

## **Consolidate Defense Commissary Agency Eastern, Midwestern Regional, and Hopewell, VA Offices**

**Recommendation:** Close 300 AFCOMS Way, a leased installation in San Antonio, TX; 5258 Oaklawn Boulevard, a leased installation in Hopewell, VA; and 5151 Bonney Road, a leased installation in VA Beach, VA. Relocate all components of the Defense Commissary Agency (DeCA) to Fort Lee, VA.

**Justification:** This recommendation consolidates the Defense Commissary Agency (DECA) Eastern Region (VA Beach, VA), Midwest Region (San Antonio, TX), and headquarters element in leased space in Hopewell, VA, with DeCA's main headquarters at Fort Lee, VA. It meets several important Department of Defense objectives with regard to future use of leased space, consolidation of Headquarters operations at single locations, and enhanced security for DoD Activities. Additionally, the recommendation significantly improves military value due to the shift from leased space to a location on a military installation. The military value of DeCA leased space based on its current portfolio of locations is 216 out of 334 entities evaluated by the Major Administration and Headquarters (MAH) military value model. Fort Lee ranks 96 out of 334.

Implementation will reduce the Department's reliance on leased space, which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The benefit of enhanced Force Protection afforded by a location within a military installation fence-line will provide immediate compliance with Force Protection Standards. DeCA's current leased locations are not compliant with current Force Protection Standards. The recommendation eliminates 99,915 Gross Square Feet (GSF) of leased administrative space. This action provides a consolidation of these DECA regional and headquarters activities from three to two, and reduces the number of buildings from four to one.

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is \$47.2M. The net of all costs and savings to the Department during the implementation period is a cost of \$35.4M. Annual recurring savings to the Department after implementation are \$3.9M, with a payback expected in 14 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$4.9M.

**Economic Impact on Communities:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 260 jobs (109 direct jobs and 151 indirect jobs) over the 2006-2011 periods in the VA Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area, which is less than 0.1% of economic area employment.

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Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 176 jobs (83 direct jobs and 93 indirect jobs) over the 2006-2011 periods in the San Antonio, TX Metropolitan Statistical Area, which is less than 0.1% of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

**Community Infrastructure:** A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel. The proximity of Fort Lee to the City of Richmond (30 miles), where some personnel may choose to reside, mitigates a lack of nationally-accredited child care facilities reported for the local community. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

**Environmental Impact:** This recommendation has the potential for a minimal impact on cultural/archeological sites and historical properties at Fort Lee. This recommendation could have a limited impact on Threatened and Endangered species or critical habitat at Fort Lee. This recommendation has no impact on air quality, dredging, land use constraints/sensitivity, marine mammals, noise, waste management, water resources, or wetlands. This recommendation will require spending approximately \$0.046M for environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

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### **Force Structure Capabilities**

**Force Structure Capabilities:** The Headquarters & Support Activities Joint Cross Service Group (HSA JCSG) constructed scenarios for Major Administrative and HQs Activities to accommodate current and surge requirements. Since manpower levels remain generally stable through FY2011 within this Force & Infrastructure Category (F&IC) for all services, and end strength levels as reported in the 20-year Force structure plan remain relatively flat, HSA JCSG assumes that the 20-Year Force Structure Plan will have no impact on this scenario. In addition, DECA reports that its 20-Year Force Structure Plan is consistent with the agency's strategic goals and objectives in providing the commissary benefit to Total Force personnel and their families. See following page.

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### **Military Value Results**

**Military Value Analysis Results:** The military value of DECA leased locations is 0.4039 with a rank of 216 out of 334 total entities evaluated by the Major Administrative Headquarters military value model. The scenario selects a receiving location reflecting significant improvement in military value: Ft Lee, Virginia, has a value of 0.8432 with a relative rank of 96 out of 334 installations. The following tables show complete Military Value Results. HSA JCSG considered no other receiving locations, because the intent of this scenario is to consolidate DECA regional offices with HQ DECA at Ft Lee.

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### **Capacity Analysis**

**Capacity Analysis Results:** Initial major administrative headquarters' Capacity Analysis focused on gathering data across the Continental United States (CONUS). A summary table follows. The summary includes data which compare the total space currently on an installation or occupied by an Activity against what is required at an average space requirement of 200 Gross Square Feet per person, used as a means to estimate the shortfall or excess of space which may currently exist, after accounting for surge requirements.

Initial Capacity Analysis included all Defense Commissary Agency (DECA) locations in the CONUS, most of which are DECA commissary stores. Subsequent analysis concentrated on two regional, intermediate headquarters: Midwest and Eastern. DECA previously consolidated these two regions under a single manager collocated with DECA headquarters at Ft Lee, Virginia. Thus, follow-on analysis focused on consolidating all Midwest and Eastern operations with DECA headquarters at Ft Lee. Analysis also focused on DECA headquarters' geographically-separated element at Hopewell, Virginia, five miles from Ft Lee. The last table following shows Capacity Data, manpower reductions, movement, and space requirements attendant to this scenario.

Target Activities - Inside DC Area: Footprint (GSF)	OWNED SPACE ON MILITARY INSTALLATIONS					LEASED SPACE						
	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)	Current Capacity - USF converted to GSF @ 1.25 Factor	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Surge Capacity Requirement	Excess (Shortfall)	Total Excess (Shortfall)	
11th Wing	243,741	243,741	247,800	0	-2% (4,059)	0	0	0	0	0%	0	-2% (4,059)
6MLMC	11,663	11,663	12,800	0	-10% (1,137)	0	0	0	0	0%	0	-10% (1,137)
Acquisition Support Center (AAESA)	45,764	45,764	52,200	0	-14% (6,436)	0	0	0	0	0%	0	-14% (6,436)
ACSIM	0	0	0	0	0%	93,280	93,280	87,000	0	7%	6,280	7% (6,280)
AF Adjudication	0	0	0	0	0%	21,863	21,863	31,200	0	-43%	-9,338	-43% (9,338)
AF Flight Standards Agency	38,190	38,190	27,200	0	29% 10,990	0	0	0	0	0%	0	29% 10,990
AF Legal Services Agency	9,640	9,640	43,000	0	-346% (33,360)	0	0	0	0	0%	0	-346% (33,360)
AF MSA - Medical Support Agency	14,802	14,802	25,800	0	-74% (10,998)	0	0	0	0	0%	0	-74% (10,998)
AF News Agency	36,374	36,374	35,600	0	2% 774	0	0	0	0	0%	0	2% 774
AF Office of Special Investigations	259,224	259,224	177,000	0	32% 82,224	0	0	0	0	0%	0	32% 82,224
AF Personnel Operations Agency	0	0	0	0	0%	7,581	7,581	8,400	0	-11%	-819	-11% (819)
AF Review Boards Agency	12,626	12,626	11,000	600	8% 1,026	0	0	0	0	0%	0	8% 1,026
AF/DP - Personnel	0	0	0	0	0%	10,499	10,499	13,200	0	-26%	-2,701	-26% (2,701)
AF/HC - Chaplain Service	47,500	47,500	5,200	0	89% 42,300	0	0	0	0	0%	0	89% 42,300
AF/HO - Historian	0	0	0	0	0%	750	750	800	0	-7%	-50	-7% (50)
AF/IL - Installation and Logistics	0	0	0	0	0%	84,594	84,594	97,800	0	-16%	-13,206	-16% (13,206)
AF/JA - Judge Advocate General	0	0	0	0	0%	36,469	36,469	22,400	0	39%	14,069	39% 14,069
AF/RE - Air Force Reserve	286,819	286,819	195,000	0	32% 91,819	0	0	0	0	0%	0	32% 91,819
AF/SG - Surgeon General	65,085	65,085	46,600	0	28% 18,485	0	0	0	0	0%	0	28% 18,485
AF/XI - Warfighting Integration	0	0	0	0	0%	21,400	21,400	23,600	0	-10%	-2,200	-10% (2,200)
AF/XO - Air and Space Operations	0	0	0	0	0%	60,291	60,291	34,400	0	43%	25,891	43% 25,891
AFCEE	19,625	19,625	11,400	0	42% 8,225	116,768	116,768	118,800	0	-2%	-2,033	5% 6,193
AF-CIO - HAF Chief Information Officer	0	0	0	0	0%	4,260	4,260	3,200	0	25%	1,060	25% 1,060
AFIP	0	0	0	0	0%	2,625	2,625	4,400	0	-68%	-1,775	-68% (1,775)
AFIS (American Forces Information Service)	0	0	0	0	0%	58,360	58,360	62,000	0	-6%	-3,640	-6% (3,640)
AFSAA - AF Studies and Analysis Agency	0	0	0	0	0%	39,951	39,951	40,400	0	-1%	-449	-1% (449)
AMC	231,119	231,119	211,000	0	9% 20,119	0	0	0	0	0%	0	9% 20,119
AMC (Air Mobility Command)	746,088	746,088	593,200	0	20% 152,888	0	0	0	0	0%	0	20% 152,888
Army Adjudication	30,260	30,260	22,000	0	27% 8,260	0	0	0	0	0%	0	27% 8,260
Army Audit Agency	0	0	0	0	0%	29,676	29,676	19,200	0	35%	10,476	35% 10,476
Army Contracting Agency	0	0	0	0	0%	55,600	55,600	33,800	0	39%	21,800	39% 21,800
Army CSA	0	0	0	0	0%	12,131	12,131	39,000	0	-221%	-26,869	-221% (26,869)
Army Evaluation Center	58,521	58,521	45,200	0	23% 13,321	0	0	0	0	0%	0	23% 13,321
Army National Guard	0	0	0	0	0%	284,605	284,605	224,600	0	21%	60,005	21% 60,005
Army Research Office	0	0	0	0	0%	39,213	39,213	24,800	0	37%	14,413	37% 14,413
ASA (FM&C)	0	0	0	0	0%	18,723	18,723	7,600	0	59%	11,123	59% 11,123
ASA (I&E)	0	0	0	0	0%	11,419	11,419	10,400	0	9%	1,019	9% 1,019
ASA(M&RA)	0	0	0	0	0%	33,639	33,639	24,800	0	26%	8,839	26% 8,839
AUDSVC	36,371	36,371	67,800	0	-86% (31,429)	0	0	0	0	0%	0	-86% (31,429)
BD CPAC -MA, NE Region	14,897	14,897	6,800	0	54% 8,097	0	0	0	0	0%	0	54% 8,097
BUMED, WASH DC	173,900	173,900	93,200	0	46% 80,700	0	0	0	0	0%	0	46% 80,700
CAA	48,851	48,851	33,200	0	32% 15,651	0	0	0	0	0%	0	32% 15,651
CECOM (Acquisition Ctr)	0	0	0	0	0%	8,906	8,906	7,200	0	19%	1,706	19% 1,706
CID - Belvoir	107,455	107,455	111,000	0	-3% (3,545)	0	0	0	0	0%	0	-3% (3,545)
CIFA HQ	0	0	0	0	0%	285,912	285,912	196,800	0	31%	89,112	31% 89,112
CMC (FOB-2)	215,725	215,725	238,000	0	-10% (22,275)	0	0	0	0	0%	0	-10% (22,275)
CO HQBN HQMC (Henderson Hall)	62,838	62,838	48,400	0	23% 14,438	0	0	0	0	0%	0	23% 14,438
COMMANDER, NAVY INSTALLATIONS (CNI)	111	111	10,400	0	-9269% (10,289)	53,913	53,913	42,400	0	21%	11,513	2% 1,224
Communications & Electronics Command (CECOM)	31,928	31,928	19,000	0	40% 12,928	0	0	0	0	0%	0	40% 12,928
COMNAVFACECOM	108,699	108,699	73,200	0	33% 35,499	0	0	0	0	0%	0	33% 35,499
COMSC WASHINGTON DC	143,540	143,540	85,400	0	41% 58,140	0	0	0	0	0%	0	41% 58,140
DARPA	0	0	0	0	0%	84,453	84,453	50,200	0	41%	34,253	41% 34,253
DCAA	49,793	49,793	3,000	0	94% 46,793	15,669	15,669	13,600	0	13%	2,069	75% 48,861
DCMA	51,038	51,038	38,000	0	26% 13,038	123,980	123,980	140,200	0	-13%	-16,220	-2% (3,182)
DCMS	16,011	16,011	13,800	0	14% 2,211	0	0	0	0	0%	0	14% 2,211
DeCA	166,388	166,388	134,800	0	19% 31,588	67,049	67,049	68,400	0	-2%	-1,351	13% 30,237
DECA Reg HQ	0	0	0	0	0%	62,554	62,554	38,400	0	39%	24,154	39% 24,154
Developmental Test Command	96,235	96,235	52,800	0	45% 43,435	0	0	0	0	0%	0	45% 43,435

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	OWNED SPACE ON MILITARY INSTALLATIONS					LEASED SPACE								
DFAS	2,018,517	2,018,517	1,493,600	0	26%	524,917	2,555,991	2,555,991	1,730,000	0	32%	825,991	30%	1,350,908
DHRA	0	0	0	0	0%	0	151,313	151,313	98,600	0	35%	52,713	35%	52,713
DIA Adjudication	21,863	21,863	5,800	2,300	63%	13,763	0	0	0	0	0%	0	63%	13,763
DISA	720,792	720,792	524,200	0	27%	196,592	791,641	791,641	628,200	0	21%	163,441	24%	360,033
DISC4 JTRS JPO	0	0	0	0	0%	0	78,821	78,821	71,600	0	9%	7,221	9%	7,221
DLA	568,774	568,774	487,000	0	14%	81,774	56,894	56,894	78,000	0	-37%	-21,106	10%	60,667
DLSA	0	0	0	0	0%	0	23,605	23,605	17,600	0	25%	6,005	25%	6,005
DOD IG	0	0	0	0	0%	0	308,331	308,331	164,400	0	47%	143,931	47%	143,931
DODEA	0	0	0	0	0%	0	109,258	109,258	94,200	0	14%	15,058	14%	15,058
DOHA	250	250	200	0	20%	50	100,436	100,436	41,200	0	59%	59,236	59%	59,286
DPMO	0	0	0	0	0%	0	31,900	31,900	26,200	0	18%	5,700	18%	5,700
DSCA	0	0	0	0	0%	0	52,063	52,063	36,800	0	29%	15,263	29%	15,263
DSS DISCO(subset of DSS HQ)	0	0	0	0	0%	0	33,759	33,759	36,200	0	-7%	-2,441	-7%	(2,441)
DSS HQ	0	0	0	0	0%	0	137,850	137,850	99,400	0	28%	38,450	28%	38,450
DTRA	72,104	72,104	118,800	0	-65%	(46,696)	233,695	233,695	255,000	0	-9%	-21,305	-22%	(68,001)
DTSA	0	0	0	0	0%	0	50,528	50,528	40,400	0	20%	10,128	20%	10,128
DUSA	0	0	0	0	0%	0	1,394	1,394	2,200	0	-58%	-806	-58%	(806)
Edgewood Chemical & Biological Center	336,612	336,612	167,200	0	50%	169,412	0	0	0	0	0%	0	50%	169,412
G-1	0	0	0	0	0%	0	168,128	168,128	89,800	0	47%	78,328	47%	78,328
G-3	0	0	0	0	0%	0	8,295	8,295	11,800	0	-42%	-3,505	-42%	(3,505)
G-6	0	0	0	0	0%	0	563	563	1,600	0	-184%	-1,038	-184%	(1,038)
G-8	0	0	0	0	0%	0	27,183	27,183	23,800	0	12%	3,383	12%	3,383
HQ Air National Guard (ANG)	117,168	117,168	118,800	0	-1%	(1,632)	0	0	0	0	0%	0	-1%	(1,632)
HQ ATEC	0	0	0	0	0%	0	97,840	97,840	94,400	0	4%	3,440	4%	3,440
HQ IMA	159,614	159,614	86,200	0	46%	73,414	114,894	114,894	70,800	0	38%	44,094	43%	117,508
HQ SMDC	0	0	0	0	0%	0	34,421	34,421	32,200	0	6%	2,221	6%	2,221
HQS USA MRMC (and subordinate commands)	39,265	39,265	46,000	0	-17%	(6,735)	0	0	0	0	0%	0	-17%	(6,735)
HRC	0	0	0	0	0%	0	1,045,323	1,045,323	802,600	0	23%	242,723	23%	242,723
JAG School	0	0	0	0	0%	0	66,763	66,763	18,200	0	73%	48,563	73%	48,563
JCS Adjudication	1,607	1,607	1,200	0	25%	407	0	0	0	0	0%	0	25%	407
JMLFDC	19,407	19,407	30,600	0	-58%	(11,193)	0	0	0	0	0%	0	-58%	(11,193)
JSIMS	0	0	0	0	0%	0	40,008	40,008	12,800	0	68%	27,208	68%	27,208
MARINE CORPS INSTITUTE	79,483	79,483	37,600	0	53%	41,883	0	0	0	0	0%	0	53%	41,883
MDA	1,760,783	1,760,783	1,354,200	0	23%	406,583	1,266,693	1,266,693	792,400	0	37%	474,293	29%	880,876
MDW	103,062	103,062	114,200	0	-11%	(11,138)	0	0	0	0	0%	0	-11%	(11,138)
MEDIA CTR WASHINGTON DC	115,586	115,586	31,800	0	72%	83,786	0	0	0	0	0%	0	72%	83,786
National Guard Bureau (NGB)	0	0	0	0	0%	0	284,605	284,605	130,200	0	54%	154,405	54%	154,405
NAVAIR SYSCOM HQ	49,448	49,448	76,400	0	-55%	(26,952)	0	0	0	0	0%	0	-55%	(26,952)
NAVAL DISTRICT WASH DC	475,250	475,250	185,000	1,200	61%	289,050	0	0	0	0	0%	0	61%	289,050
NAVAL HISTORICAL CENTER	70,284	70,284	26,400	0	62%	43,884	0	0	0	0	0%	0	62%	43,884
NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	10,033	10,033	4,800	0	52%	5,233	0	0	0	0	0%	0	52%	5,233
NAVAL LEGAL SERVICES COMMAND	24,994	24,994	11,200	0	55%	13,794	0	0	0	0	0%	0	55%	13,794
NAVIPO WASH DC	0	0	0	0	0%	0	38,422	38,422	38,200	0	1%	222	1%	222
NAVSEASYSYSCOM	638,643	638,643	720,200	0	-13%	(81,557)	0	0	0	0	0%	0	-13%	(81,557)
NAVSISA, MECHANICSBURG PA	12,338	12,338	9,200	0	25%	3,138	0	0	0	0	0%	0	25%	3,138
NAVSSP - new	0	0	0	0	0%	0	106,656	106,656	87,400	0	18%	19,256	18%	19,256
NAVSUPSYSCOM, MECHANICSBURG PA	79,416	79,416	62,400	0	21%	17,016	0	0	0	0	0%	0	21%	17,016
Navy Adjudication	28,951	28,951	29,600	0	-2%	(649)	0	0	0	0	0%	0	-2%	(649)
NAWC PATUXENT RIVER MD	344,543	344,543	442,200	0	-28%	(97,657)	115,494	115,494	124,000	0	-7%	-8,506	-23%	(106,163)
NCIS	159,274	159,274	171,800	0	-8%	(12,526)	0	0	0	0	0%	0	-8%	(12,526)
Netcom	14,092	14,092	22,000	0	-56%	(7,908)	39,666	39,666	23,000	0	42%	16,666	16%	8,758
NMCRS	0	0	0	0	0%	0	11,000	11,000	9,400	0	15%	1,600	15%	1,600
NSA Adjudication	0	0	0	0	0%	0	17,500	17,500	11,800	0	33%	5,700	33%	5,700
NSMA (Leased)	0	0	0	0	0%	0	182,241	182,241	132,800	0	27%	49,441	27%	49,441
NSWC HS (AT WNY)	10,689	10,689	14,600	0	-37%	(3,911)	0	0	0	0	0%	0	-37%	(3,911)
OASA (Alt)	0	0	0	0	0%	0	73,393	73,393	164,000	0	-123%	-90,608	-123%	(90,608)
OCHAR	0	0	0	0	0%	0	62,711	62,711	37,400	0	40%	25,311	40%	25,311
OCHR	15,407	15,407	28,000	0	-82%	(12,593)	0	0	0	0	0%	0	-82%	(12,593)

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	OWNED SPACE ON MILITARY INSTALLATIONS					LEASED SPACE							
OCPA	0	0	0	0	0%	24,168	24,168	10,000	0	59%	14,168	59%	14,168
OEA	0	0	0	0	0%	11,361	11,361	6,400	0	44%	4,961	44%	4,961
Ofc of the JAG (OTJAG)	0	0	0	0	0%	120,981	120,981	95,600	0	21%	25,381	21%	25,381
OFFICE OF NAVAL RESEARCH (CNR)	1,548	1,548	400	0	74%	256,828	256,828	176,600	0	31%	80,228	31%	81,376
Office of the Admin Asst't to the Army (SAAA)	0	0	0	0	0%	256,110	256,110	314,000	0	-23%	-57,890	-23%	(57,890)
OPNAV	3,141	3,141	4,600	0	-46%	24,813	24,813	23,600	0	5%	1,213	-1%	(247)
OSD	0	0	0	0	0%	601,463	601,463	283,200	0	53%	318,263	53%	318,263
PEO Biological Defense	0	0	0	0	0%	25,379	25,379	29,000	0	-14%	-3,621	-14%	(3,621)
PEO EIS (STAMIS)	52,156	52,156	36,800	0	29%	15,356	0	0	0	0%	0	29%	15,356
PEO STRICOM	0	0	0	0	0%	125,115	125,115	118,600	0	5%	6,515	5%	6,515
PFPA	0	0	0	0	0%	11,394	11,394	20,000	0	-76%	-8,606	-76%	(8,606)
Program Mgr for Chemical Demilitarization	60,291	60,291	35,000	0	42%	25,291	0	0	0	0%	0	42%	25,291
PWC WASH DC	97,491	97,491	58,600	0	40%	38,891	0	0	0	0%	0	40%	38,891
RDECOM	105,083	105,083	52,600	0	50%	52,483	0	0	0	0%	0	50%	52,483
SAF/AA - Admin Asst to the Secretary	0	0	0	0	0%	18,156	18,156	21,800	0	-20%	-3,644	-20%	(3,644)
SAF/AG - Auditor General	0	0	0	0	0%	14,848	14,848	9,400	0	37%	5,448	37%	5,448
SAF/AQ - Acquisition	0	0	0	0	0%	156,269	156,269	100,800	0	35%	55,469	35%	55,469
SAF/FM - Financial Management and Comptroller	0	0	0	0	0%	14,808	14,808	17,200	0	-16%	-2,393	-16%	(2,393)
SAF/GC - General Counsel	0	0	0	0	0%	4,318	4,318	2,200	0	49%	2,118	49%	2,118
SAF/IA - International Affairs	0	0	0	0	0%	30,846	30,846	36,200	0	-17%	-5,354	-17%	(5,354)
SAF/IE - Installations Environment and Logistics	0	0	0	0	0%	20,546	20,546	14,200	0	31%	6,346	31%	6,346
SAF/PA - Public Affairs	0	0	0	0	0%	2,460	2,460	2,000	0	19%	460	19%	460
SAF/SB - Small & Disadvantaged Business	0	0	0	0	0%	2,918	2,918	3,000	0	-3%	-83	-3%	(83)
SAF/US - Under Secretary of the AF	0	0	0	0	0%	16,653	16,653	17,600	0	-6%	-948	-6%	(948)
SDCC (formerly MTMC)	0	0	0	0	0%	202,664	202,664	106,400	0	47%	96,264	47%	96,264
SECNAV WASH DC	116,292	116,292	40,000	0	66%	76,292	34,704	34,704	24,000	31%	10,704	58%	86,996
Soldier's Magazine	4,558	4,558	600	0	87%	3,958	0	0	0	0%	0	87%	3,958
SPAWAR	0	0	0	0	0%	15,200	15,200	6,200	0	59%	9,000	59%	9,000
SPAWARSYSCEN, Charleston - new	118,350	118,350	53,800	0	55%	64,550	0	0	0	0%	0	55%	64,550
The Surgeon General Office (OTSG)	0	0	0	0	0%	65,665	65,665	59,600	0	9%	6,065	9%	6,065
TMA	0	0	0	0	0%	270,036	270,036	198,600	0	26%	71,436	26%	71,436
TRANSCOM	226,089	226,089	335,600	0	-48%	(109,511)	0	0	0	0%	0	-48%	(109,511)
TRIAL SERVICE OFFICE NORTHEAST	10,048	10,048	2,000	0	80%	8,048	0	0	0	0%	0	80%	8,048
U.S. Army Research Laboratory HQ (+ Adelphi)	620,914	620,914	448,400	0	28%	172,514	0	0	0	0%	0	28%	172,514
US Army Aberdeen Test Center	139,743	139,743	99,800	0	29%	39,943	0	0	0	0%	0	29%	39,943
US Army Ctr for Health Promotion and Preventative Medicine	188,454	188,454	143,600	0	24%	44,854	0	0	0	0%	0	24%	44,854
US Army Environmental Center	60,463	60,463	53,400	0	12%	7,063	0	0	0	0%	0	12%	7,063
US ARMY INFO SYSTEMS ENGINEERING COMMAND	31,964	31,964	34,000	0	-6%	(2,036)	0	0	0	0%	0	-6%	(2,036)
US Army Materiel Systems Analysis Activity	98,878	98,878	58,800	0	41%	40,078	0	0	0	0%	0	41%	40,078
US Army Medical Research Institute for Chemical Defense	8,845	8,845	5,800	0	34%	3,045	0	0	0	0%	0	34%	3,045
US Army Research, Development & Engineering Command	105,083	105,083	52,600	0	50%	52,483	0	0	0	0%	0	50%	52,483
USA Force Mgmt Support Agency, HQ DA-GS	37,088	37,088	37,600	0	-1%	(512)	0	0	0	0%	0	-1%	(512)
USA MMA	33,831	33,831	43,000	0	-27%	(9,169)	0	0	0	0%	0	-27%	(9,169)
USA SAC	34,115	34,115	25,800	0	24%	8,315	0	0	0	0%	0	24%	8,315
USALSA (Army Legal Agency)	0	0	0	0	0%	98,026	98,026	71,000	0	28%	27,026	28%	27,026
USAMMDA	12,762	12,762	9,200	0	28%	3,562	0	0	0	0%	0	28%	3,562
USAMRAA	23,173	23,173	21,800	0	6%	1,373	0	0	0	0%	0	6%	1,373
USAMRIID	8,989	8,989	90,800	0	-910%	(81,811)	0	0	0	0%	0	-910%	(81,811)
WHS	0	0	0	0	0%	133,155	133,155	60,800	0	54%	72,355	54%	72,355
WHS Adjudication	0	0	0	0	0%	6,060	6,060	5,200	0	14%	860	14%	860



Installation	Current Capacity	Max Capacity (SF)	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
ABERDEEN PROVING GROUND	2,269,456	2,454,648	1,340,600	1,114,048	2,276	45%	1,111,772
CARLISLE BARRACKS	131,768	131,768	49,200	82,568	0	63%	82,568
FORT A P HILL	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,076,130	2,775,569	1,851,800	923,769	34,447	32%	889,322
FORT BENNING	1,350,297	1,464,866	836,200	628,666	0	43%	628,666
FORT BLISS	911,905	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,867,959	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	761,151	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	775,459	478,200	297,259	0	38%	297,259
FORT DETRICK	432,115	424,911	484,300	-59,389	2,750	-15%	-62,139
FORT DIX	268,075	276,412	134,200	142,212	0	51%	142,212
FORT DRUM	419,350	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	786,284	810,224	490,800	319,424	0	39%	319,424
FORT GILLEM	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	462,000	501,000	217,600	283,400	600	56%	282,800
FORT HAMILTON	152,000	177,000	304,800	-127,800	0	-72%	-127,800
FORT HOOD	978,346	935,623	767,200	168,423	90,324	8%	78,099
FORT HUACHUCA	725,380	776,292	691,400	84,892	0	11%	84,892
FORT JACKSON	344,202	354,673	294,500	60,173	2,000	16%	58,173
FORT KNOX	1,229,834	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	547,813	320,800	227,013	0	41%	227,013
FORT LEE	579,760	608,418	542,400	66,018	1,000	11%	65,018
FORT LEONARD WOOD	1,109,387	927,058	780,800	146,258	0	16%	146,258
FORT LEWIS	2,533,747	2,707,224	1,221,000	1,486,224	0	55%	1,486,224
FORT MCCOY	318,763	355,072	188,000	167,072	0	47%	167,072
FORT MCNAIR	143,315	218,152	159,400	58,752	0	27%	58,752
FORT MCPHERSON	1,035,209	1,064,436	988,000	76,436	0	7%	76,436
FORT MEADE	897,361	930,938	697,400	233,538	0	25%	233,538
FORT MONMOUTH	1,328,543	1,282,835	866,000	416,835	675	32%	416,160
FORT MONROE	545,226	551,609	619,400	-67,791	0	-12%	-67,791
FORT MYER	98,006	98,006	68,600	29,406	0	30%	29,406
FORT POLK	561,000	462,000	2,200	459,800	0	100%	459,800
FORT RICHARDSON	279,271	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,387,462	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	201,000	487,000	409,400	77,600	0	16%	77,600
FORT SAM HOUSTON	1,799,267	1,789,545	834,800	954,745	9,100	53%	945,645
FORT SHAFTER	416,284	664,493	119,500	544,993	44,874	75%	500,119
FORT SILL	1,108,045	1,106,209	530,400	575,809	31,814	49%	543,995
FORT STEWART	519,732	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	185,000	202,000	1,283,600	-1,081,600	0	-535%	-1,081,600
REDSTONE ARSENAL	2,239,496	2,366,341	1,702,000	664,341	13,406	28%	650,935
SCHOFIELD BARRACKS	676,000	322,000	4,074,200	-3,752,200	0	-1165%	-3,752,200
WALTER REED AMC	366,000	425,000	145,600	279,400	0	66%	279,400
ARMY NATIONAL GUARD READINESS CENTER (ARLINGTON HALL)	162,785	162,785	224,600	-61,815	0	-38%	-61,815

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Altus AFB	311,211	223,169	93,400	129,769	0	58%	129,769
Andrews AFB	898,975	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	989,649	253,200	736,449	0	74%	736,449
Brooks City-Base	441,352	441,352	601,600	-160,248	0	-36%	-160,248
Buckley AFB	134,386	134,386	436,800	-302,414	0	-225%	-302,414
Cannon AFB	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	363,452	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	565,482	567,882	392,000	175,882	0	31%	175,882
Dover AFB	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	359,421	365,176	255,800	109,376	0	30%	109,376
Eglin AFB	930,745	947,186	668,000	279,186	0	29%	279,186
Eielson AFB	406,839	381,778	93,000	288,778	0	76%	288,778
Ellsworth AFB	365,741	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	862,823	943,214	381,400	561,814	6,823	59%	554,991
Fairchild AFB	387,669	387,669	117,000	270,669	0	70%	270,669
Francis E. Warren AFB	386,278	379,184	176,400	202,784	0	53%	202,784
Grand Forks AFB	251,220	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	901,937	923,137	563,200	359,937	1	39%	359,936
Hill AFB	1,316,452	1,387,922	1,326,400	61,522	0	4%	61,522
Homestead ARS	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	501,339	551,055	354,800	196,255	3,808	35%	192,447
Kirtland AFB	1,168,762	1,291,583	894,600	396,983	0	31%	396,983
Lackland AFB	933,046	955,492	622,000	333,492	0	35%	333,492
Langley AFB	1,343,905	1,446,500	1,062,600	383,900	0	27%	383,900
Little Rock AFB	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,032,655	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	259,814	254,889	143,200	111,689	0	44%	111,689
March ARB	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,458,337	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,046	435,263	176,000	259,263	0	60%	259,263
McConnell AFB	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,329,773	1,224,687	1,112,200	112,487	0	9%	112,487
Peterson AFB	703,305	930,734	453,200	477,534	0	51%	477,534
Pope AFB	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,608	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,059,452	2,085,575	1,471,800	613,775	0	29%	613,775
Scott AFB	1,473,727	1,583,697	1,630,750	-47,053	0	-3%	-47,053
Seymour Johnson AFB	331,461	296,646	200,600	96,046	0	32%	96,046
Shaw AFB	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	414,785	341,200	73,585	10,900	15%	62,685
Tinker AFB	1,240,150	1,470,771	1,596,000	-125,229	440	-9%	-125,669
Travis AFB	591,421	691,825	243,200	448,625	0	65%	448,625
Tyndall AFB	478,485	491,562	420,000	71,562	0	15%	71,562
Vance AFB	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	852,704	811,776	461,000	350,776	0	43%	350,776
Whiteman AFB	357,520	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	3,324,125	2,859,314	5,103,200	-2,243,886	7,000	-79%	-2,250,886

Installation	Current Capacity	Maximum Potential Capacity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Capacity Required to Surge	%Excess (Shortfall)	
Anacostia Annex	500,321	500,321	191,000	309,321	0	62%	309,321
Arlington Service Center	249,646	251,823	169,800	82,023	0	33%	82,023
Henderson Hall	62,838	62,885	48,400	14,485	0	23%	14,485
Joint Reserve Base Fort Worth	260,781	262,581	148,800	113,781	0	43%	113,781
Joint Reserve Base New Orleans	117,374	101,162	174,200	-73,038	2,644	-75%	-75,682
Joint Reserve Base Willow Grove	80,169	87,469	50,800	36,669	0	42%	36,669
Marine Corps Air Station Beaufort	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	717,262	749,631	831,000	-81,369	1,200	-11%	-82,569
Marine Corps Air Station Miramar	422,384	422,384	600,000	-177,616	0	-42%	-177,616
Marine Corps Base Camp Lejeune	2,334,926	2,360,042	2,245,400	114,642	10,892	4%	103,750
Marine Corps Base Camp Pendleton	1,359,445	1,347,952	1,315,600	32,352	0	2%	32,352
Marine Corps Base Hawaii Camp Smith	401,547	401,547	301,000	100,547	0	25%	100,547
Marine Corps Base Hawaii Kaneohe	215,375	219,507	477,800	-258,293	0	-118%	-258,293
Marine Corps Base Quantico	324,791	1,365,798	1,418,000	-52,202	4,800	-4%	-57,002
Marine Corps Support Activity Kansas City	120,658	120,658	91,400	29,258	0	24%	29,258
National Naval Medical Center Bethesda	719,238	718,513	627,400	91,113	28	13%	91,085
Naval Air Engineering Station Lakehurst	169,617	232,559	82,400	150,159	0	65%	150,159
Naval Air Station Brunswick	125,133	142,914	66,200	76,714	0	54%	76,714
Naval Air Station Corpus Christi	471,794	483,325	1,159,400	-676,075	0	-140%	-676,075
Naval Air Station Jacksonville	508,240	598,676	627,400	-28,724	504	-5%	-29,228
Naval Air Station Key West	123,182	129,910	81,600	48,310	1	37%	48,309
Naval Air Station Meridian	130,679	130,679	64,400	66,279	2,000	49%	64,279
Naval Air Station North Island	1,738,002	1,579,414	1,611,600	-32,186	10,066	-3%	-42,252
Naval Air Station Patuxent River	1,079,485	1,177,520	1,054,600	122,920	0	10%	122,920
Naval Air Station Patuxent River Webster Field	57,471	57,471	35,400	22,071	0	38%	22,071
Naval Air Station Pensacola	1,203,222	1,204,647	657,800	546,847	6,800	45%	540,047
Naval Air Station Point Mugu	943,001	929,523	715,400	214,123	90	23%	214,033
Naval Air Station Whidbey Island	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	125,572	65,800	59,772	0	48%	59,772
Naval Amphibious Base Coronado	17,637	28,172	97,600	-69,428	0	-246%	-69,428
Naval Research Laboratory	198,878	218,654	101,200	117,454	0	54%	117,454
Naval Station and Undersea Warfare Center Newport	373,013	373,013	288,320	84,693	0	23%	84,693
Naval Station Everett	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Norfolk	1,074,164	2,160,728	1,806,800	353,928	3,980	16%	349,948
Naval Station Pearl Harbor	1,675,766	1,905,109	1,277,400	627,709	1,500	33%	626,209
Naval Station San Diego	1,265,271	1,364,733	943,800	420,933	4,500	31%	416,433
Naval Submarine Base Bangor	447,424	450,900	922,900	-472,000	0	-105%	-472,000
Naval Submarine Support Base Kings Bay	369,149	369,149	981,800	-612,651	2,040	-167%	-614,691
Naval Support Activity Mechanicsburg	1,138,015	2,722,911	1,025,600	1,697,311	0	62%	1,697,311
Naval Support Activity Millington	1,295,107	1,454,666	977,400	477,266	5,000	32%	472,266
Naval Support Activity New Orleans, LA	818,577	818,577	545,800	272,777	1,700	33%	271,077
Naval Support Activity Norfolk	724,685	715,700	1,224,200	-508,500	302	-71%	-508,802
Naval Weapons Station Charleston	297,324	612,030	396,000	216,030	400	35%	215,630
NAVSTA ANNAPOLIS	431,329	456,485	175,800	280,685	0	61%	280,685
NAVSUPPACT DAHLGREN	207,255	208,025	129,200	78,825	0	38%	78,825
NAVSUPPACT INDIAN HEAD	24,193	399,953	232,800	167,153	0	42%	167,153
Potomac Annex, Washington DC	173,900	173,600	93,200	80,400	0	46%	80,400
Saufley Field	398,467	403,580	192,200	211,380	0	52%	211,380
Washington Navy Yard	4,973,728	5,008,356	3,270,200	1,738,156	1,200	35%	1,736,956

**DELIBERATIVE DOCUMENT -- FOR DISCUSSION PURPOSES ONLY -- NOT FOR RELEASE UNDER FOIA**

**DECA**

**Certified Data a/o 18 Dec 04**

OrgCode	USF Assigned to You by DoD Host per bldg_n	Building Number (if known)	Building Name	Actual Street Address	City	State	Zip Code	Your DoD Host (if applicable)	Military Officers (W1 and Higher)_n	Military Enlisted Personnel_n	DoD Civilians_n	On-Board Contractors FTE_n	Other Personnel and/or Detailees_n	Total Personnel per Bldg_n	Total USF (add all building USF totals together, one answer)_n	Required GSF @ 200SF/Person		
<b>Below Are Reported DECA Regional Office Personnel Numbers (Midwest and Eastern)</b>															<b>BLUE indicates leased space</b>			
EASTERN REGION FAC. DECA		N/A	N/A	5151 Bonney Road, Suite 201	Virginia Beach	VA	23462-4314	N/A	2	0	107	0	0		26192			
MIDWEST REGION FAC. DECA	23851	3030	N/A	300 AFCOMS Way	San Antonio	TX	78226	Kelly USA	1	0	82	0	0		23851			
									<b>Subtotals</b>			3	0	189	0	0		
<b>Total Personnel Currently At Midwest and Eastern Region Offices</b>														192				
<b>Below are PERSONNEL REDUCTIONS based on an overall reduction of:</b>						<b>35%</b>		<b>(rounded down to the nearest whole person)</b>										
EASTERN REGION FAC. DECA		N/A	N/A	5151 Bonney Road, Suite 201	Virginia Beach	VA	23462-4314	N/A	1	0	38	0	0					
MIDWEST REGION FAC. DECA	23851	3030	N/A	300 AFCOMS Way	San Antonio	TX	78226	Kelly USA	1	0	29	0	0					
									<b>Totals</b>			2	0	67	0	0		
<b>Total Number of Midwest and Eastern Region Personnel Cuts</b>														69				
<b>Below are the REMAINING MOVE ASSETS from Midwest and Eastern Region Offices based on the reductions shown above:</b>																		
EASTERN REGION FAC. DECA		N/A	N/A	5151 Bonney Road, Suite 201	Virginia Beach	VA	23462-4314	N/A	1	0	69	0	0					
MIDWEST REGION FAC. DECA	23851	3030	N/A	300 AFCOMS Way	San Antonio	TX	78226	Kelly USA	0	0	53	0	0					
									<b>Subtotals</b>			1	0	122	0	0		
<b>Total Number of Midwest and Eastern Region Personnel Moves</b>														123				
<b>Below are Hopewell Data -- Will Move From Leased Space Onto Ft Lee -- No Reductions Applied</b>																		
DECA HQ FAC. (Hopewell)	29889	N/A	NIC II	5258 Oaklawn Blvd	Hopewell	VA	23860	Direct	0	0	215	16	0	231	29889			
<b>Total number of military and civilians moving to Ft Lee from Virginia Beach, Hopewell, and San Antonio</b>									1	0	337							
<b>Total Number of People and Required GSF Moving From Midwest, Eastern Region and Hopewell Offices To Ft Lee</b>														354		70800		
<b>Below Are Reported Assets at HQ DECA (No Change In Numbers) That Midwest, Eastern and Hopewell Offices Will Fall Into</b>																		
DECA HQ FAC. FT LEE	131266	11200		1300 East Avenue	Ft Lee	VA	23801		5	2	597	69	1	674	131266	134800		
<b>Subtotal of officers, enlisted, civilians, and contractors falling in on Ft Lee</b>									6	2	934	85	1	1028				
<b>Total Personnel And Required GSF at Combined HQ DECA at Ft Lee</b>														1028		205600		
<b>Western Region Office Not Being Considered Under BRAC</b>																		
WESTERN REGION FAC. DECA	17770	949	N/A	3401 Beech Street	McClellan	CA	95652	N/A	0	0	38	0	25	63	17770			
WESTERN REGION FAC. DECA	7766	948	N/A	3401 Dogwood Street	McClellan	CA	95652	N/A	0	0	20	0	0	20	7766			
WESTERN REGION FAC. DECA	16872	950	N/A	3401 Acacia Street	McClellan	CA	95652	N/A	1	0	65	0	1	67	16872			
						<b>200</b>												

## DECA Recurring Savings and One-Time Cost Avoidance Savings a/o 28 Dec 04

		USF to GSF Conversion Factor:							
		1.25							
Org Name	CDC USF	GSF (B*1.25) (Converted USF)	Co-Star Factor	Recurring Lease Cost Savings (C*D)	Onetime AT/FP Cost Avoidance Factor	Cost Avoidance (Year of Move) (C*F)	One-Time Leased- Space Restoration Cost (Year of Move) (H*.60)		
Eastern Region	26192	32,740	16.92	553,960.80	28.28	925,887.20	19,644.00		0.6
Midwest Region	23851	29,814	20.48	610,585.60	28.28	843,132.85	17,888.25		
Hopewell	29889	37,361	17.18	641,866.28	28.28	1,056,576.15	22,416.75		
<b>Totals</b>	<b>79,932</b>	<b>99,915</b>							
			<b>Totals</b>	<b>1,806,412.68</b>		<b>2,825,596.20</b>	<b>59,949.00</b>		
Co-Star Factor	Per GSF (\$)	RSF to GSF	Current Rate/GSF (B/C)	GSA Fee	GSA'd Rate (D*E)	WHS Fee (DC Only)	WHS'd Rate (F*G)	Security Fee	Total Cost GSF
Eastern Region	16.96	1.10	15.42	1.08	16.65			0.27	16.92
Midwest Region	20.58	1.10	18.71	1.08	20.21			0.27	20.48
Hopewell	17.22	1.10	15.65	1.08	16.91			0.27	17.18

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NAME	MV Score	Rank
(I)FORT BLISS	0.916106	1
(I)Hurlburt Field	0.904459	2
(I)Peterson AFB	0.898482	3
(I)Offutt AFB	0.897804	4
(I)FORT SILL	0.897530	5
(I)Cannon AFB	0.894840	6
(I)Robins AFB	0.894621	7
(I)Langley AFB	0.894364	8
(I)Fairchild AFB	0.891209	9
(I)Wright-Patterson AFB	0.890106	10
(I)Kirtland AFB	0.889335	11
(I)Charleston AFB	0.889139	12
(I)Eglin AFB	0.889118	13
(I)Davis-Monthan AFB	0.888693	14
(I)Ellsworth AFB	0.888462	15
(I)Francis E. Warren AFB	0.888071	16
(I)Tyndall AFB	0.888046	17
(I)Sheppard AFB	0.887698	18
(I)FORT SAM HOUSTON	0.887542	19
(I)Barksdale AFB	0.885399	20
(I)Naval Station Norfolk	0.884987	21
(I)MacDill AFB	0.884476	22
(I)Nellis AFB	0.884352	23
(I)Joint Reserve Base New Orleans	0.883714	24
(I)Lackland AFB	0.883065	25
(I)Hill AFB	0.882924	26
(I)Pope AFB	0.882312	27
(I)Naval Weapons Station Charleston	0.880734	28
(I)Little Rock AFB	0.880006	29
(I)FORT JACKSON	0.879598	30
(I)Minot AFB	0.879044	31
(I)FORT KNOX	0.878055	32
(I)McConnell AFB	0.877979	33
(I)Columbus AFB	0.877866	34
(I)Buckley AFB	0.877640	35
(I)Naval Station and Undersea Warfare Center Newport	0.877276	36
(I)McChord AFB	0.877039	37
(I)Malmstrom AFB	0.876998	38
(I)Grand Forks AFB	0.876953	39
(I)Naval Air Station Pensacola	0.875960	40
(I)Naval Support Activity New Orleans, LA	0.875943	41
(I)Keesler AFB	0.875409	42
(I)Maxwell AFB	0.874951	43
(I)Tinker AFB	0.874479	44
(I)Randolph AFB	0.873869	45
(I)FORT EUSTIS	0.873396	46
(I)Patrick AFB	0.872872	47
(I)REDSTONE ARSENAL	0.872540	48
(I)Naval Air Station Jacksonville	0.869268	49
(I)Marine Corps Base Camp Lejeune	0.868848	50
(I)Naval Air Station Brunswick	0.866599	51

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(I)Andrews AFB	0.865739	52
(I)Bolling AFB	0.865074	53
(I)FORT RILEY	0.864942	54
(I)Dyess AFB	0.864754	55
(I)Naval Support Activity Mechanicsburg	0.864430	56
(I)FORT BELVOIR	0.864411	57
(I)FORT STEWART	0.863518	58
(I)FORT LEONARD WOOD	0.862508	59
(I)FORT BRAGG	0.861692	60
(I)FORT GORDON	0.861244	61
(I)Washington Navy Yard	0.861010	62
(I)Henderson Hall	0.860942	63
(I)FORT HOOD	0.860037	64
(I)Naval Air Station Meridian	0.859054	65
(I)FORT DRUM	0.857921	66
(I)Homestead ARS	0.857745	67
(I)Naval Support Activity Millington	0.857427	68
(I)FORT HUACHUCA	0.857220	69
(I)Naval Air Station Corpus Christi	0.856942	70
(I)FORT LEAVENWORTH	0.856342	71
(I)Seymour Johnson AFB	0.856158	72
(I)Scott AFB	0.855840	73
(I)Anacostia Annex	0.854954	74
(I)Naval Research Laboratory	0.854777	75
(I)Marine Corps Air Station Cherry Point	0.854704	76
(I)Naval Support Activity Norfolk	0.854401	77
(I)Marine Corps Base Quantico	0.854218	78
(I)Arlington Service Center	0.853531	79
(I)Hickam AFB	0.852121	80
(I)Elmendorf AFB	0.852067	81
(I)FORT MYER	0.850883	82
(I)NAVSUPPACT INDIAN HEAD	0.849596	83
(I)March ARB	0.849568	84
(I)FORT CARSON	0.849489	85
(I)Shaw AFB	0.849476	86
(I)Saufley Field	0.849031	87
(I)NAVSTA ANNAPOLIS	0.849000	88
(I)Brooks City-Base	0.848949	89
(I)FORT RUCKER	0.848640	90
(I)Marine Corps Air Station Miramar	0.846676	91
(I)FORT DETRICK	0.845373	92
(I)FORT WAINWRIGHT	0.845009	93
(I)FORT MEADE	0.844590	94
(I)Eielson AFB	0.843969	95
<b>(I)FORT LEE</b>	<b>0.843201</b>	<b>96</b>
(I)Naval Air Station North Island	0.842766	97
(I)FORT BENNING	0.842497	98
(I)Joint Reserve Base Fort Worth	0.842196	99
(I)Naval Air Station Whiting Field	0.841333	100
(I)Vandenberg AFB	0.840607	101
(I)Marine Corps Base Hawaii Kaneohe	0.839421	102
(I)Vance AFB	0.838288	103

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(I)FORT MONROE	0.838263	104
(I)FORT MCNAIR	0.837711	105
(I)McGuire AFB	0.837355	106
(I)Naval Station San Diego	0.834858	107
(I)FORT MCPHERSON	0.834280	108
(I)National Naval Medical Center Bethesda	0.834077	109
(I)Naval Air Station Key West	0.834073	110
(I)Marine Corps Support Activity Kansas City	0.834021	111
(I)WALTER REED ARMY MEDICAL CENTER	0.833714	112
(I)Naval Submarine Support Base Kings Bay	0.833382	113
(I)FORT LEWIS	0.833013	114
(I)FORT RICHARDSON	0.832621	115
(I)Marine Corps Base Hawaii Camp Smith	0.831913	116
(I)Army National Guard Readiness Center	0.831220	117
(I)Naval Station Pearl Harbor	0.830818	118
(I)Luke AFB	0.828890	119
(I)CARLISLE BARRACKS	0.827509	120
(I)Beale AFB	0.827114	121
(I)FORT POLK	0.819481	122
(I)Marine Corps Air Station Beaufort	0.819057	123
(I)SCHOFIELD BARRACKS	0.816340	124
(I)Mountain Home AFB	0.816236	125
(I)Potomac Annex, Washington DC	0.816066	126
(I)FORT SHAFTER	0.814127	127
(I)ABERDEEN PROVING GROUND	0.811987	128
(I)FORT MCCOY	0.807143	129
(I)Travis AFB	0.799278	130
(I)Naval Amphibious Base Coronado	0.790840	131
(I)FORT GILLEM	0.786709	132
(I)FORT HAMILTON	0.783659	133
(I)NAVSUPPACT DAHLGREN	0.783487	134
(I)FORT MONMOUTH	0.781758	135
(I)FORT CAMPBELL	0.775120	136
(I)FORT DIX	0.769979	137
(I)Altus AFB	0.765887	138
(I)Naval Air Station Patuxent River Webster Field	0.765141	139
(I)Whiteman AFB	0.764781	140
(I)Naval Air Engineering Station Lakehurst	0.762298	141
(I)Joint Reserve Base Willow Grove	0.761900	142
(I)Naval Air Station Whidbey Island	0.761821	143
(I)Dover AFB	0.760977	144
(I)FORT A P HILL	0.759834	145
(I)Naval Air Station Patuxent River	0.758719	146
(I)Naval Station Everett	0.737483	147
(I)Marine Corps Base Camp Pendleton	0.727259	148
(I)Naval Submarine Base Bangor	0.717246	149
(I)Naval Air Station Point Mugu	0.690660	150
(A)CAA	0.573033	151
(A)DIA CAF	0.541384	152
(A)JCS CAF	0.541384	153
(A)Navy CAF	0.541384	154
(A)NETC	0.541384	155



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(A)NETPDTC	0.541384	156
(A)AF Review Boards Agency	0.539325	157
(A)CO HQBN HQMC (Henderson Hall)	0.539325	158
(A)MEDIA CTR WASHINGTON DC	0.539325	159
(A)NAVAL LEGAL SERVICE OFFICE NORTH CENTRAL	0.539325	160
(A)NAVAL LEGAL SERVICES COMMAND	0.539325	161
(A)OCHR	0.539325	162
(A)PEO Soldier	0.539325	163
(A)TRIAL SERVICE OFFICE NORTHEAST	0.539325	164
(AB)COMMARFORRES NSA NOLA, New Orleans LA	0.539325	165
(AB)COMNAVAIRRESFOR NSA NOLA (sub of above)	0.539325	166
(AB)COMNAVCRUITCMD	0.539325	167
(AB)COMNAVCRUITCMD NSA NOLA (sub of above)	0.539325	168
(AB)COMNAVRESFOR NSA NOLA	0.539325	169
(AB)US Army Accessions Command HQ (USAAC)	0.539325	170
(AB)USAF Recruiting Service (HQ AF Recruiting SVC)	0.539325	171
(AJ)PACOM PACAF	0.539325	172
(AJ)FORSCOM	0.535848	173
(A)AF Office of Special Investigations	0.533079	174
(A)6MLMC	0.526302	175
(A)COMNAVFACECOM	0.520917	176
(AB)USAF Reserve Command (USAFRES)	0.519156	177
(AB)US Army Recruiting Cmd	0.515376	178
(A)Acquisition Support Center (ASC)	0.497869	179
(A)NCIS	0.497809	180
(A)Program Mgr for Chemical Demilitarization	0.494558	181
(A)NAVAL HISTORICAL CENTER	0.492634	182
(AJ)PACOM USPACFLT	0.491693	183
(AJ)PACOM USARPAC	0.484799	184
(A)11th Wing	0.483401	185
(A)PWC WASH DC	0.483215	186
(A)NAVAL DISTRICT WASH DC	0.482047	187
(A)US Army Materiel Systems Analysis Activity	0.481124	188
(AJ)TRADOC	0.474208	189
(AB)US Army Reserve Command (USARC)	0.465001	190
(A)Wash HQ Services CAF	0.440260	191
(A)HQMC	0.438202	192
(A)MDW	0.438202	193
(A)DCAA	0.425281	194
(AB)US Army Cadet Cmd	0.410296	195
(A)Air Force CAF	0.406553	196
(A)Army CCF	0.406553	197
(A)DTRA	0.405251	198
(A)Soldiers Magazine-Belvoir	0.405180	199
(A)AF Flight Standards Agency	0.404494	200
(A)AF Legal Services Agency	0.404494	201
(A)AF Medical Support Agency	0.404494	202
(A)AF/HC – Chaplain Service	0.404494	203
(A)AF/SG – Surgeon General	0.404494	204
(A)AFIP	0.404494	205
(A)AUDSVC	0.404494	206
(A)BD CPAC -MA, NE Region	0.404494	207

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(A)BUMED, WASH DC	0.404494	208
(A)COMSC WASHINGTON DC	0.404494	209
(A)NAVSISA MECHANICSBURG PA	0.404494	210
(A)NAVSUPSYSCOM MECHANICSBURG PA	0.404494	211
(A)PEO EIS(STAMIS)	0.404494	212
(A)US ARMY INFORMATION SYSTEMS ENGINEERING COMMAND	0.404494	213
(A)USAMMDA	0.404494	214
(AB)COMMARFORCRUITCMD, Quantico, VA	0.404494	215
<b>(A)DeCA</b>	<b>0.403999</b>	<b>216</b>
(A)Developmental Test Command	0.400653	217
(A)USAMRIID	0.397131	218
(A)ACSIM	0.393249	219
(A)CID-Belvoir	0.386276	220
(A)Army Evaluation Center	0.384469	221
(A)USA SAC	0.381946	222
(A)USA MMA	0.380582	223
(A)USA Force Mgmt Support Agency, HQ DA-GS	0.377575	224
(A)DLA	0.377205	225
(A)DISCO	0.373905	226
(A)SAF/US – Under Secretary of the AF	0.372448	227
(A)MARINE CORPS INSTITUTE (NEW)	0.372432	228
(A)Army Audit Agency	0.371990	229
(A)AF/JA – Judge Advocate General	0.371751	230
(A)USALSA	0.369586	231
(A)SPAWARSYSCEN, Charleston (NEW)	0.368049	232
(A)ASA(M&RA)	0.367484	233
(A)US Army Medical Research Institute for Chemical Defense	0.365510	234
(A)HQS USA MRMC (and subordinate commands)	0.365100	235
(A)NSWC HQ (AT WNY)	0.365040	236
(A)JMLFDC	0.364700	237
(AB)HQ ARNG (Army Natl Guard)	0.363228	238
(A)US Army Aberdeen Test Center	0.360723	239
(A)Communications & Electronics Command (CECOM)	0.359930	240
(A)US Army Research, Development and Engineering Command	0.359555	241
(A)USAMRAA	0.358069	242
(A)Edgewood Chemical & Biological Center	0.353246	243
(A)Army Contracting Agency	0.352701	244
(A)NAVSEASYSYSCOM WASHINGTON NAVY YARD, DC	0.351416	245
(A)US Army Environmental Center	0.350284	246
(A)US Army Ctr for Health Promotion and Preventative Medicine	0.343374	247
(A)U. S. Army Research Laboratory - HQ	0.340102	248
(A)The Surgeon General Office (OTSG)	0.329669	249
(A)SECNAV WASH DC	0.329566	250
(A)ASA (I&E)	0.327649	251
(A)OEA	0.325443	252
(AJ)JFCOM/C4ISR Battle Center/JFL/JWC	0.311502	253
(A)OCPA	0.305962	254
(A)NSA CAF	0.305429	255
(A)NAVAIR SYSCOM HQ	0.296075	256
(A)Navy Hometown News	0.293966	257
(A)SAF/GC – General Counsel	0.293345	258
(A)SDDC-TEA	0.293067	259

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(A)G-6	0.292114	260
(A)DUSA	0.292038	261
(A)AF/XO – Air and Space Operations	0.292033	262
(A)AF-CIO – HAF Chief Information Officer	0.291984	263
(A)CECOM (Acquisition Ctr)	0.291821	264
(A)ASA (FM&C)	0.291476	265
(A)AF News Agency/Army & AF Hometown News	0.291462	266
(A)AFIS	0.291362	267
(A)Ofc of the JAG (OTJAG)	0.291328	268
(A)G-8	0.291178	269
(A)AFSAA - AF Studies and Analysis Agency	0.290729	270
(A)PFPA	0.290512	271
(A)DTSA	0.290357	272
(A)OCAR	0.289929	273
(A)JAG School	0.289786	274
(A)DARPA	0.289164	275
(A)DHRA	0.287253	276
(A)OASA (Alt)	0.276646	277
(A)AFCEE	0.274720	278
(A)CIFA	0.273153	279
(A)DOHA	0.271923	280
(A)NAWC PATUXENT RIVER MD	0.271219	281
(A)SAF/AA – Admin Asst to the Secretary	0.265571	282
(A)G-3	0.265290	283
(A)PEO STRICOM	0.260909	284
(AB)USAF Reserve Command Reserve Recruiting Service,	0.260669	285
(A)DCMS	0.257829	286
(A)G-1	0.256200	287
(A)AMC	0.254981	288
(A)Office of the Admin Ass't to the Army (aka SAAA)	0.253912	289
(A)HQ IMA	0.252089	290
(A)WHS	0.249914	291
(A)SAF/PA – Public Affairs	0.238116	292
(A)SAF/SB – Small & Disadvantaged Business	0.238100	293
(A)AF/XI – Warfighting Integration	0.237450	294
(A)SAF/IA – International Affairs	0.237118	295
(A)OSD	0.234229	296
(A)HQ Air National Guard (ANG)	0.227358	297
(A)DCMA	0.219688	298
(A)HQ SMDC	0.218208	299
(A)HRC	0.216936	300
(A)OPNAV	0.209306	301
(A)SAF/IE – Installations Environment and Logistics	0.207539	302
(A)NETCOM	0.201310	303
(A)SAF/AQ - Acquisition	0.197521	304
(A)SAF/AG – Auditor General	0.197312	305
(A)DISA	0.196988	306
(A)DISC4 JTRS JPO	0.188239	307
(A)TMA	0.164090	308
(A)AF Personnel Operations Agency	0.158570	309
(A)PEO Biological Defense	0.157701	310
(A)NMCRS	0.157603	311

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**12 Apr 05**

(A)AF/HO - Historian	0.157277	312
(A)SAF/FM – Financial Management and Comptroller	0.156783	313
(A)DLSA	0.156473	314
(A)DPMO	0.156181	315
(A)NAVIPO WASH DC	0.155633	316
(A)COMMANDER, NAVY INSTALLATIONS	0.155615	317
(A)DSCA	0.155472	318
(A)HQ ATEC	0.153650	319
(AB)HQ NGB (National Guard Bureau – overseeing Air Force and Army)	0.153333	320
(A)DODEA	0.153243	321
(A)Army Research Office	0.152528	322
(A)NAV SSP (NEW)	0.151736	323
(A)SDDC (formerly MTMC)	0.150176	324
(AJ)SOUTHCOM HQ	0.148419	325
(A)Navy Systems Management Activity (NSMA) - New	0.143747	326
(A)Army-CSA	0.143717	327
(A)DOD IG	0.142296	328
(A)MDA	0.142236	329
(A)AF/DP - Personnel	0.136565	330
(A)OFFICE OF NAVAL RESEARCH	0.124907	331
(A)DFAS	0.122673	332
(A)AF/IL – Installation and Logistics	0.113528	333
(A)DSS	0.112188	334

SCENARIO ERROR REPORT (COBRA v6.10)

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:24 PM

Department : Headquarters and Support JCSG  
Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

SCENARIO DATA:

"Headquarters and Support JCSG" is not a recognized Department.

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Starting Year : 2006  
 Final Year : 2009  
 Payback Year : 2023 (14 Years)

NPV in 2025(\$K): -4,863  
 1-Time Cost(\$K): 47,169

Net Costs in 2005 Constant Dollars (\$K)								
	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	-----	-----
MilCon	2,935	0	32,508	0	0	0	35,442	0
Person	0	0	0	-1,112	-4,043	-4,043	-9,199	-4,043
Overhd	0	0	698	145	145	145	1,133	145
Moving	0	0	0	4,066	0	0	4,066	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	3,950	0	0	3,950	0
<b>TOTAL</b>	<b>2,935</b>	<b>0</b>	<b>33,206</b>	<b>7,048</b>	<b>-3,899</b>	<b>-3,899</b>	<b>35,392</b>	<b>-3,899</b>

	2006	2007	2008	2009	2010	2011	Total	
	----	----	----	----	----	----	-----	
<b>POSITIONS ELIMINATED</b>								
Off	0	0	0	2	0	0	2	
Enl	0	0	0	0	0	0	0	
Civ	0	0	0	67	0	0	67	
<b>TOT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>69</b>	<b>0</b>	<b>0</b>	<b>69</b>	

<b>POSITIONS REALIGNED</b>								
Off	0	0	0	1	0	0	1	
Enl	0	0	0	0	0	0	0	
Stu	0	0	0	0	0	0	0	
Civ	0	0	0	337	0	0	337	
<b>TOT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>338</b>	<b>0</b>	<b>0</b>	<b>338</b>	

Summary:

Screen 1.

Candidate Recommendation: Close 300 AFCOMS Way, a leased installation in San Antonio, Texas; 5258 Oaklawn Boulevard, a leased installation in Hopewell, Virginia; and 5151 Bonney Road, a leased installation in Virginia Beach, Virginia. Relocate all components of the Defense Commissary Agency to Fort Lee, Virginia.

Justification: This recommendation consolidates the Defense Commissary Agency (DECA) Eastern Region (Virginia Beach, VA), Midwest Region (San Antonio, TX), and headquarters element in leased space in Hopewell, VA, with DECA's main headquarters at Fort Lee, Virginia. It meets several important Department of Defense objectives with regard to future use of leased space, consolidation of Headquarters operations at single locations, and enhanced security for DoD Activities. Additionally, the recommendation significantly improves military value due to the shift from leased space to a location on a military installation. The military value of DECA leased space based on its current portfolio of locations is 216 out of 334 entities evaluated by the MAH military value model. Fort Lee ranks 96 out of 334. (See NOTE 1.)

Implementation will reduce the Department's reliance on leased space, which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The benefit of enhanced Force Protection afforded by a location within a military installation fence-line will provide immediate compliance with Force Protection Standards. DECA's current leased locations are not compliant with current Force Protection Standards (see NOTE 2). The recommendation eliminates 99,915 Gross Square Feet (GSF) of leased administrative space (see NOTE 3). This action provides a consolidation of these DECA regional and headquarters activities from three to two, and reduces the number of buildings from four to one.

NOTE 1. Source for military value rankings: MAH MV Scores(12 April 2005) (HSA-0109).xls.

NOTE 2. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q1912; UFC 04-010-01.

NOTE 3. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311, =SUM(K16:K18).

Screen 1. Norfolk is used as a proxy for the DECA Eastern Region office at 5151 Bonney Road, Suite 201 in Virginia Beach, VA.

Screen 1. San Antonio is used as a proxy for the DECA Midwest Region office at 300 AFCOMS Way, San

Antonio, TX.

Screen 1. Hopewell, VA, is used for DECA HQ leased space at 5258 Oaklawn Blvd in Hopewell, VA.

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## Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	2,935	0	32,508	0	0	0	35,442	0
Person	0	0	0	1,271	693	693	2,657	693
Overhd	0	0	698	1,353	1,353	1,353	4,756	1,353
Moving	0	0	0	4,070	0	0	4,070	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	6,776	0	0	6,776	0
TOTAL	2,935	0	33,206	13,470	2,045	2,045	53,701	2,045

## Savings in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	0	0	2,384	4,736	4,736	11,856	4,736
Overhd	0	0	0	1,208	1,208	1,208	3,623	1,208
Moving	0	0	0	4	0	0	4	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	2,825	0	0	2,825	0
TOTAL	0	0	0	6,421	5,944	5,944	18,309	5,944



TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/5

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(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	35,442,244	
Total - Construction		35,442,244
Personnel		
Civilian RIF	631,381	
Civilian Early Retirement	179,835	
Eliminated Military PCS	20,955	
Unemployment	48,961	
Total - Personnel		881,132
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	3,390,523	
Civilian PPP	496,944	
Military Moving	2,538	
Freight	60,464	
Information Technologies	119,400	
One-Time Moving Costs	0	
Total - Moving		4,069,870
Other		
HAP / RSE	0	
Environmental Mitigation Costs	46,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	6,729,949	
Total - Other		6,775,949
-----		
Total One-Time Costs		47,169,195
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	4,188	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	2,825,596	
-----		
Total One-Time Savings		2,829,784
-----		
Total Net One-Time Costs		44,339,410

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Base: LEE, VA (51484)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	35,442,244	
Total - Construction		35,442,244
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	96,000	
One-Time Moving Costs	0	
Total - Moving		96,000
Other		
HAP / RSE	0	
Environmental Mitigation Costs	46,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	6,670,000	
Total - Other		6,716,000
-----		
Total One-Time Costs		42,254,244
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		0
-----		
Total Net One-Time Costs		42,254,244

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Base: Norfolk VA, VA (HSA014)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	344,389	
Civilian Early Retirement	107,901	
Eliminated Military PCS	10,477	
Unemployment	26,706	
Total - Personnel		489,474
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	1,737,411	
Civilian PPP	283,968	
Military Moving	2,538	
Freight	29,844	
Information Technologies	13,400	
One-Time Moving Costs	0	
Total - Moving		2,067,161
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	19,644	
Total - Other		19,644
-----		
Total One-Time Costs		2,576,279
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	4,188	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	925,887	
-----		
Total One-Time Savings		930,075
-----		
Total Net One-Time Costs		1,646,204

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Base: San Antonio TX, TX (HSA019)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	286,991	
Civilian Early Retirement	71,934	
Eliminated Military PCS	10,477	
Unemployment	22,255	
Total - Personnel		391,658
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	1,653,113	
Civilian PPP	212,976	
Military Moving	0	
Freight	30,620	
Information Technologies	10,000	
One-Time Moving Costs	0	
Total - Moving		1,906,708
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	17,888	
Total - Other		17,888
-----		
Total One-Time Costs		2,316,254
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	843,133	
-----		
Total One-Time Savings		843,133
-----		
Total Net One-Time Costs		1,473,122

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Base: Hopewell VA, VA (HSA059)  
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	22,417	
Total - Other		22,417
-----		-----
Total One-Time Costs		22,417
-----		-----
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	1,056,576	
-----		-----
Total One-Time Savings		1,056,576
-----		-----
Total Net One-Time Costs		-1,034,159

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ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	2,935	0	32,508	0	0	0	35,442
O&M							
CIV SALARY							
Civ RIF	0	0	0	631	0	0	631
Civ Retire	0	0	0	180	0	0	180
CIV MOVING							
Per Diem	0	0	0	386	0	0	386
POV Miles	0	0	0	16	0	0	16
Home Purch	0	0	0	1,525	0	0	1,525
HHG	0	0	0	422	0	0	422
Misc	0	0	0	116	0	0	116
House Hunt	0	0	0	275	0	0	275
PPP	0	0	0	497	0	0	497
RITA	0	0	0	649	0	0	649
FREIGHT							
Packing	0	0	0	7	0	0	7
Freight	0	0	0	53	0	0	53
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	49	0	0	49
OTHER							
Info Tech	0	0	0	119	0	0	119
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	1	0	0	1
Misc	0	0	0	1	0	0	1
OTHER							
Elim PCS	0	0	0	21	0	0	21
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	46	0	0	46
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	6,730	0	0	6,730
TOTAL ONE-TIME	2,935	0	32,508	11,727	0	0	47,169

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RECURRINGCOSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
O&M								
Sustainment	0	0	382	382	382	382	1,530	382
Recap	0	0	316	316	316	316	1,262	316
BOS	0	0	0	654	654	654	1,963	654
Civ Salary	0	0	0	390	693	693	1,776	693
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	698	1,743	2,045	2,045	6,532	2,045
TOTAL COST	2,935	0	33,206	13,470	2,045	2,045	53,701	2,045
ONE-TIME SAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	4	0	0	4	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	2,825	0	0	2,825	
TOTAL ONE-TIME	0	0	0	2,830	0	0	2,830	
RECURRINGSAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	2,231	4,459	4,459	11,149	4,459
MIL PERSONNEL								
Off Salary	0	0	0	125	250	250	625	250
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	27	27	27	82	27
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	1,208	1,208	1,208	3,623	1,208
TOTAL RECUR	0	0	0	3,591	5,944	5,944	15,479	5,944
TOTAL SAVINGS	0	0	0	6,421	5,944	5,944	18,309	5,944

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ONE-TIME NET -----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
CONSTRUCTION								
MILCON	2,935	0	32,508	0	0	0	35,442	
O&M								
Civ Retir/RIF	0	0	0	811	0	0	811	
Civ Moving	0	0	0	3,948	0	0	3,948	
Info Tech	0	0	0	119	0	0	119	
Other	0	0	0	49	0	0	49	
MIL PERSONNEL								
Mil Moving	0	0	0	19	0	0	19	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	46	0	0	46	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	3,904	0	0	3,904	
TOTAL ONE-TIME	2,935	0	32,508	8,897	0	0	44,293	
RECURRING NET -----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	382	382	382	382	1,530	382
Recap	0	0	316	316	316	316	1,262	316
BOS	0	0	0	654	654	654	1,963	654
Civ Salary	0	0	0	-1,841	-3,766	-3,766	-9,374	-3,766
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	-125	-250	-250	-625	-250
House Allow	0	0	0	-27	-27	-27	-82	-27
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-1,208	-1,208	-1,208	-3,623	-1,208
TOTAL RECUR	0	0	698	-1,848	-3,899	-3,899	-8,948	-3,899
TOTAL NET COST	2,935	0	33,206	7,048	-3,899	-3,899	35,392	-3,899



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 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
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Base: LEE, VA (51484)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	2,935	0	32,508	0	0	0	35,442
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	96	0	0	96
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	46	0	0	46
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	6,670	0	0	6,670
TOTAL ONE-TIME	2,935	0	32,508	6,812	0	0	42,254

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: LEE, VA (51484)

RECURRINGCOSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
O&M								
Sustainment	0	0	382	382	382	382	1,530	382
Recap	0	0	316	316	316	316	1,262	316
BOS	0	0	0	654	654	654	1,963	654
Civ Salary	0	0	0	390	693	693	1,776	693
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	698	1,743	2,045	2,045	6,532	2,045
TOTAL COSTS	2,935	0	33,206	8,555	2,045	2,045	48,786	2,045

ONE-TIME SAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	0
OTHER								
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0	0

RECURRINGSAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	4	4	4	12	4
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	4	4	4	12	4
TOTAL SAVINGS	0	0	0	4	4	4	12	4

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Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: LEE, VA (51484)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	2,935	0	32,508	0	0	0	35,442	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	96	0	0	96	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	46	0	0	46	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	6,670	0	0	6,670	
TOTAL ONE-TIME	2,935	0	32,508	6,812	0	0	42,254	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	382	382	382	382	1,530	382
Recap	0	0	316	316	316	316	1,262	316
BOS	0	0	0	654	654	654	1,963	654
Civ Salary	0	0	0	386	689	689	1,764	689
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	698	1,739	2,041	2,041	6,520	2,041
TOTAL NET COST	2,935	0	33,206	8,551	2,041	2,041	48,774	2,041

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Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	344	0	0	344
Civ Retire	0	0	0	108	0	0	108
CIV MOVING							
Per Diem	0	0	0	207	0	0	207
POV Miles	0	0	0	1	0	0	1
Home Purch	0	0	0	865	0	0	865
HHG	0	0	0	120	0	0	120
Misc	0	0	0	66	0	0	66
House Hunt	0	0	0	124	0	0	124
PPP	0	0	0	284	0	0	284
RITA	0	0	0	354	0	0	354
FREIGHT							
Packing	0	0	0	4	0	0	4
Freight	0	0	0	26	0	0	26
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	27	0	0	27
OTHER							
Info Tech	0	0	0	13	0	0	13
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	1	0	0	1
Misc	0	0	0	1	0	0	1
OTHER							
Elim PCS	0	0	0	10	0	0	10
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	20	0	0	20
TOTAL ONE-TIME	0	0	0	2,576	0	0	2,576

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	2,576	0	0	2,576	0
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	4	0	0	4	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	926	0	0	926	
TOTAL ONE-TIME	0	0	0	930	0	0	930	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	1,263	2,527	2,527	6,317	2,527
MIL PERSONNEL								
Off Salary	0	0	0	62	125	125	312	125
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	13	13	13	41	13
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	554	554	554	1,662	554
TOTAL RECUR	0	0	0	1,893	3,219	3,219	8,332	3,219
TOTAL SAVINGS	0	0	0	2,823	3,219	3,219	9,262	3,219

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 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	452	0	0	452	
Civ Moving	0	0	0	2,051	0	0	2,051	
Info Tech	0	0	0	13	0	0	13	
Other	0	0	0	27	0	0	27	
MIL PERSONNEL								
Mil Moving	0	0	0	9	0	0	9	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	-906	0	0	-906	
TOTAL ONE-TIME	0	0	0	1,646	0	0	1,646	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
O&M	0	0	0	0	0	0	0	0
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	-1,263	-2,527	-2,527	-6,317	-2,527
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	-62	-125	-125	-312	-125
House Allow	0	0	0	-13	-13	-13	-41	-13
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-554	-554	-554	-1,662	-554
TOTAL RECUR	0	0	0	-1,893	-3,219	-3,219	-8,332	-3,219
TOTAL NET COST	0	0	0	-247	-3,219	-3,219	-6,686	-3,219

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 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: San Antonio TX, TX (HSA019)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	287	0	0	287
Civ Retire	0	0	0	72	0	0	72
CIV MOVING							
Per Diem	0	0	0	178	0	0	178
POV Miles	0	0	0	15	0	0	15
Home Purch	0	0	0	660	0	0	660
HHG	0	0	0	302	0	0	302
Misc	0	0	0	50	0	0	50
House Hunt	0	0	0	151	0	0	151
PPP	0	0	0	213	0	0	213
RITA	0	0	0	295	0	0	295
FREIGHT							
Packing	0	0	0	3	0	0	3
Freight	0	0	0	27	0	0	27
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	22	0	0	22
OTHER							
Info Tech	0	0	0	10	0	0	10
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	10	0	0	10
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	18	0	0	18
TOTAL ONE-TIME	0	0	0	2,316	0	0	2,316

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: San Antonio TX, TX (HSA019)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	2,316	0	0	2,316	0
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	843	0	0	843	
TOTAL ONE-TIME	0	0	0	843	0	0	843	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	964	1,928	1,928	4,821	1,928
MIL PERSONNEL								
Off Salary	0	0	0	62	125	125	312	125
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	14	14	14	41	14
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	12	12	12	36	12
TOTAL RECUR	0	0	0	1,052	2,079	2,079	5,210	2,079
TOTAL SAVINGS	0	0	0	1,895	2,079	2,079	6,053	2,079



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 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: San Antonio TX, TX (HSA019)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
<b>CONSTRUCTION</b>								
MILCON	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	0	0	359	0	0	359	
Civ Moving	0	0	0	1,897	0	0	1,897	
Info Tech	0	0	0	10	0	0	10	
Other	0	0	0	22	0	0	22	
<b>MIL PERSONNEL</b>								
Mil Moving	0	0	0	10	0	0	10	
<b>OTHER</b>								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	-825	0	0	-825	
<b>TOTAL ONE-TIME</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,473</b>	<b>0</b>	<b>0</b>	<b>1,473</b>	
<b>RECURRING NET</b>								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
<b>FAM HOUSE OPS</b>								
O&M	0	0	0	0	0	0	0	0
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	-964	-1,928	-1,928	-4,821	-1,928
TRICARE	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	0	0	-62	-125	-125	-312	-125
House Allow	0	0	0	-14	-14	-14	-41	-14
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-12	-12	-12	-36	-12
<b>TOTAL RECUR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,052</b>	<b>-2,079</b>	<b>-2,079</b>	<b>-5,210</b>	<b>-2,079</b>
<b>TOTAL NET COST</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>421</b>	<b>-2,079</b>	<b>-2,079</b>	<b>-3,737</b>	<b>-2,079</b>

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Hopewell VA, VA (HSA059)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	22	0	0	22
TOTAL ONE-TIME	0	0	0	22	0	0	22

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Hopewell VA, VA (HSA059)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	22	0	0	22	0
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	1,056	0	0	1,056	
TOTAL ONE-TIME	0	0	0	1,056	0	0	1,056	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	642	642	642	1,925	642
TOTAL RECUR	0	0	0	642	642	642	1,925	642
TOTAL SAVINGS	0	0	0	1,698	642	642	2,982	642

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Hopewell VA, VA (HSA059)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	-1,034	0	0	-1,034	
TOTAL ONE-TIME	0	0	0	-1,034	0	0	-1,034	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
O&M	0	0	0	0	0	0	0	0
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-642	-642	-642	-1,925	-642
TOTAL RECUR	0	0	0	-642	-642	-642	-1,925	-642
TOTAL NET COST	0	0	0	-1,676	-642	-642	-2,960	-642

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)  
Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:25 PM

Department : Headquarters and Support JCSG  
Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Personnel					
Base	Start*	Finish*	Change	%Change	
LEE	10,379	10,726	347	3%	
Norfolk VA	109	0	-109	-100%	
San Antonio TX	83	0	-83	-100%	
Hopewell VA	215	0	-215	-100%	
TOTAL	10,786	10,726	-60	-1%	

Square Footage					
Base	Start	Finish	Change	%Change	Chg/Per
LEE	8,555,000	8,771,600	216,600	3%	624
Norfolk VA	0	0	0	0%	0
San Antonio TX	0	0	0	0%	0
Hopewell VA	0	0	0	0%	0
TOTAL	8,555,000	8,771,600	216,600	3%	-3,610

Base Operations Support (2005\$)					
Base	Start*	Finish*	Change	%Change	Chg/Per
LEE	39,062,003	39,716,463	654,460	2%	1,886
Norfolk VA	0	0	0	0%	0
San Antonio TX	0	0	0	0%	0
Hopewell VA	0	0	0	0%	0
TOTAL	39,062,003	39,716,463	654,460	2%	-10,908

Sustainment (2005\$)					
Base	Start	Finish	Change	%Change	Chg/Per
LEE	13,466,757	13,849,325	382,568	3%	1,102
Norfolk VA	0	0	0	0%	0
San Antonio TX	0	0	0	0%	0
Hopewell VA	0	0	0	0%	0
TOTAL	13,466,757	13,849,325	382,568	3%	-6,376

Recapitalization (2005\$)					
Base	Start	Finish	Change	%Change	Chg/Per
LEE	10,558,151	10,873,759	315,608	3%	909
Norfolk VA	0	0	0	0%	0
San Antonio TX	0	0	0	0%	0
Hopewell VA	0	0	0	0%	0
TOTAL	10,558,151	10,873,759	315,608	3%	-5,260

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
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Base	Sustain + Recap + BOS (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
LEE	63,086,911	64,439,546	1,352,635	2%	3,898
Norfolk VA	0	0	0	0%	0
San Antonio TX	0	0	0	0%	0
Hopewell VA	0	0	0	0%	0
TOTAL	63,086,911	64,439,546	1,352,635	2%	-22,544

Base	Plant Replacement Value (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
LEE	1,087,489,550	1,119,997,176	32,507,626	3%	93,682
Norfolk VA	0	0	0	0%	0
San Antonio TX	0	0	0	0%	0
Hopewell VA	0	0	0	0%	0
TOTAL	1,087,489,550	1,119,997,176	32,507,626	3%	-541,794

\* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:25 PM

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidance	Total Net Costs
LEE	35,442,244	0	35,442,244
Norfolk VA	0	0	0
San Antonio TX	0	0	0
Hopewell VA	0	0	0
Totals:	35,442,244	0	35,442,244

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

MilCon for Base: LEE, VA (51484)

All values in 2005 Constant Dollars (\$K)

FAC	Title	UM	New MilCon	New Cost*	Using Rehab Rehab Type	Rehab Cost*	Total Cost*
2141	Vehicle Maintenance Shop	SF	2,000	332	0 Default	0	332
6100	General Administrative Building	SF	192,600	30,636	0 Default	0	30,636
6101	Small Unit Headquarters Building	SF	10,000	1,741	0 Default	0	1,741
6102	Large Unit Headquarters Building	SF	3,000	540	0 Default	0	540
8521	Vehicle Parking, Surfaced	SY	12,000	627	0 Default	0	627
7361	Chapel Facility	SF	1,000	196	0 Default	0	196
7346	Exchange Sales Facility	SF	3,000	377	0 Default	0	377
7421	Indoor Physical Fitness Facility	SF	2,000	376	0 Default	0	376
7371	Nursery and Child Care Facility	SF	1,000	190	0 Default	0	190
7417	Recreation Center	SF	1,000	174	0 Default	0	174
5400	Dental Facility	SF	1,000	252	0 Default	0	252
Total Construction Cost:							35,442
- Construction Cost Avoid:							0
Total Net Milcon Cost:							35,442

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.



COBRA NET PRESENT VALUES REPORT (COBRA v6.10)

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:25 PM

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
----	-----	-----	-----
2006	2,934,618	2,894,377	2,894,377
2007	0	0	2,894,377
2008	33,205,801	30,990,685	33,885,062
2009	7,048,590	6,399,210	40,284,272
2010	-3,898,657	-3,443,072	36,841,200
2011	-3,898,657	-3,349,291	33,491,909
2012	-3,898,657	-3,258,066	30,233,843
2013	-3,898,657	-3,169,324	27,064,519
2014	-3,898,657	-3,083,000	23,981,518
2015	-3,898,657	-2,999,028	20,982,490
2016	-3,898,657	-2,917,342	18,065,148
2017	-3,898,657	-2,837,881	15,227,267
2018	-3,898,657	-2,760,585	12,466,681
2019	-3,898,657	-2,685,394	9,781,287
2020	-3,898,657	-2,612,251	7,169,036
2021	-3,898,657	-2,541,100	4,627,936
2022	-3,898,657	-2,471,887	2,156,049
2023	-3,898,657	-2,404,560	-248,511
2024	-3,898,657	-2,339,066	-2,587,577
2025	-3,898,657	-2,275,356	-4,862,933

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 1/5

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:25 PM

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	337	0	0	337
Early Retirement*	8.10%	0	0	0	10	0	0	10
Regular Retirement*	1.67%	0	0	0	2	0	0	2
Civilian Turnover*	9.16%	0	0	0	11	0	0	11
Civs Not Moving (RIFs)*	6.00%	0	0	0	7	0	0	7
Civilians Moving (the remainder)		0	0	0	307	0	0	307
Civilian Positions Available		0	0	0	30	0	0	30
CIVILIAN POSITIONS ELIMINATED		0	0	0	67	0	0	67
Early Retirement	8.10%	0	0	0	5	0	0	5
Regular Retirement	1.67%	0	0	0	1	0	0	1
Civilian Turnover	9.16%	0	0	0	6	0	0	6
Civs Not Moving (RIFs)*	6.00%	0	0	0	4	0	0	4
Priority Placement#	39.97%	0	0	0	27	0	0	27
Civilians Available to Move		0	0	0	24	0	0	24
Civilians Moving		0	0	0	24	0	0	24
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	337	0	0	337
Civilians Moving		0	0	0	331	0	0	331
New Civilians Hired		0	0	0	6	0	0	6
Other Civilian Additions		0	0	0	9	0	0	9
TOTAL CIVILIAN EARLY RETIREMENTS		0	0	0	15	0	0	15
TOTAL CIVILIAN RIFs		0	0	0	11	0	0	11
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	27	0	0	27
TOTAL CIVILIAN NEW HIRES		0	0	0	15	0	0	15

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 2/5

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:25 PM

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: LEE, VA (51484)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	337	0	0	337
Civilians Moving		0	0	0	331	0	0	331
New Civilians Hired		0	0	0	6	0	0	6
Other Civilian Additions		0	0	0	9	0	0	9
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	15	0	0	15

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 3/5

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:25 PM

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Norfolk VA, VA (HSA014)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	69	0	0	69
Early Retirement*	8.10%	0	0	0	6	0	0	6
Regular Retirement*	1.67%	0	0	0	1	0	0	1
Civilian Turnover*	9.16%	0	0	0	6	0	0	6
Civs Not Moving (RIFs)*	6.00%	0	0	0	4	0	0	4
Civilians Moving (the remainder)		0	0	0	52	0	0	52
Civilian Positions Available		0	0	0	17	0	0	17
CIVILIAN POSITIONS ELIMINATED		0	0	0	38	0	0	38
Early Retirement	8.10%	0	0	0	3	0	0	3
Regular Retirement	1.67%	0	0	0	1	0	0	1
Civilian Turnover	9.16%	0	0	0	3	0	0	3
Civs Not Moving (RIFs)*	6.00%	0	0	0	2	0	0	2
Priority Placement#	39.97%	0	0	0	15	0	0	15
Civilians Available to Move		0	0	0	14	0	0	14
Civilians Moving		0	0	0	14	0	0	14
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	9	0	0	9
TOTAL CIVILIAN RIFS		0	0	0	6	0	0	6
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	15	0	0	15
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 4/5

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:25 PM

Department : Headquarters and Support JCSG  
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 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: San Antonio TX, TX (HSA019)Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT	0	0	0	53	0	0	53
Early Retirement*	8.10%	0	0	4	0	0	4
Regular Retirement*	1.67%	0	0	1	0	0	1
Civilian Turnover*	9.16%	0	0	5	0	0	5
Civs Not Moving (RIFs)*	6.00%	0	0	3	0	0	3
Civilians Moving (the remainder)		0	0	40	0	0	40
Civilian Positions Available		0	0	13	0	0	13
CIVILIAN POSITIONS ELIMINATED	0	0	0	29	0	0	29
Early Retirement	8.10%	0	0	2	0	0	2
Regular Retirement	1.67%	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	3	0	0	3
Civs Not Moving (RIFs)*	6.00%	0	0	2	0	0	2
Priority Placement#	39.97%	0	0	12	0	0	12
Civilians Available to Move		0	0	10	0	0	10
Civilians Moving		0	0	10	0	0	10
Civilian RIFs (the remainder)		0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN	0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	6	0	0	6
TOTAL CIVILIAN RIFS		0	0	5	0	0	5
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	12	0	0	12
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 5/5

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:25 PM

Department : Headquarters and Support JCSG  
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 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Hopewell VA, VA (HSA059) Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT	0	0	0	215	0	0	215
Early Retirement*	8.10%	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	215	0	0	215
Civilian Positions Available		0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED	0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN	0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:24 PM

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
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 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
543	2,225	5,682	2,509

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	-274	120	0	0	0	0	-154
Civilians	-19	0	0	0	0	0	-19
TOTAL	-293	120	0	0	0	0	-173

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
543	2,225	5,528	2,490

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	1	0	0	1
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	337	0	0	337
TOTAL	0	0	0	338	0	0	338

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	-2	0	0	-2
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	-58	0	0	-58
TOTAL	0	0	0	-60	0	0	-60

TOTAL SCENARIO POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
541	2,225	5,528	2,432

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

PERSONNEL SUMMARY FOR: LEE, VA (51484)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
540	2,225	5,682	2,105

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	-274	120	0	0	0	0	-154
Civilians	-19	0	0	0	0	0	-19
TOTAL	-293	120	0	0	0	0	-173

BASE POPULATION (Prior to BRAC Action) FOR: LEE, VA (51484)

Officers	Enlisted	Students	Civilians
540	2,225	5,528	2,086

PERSONNEL REALIGNMENTS:

From Base: Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	1	0	0	1
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	69	0	0	69
TOTAL	0	0	0	70	0	0	70

From Base: San Antonio TX, TX (HSA019)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	53	0	0	53
TOTAL	0	0	0	53	0	0	53

From Base: Hopewell VA, VA (HSA059)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	215	0	0	215
TOTAL	0	0	0	215	0	0	215

TOTAL PERSONNEL REALIGNMENTS (Into LEE, VA (51484)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	1	0	0	1
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	337	0	0	337
TOTAL	0	0	0	338	0	0	338

SCENARIO POSITION CHANGES FOR: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	9	0	0	9
TOTAL	0	0	0	9	0	0	9



Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
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 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

BASE POPULATION (After BRAC Action) FOR: LEE, VA (51484)

Officers	Enlisted	Students	Civilians
541	2,225	5,528	2,432

PERSONNEL SUMMARY FOR: Norfolk VA, VA (HSA014)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Norfolk VA, VA (HSA014)

Officers	Enlisted	Students	Civilians
2	0	0	107

PERSONNEL REALIGNMENTS:

To Base: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	1	0	0	1
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	69	0	0	69
TOTAL	0	0	0	70	0	0	70

TOTAL PERSONNEL REALIGNMENTS (Out of Norfolk VA, VA (HSA014)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	1	0	0	1
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	69	0	0	69
TOTAL	0	0	0	70	0	0	70

SCENARIO POSITION CHANGES FOR: Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	-1	0	0	-1
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	-38	0	0	-38
TOTAL	0	0	0	-39	0	0	-39

BASE POPULATION (After BRAC Action) FOR: Norfolk VA, VA (HSA014)

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL SUMMARY FOR: San Antonio TX, TX (HSA019)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: San Antonio TX, TX (HSA019)

Officers	Enlisted	Students	Civilians
1	0	0	82

PERSONNEL REALIGNMENTS:

To Base: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	53	0	0	53
TOTAL	0	0	0	53	0	0	53

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
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TOTAL PERSONNEL REALIGNMENTS (Out of San Antonio TX, TX (HSA019)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	53	0	0	53
TOTAL	0	0	0	53	0	0	53

SCENARIO POSITION CHANGES FOR: San Antonio TX, TX (HSA019)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	-1	0	0	-1
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	-29	0	0	-29
TOTAL	0	0	0	-30	0	0	-30

BASE POPULATION (After BRAC Action) FOR: San Antonio TX, TX (HSA019)

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL SUMMARY FOR: Hopewell VA, VA (HSA059)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Hopewell VA, VA (HSA059)

Officers	Enlisted	Students	Civilians
0	0	0	215

PERSONNEL REALIGNMENTS:  
 To Base: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	215	0	0	215
TOTAL	0	0	0	215	0	0	215

TOTAL PERSONNEL REALIGNMENTS (Out of Hopewell VA, VA (HSA059)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	215	0	0	215
TOTAL	0	0	0	215	0	0	215

BASE POPULATION (After BRAC Action) FOR: Hopewell VA, VA (HSA059)

Officers	Enlisted	Students	Civilians
0	0	0	0

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:25 PM

Department : Headquarters and Support JCSG  
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 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	382	382	382	382	1,530	382
Recap Change	0	0	316	316	316	316	1,262	316
BOS Change	0	0	0	654	654	654	1,963	654
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>	<b>0</b>	<b>698</b>	<b>1,353</b>	<b>1,353</b>	<b>1,353</b>	<b>4,756</b>	<b>1,353</b>

LEE, VA (51484)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	382	382	382	382	1,530	382
Recap Change	0	0	316	316	316	316	1,262	316
BOS Change	0	0	0	654	654	654	1,963	654
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>	<b>0</b>	<b>698</b>	<b>1,353</b>	<b>1,353</b>	<b>1,353</b>	<b>4,756</b>	<b>1,353</b>

Norfolk VA, VA (HSA014)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

San Antonio TX, TX (HSA019)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Hopewell VA, VA (HSA059)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

COBRA INPUT DATA REPORT (COBRA v6.10)

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:24 PM

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
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INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006  
 Model does Time-Phasing of Construction/Shutdown: No

Base Name, ST (Code)	Strategy:
-----	-----
LEE, VA (51484)	Realignment
Norfolk VA, VA (HSA014)	Closes in FY 2009
San Antonio TX, TX (HSA019)	Closes in FY 2009
Hopewell VA, VA (HSA059)	Closes in FY 2009

INPUT SCREEN TWO - DISTANCE TABLE  
 (Only shows distances where personnel or equipment are moving)

Point A:	Point B:	Distance:
-----	-----	-----
LEE, VA (51484)	Norfolk VA, VA (HSA014)	80 mi
LEE, VA (51484)	San Antonio TX, TX (HSA019)	1,505 mi
LEE, VA (51484)	Hopewell VA, VA (HSA059)	5 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Norfolk VA, VA (HSA014) to LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	1	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	69	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from San Antonio TX, TX (HSA019) to LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	53	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 2

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:24 PM

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Hopewell VA, VA (HSA059) to LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	215	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: LEE, VA (51484)

Total Officer Employees:	540	Base Service (for BOS/Sust):	Army		
Total Enlisted Employees:	2,225	Total Sustainment(\$K/Year):	16,844		
Total Student Employees:	5,682	Sustain Payroll (\$K/Year):	3,377		
Total Civilian Employees:	2,105	BOS Non-Payroll (\$K/Year):	39,388		
Accomp Mil not Receiving BAH:	41.1%	BOS Payroll (\$K/Year):	34,542		
Officer Housing Units Avail:	20	Family Housing (\$K/Year):	3,221		
Enlisted Housing Units Avail:	69	Installation PRV(\$K):	1,087,489		
Starting Facilities(KSF):	8,555	Svc/Agcy Recap Rate (Years):	103		
Officer BAH (\$/Month):	946	Homeowner Assistance Program:	Yes		
Enlisted BAH (\$/Month):	673				
Civ Locality Pay Factor:	1.121	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	0.94		Admits	Visits	Prescrip
Per Diem Rate (\$/Day):	104	CostFactor	4,658.00	103.00	29.75
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0	123,936	117,922
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	959	29,988	
Latitude:	37.216667	Retiree	0	19,855	78,244
Longitude:	-77.333334	Retiree65+	0	780	72,024

Name: Norfolk VA, VA (HSA014)

Total Officer Employees:	2	Base Service (for BOS/Sust):	Army		
Total Enlisted Employees:	0	Total Sustainment(\$K/Year):	0		
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0		
Total Civilian Employees:	107	BOS Non-Payroll (\$K/Year):	0		
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0		
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0		
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0		
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	0		
Officer BAH (\$/Month):	1,130	Homeowner Assistance Program:	No		
Enlisted BAH (\$/Month):	923				
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	0.94		Admits	Visits	Prescrip
Per Diem Rate (\$/Day):	98	CostFactor	0.00	0.00	0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0	0	0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0	0	
Latitude:	36.895764	Retiree	0	0	0
Longitude:	-76.208861	Retiree65+	0	0	0

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 3

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:24 PM

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

## INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: San Antonio TX, TX (HSA019)

Total Officer Employees:	1	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	0	Total Sustainment(\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	82	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	0
Officer BAH (\$/Month):	1,138	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	918		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.82		Admits Visits Prescrip
Per Diem Rate (\$/Day):	138	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	29.539960	Retiree	0 0 0
Longitude:	-98.422340	Retiree65+	0 0 0

Name: Hopewell VA, VA (HSA059)

Total Officer Employees:	0	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	0	Total Sustainment(\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	215	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	0
Officer BAH (\$/Month):	946	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	673		
Civ Locality Pay Factor:	1.122	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.92		Admits Visits Prescrip
Per Diem Rate (\$/Day):	104	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	37.286410	Retiree	0 0 0
Longitude:	-77.287996	Retiree65+	0 0 0

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	6,670	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqdc(\$K):	0	0	0	46	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	96	0	0
Construction Schedule(%):	0%	0%	100%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	100%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name: Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	20	0	0
1-Time Unique Save (\$K):	0	0	0	926	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqdc(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	554	554	554
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	100%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	100%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: San Antonio TX, TX (HSA019)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	18	0	0
1-Time Unique Save (\$K):	0	0	0	843	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	12	12	12
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	100%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	100%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name: Hopewell VA, VA (HSA059)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	22	0	0
1-Time Unique Save (\$K):	0	0	0	1,056	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	642	642	642
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	100%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	100%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%



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Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

## INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: LEE, VA (51484)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	9	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	-19	0	0	0	0	0
Stu Prog nonBRAC Change:	-274	120	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

## INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: Norfolk VA, VA (HSA014)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	-1	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	-38	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: San Antonio TX, TX (HSA019)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	-1	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	-29	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: LEE, VA (51484)

FAC	UM	New MilCon	Rehab MilCon	TotCost(\$K)	FPG Con CF	FPG Sust CF
2141	SF	2,000	0 Default	0	144.86	3.01
6100	SF	192,600	0 Default	0	138.78	2.52
6101	SF	10,000	0 Default	0	151.95	3.83
6102	SF	3,000	0 Default	0	157.22	4.24
8521	SY	12,000	0 Default	0	45.83	1.07
7361	SF	1,000	0 Default	0	171.20	2.88
7346	SF	3,000	0 Default	0	109.40	3.15
7421	SF	2,000	0 Default	0	164.11	3.48
7371	SF	1,000	0 Default	0	166.13	2.76
7417	SF	1,000	0 Default	0	151.95	3.91
5400	SF	1,000	0 Default	0	212.73	3.93

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:  
 Perc Officers Accompanied: 72.00% Priority Placement Program: 39.97%  
 Perc Enlisted Accompanied: 55.00% PPP Actions Involving PCS: 50.70%  
 Officer Salary(\$/Year): 124,971.93 Civilian PCS Costs (\$): 35,496.00  
 Enlisted Salary(\$/Year): 82,399.09 Home Sale Reimburse Rate: 10.00%  
 Civilian Salary(\$/Year): 59,959.18 Max Home Sale Reimburs(\$): 50,000.00  
 Avg Unemploy Cost(\$/Week): 272.90 Home Purch Reimburse Rate: 5.00%  
 Unemployment Eligibility(Weeks): 16 Max Home Purch Reimburs(\$): 25,000.00  
 Civilians Not Willing To Move: 6.00% Civilian Homeowning Rate: 68.40%  
 Civilian Turnover Rate: 9.16% HAP Home Value Reimburse Rate: 13.46%  
 Civilian Early Retire Rate: 8.10% HAP Homeowner Receiving Rate: 18.44%  
 Civilian Regular Retire Rate: 1.67% RSE Home Value Reimburse Rate: 0.00%  
 Civilian RIF Pay Factor: 86.32% RSE Homeowner Receiving Rate: 0.00%  
 Civ Early Retire Pay Factor: 18.03%

STANDARD FACTORS SCREEN TWO - FACILITIES

	Army	Navy	Air Force	Marines
Service Sustainment Rate	87.00%	93.00%	92.00%	97.00%
Unit Cost Adjustment (BOS)	10332.00	8879.00	3032.00	3904.00
Program Management Factor:	10.00	MilCon Site Prep Cost (\$/SF):	0.74	
Mothball (Close) (\$/SF):	0.18	MilCon Contingency Plan Rate:	5.00%	
Mothball (Deac/Realn) (\$/SF):	0.45	MilCon Design Rate (Medical):	13.00%	
Rehab vs. MilCon (Default):	47.00%	MilCon Design Rate (Other):	9.00%	
Rehab vs. MilCon (Red):	64.00%	MilCon SIOH Rate:	6.00%	
Rehab vs. MilCon (Amber):	29.00%	Discount Rate for NPV/Payback:	2.80%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Mil (Lb):	710	Storage-In-Transit (\$/Pers):	373.76
HHG Per Off Accomp (Lb):	15,290.00	POV Reimburse(\$/Mile):	0.20
HHG Per Enl Accomp (Lb):	9,204.00	Air Transport (\$/Pass Mile):	0.20
HHG Per Off Unaccomp (Lb):	13,712.00	IT Connect (\$/Person):	200.00
HHG Per Enl Unaccomp (Lb):	6,960.00	Misc Exp(\$/Direct Employee):	1,000.00
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Months):	30.02
Total HHG Cost (\$/100Lb):	8.78	One-Time Off PCS Cost(\$):	10,477.58
Equip Pack & Crate(\$/Ton):	180.67	One-Time Enl PCS Cost(\$):	3,998.52

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Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

## FOOTNOTES FOR SCREEN ONE

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## Screen 1.

Candidate Recommendation: Close 300 AFComs Way, a leased installation in San Antonio, Texas; 5258 Oaklawn Boulevard, a leased installation in Hopewell, Virginia; and 5151 Bonney Road, a leased installation in Virginia Beach, Virginia. Relocate all components of the Defense Commissary Agency to Fort Lee, Virginia.

Justification: This recommendation consolidates the Defense Commissary Agency (DECA) Eastern Region (Virginia Beach, VA), Midwest Region (San Antonio, TX), and headquarters element in leased space in Hopewell, VA, with DECA's main headquarters at Fort Lee, Virginia. It meets several important Department of Defense objectives with regard to future use of leased space, consolidation of Headquarters operations at single locations, and enhanced security for DoD Activities. Additionally, the recommendation significantly improves military value due to the shift from leased space to a location on a military installation. The military value of DECA leased space based on its current portfolio of locations is 216 out of 334 entities evaluated by the MAH military value model. Fort Lee ranks 96 out of 334. (See NOTE 1.)

Implementation will reduce the Department's reliance on leased space, which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The benefit of enhanced Force Protection afforded by a location within a military installation fence-line will provide immediate compliance with Force Protection Standards. DECA's current leased locations are not compliant with current Force Protection Standards (see NOTE 2). The recommendation eliminates 99,915 Gross Square Feet (GSF) of leased administrative space (see NOTE 3). This action provides a consolidation of these DECA regional and headquarters activities from three to two, and reduces the number of buildings from four to one.

NOTE 1. Source for military value rankings: MAH MV Scores(12 April 2005) (HSA-0109).xls.

NOTE 2. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q1912; UFC 04-010-01.

NOTE 3. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311, =SUM(K16:K18).

Screen 1. Norfolk is used as a proxy for the DECA Eastern Region office at 5151 Bonney Road, Suite 201 in Virginia Beach, VA.

Screen 1. San Antonio is used as a proxy for the DECA Midwest Region office at 300 AFComs Way, San Antonio, TX.

Screen 1. Hopewell, VA, is used for DECA HQ leased space at 5258 Oaklawn Blvd in Hopewell, VA.

## FOOTNOTES FOR SCREEN TWO

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## Screen 2.

HSA-0109 distances to and from Fort Lee, Norfolk (proxy for Virginia Beach), and Hopewell, VA; and San Antonio, TX were found using the Defense Table of Distance: <https://dtod.sddc.army.mil/default.aspx>. Source: Distance Files for HSA0109.pdf.

## FOOTNOTES FOR SCREEN THREE

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Screen 3. From Norfolk VA Lease To LEE. Officer Positions. One (1) is the number moving to Ft Lee after a 35% manpower reduction at this location (1 of 2). Partial numbers were rounded up to ensure a minimum 35% reduction at each of the two DECA regional offices involved in this Candidate Recommendation.

Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 311. Source: Certification Letter (25 Jan 05).pdf. Source: HSA-0109v2 DECA Certification Memo (35% Cut) 25 Apr 05.pdf.

Screen 3. From Norfolk VA Lease To LEE. Civilian Positions. 69 is the number moving to Ft Lee after a 35% manpower reduction at this location (69 of 107). Partial numbers were rounded up to ensure a minimum 35% reduction at each of the two DECA regional offices involved in this Candidate Recommendation. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05

(COMPLETE).xls, question 311. Source: Certification Letter (25 Jan 05).pdf. Source: HSA-0109v2 DECA Certification Memo (35% Cut) 25 Apr 05.pdf.

Screen 3. San Antonio is used as a proxy for the DECA Midwest Region office at 300 AFComs Way, San

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 9

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:24 PM

Department : Headquarters and Support JCSG  
Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Antonio, TX.

Screen 3. From San Antonio TX To LEE. Officer Positions. Zero (0) is the number moving to Ft Lee after a 35% manpower reduction at this location (0 of 1). Partial numbers were rounded up to ensure a minimum 35% reduction at each of the two DECA regional offices involved in this Candidate Recommendation.

Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 311. Source: Certification Letter (25 Jan 05).pdf. Source: HSA-0109v2 DECA Certification Memo (35% Cut) 25 Apr 05.pdf.

Screen 3. From San Antonio TX To LEE. Civilian Positions. 53 is the number moving to Ft Lee after a 35% manpower reduction at this location (53 of 82). Partial numbers were rounded up to ensure a minimum 35% reduction at each of the two DECA regional offices involved in this Candidate Recommendation. Source:

HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 311. Source: Certification Letter (25 Jan 05).pdf. Source: HSA-0109v2 DECA Certification Memo (35% Cut) 25 Apr 05.pdf.

Screen 3. Hopewell, VA, is used for DECA HQ leased space at 5258 Oaklawn Blvd in Hopewell, VA.

Screen 3. From Hopewell VA To LEE. Civilian Positions. 215 is the number moving to Ft Lee. No manpower reductions were taken at this location. Hopewell is five miles from Ft Lee. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 311. Source: Certification Letter (25 Jan 05).pdf.

## FOOTNOTES FOR SCREEN FOUR

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Screen 4.

Static Data for HSA-0109 were found using the following locations:

Officer and Enlisted BAH: <https://secureapp2.hqda.pentagon.mil/perdiem/bah.html>.

Locality Pay Factor: <http://www.opm.gov/oca/04tables/indexGS.asp>.

Area Cost Factor: DOD Facilities Pricing Guide available at

[http://www.acq.osd.mil/ie/irm/ProgramAnalysis\\_Budget/ToolAndMetrics/FPG/FPG.htm](http://www.acq.osd.mil/ie/irm/ProgramAnalysis_Budget/ToolAndMetrics/FPG/FPG.htm).

Per Diem Rates: <https://secureapp2.hqda.pentagon.mil/perdiem/perdiemrates.html>.

Freight and Vehicle Costs: Assumed to be Army Standard of \$0.329 and \$4.84 respectively.

Latitude and Longitude: <http://www.census.gov/cgi-bin/gazetteer>.

NOTE 1: No exception data entered for static data used for DoD installations.

NOTE 2.

Sources for officers/enlisted/student/civilian numbers used in COBRA calculations:

Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls.

Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 311.

Source: Certification Letter (25 Jan 05).pdf.

## FOOTNOTES FOR SCREEN FIVE

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Screen 5.

Norfolk, VA Lease, San Antonio, TX, and Hopewell, VA are proxies for DECA Eastern Region (5151 Bonney Road, Suite 201, Virginia Beach, VA); DECA Midwest Region (300 AFCOMS Way, San Antonio, TX); and DECA HQ Facility in Hopewell, VA (5258 Oaklawn Blvd, Hopewell, VA) respectively.

Screen 5. LEE. One-Time Unique Costs (\$K), 2009, \$6,670,089, Utilities Support, allocated as this Candidate Recommendation's portion of the total cost to this installation for this category of BRAC 2005 expense. Source: HSA-0109 Army Allocation Memo 18 April 2005.pdf, Encl 1, page 1 of 4, column 7.

Screen 5. LEE. Env Non-Milcon Required (\$K), 2009, \$46,026, allocated as this Candidate Recommendation's portion of required National Environmental Protection Act Environmental Assessment total cost to this installation for this category of BRAC 2005 expense. Source: HSA-0109 Army Allocation Memo 18 April 2005.pdf, Encl 1, page 1 of 4, column 11. Source: HSA-0109v2 Criterion 8 Response - Army 21 Apr 05.pdf

Screen 5. LEE. One-Time IT costs (\$K), 2009, \$95,953, allocated as this Candidate Recommendation's portion of the total cost to this installation for this category of BRAC 2005 expense. Source: HSA-0109 Army Allocation Memo 18 April 2005.pdf, Encl 1, page 1 of 4, column 9.

Screen 5. LEASED SPACE ISSUES: Definitions: USF = Useable Square Feet GSF = Gross Square Feet RSF = Rental Square Feet Source: Leased Space Cost Assumptions Memo 27Dec04.pdf - Memorandum

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 10

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:24 PM

Department : Headquarters and Support JCSG  
Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

from Howard Becker to Chairman, HSA JCSG, 27 Dec 04; Subject: Leased Space Measurement and Cost Assumptions. USF X 1.25 = GSF RSF X 1.10 = GSF GSA Administrative Fee = 8% of lease cost (2% is for lease cancellation with 120 days notice). PFFA = Pentagon Force Protection Agency Anti-Terror = 15% of lease cost. Security Fees outside NCR = \$0.34/square foot Lease Space Restoration Cost - One-time restoration fees (\$0.75/USF to remove Local Area Network lines for classified and unclassified services is equivalent to \$0.60/GSF)(\$0.75/1.25=\$0.60/GSF). Per referenced source, in the absence of other restoration fees it is reasonable to use this fee for all leased space. AT/FP cost avoidance = \$28.28/GSF. Source: AT-FP Memo 22 Dec 04.pdf - Memorandum from Donald Tison, Chairman, HSA JCSG, to Chairman, Infrastructure Steering Group, 22 Dec 04; Subject: Request for Approval of Use of Anti-Terrorism/Force Protection (AT/FP) Premium. Aggregated Leased Cost figure, NCR (\$37.29/GSF; Source: Costar Memo 22 Dec 04.pdf - Memorandum from Donald Tison, Chairman, HSA JCSG, to Chairman, Infrastructure Steering Group, 2 Nov 04 and 22 Dec 04; computation of Aggregated Leased Cost Figure using methodology described in e-mail memorandum by Helen Poorman on 14 Dec 04 (subject: New Leased Space Guidance for COBRA). Aggregated Lessee Cost figures for non-NCR markets: same sources and methodology as above. OTHER ITMES/SOURCES: Contractor Cost Avoidance (Contractor Savings Factor, CSF X estimated at \$XXXX/contractor as seen in sources attendant to specific locations cited on this screen.

Screen 5. Norfolk is used as a proxy for the DECA Eastern Region office at 5151 Bonney Road, Suite 201 in Virginia Beach, VA.

Screen 5. Norfolk VA Lease. One-Time Unique Costs (\$K), 2009. \$19,644 for space restoration cost. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311. Source: Certification Letter (25 Jan 05).pdf. Source: Leased Space Cost Assumptions Memo 27Dec04.pdf.

Screen 5. Norfolk VA Lease. One-Time Unique Savings (\$K), 2009. \$925,887.20 AT/FP cost avoidance. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311. Source: Certification Letter (25 Jan 05).pdf. Source: Leased Space Cost Assumptions Memo 27Dec04.pdf.

Screen 5. Norfolk VA Lease. Misc. Recurring Savings (\$K), 2009. \$553,960.80 recurring lease cost savings. DECA: "The current contract cannot be extended; must negotiate a new contract; 120 days' notice required to terminate." This contract expires 5 Oct 05, and the actual cost of a future lease us unknown. Thus, this future savings figure is based on SIOR (Society of Industrial and Office Realtors) office survey database using Hampton Roads as the proxy for Norfolk, which is a proxy for DECA Eastern Region in Virginia Beach. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311, Q1111 w/explanatory notes. Source: Certification Letter (25 Jan 05).pdf. Source: HSA-0109 Hampton Rds Office Survey fm SIOR.pdf. Source: Costar Memo 22 Dec 04.pdf.

Screen 5. Norfolk VA Lease. Misc. Recurring Savings (\$K), 2010. \$553,960.80 recurring lease cost savings. DECA: "The current contract cannot be extended; must negotiate a new contract; 120 days' notice required to terminate." This contract expires 5 Oct 05, and the actual cost of a future lease us unknown. Thus, this future savings figure is based on SIOR (Society of Industrial and Office Realtors) office survey database using Hampton Roads as the proxy for Norfolk, which is a proxy for DECA Eastern Region in Virginia Beach. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311, Q1111 w/explanatory notes. Source: Certification Letter (25 Jan 05).pdf. Source: HSA-0109 Hampton Rds Office Survey fm SIOR.pdf. Source: Costar Memo 22 Dec 04.pdf.

Screen 5. Norfolk VA Lease. Misc. Recurring Savings (\$K), 2011. \$553,960.80 recurring lease cost savings. DECA: "The current contract cannot be extended; must negotiate a new contract; 120 days' notice required to terminate." This contract expires 5 Oct 05, and the actual cost of a future lease us unknown. Thus, this future savings figure is based on SIOR (Society of Industrial and Office Realtors) office survey database using Hampton Roads as the proxy for Norfolk, which is a proxy for DECA Eastern Region in Virginia Beach. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311, Q1111 w/explanatory notes. Source: Certification Letter (25 Jan 05).pdf. Source: HSA-0109 Hampton Rds Office Survey fm SIOR.pdf. Source: Costar Memo 22 Dec 04.pdf.

Screen 5. San Antonio is used as a proxy for the DECA Midwest Region office at 300 AFCOMS Way, San Antonio, TX.

Screen 5. San Antonio TX. One-Time Unique Costs (\$K), 2009. \$17,888.25 space restoration cost. Source:

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 11

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:24 PM

Department : Headquarters and Support JCSG  
Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311. Source: Certification Letter (25 Jan 05).pdf Leased Space Cost Assumptions Memo 27Dec04.pdf,  
Screen 5. San Antonio TX. One-Time Unique Savings (\$K), 2009. \$843,132.85 AT/FP cost avoidance. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311. Source: Certification Letter (25 Jan 05).pdf. Source: Leased Space Cost Assumptions Memo 27Dec04.pdf.  
Screen 5. San Antonio TX. Misc. Recurring Savings (\$K), 2009. \$12,300 recurring lease cost savings. This figure based on actual lease costs incurred by DECA for leased-back property from the Greater Kelly Redevelopment Authority, with no expected rise in cost. Lease expires 13 Jul 11. "Four additional 10-year options allowed; no cost early termination-surrender property to Greater Kelly Development Corp; 90 days' notice required." Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 1111 w/explanatory notes. Source: Certification Letter (25 Jan 05).pdf.  
Screen 5. San Antonio TX. Misc. Recurring Savings (\$K), 2010. \$12,300 recurring lease cost savings. This figure based on actual lease costs incurred by DECA for leased-back property from the Greater Kelly Redevelopment Authority, with no expected rise in cost. Lease expires 13 Jul 11. "Four additional 10-year options allowed; no cost early termination-surrender property to Greater Kelly Development Corp; 90 days' notice required." Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 1111 w/explanatory notes. Source: Certification Letter (25 Jan 05).pdf.  
Screen 5. San Antonio TX. Misc. Recurring Savings (\$K), 2011. \$12,300 recurring lease cost savings. This figure based on actual lease costs incurred by DECA for leased-back property from the Greater Kelly Redevelopment Authority, with no expected rise in cost. Lease expires 13 Jul 11. "Four additional 10-year options allowed; no cost early termination-surrender property to Greater Kelly Development Corp; 90 days' notice required." Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 1111 w/explanatory notes. Source: Certification Letter (25 Jan 05).pdf.  
Screen 5. Hopewell, VA, is used for DECA HQ leased space at 5258 Oaklawn Blvd in Hopewell, VA.  
Screen 5. Hopewell VA. One-Time Unique Costs (\$K), 2009. \$22,416.75 one-time space restoration cost. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311. Source: Certification Letter (25 Jan 05).pdf. Source: Leased Space Cost Assumptions Memo 27Dec04.pdf.  
Screen 5. Hopewell VA. One-Time Unique Savings (\$K), 2009. \$1,056,576.15 AT/FP cost avoidance. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311. Source: Certification Letter (25 Jan 05).pdf. Source: Leased Space Cost Assumptions Memo 27Dec04.pdf.  
Screen 5. Hopewell VA. Misc. Recurring Savings (\$K), 2009. \$641,866.28 Recurring Leased Cost Savings. This contract expires 31 Jan 07, and the future cost is unknown. Thus, this future savings figure is estimated based on SIOR (Society of Industrial and Office Realtors) office survey database using Richmond, VA, as the proxy for Hopewell. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls, Cost-Savings worksheet. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311, Q1111 w/explanatory notes. Source: Certification Letter (25 Jan 05).pdf. Source: Costar Memo 22 Dec 04.pdf. Source: HSA-0109 Richmond Office Survey fm SIOR.pdf.  
Screen 5. Hopewell VA. Misc. Recurring Savings (\$K), 2010. \$641,866.28 Recurring Leased Cost Savings. This contract expires 31 Jan 07, and the future cost is unknown. Thus, this future savings figure is estimated based on SIOR (Society of Industrial and Office Realtors) office survey database using Richmond, VA, as the proxy for Hopewell. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls, Cost-Savings worksheet. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311, Q1111 w/explanatory notes. Source: Certification Letter (25 Jan 05).pdf. Source: Costar Memo 22 Dec 04.pdf. Source: HSA-0109 Richmond Office Survey fm SIOR.pdf.  
Screen 5. Hopewell VA. Misc. Recurring Savings (\$K), 2011. \$641,866.28 Recurring Leased Cost Savings. This contract expires 31 Jan 07, and the future cost is unknown. Thus, this future savings figure is estimated based on SIOR (Society of Industrial and Office Realtors) office survey database using Richmond, VA, as the proxy for Hopewell. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls, Cost-Savings worksheet. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, Q311, Q1111 w/explanatory notes. Source: Certification Letter (25 Jan 05).pdf. Source: Costar Memo 22 Dec 04.pdf. Source: HSA-0109 Richmond Office Survey fm SIOR.pdf.

Screen 5.

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 12

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:24 PM

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

## LEASED SPACE ISSUES:

## Definitions:

USF = Useable Square Feet  
 GSF = Gross Square Feet  
 RSF = Rental Square Feet

Source: Leased Space Cost Assumptions Memo 27Dec04.pdf - Memorandum from Howard Becker to Chairman, HSA JCSG, 27 Dec 04; Subject: Leased Space Measurement and Cost Assumptions.

USF X 1.25 = GSF

RSF X 1.10 = GSF

GSA Administrative Fee = 8% of lease cost (2% is for lease cancellation with 120 days notice).

PFPA = Pentagon Force Protection Agency Anti-Terror = 15% of lease cost.

Security Fees outside NCR = \$0.34/square foot

Lease Space Restoration Cost - One-time restoration fees (\$0.75/USF to remove Local Area Network lines

for classified and unclassified services is equivalent to \$0.60/GSF)(\$0.75/1.25=\$0.60/GSF). Per referenced source, in the absence of other restoration fees it is reasonable to use this fee for all leased space.

AT/FP cost avoidance = \$28.28/GSF. Source: AT-FP Memo 22 Dec 04.pdf - Memorandum from Donald Tison, Chairman, HSA JCSG, to Chairman, Infrastructure Steering Group, 22 Dec 04; Subject: Request for Approval of Use of Anti-Terrorism/Force Protection (AT/FP) Premium.

Aggregated Leased Cost figure, NCR (\$37.29/GSF; Source: Costar Memo 22 Dec 04.pdf - Memoranda from Donald Tison, Chairman, HSA JCSG, to Chairman, Infrastructure Steering Group, 2 Nov 04 and 22 Dec 04; computation of Aggregated Leased Cost Figure using methodology described in e-mail memorandum by Helen Poorman on 14 Dec 04 (subject: New Leased Space Guidance for COBRA).  
 Aggregated Lessee Cost figures for non-NCR markets: same sources and methodology as above.

## OTHER ITEMS/SOURCES:

Contractor Cost Avoidance (Contractor Savings Factor, CSF X estimated at \$XXXX/contractor as seen in sources attendant to specific locations cited on this screen.

## FOOTNOTES FOR SCREEN SIX

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NOTE: No exception data entered for static data used for DoD installations.

Screen 6. LEE. Civilian Positions, 2009. This certified 9-person civilian BOS plus-up provided by the Army as an allocation of costs impacting Ft Lee, VA. Source: HSA-0109 Army Allocation Memo 18 April 2005.pdf, Encl 1, page 1 of 4, column 6 (BASOPS).

Screen 6. Norfolk is used as a proxy for the DECA Eastern Region office at 5151 Bonney Road, Suite 201 in Virginia Beach, VA.

Screen 6. Norfolk VA Lease. Officer Positions. This -1 reflects a 35% cut that equals 1 billet (1 of 2). Partial

numbers were rounded up to ensure a minimum 35% reduction at each of the two DECA regional offices from which this Candidate Recommendation takes cuts. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 311. Source:

Certification Letter (25 Jan 05).pdf Source: HSA-0109v2 DECA Certification Memo (35% Cut) 25 Apr 05.pdf.

Screen 6. Norfolk VA Lease. Civilian Positions. This -38 reflects a 35% cut that equals 38 billets (38 of 107).

Partial numbers were rounded up to ensure a minimum 35% reduction at each of the two DECA regional offices from which this Candidate Recommendation takes cuts. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 311. Source:

Certification Letter (25 Jan 05).pdf. Source: HSA-0109v2 DECA Certification Memo (35% Cut) 25 Apr 05.pdf.

Screen 6. San Antonio is used as a proxy for the DECA Midwest Region office at 300 AFCOMS Way, San Antonio, TX.

Screen 6. San Antonio TX. Officer Positions. This -1 reflects a 35% cut that equals 1 billet (1 of 1). Partial numbers were rounded up to ensure a minimum 35% reduction at each of the two DECA regional offices

from which this Candidate Recommendation takes cuts. Source: HSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 311. Source:

Certification Letter (25 Jan 05).pdf. Source: HSA-0109v2 DECA Certification Memo (35% Cut) 25 Apr 05.pdf.

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 13

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:24 PM

Department : Headquarters and Support JCSG  
Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Screen 6. San Antonio TX. Civilian Positions. This -29 reflects a 35% cut that equals 29 billets (29 of 82). Partial numbers were rounded up to ensure a minimum 35% reduction at each of the two DECA regional offices from which this Candidate Recommendation takes cuts. Source: HHSA-0109 Aggregate Data Table (35% Cut) 21 Apr 05.xls. Source: DECA MV Data Call 25 JAN 05 (COMPLETE).xls, question 311. Source: Certification Letter (25 Jan 05).pdf. Source: HSA-0109v2 DECA Certification Memo (35% Cut) 25 Apr 05.pdf.  
Screen 6. Hopewell, VA, is used for DECA HQ leased space at 5258 Oaklawn Blvd in Hopewell, VA.  
Screen 6. Hopewell VA. There are no manpower cuts at this location, because DECA previously sized it to meet current operations. Source: HSA-0109v2 DECA Certification Memo (35% Cut) 25 Apr 05.pdf.

## FOOTNOTES FOR SCREEN SEVEN

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Screen 7.

LEE.

Following allocated as this Candidate Recommendation's portion of the total cost to this installation for these categories of BRAC 2005 expenses.

Source: HSA-0109 Army Allocation Memo 18 April 2005.pdf.

2141, Vehicle Maintenance Shop, 2,000SF, Encl 1 spreadsheet, page 1 of 9, column 9.

6100, General Administrative Building, 207,000SF (NOTE 1: Army provided this figure in error; 207,000SF is greater than this Candidate Recommendation requires. Thus, this figure is adjusted to 192,600SF to meet the actual 6100 SF requirement.) (NOTE 2: The combination of 6100 (192,600SF), 6101 (10,000SF), and 6102 (3000SF) equals 205,600SF which is the total SF of office space required by this Candidate Recommendation.), Encl 1 spreadsheet, page 1 of 9, column 10. (NOTE 3: The total GSF required includes space for HQ DECA, which currently resides on Ft Lee and will also move into the new building. Of the total GSF required, the HQ DECA portion equals 134800SF for 674 people.)

6101, Small Unit Headquarters Building, 10,000SF, Encl 1 spreadsheet, page 1 of 9, column 11.

6102, Large Unit Headquarters Building, 3,000SF, Encl 1 spreadsheet, page 1 of 9, column 12.

8521, Vehicle Parking, Surfaced, 12,000SF, Encl 1 spreadsheet, page 1 of 9, column 18.

7361, Chapel Facility, 1,000SF, Encl 1 spreadsheet, page 4 of 9, column 4.

7346, Exchange Sales Facility, 3,000SF, Encl 1 spreadsheet, page 4 of 9, column 6.

7421, Indoor Physical Fitness Facility, 2,000SF, Encl 1 spreadsheet, page 4 of 9, column 7.

7371, Nursery and Child Care Facility, 1,000SF, Encl 1 spreadsheet, page 4 of 9, column 8.

7417, Recreation Center, 1,000SF, Encl 1 spreadsheet, page 4 of 9, column 9.

5400, Dental Facility, 1,000SF, Encl 1 spreadsheet, page 4 of 9, column 11.

Source: HSA-0109 Army Adjustment to Allocation (RE Allocation Data (UNCLASSIFIED)) 21 Apr 05.htm.

NOTE 3 Source: HSA-0109 HQ DECA Data (Q301) 28MAR05 OSD DB.htm.

NOTE 3 Source: HSA-0109 DECA Certification Memo, Q301, 23 Mar 04.pdf.



COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)

Data As Of 4/28/2005 1:44:02 PM, Report Created 4/28/2005 1:44:24 PM

Department : Headquarters and Support JCSG  
 Scenario File : C:\HSA-0109 DECA COBRA Worksheet\HSA-0109v2 COBRA 6.10 W-Army Allocation Data (35% Cut) 28 Apr 05\HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05.CBR  
 Option Pkg Name: HSA-0109v2 (w-Army Allocation Data) (35% Cut) 28 Apr 05  
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

LEE, VA (51484)	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	1	0	0	1
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	1	0	0	1
Jobs Gained-Civ	0	0	0	346	0	0	346
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	346	0	0	346
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Norfolk VA, VA (HSA014)	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	2	0	0	2
NET CHANGE-Mil	0	0	0	-2	0	0	-2
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	107	0	0	107
NET CHANGE-Civ	0	0	0	-107	0	0	-107
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

San Antonio TX, TX (HSA019)	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	1	0	0	1
NET CHANGE-Mil	0	0	0	-1	0	0	-1
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	82	0	0	82
NET CHANGE-Civ	0	0	0	-82	0	0	-82
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Hopewell VA, VA (HSA059)	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	215	0	0	215
NET CHANGE-Civ	0	0	0	-215	0	0	-215
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0



# Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0109v2: Consolidate DECA @ Ft. Lee

The data in this report is rolled up by Action

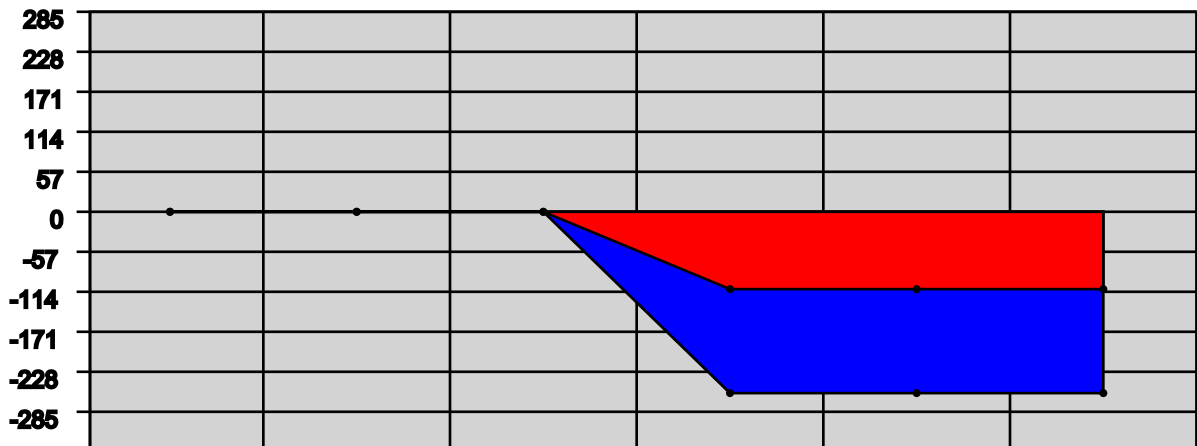
ECONOMIC IMPACT DATA

**Scenario:** Consolidate DECA @ Ft. Lee  
**Economic Region of Influence(ROI):** Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area  
**Base:** NAS OCEANA  
**Action:** From Virginia Beach Leased Space (DECA Eastern Region)

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	1,613,728
ROI Employment (2002):	978,888
Authorized Manpower (2005):	11,154
Authorized Manpower(2005) / ROI Employment(2002):	1.14%
Total Estimated Job Change:	-260
Total Estimated Job Change / ROI Employment(2002):	-0.03%

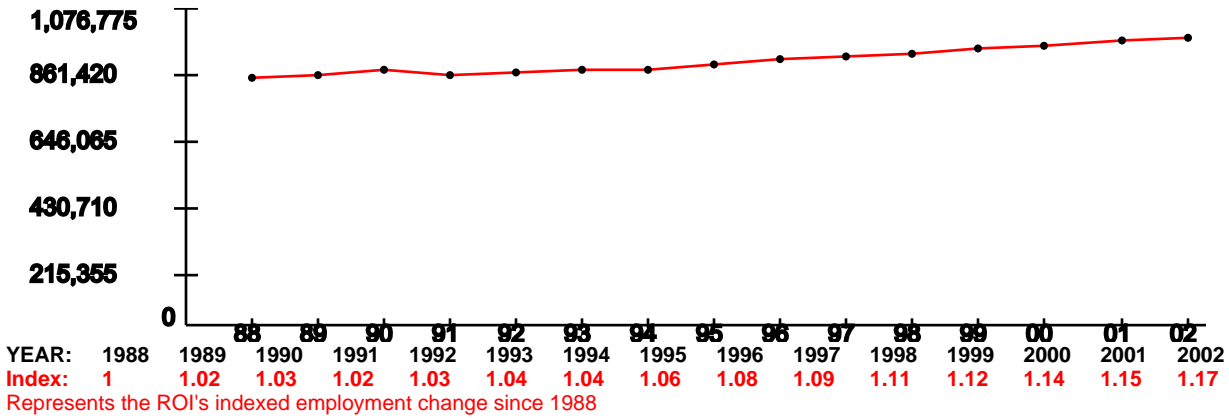
**Cumulative Job Change (Gain/Loss) Over Time:**



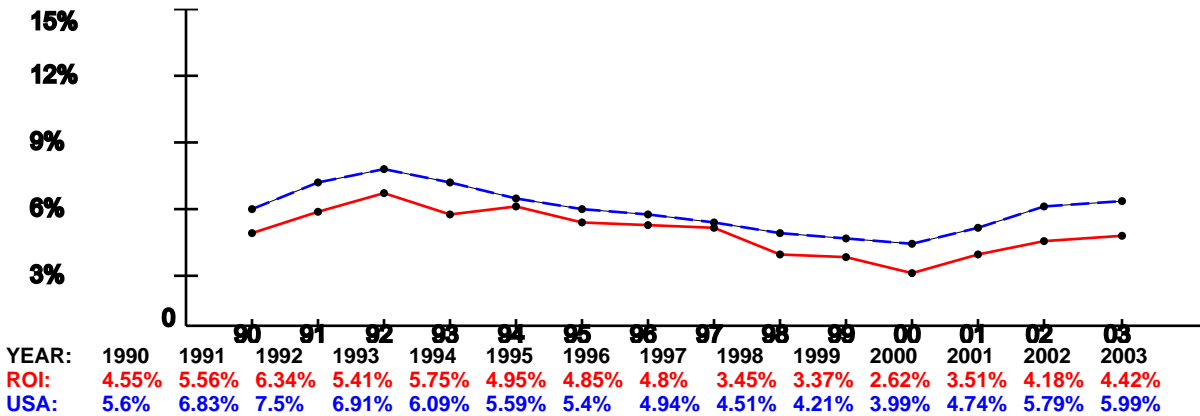
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	-2	0	0
Direct Civilian:	0	0	0	-107	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
<b>Cumulative Direct:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-109</b>	<b>-109</b>	<b>-109</b>
<b>Cum Indir/Induc:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-151</b>	<b>-151</b>	<b>-151</b>
<b>Cumulative Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-260</b>	<b>-260</b>	<b>-260</b>

Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area Trend Data

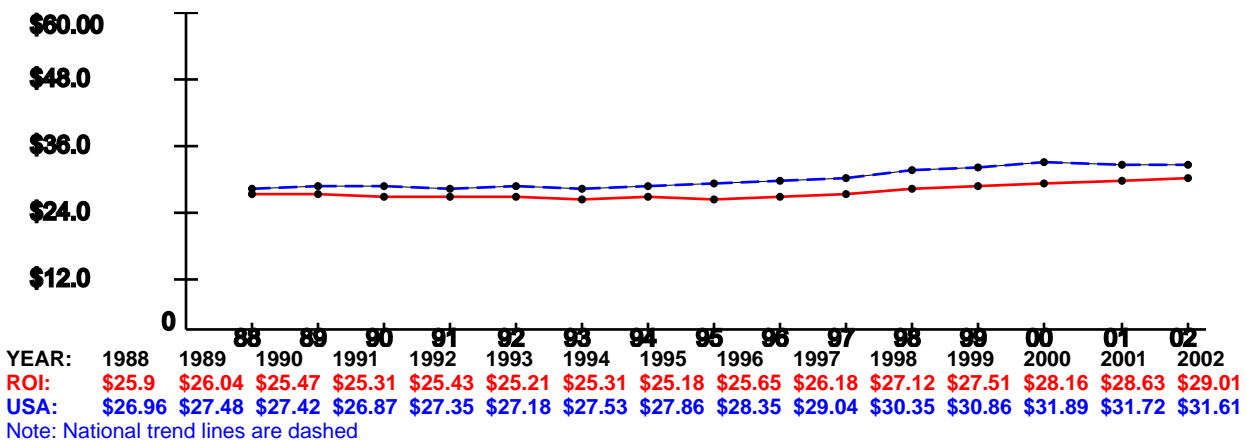
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



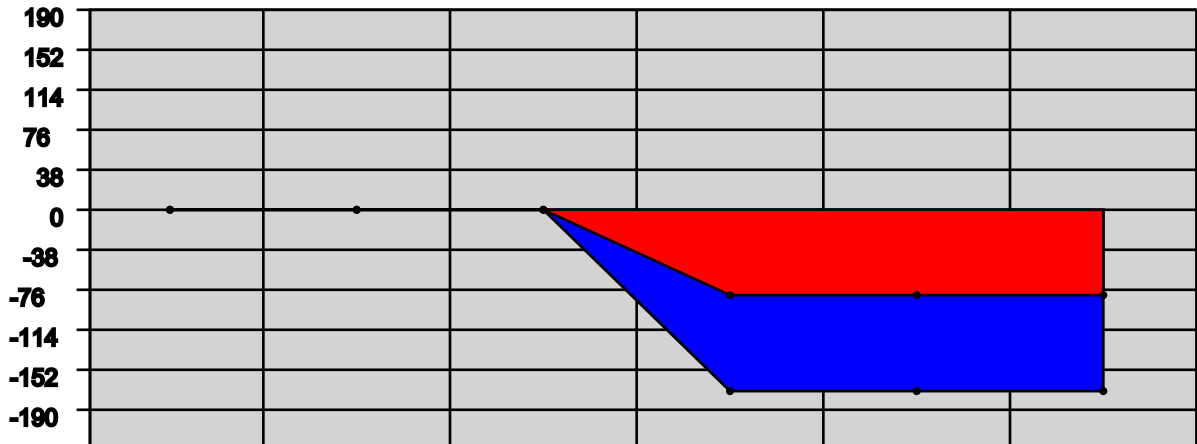
ECONOMIC IMPACT DATA

**Scenario:** Consolidate DECA @ Ft. Lee  
**Economic Region of Influence(ROI):** San Antonio, TX Metropolitan Statistical Area  
**Base:** MIDWEST REGION FAC. DECA  
**Action:** From San Antonio Leased Space (DECA Midwest Region)

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	1,786,138
ROI Employment (2002):	1,009,217
Authorized Manpower (2005):	83
Authorized Manpower(2005) / ROI Employment(2002):	0.01%
Total Estimated Job Change:	-176
Total Estimated Job Change / ROI Employment(2002):	-0.02%

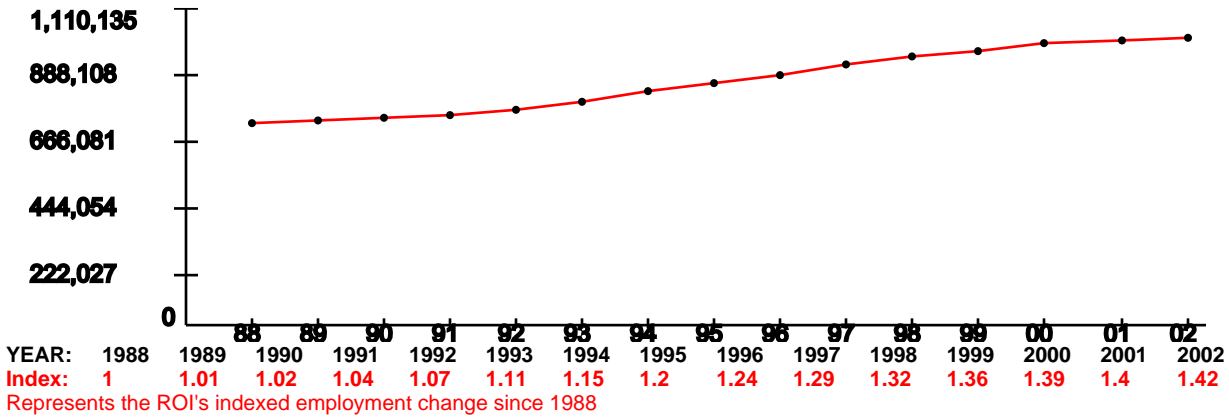
Cumulative Job Change (Gain/Loss) Over Time:



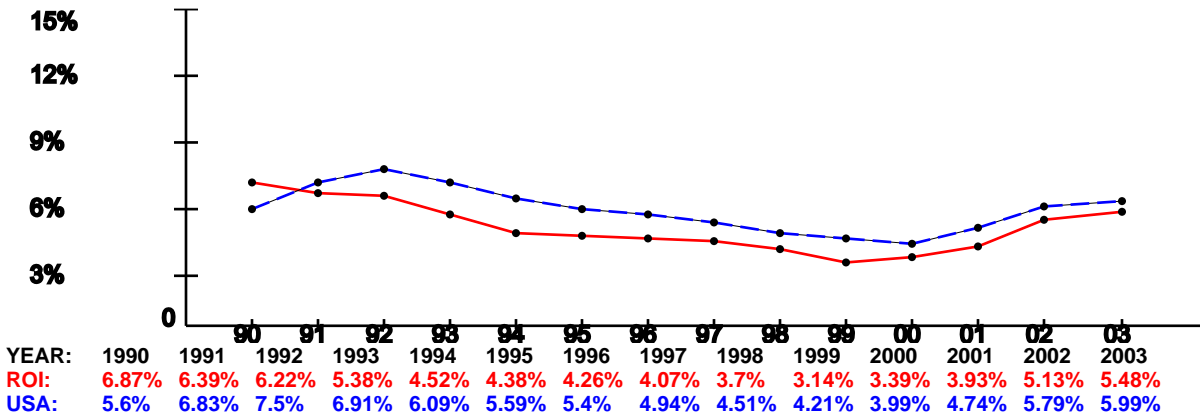
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	-1	0	0
Direct Civilian:	0	0	0	-82	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
<b>Cumulative Direct:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-83</b>	<b>-83</b>	<b>-83</b>
<b>Cum Indir/Induc:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-93</b>	<b>-93</b>	<b>-93</b>
<b>Cumulative Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-176</b>	<b>-176</b>	<b>-176</b>

San Antonio, TX Metropolitan Statistical Area Trend Data

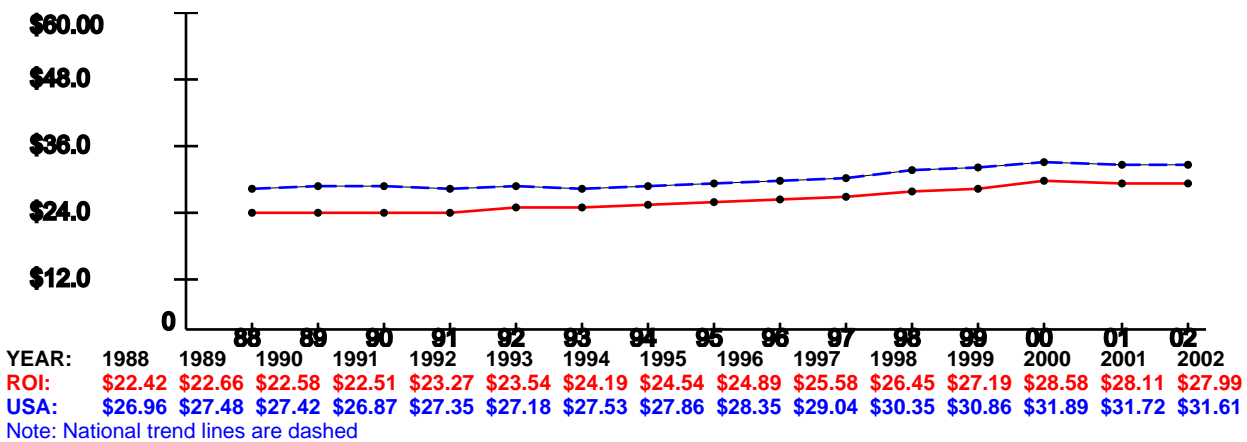
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



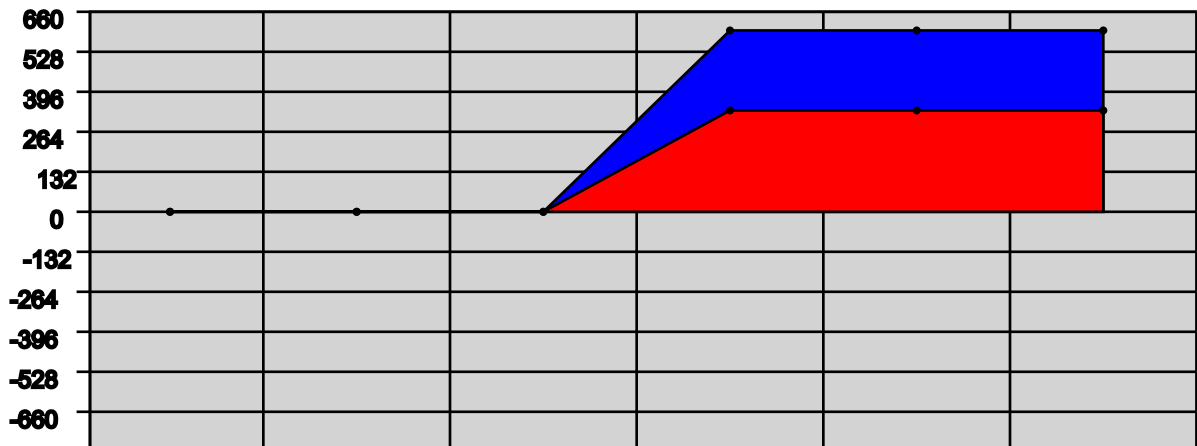
ECONOMIC IMPACT DATA

**Scenario:** Consolidate DECA @ Ft. Lee  
**Economic Region of Influence(ROI):** Richmond, VA Metropolitan Statistical Area  
**Base:** LEE  
**Action:** To Ft Lee DECA

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	1,124,538
ROI Employment (2002):	715,302
Authorized Manpower (2005):	10,552
Authorized Manpower(2005) / ROI Employment(2002):	1.48%
Total Estimated Job Change:	600
Total Estimated Job Change / ROI Employment(2002):	0.08%

**Cumulative Job Change (Gain/Loss) Over Time:**

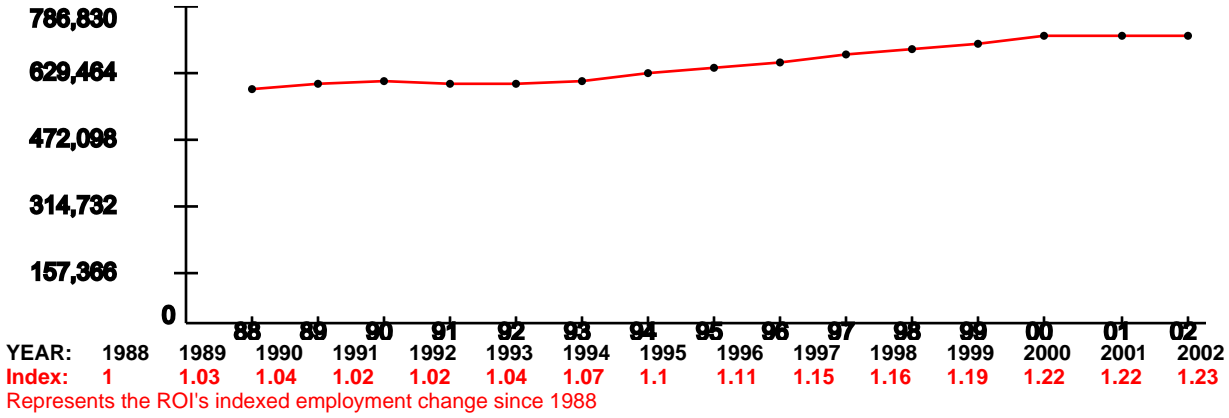


YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	0	0	1	0	0
<b>Direct Civilian:</b>	0	0	0	337	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	0	0	338	338	338
<b>Cum Indir/Induc:</b>	0	0	0	262	262	262
<b>Cumulative Total:</b>	0	0	0	600	600	600

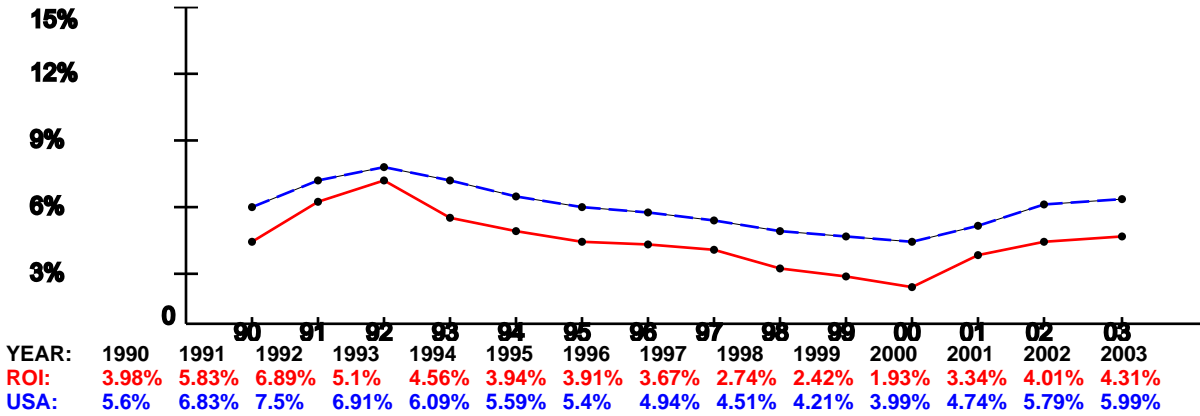


Richmond, VA Metropolitan Statistical Area Trend Data

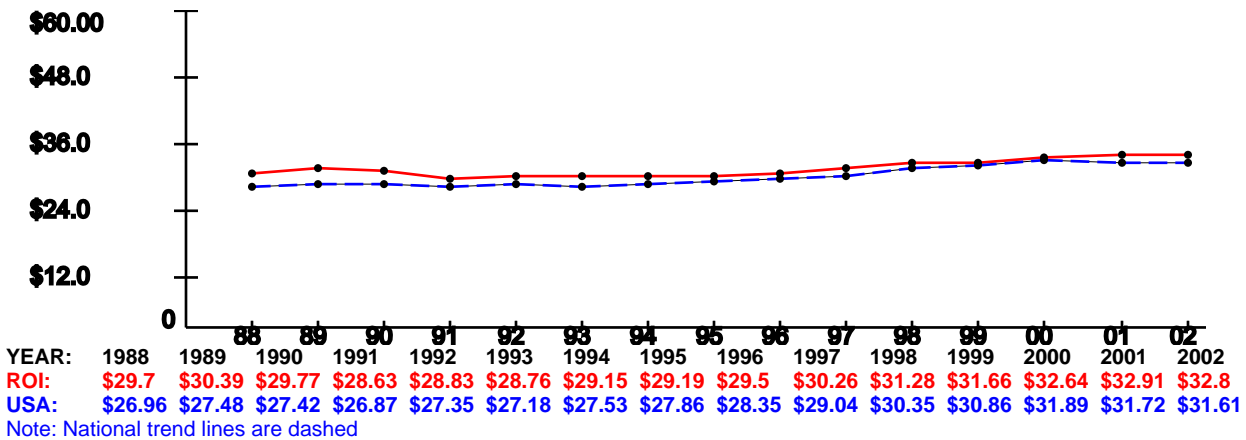
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



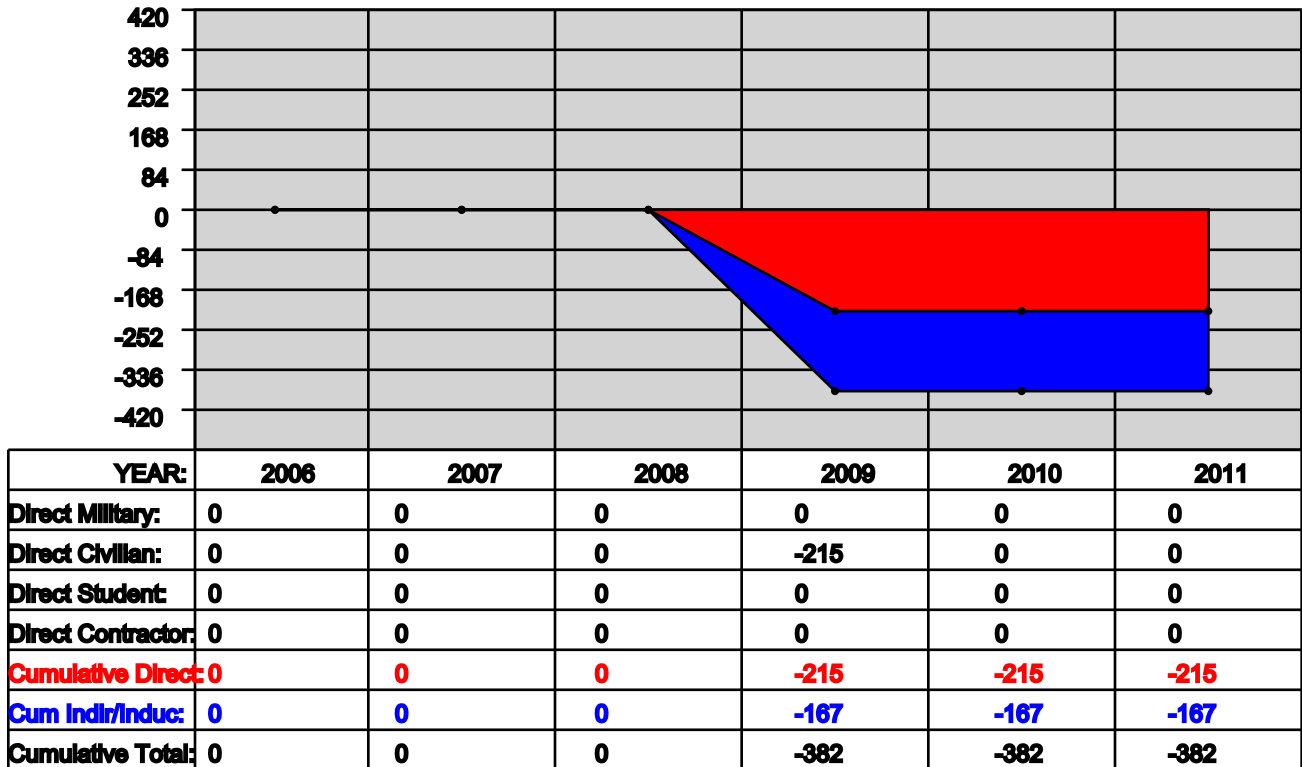
ECONOMIC IMPACT DATA

**Scenario:** Consolidate DECA @ Ft. Lee  
**Economic Region of Influence(ROI):** Richmond, VA Metropolitan Statistical Area  
**Base:** DeCA - Hopewell (HQ leased)  
**Action:** From Hopewell Leased Space (DECA HQ FAC)

**Overall Economic Impact of Proposed BRAC-05 Action:**

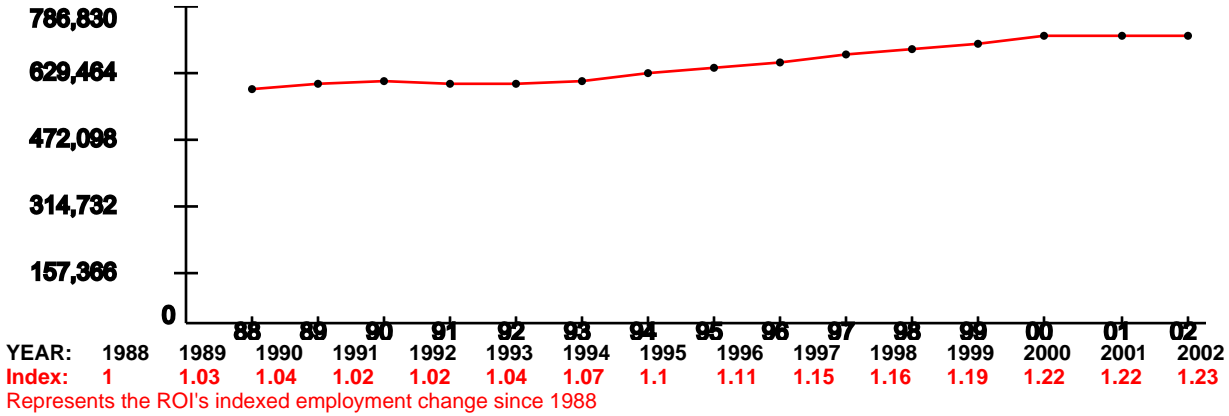
ROI Population (2002):	1,124,538
ROI Employment (2002):	715,302
Authorized Manpower (2005):	215
Authorized Manpower(2005) / ROI Employment(2002):	0.03%
Total Estimated Job Change:	-382
Total Estimated Job Change / ROI Employment(2002):	-0.05%

**Cumulative Job Change (Gain/Loss) Over Time:**

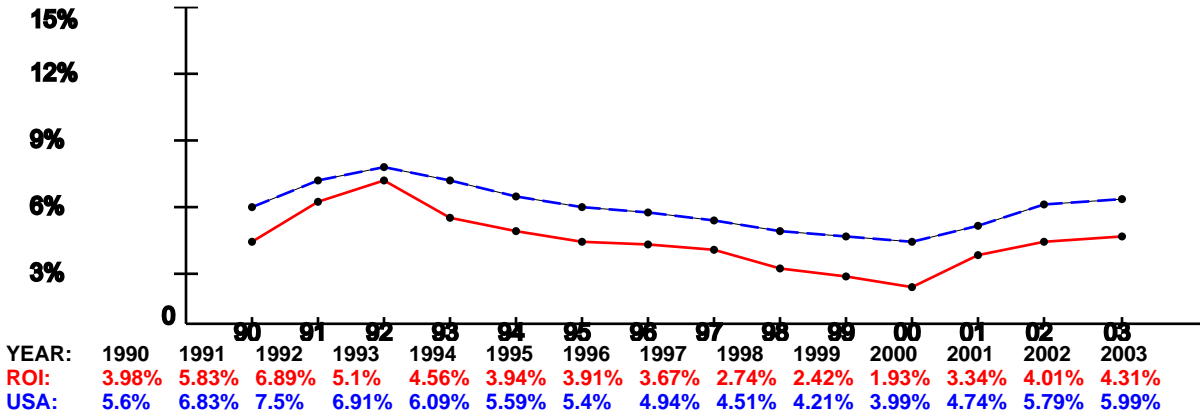


Richmond, VA Metropolitan Statistical Area Trend Data

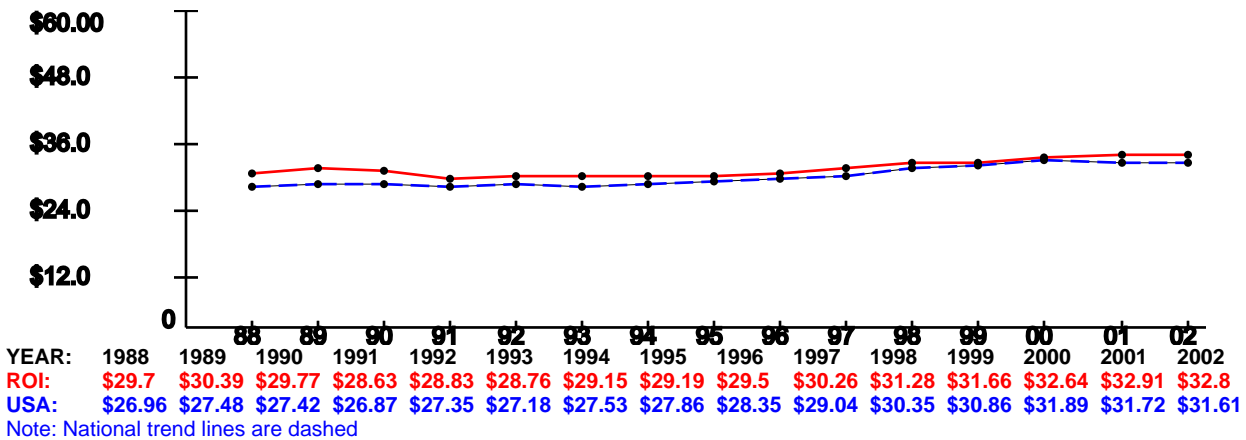
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



# Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0109v2: Consolidate DECA @ Ft. Lee

The data in this report is rolled up by Region of Influence

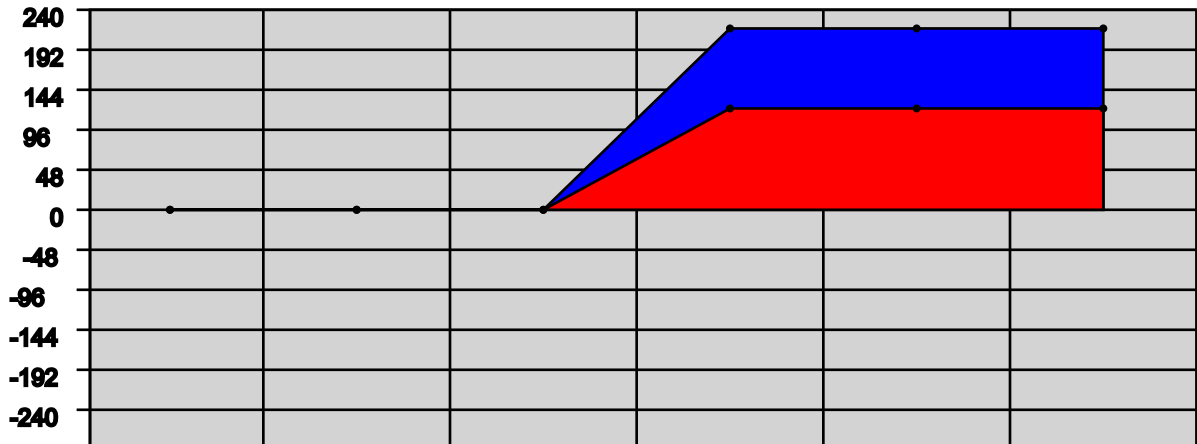
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Richmond, VA Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	1,124,538
ROI Employment (2002):	715,302
Authorized Manpower (2005):	10,767
Authorized Manpower(2005) / ROI Employment(2002):	1.51%
Total Estimated Job Change:	218
Total Estimated Job Change / ROI Employment(2002):	0.03%

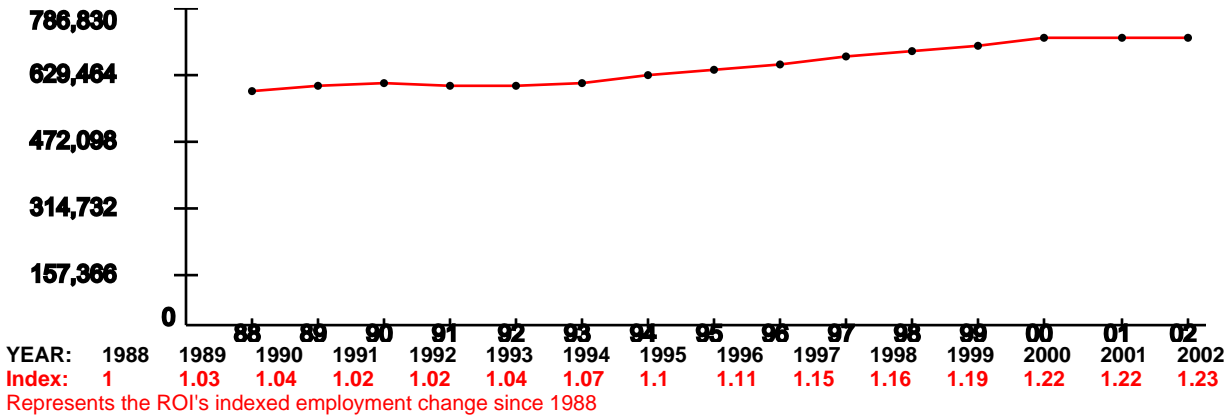
**Cumulative Job Change (Gain/Loss) Over Time:**



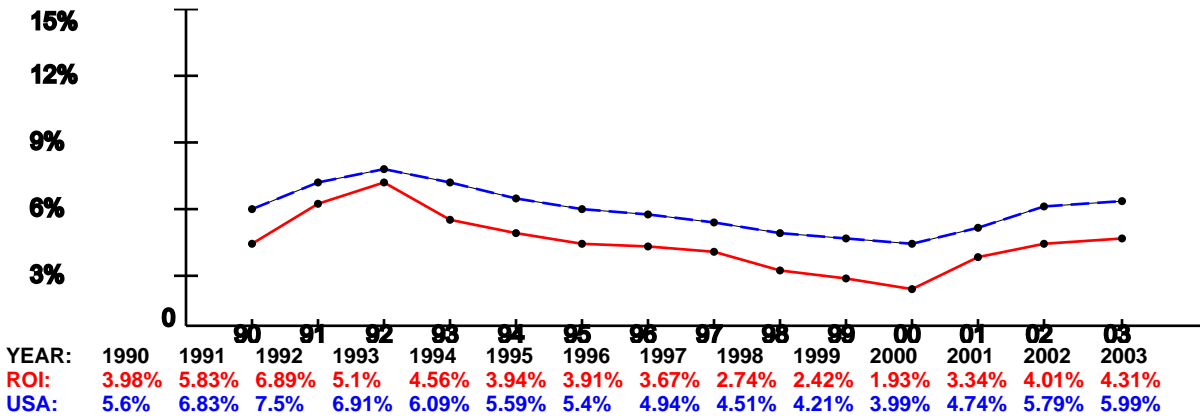
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	1	0	0
Direct Civilian:	0	0	0	122	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
<b>Cumulative Direct:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123</b>	<b>123</b>	<b>123</b>
<b>Cum Indir/Induc:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95</b>	<b>95</b>	<b>95</b>
<b>Cumulative Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>218</b>	<b>218</b>	<b>218</b>

Richmond, VA Metropolitan Statistical Area Trend Data

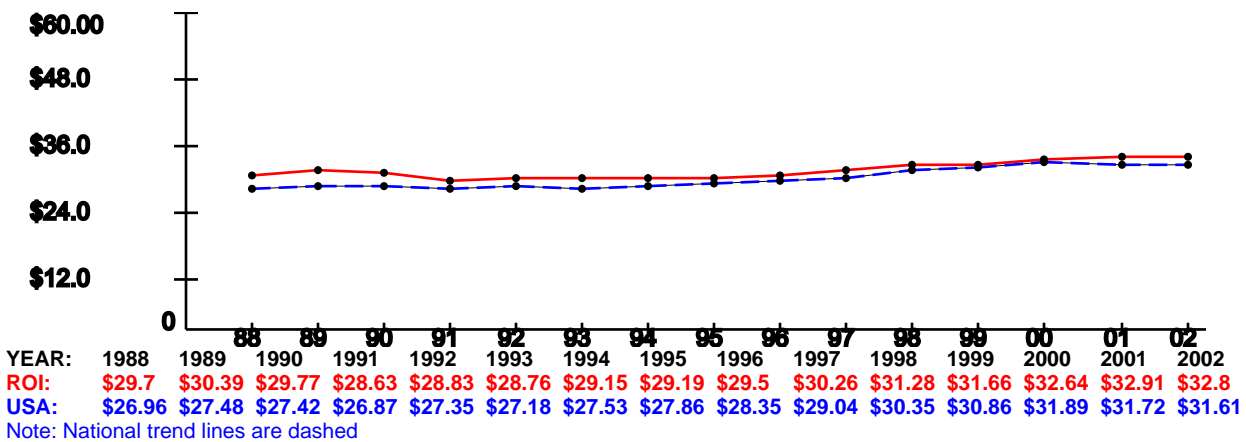
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



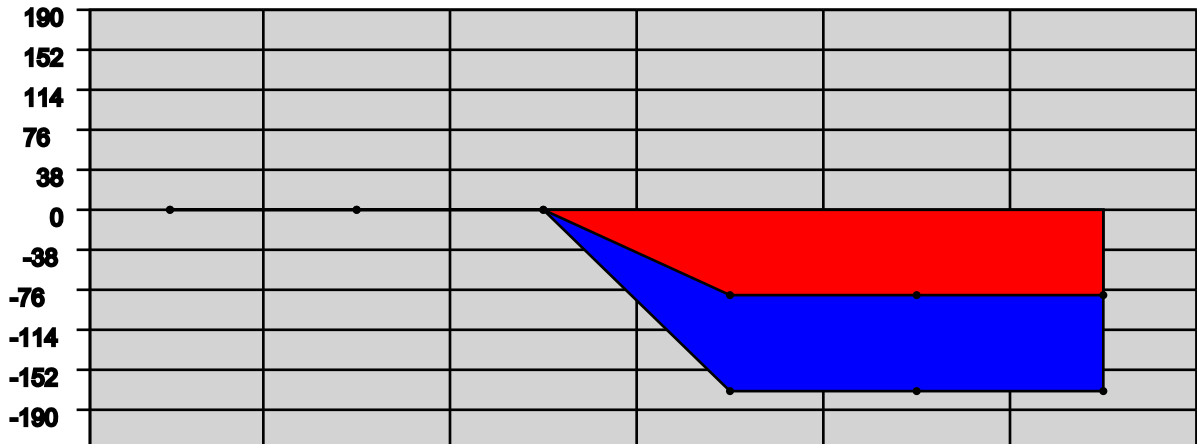
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** San Antonio, TX Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002): 1,786,138  
 ROI Employment (2002): 1,009,217  
 Authorized Manpower (2005): 83  
 Authorized Manpower(2005) / ROI Employment(2002): 0.01%  
 Total Estimated Job Change: -176  
 Total Estimated Job Change / ROI Employment(2002): -0.02%

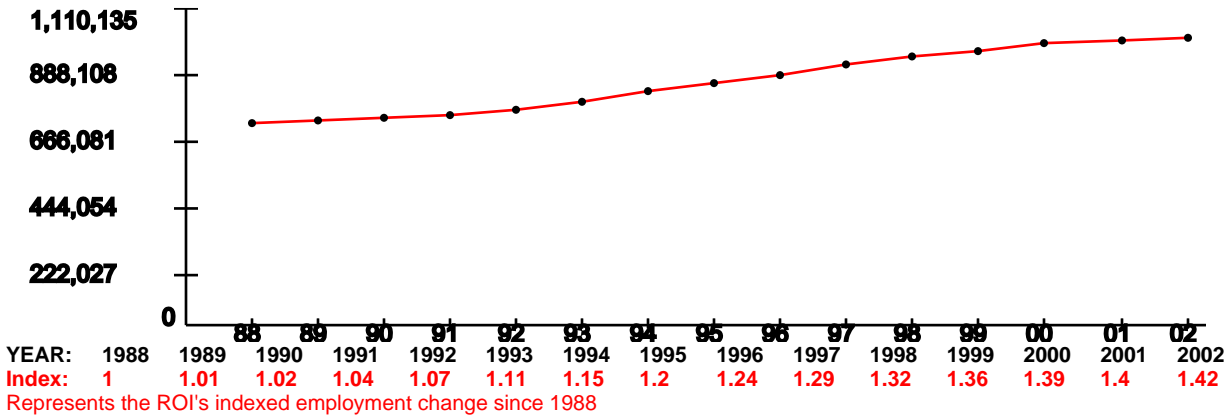
**Cumulative Job Change (Gain/Loss) Over Time:**



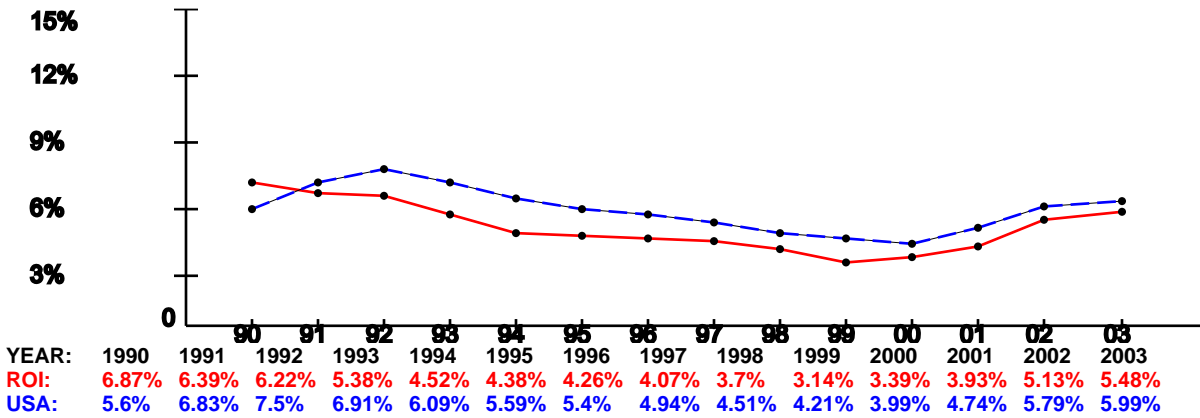
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	-1	0	0
Direct Civllian:	0	0	0	-82	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
<b>Cumulative Direct:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-83</b>	<b>-83</b>	<b>-83</b>
<b>Cum Indlr/Induc:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-93</b>	<b>-93</b>	<b>-93</b>
<b>Cumulative Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-176</b>	<b>-176</b>	<b>-176</b>

San Antonio, TX Metropolitan Statistical Area Trend Data

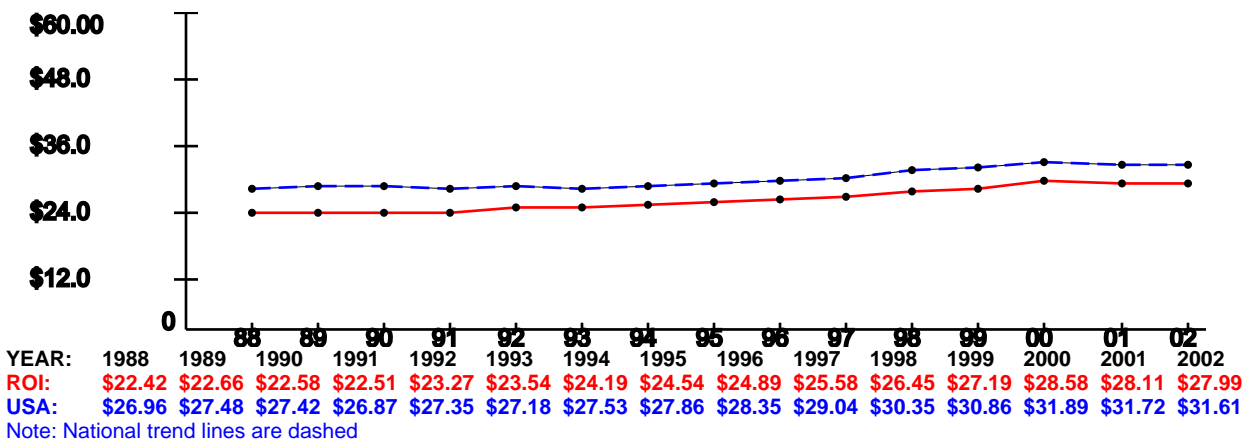
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**





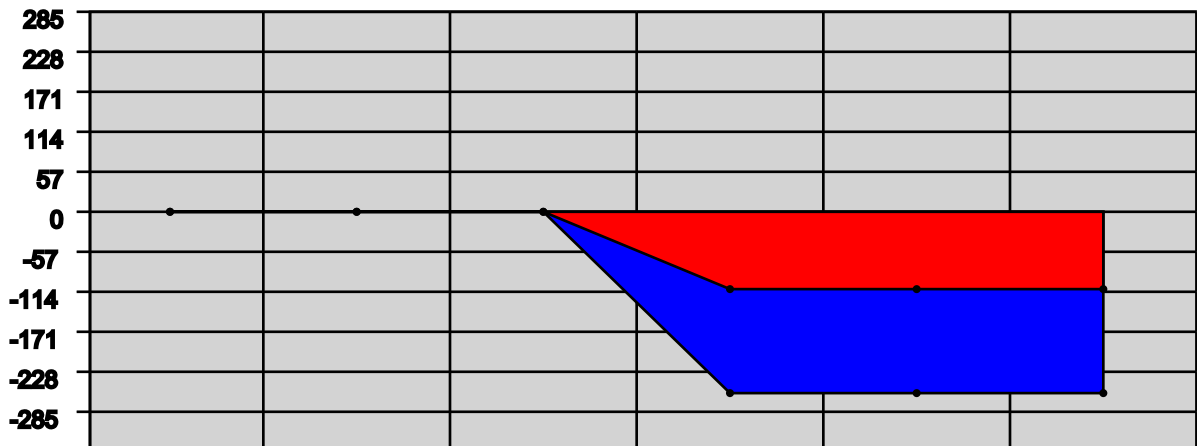
ECONOMIC IMPACT DATA

**Scenario:** All Selected (see title page)  
**Economic Region of Influence(ROI):** Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area  
**Base:** All Bases  
**Action:** All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

ROI Population (2002):	1,613,728
ROI Employment (2002):	978,888
Authorized Manpower (2005):	11,154
Authorized Manpower(2005) / ROI Employment(2002):	1.14%
Total Estimated Job Change:	-260
Total Estimated Job Change / ROI Employment(2002):	-0.03%

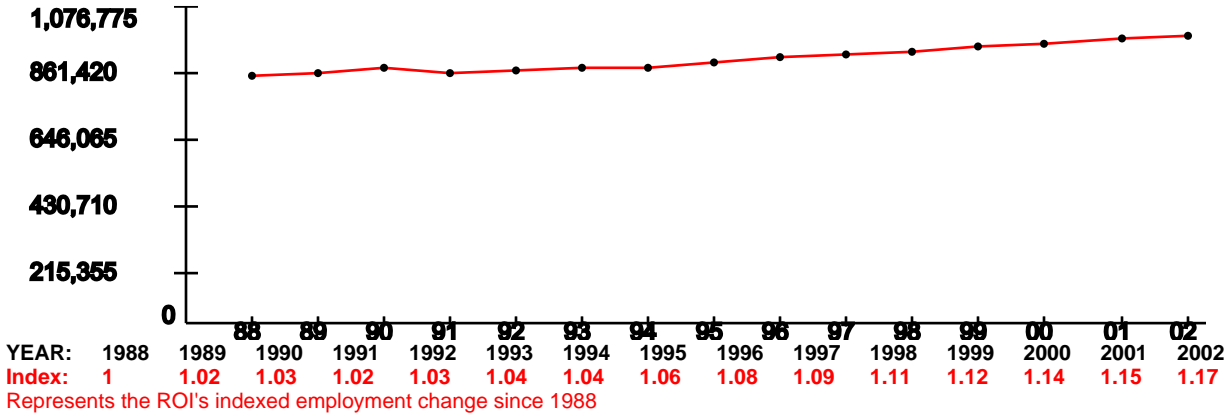
**Cumulative Job Change (Gain/Loss) Over Time:**



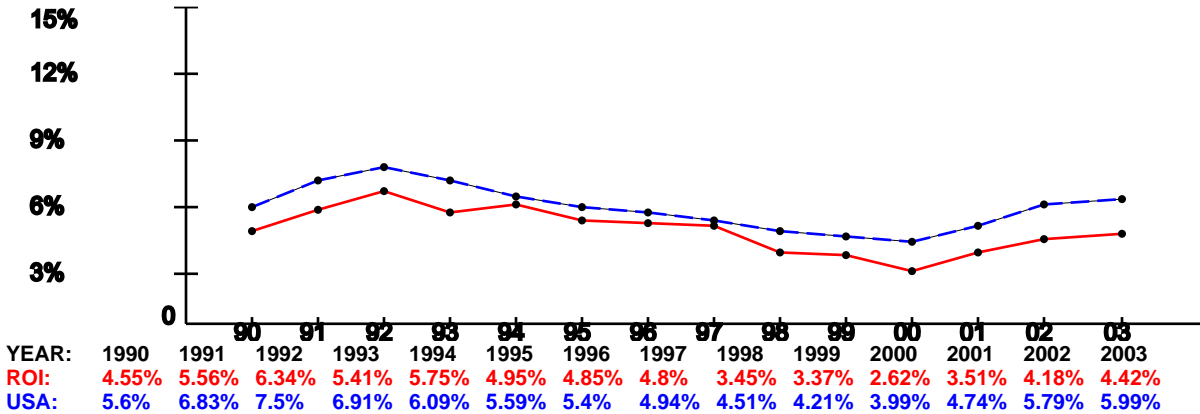
YEAR:	2006	2007	2008	2009	2010	2011
<b>Direct Military:</b>	0	0	0	-2	0	0
<b>Direct Civilian:</b>	0	0	0	-107	0	0
<b>Direct Student:</b>	0	0	0	0	0	0
<b>Direct Contractor:</b>	0	0	0	0	0	0
<b>Cumulative Direct:</b>	0	0	0	-109	-109	-109
<b>Cum Indlr/Induc:</b>	0	0	0	-151	-151	-151
<b>Cumulative Total:</b>	0	0	0	-260	-260	-260

Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area Trend Data

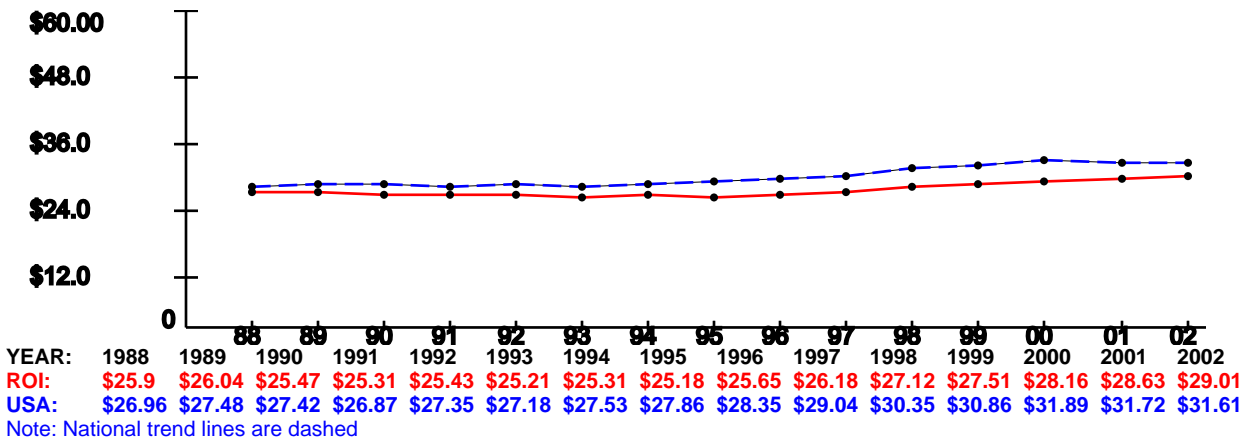
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



## **DECA - EASTERN REGION FAC. DECA, VA**

[PROXY FOR LOSING LEASED LOCATION: 5151 BONNEY ROAD, VIRGINIA BEACH, VA].

### **Demographics**

The following tables provide a short description of the area near the installation/activity. EASTERN REGION FAC. DECA is within Virginia Beach, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Norfolk--Virginia Beach--Newport News, VA	1,569,541

The following entities comprise the military housing area (MHA):

County/City	Population
Virginia Beach	425,257
Total	425,257

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 30

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$42,448	Basis: MSA
Median House Value	(US Avg \$119,600)	\$110,100	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$1,130	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	284,546	12 of 14 districts
Students Enrolled	282,573	14 of 14 districts
Average Pupil/Teacher Ratio	12.5:1	14 of 14 districts
High School Students Enrolled	80,557	14 of 14 districts
Average High School Graduation Rate (US Avg 67.3%)	83.9%	14 of 14 districts
Average Composite SAT I Score (US Avg 1026)	971	13 of 14 districts
Average ACT Score (US Avg 20.8)	19	5 of 14 districts
Available Graduate/PhD Programs	12	
Available Colleges and/or Universities	17	
Available Vocational and/or Technical Schools	15	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.4%	2.6%	3.5%	4.2%	4.4%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	1.5%	1.6%	.8%	.3%	.7%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	41,676	Basis: MSA
Vacant Sale Units	7,856	
Vacant Rental Units	13,560	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	Basis: MSA
Local Community	3,602	2,936	425,257	
Ratio	1:118	1:145		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,478.8	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from EASTERN REGION FAC. DECA to nearest commercial airport: 8.2 miles

Is EASTERN REGION FAC. DECA served by regularly scheduled public transportation? Yes

## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community?

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **FORT LEE, VA**

[GAINING INSTALLATION] &

[PROXY FOR LOSING LEASED LOCATION: 5258 OAKLAWN BLVD., HOPEWELL, VA].

### **Demographics**

The following tables provide a short description of the area near the installation/activity. FORT LEE is 30 miles from Richmond, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Richmond-Petersburg MSA	996,512

The following entities comprise the military housing area (MHA):

County/City	Population
Chesterfield	259903
Dinwiddie	24533
Nottoway	15725
Prince George's	33047
Total	333,208

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 0

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$46,800	Basis: MSA
Median House Value	(US Avg \$119,600)	\$115,400	
GS Locality Pay	("Rest of US" 10.9%)	12.1%	
O-3 with Dependents BAH Rate		\$ 946	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State			

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	81,823	7 of 7 districts
Students Enrolled	77,426	7 of 7 districts
Average Pupil/Teacher Ratio	20.3:1	7 of 7 districts
High School Students Enrolled	22,869	7 of 7 districts
Average High School Graduation Rate (US Avg 67.3%)	96.9%	7 of 7 districts
Average Composite SAT I Score (US Avg 1026)	1001	7 of 7 districts
Average ACT Score (US Avg 20.8)		7 of 7 districts
Available Graduate/PhD Programs	6	
Available Colleges and/or Universities	12	
Available Vocational and/or Technical Schools	6	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.4%	1.9%	3.3%	4.0%	4.3%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA



The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.2%	2.1%	.6%	- .8%	- .3%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	22,673	Basis: MSA
Vacant Sale Units	4,900	
Vacant Rental Units	8,704	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	3,065	3,335	996,512	Basis: MSA
Ratio	1:325	1:299		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,548.0	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT LEE to nearest commercial airport: 30.0 miles  
Is FORT LEE served by regularly scheduled public transportation?

## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

## **DECA - MIDWEST REGION FAC. DECA, TX**

[PROXY FOR LOSING LEASED LOCATION: 300 AFCOMS WAY, SAN ANTONIO, TX]

### **Demographics**

The following tables provide a short description of the area near the installation/activity. MIDWEST REGION FAC. DECA is within San Antonio, TX, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
San Antonio TX, MSA	1,592,383

The following entities comprise the military housing area (MHA):

County/City	Population
Atascosa	38628
Bexar	1392931
Comal	78021
Kendall	23743
Medina	39304
Quadalupe	89023
Wilson	32408
<b>Total</b>	<b>1,694,058</b>

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 30

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$39,140	Basis: MSA
Median House Value	(US Avg \$119,600)	\$77,100	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$1,138	

In-state Tuition for Family Member	Yes	
In-state Tuition Continues if Member PCSs Out of State	Yes	

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity		
Students Enrolled	339,786	59 of 438 districts
Average Pupil/Teacher Ratio	14.3:1	372 of 438 districts
High School Students Enrolled	96,525	59 of 59 districts
Average High School Graduation Rate (US Avg 67.3%)	80.1%	59 of 59 districts
Average Composite SAT I Score (US Avg 1026)	917	59 of 59 districts
Average ACT Score (US Avg 20.8)	19	59 of 59 districts
Available Graduate/PhD Programs	10	
Available Colleges and/or Universities	15	
Available Vocational and/or Technical Schools	10	

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.1%	3.4%	4.0%	5.2%	5.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%

Basis:	MSA	MSA	MSA	MSA	MSA
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The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.1%	1.0%	1.3%	.5%	1.9%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	39,826	Basis: MSA
Vacant Sale Units	6,699	
Vacant Rental Units	15,650	

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	Basis: MSA
Local Community	4,486	4,068	1,592,383	
Ratio	1:355	1:391		
National Ratio (2003)	1:421.2	1:373.7		

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	6,775.3	Basis: MSA
National UCR	4,118.8	

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from MIDWEST REGION FAC. DECA to nearest commercial airport: 16.5 miles

Is MIDWEST REGION FAC. DECA served by regularly scheduled public transportation? Yes

### **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes