The units training at Fort Drum include the Army's 10th Mountain Division, Navy, Air Force, Marines, National Guard, Reserves, Coast Guard, FBI, INS, CIA, Police, NATO, Canadians, British and many others.



Soldiers of the 10th Mountain Division

in Afghanistan

All Season, All Weather, All Terrain

"The soldiers at Fort Drum are the toughest in our Army . . . They can handle the most extreme and challenging conditions you can throw at them."

— Lieutenant General Lawson W. Magruder III, U.S. Army (Ret)
Former Commanding General, 10th Mountain Division and Fort Drum
Deputy Commanding General/Chief of Staff of U.S. Army Forces Command

In the summer, temperatures at Fort Drum reach into the 90s, and in winter, they fall well below zero. Training in these diverse, and sometimes adverse, weather conditions makes warfighters effective. Conquering rivers, forested marshlands, barren cliffs, urban terrain and sandy plains on the training ground gives units the confidence to excel in the same unforgiving terrain on the battlefield. The diversity of weather and terrain at Fort Drum is exactly what prepares 10th Mountain Division soldiers for what they face around the globe.

The northern mountains of Afghanistan were tough and the weather challenging as Operation Anaconda ensued. Temperatures dropped to 15 degrees as troops from the 10th Mountain Division battled al Qaeda and the Taliban. Time in the mountains, exposed to gunfire and the elements, was

measured in days, not hours. The 10th did not suffer one cold-weather casualty. Hydration, mountain buddies, and energy conservation all learned at Fort Drum contributed to the successful completion of the mission.

Lessons that save lives on the battlefield are taught and learned in all conditions, on all terrain, in all seasons at Fort Drum. Through the heat of summer, the cold of winter, and the rain of spring, training is not easy. It is often hard. And, it is also what prepares Fort Drum troops to fight and win in any environment. Any place. Any time.

"The snow in upstate New York looks similar to the sand in Iraq."

— Pilot training at Fort Drum

Company C, 4th Battalion, 31st Infantry Regiment, Afghanistan

The Community

"I have seen the outpouring of love and support from [the surrounding Fort Drum community]. And I have to tell you, as someone that has worn the uniform, that is a combat multiplier that cannot be ignored."

— General William F. Kernan, U.S. Army (Ret),
Former Commander-in-Chief — Joint Forces Command
Supreme Allied Commander (Atlantic)

There is a reason commanders not only remember, but praise, the support offered to Fort Drum soldiers. The community that surrounds the post is more than just supportive. It is a part of Fort Drum. In return, Fort Drum is part of the community. It is a relationship that is one of the great force multipliers.

Many things contribute to the exceptional relationship of soldiers and community. The surrounding towns offer award-winning school systems, and they welcome all students with enthusiasm. Also, the community embraces the troops when they are home and supports the families when their spouses are deployed.

Fort Drum is the birthplace of "Adopt-A-Platoon," a program that is recognized nationally, and mentioned often by soldiers when talk turns to deployment. The safe

environment, friendly neighborhoods, access to higher education, community hospitals, health care and other services contribute to the sense of well-being. It is why many families choose to remain in the area when their spouses are deployed, and that speaks for itself.

Adding to the community involvement is the unmatched opportunity to play in the outdoors. Fort Drum is located in the northern New York region bounded by the St. Lawrence Seaway, Lake Ontario and the Adirondack Mountains. It is a place where a family can golf one day and hike to the top of a mountain the next. There are opportunities to raft, fish, hunt, or just relax in an Adirondack chair. It is a place where one in three soldiers choose to stay after serving. As Kirstin Rich, wife of Captain Justin Rich, U.S. Army put it, "It's like waking up in God's country."



Master Planned

"I don't think anyone can deny that Fort Drum is collectively the best post in the military...not just in the Army, but in the United States military."

— Lieutenant General Paul G. Cerjan, U.S. Army (Ret)
Former Assistant Division Commander, 10th Mountain Division (Light Infantry)
Former President, National Defense University

Fort Drum is the only military installation in the United States custom built from the ground up. It was built in concentric circles so command flows out from the brigade headquarters to the battalions to the troop billets and beyond to the training areas, the railhead and Wheeler-Sack Army Airfield. The design not only contributes to efficiencies in cost, but the close proximities also enhance training and speed mobilization.

When designing the installation, planners didn't stop with the commanders' requirements. They spoke with soldiers, non-commissioned officers, and spouses and incorporated their needs. The result is a maneuver installation in which everything

is positioned exactly where it should be, with room for future expansion. There is already capped-and-ready room for an entire third brigade, the airfield has numerous acres of development space and the entire installation is unencroached.

It is no secret that building Fort Drum was the largest military construction expenditure since WWII. It is what helped make the installation one of the best posts in the country. It is why "master planned" means more than just having all the facilities an installation needs. It means having all the facilities an installation needs in exactly the right place.

Fort Drum is planned, proven and strategically positioned for the future.

GES

IMPACT AREA

10th Mountain Division
Brigade Headquarters

10th Mountain Division

10th Mountain Division

10th Mountain Division

Cantonment Area

RDF

10th Mountain Division

**Rapid Deployment
Complex**

10th Mountain Division

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