

HSA-0031
Consolidate Civilian Personnel Offices (CPOs)
within each Military Department and the Defense Agencies

Recommendation: Realign Fort Richardson, AK, by relocating the Civilian Personnel Operations Center to Fort Huachuca, AZ, and consolidating it with the Civilian Personnel Operations Center at Fort Huachuca, AZ. Realign Rock Island Arsenal, IL, by relocating the Civilian Personnel Operations Center to Fort Riley, KS, and Aberdeen Proving Ground, MD, and consolidating with the Civilian Personnel Operations Center at Fort Riley, KS, and Aberdeen Proving Ground, MD.

Realign Human Resource Service Center-Northeast, 111 S. Independence Mall, East, Bourse Bldg, a leased installation in Philadelphia, PA, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA. Realign Human Resource Service Center-Southeast, 9110 Leonard Kimble Road, a leased installation at Stennis Space Center, MS, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA, and consolidating it with the relocated Human Resource Service Center-Northeast at the Naval Support Activity, Philadelphia, PA. Realign Human Resource Service Center-Southwest, 525 B Street, Suite 600, a leased installation in San Diego, CA, by relocating the Civilian Personnel Office to Naval Air Station North Island or Marine Corps Air Station Miramar, CA. Realign Human Resource Service Center-Pacific, 178 Main Street, Bldg 499, Honolulu, HI, by relocating the Civilian Personnel Office to the Human Resource Service Center-Northwest, 3230 NW Randall Way, Silverdale, WA, and Naval Air Station North Island or Marine Corps Air Station Miramar, CA and consolidating with the Human Resource Service Centers at Silverdale, WA and Naval Air Station North Island or Marine Corps Air Station Miramar, CA.

Realign Wright-Patterson Air Force Base, OH, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Robins Air Force Base, GA, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Hill Air Force Base, UT, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Tinker Air Force Base, OK, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Bolling Air Force Base, DC, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Consolidate the relocated civilian personnel offices with the Civilian Personnel Office at Randolph Air Force Base, TX.

Realign 2521 Jefferson Davis Hwy, a leased installation in Arlington, VA, by relocating the transactional functions of the Defense Commissary Agency Human Resource Division and the Washington Headquarters Services Civilian Personnel Office to the Defense Logistics Agency, 3990 East Broad Street, Columbus, OH, and consolidating

them with the Customer Support Office of the Defense Logistics Agency. Realign the Department of Defense Education Activity, 4040 North Fairfax Drive, a leased installation in Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Logistics Agency 3990 East Broad Street, Columbus, OH, and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Defense Information Systems Agency, 701 S. Courthouse Road, Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Finance and Accounting Service, 8899 E. 56th Street, Indianapolis, IN, and consolidating them with the Civilian Personnel Office of the Defense Finance and Accounting Service at Indianapolis, IN.

Justification: The consolidation of Civilian Personnel Offices within each Military Department and the transactional functions among the Defense Agencies reduces excess capacity, reduces the use of leased facilities, and achieves manpower savings through consolidation and elimination of duplicate functions. This recommendation supports the Administration’s urging of federal agencies to consolidate personnel services. During the implementation of this recommendation it is important to partner with the National Security Personnel System (NSPS). NSPS provides the opportunity to improve the effectiveness of the Department through a simplified personnel management system that will improve the way it hires and assigns employees. This recommendation will be an effective tool for NSPS and provide the flexibility and responsiveness that supports the implementation of this system. Since NSPS will define a new human resource system featuring streamlined hiring, simplified job changes, and a less complex classification system, it covers all functions that would be supported by Civilian Personnel Offices.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$97.5M. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$46.4M. Annual recurring savings to the Department after implementation are \$24.4M with a payback expected in four years. The net present value of the costs and savings to the Department over 20 years is a savings of \$196.7M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in maximum potential job reductions (direct and indirect) over the 2006 - 2011 period in the respective economic areas as listed in the table below:

Region of Influence	Total Job Reductions	Direct Job Reductions	Indirect Job Reductions	% of Economic Area Employment
Anchorage, AK Metropolitan Statistical Area	118	62	56	Less Than 0.1%

Region of Influence	Total Job Reductions	Direct Job Reductions	Indirect Job Reductions	% of Economic Area Employment
Davenport-Moline-Rock Island, IA – IL Metropolitan Statistical Area	471	251	220	0.21%
Dayton, OH Metropolitan Statistical Area	235	127	108	Less Than 0.1%
Gulfport-Biloxi, MS Metropolitan Statistical Area	280	148	132	0.18%
Honolulu, HI Metropolitan Statistical Area	136	68	68	Less Than 0.1%
Ogden-Clearfield, UT Metropolitan Statistical Area	168	85	83	Less Than 0.1%
Oklahoma City, OK Metropolitan Statistical Area	252	111	141	Less Than 0.1%
Warner Robins, GA Metropolitan Statistical Area	155	95	60	0.24%
Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division	643	366	277	Less Than 0.1%

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

Community Infrastructure: A review of community attributes indicates: Fort Riley has a lack of graduate and PhD programs, Median House Values below the US average, a low number of vacant rental and sale units, and a higher than average Population per Physician ratio; Aberdeen Proving Ground is 46 miles to the nearest airport; Randolph Air Force Base has Median House Values below the US Average and a Crime Rate Index 65% higher than the National average; DFAS Indianapolis is located more than 25 miles from the nearest airport; and DSC Columbus has a Uniform Crime Reports (UCR) Index higher than the national average. These issues do not affect the ability of the infrastructure of the communities to support missions, forces, and personnel. There are

no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: New Source Review permitting and air conformity analyses may be required at Aberdeen, NSA Philadelphia, NAS North Island, and MCAS Miramar. Additional operations at Randolph may impact threatened and endangered species and/or critical habitats. Significant mitigation measures to limit releases may be required at Aberdeen to reduce impacts to water quality and achieve US EPA water quality standards. Increased missions may result in additional water restrictions or mitigation requirements at Fort Huachuca. Minimal impact expected. This recommendation has no impact on cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; waste management; or wetlands. This recommendation will require spending approximately \$226,000 for waste management and environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

HSA-0031 Supporting Information:

- **Force Structure Capabilities:** Scenarios for Civilian Personnel have been constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through Fiscal Year 2011 within this category for all services, and end strength levels as reported in the 20-year Force structure plan remain relatively flat, we find that the recommendation is consistent with the 20-Year Force Structure Plan.
- **Military Value Analysis Results:** With respect to civilian personnel offices (CPOs), the JCSG examined all 25 locations currently performing that function, across the services. The JCSG considered this recommendation along with the following two scenarios: eliminating the Defense Agency CPOs and giving their mission to the MILDEPs; and consolidating all MILDEP and Defense Agency CPOs into a single joint organization operating from 10 locations. An optimization model was completed for all three of the scenarios. One of the criteria for the joint scenario was to maintain at least two locations on the West, Central and East Coast. Another effort was made to minimize the MILCON needed in this recommendation. It was the military judgment of the JCSG that 12 locations would be the optimal number of operating sites to remain to perform CPO functions and that reducing the number further would not only increase MILCON, but would put a strain on a narrow set of skills in the local workforce. The JCSG looked closely at the gains that could be achieved by consolidating CPOs within DoD versus leaving them independent. The overriding concern that resulted in this recommendation being selected was DoD's efforts to implement NSPS and minimize the loss of experienced personnel during this critical and demanding effort. Randolph AFB was selected as one of the joint sites because the Air Force was already planning on consolidating all (Hill, Tinker, Bolling, Wright-Patterson, and Robins AFBs) of their regional-level civilian personnel functions at that site and its military value is 5 out of 25. Naval Support Activity, Philadelphia and Naval Air Station North Island or Marine Corps Air Station Miramar were not among the 25 existing Civilian Personnel Office locations, but were selected so lease locations could move onto a military installation. Military value for Naval Air Station North Island and Marine Corps Air Station Miramar can be found in the Headquarters & Support Activities JCSG Major Administrative Headquarters' military value list. Naval Support Activity Philadelphia was not included in military value analysis, but is expected to increase military value by vacating leased space and moving onto a military installation. Other locations were selected based on military judgment, ensuring all MILDEPs were represented, removing most sites from leased space, and filling sites that were shown to have excess capacity. Overall, this recommendation increases the average military value of civilian personnel offices from .557 to .631.

Civilian Personnel Offices – Military Value

Installation/Activity Name	MV Score	Rank
Rock Island Arsenal	0.8430	1
Wright-Patterson AFB	0.8063	2
DLA - Columbus	0.7937	3
Fort Huachuca	0.7638	4
Robins AFB	0.7403	5
DLA - New Cumberland	0.7372	6
Randolph AFB	0.7258	7
Redstone Arsenal	0.7254	8
Aberdeen Proving Ground	0.6793	9
HRSC-SE-Stennis	0.6725	10
Fort Riley	0.6641	11
Tinker AFB	0.6544	12
Hill AFB	0.6072	13
HRSC-East-Portsmouth	0.5783	14
Bolling AFB	0.5601	15
DISA	0.5545	16
Fort Richardson	0.4349	17
HRSC-SW-San Diego	0.3628	18
DFAS	0.3618	19
HRSC-NE-Philadelphia	0.3582	20
DoDEA	0.3232	21
HRSC-Pacific	0.3068	22
HRSC-NW-Silverdale	0.2763	23
WHS	0.2261	24
DeCA	0.1908	25

Major Administrative Headquarters Activities – Military Value

Installation/Activity Name	MV Score	Rank
(I)FORT BLISS	0.916106	1
(I)Hurlburt Field	0.904459	2
(I)Peterson AFB	0.898482	3
(I)Offutt AFB	0.897804	4
(I)FORT SILL	0.897530	5
(I)Cannon AFB	0.894840	6
(I)Robins AFB	0.894621	7
(I)Langley AFB	0.894364	8
(I)Fairchild AFB	0.891209	9
(I)Wright-Patterson AFB	0.890106	10
(I)Kirtland AFB	0.889335	11
(I)Charleston AFB	0.889139	12
(I)Eglin AFB	0.889118	13
(I)Davis-Monthan AFB	0.888693	14
(I)Ellsworth AFB	0.888462	15
(I)Francis E. Warren AFB	0.888071	16
(I)Tyndall AFB	0.888046	17
(I)Sheppard AFB	0.887698	18
(I)FORT SAM HOUSTON	0.887542	19
(I)Barksdale AFB	0.885399	20
(I)Naval Station Norfolk	0.884987	21
(I)MacDill AFB	0.884476	22
(I)Nellis AFB	0.884352	23
(I)Joint Reserve Base New Orleans	0.883714	24
(I)Lackland AFB	0.883065	25
(I)Hill AFB	0.882924	26
(I)Pope AFB	0.882312	27
(I)Naval Weapons Station Charleston	0.880734	28
(I)Little Rock AFB	0.880006	29
(I)FORT JACKSON	0.879598	30
(I)Minot AFB	0.879044	31
(I)FORT KNOX	0.878055	32
(I)McConnell AFB	0.877979	33
(I)Columbus AFB	0.877866	34
(I)Buckley AFB	0.877640	35
(I)Naval Station and Undersea Warfare Center Newport	0.877276	36
(I)McChord AFB	0.877039	37

(I)Malmstrom AFB	0.876998	38
(I)Grand Forks AFB	0.876953	39
(I)Naval Air Station Pensacola	0.875960	40
(I)Naval Support Activity New Orleans, LA	0.875943	41
(I)Keesler AFB	0.875409	42
(I)Maxwell AFB	0.874951	43
(I)Tinker AFB	0.874479	44
(I)Randolph AFB	0.873869	45
(I)FORT EUSTIS	0.873396	46
(I)Patrick AFB	0.872872	47
(I)REDSTONE ARSENAL	0.872540	48
(I)Naval Air Station Jacksonville	0.869268	49
(I)Marine Corps Base Camp Lejeune	0.868848	50
(I)Naval Air Station Brunswick	0.866599	51
(I)Andrews AFB	0.865739	52
(I)Bolling AFB	0.865074	53
(I)FORT RILEY	0.864942	54
(I)Dyess AFB	0.864754	55
(I)Naval Support Activity Mechanicsburg	0.864430	56
(I)FORT BELVOIR	0.864411	57
(I)FORT STEWART	0.863518	58
(I)FORT LEONARD WOOD	0.862508	59
(I)FORT BRAGG	0.861692	60
(I)FORT GORDON	0.861244	61
(I)Washington Navy Yard	0.861010	62
(I)Henderson Hall	0.860942	63
(I)FORT HOOD	0.860037	64
(I)Naval Air Station Meridian	0.859054	65
(I)FORT DRUM	0.857921	66
(I)Homestead ARS	0.857745	67
(I)Naval Support Activity Millington	0.857427	68
(I)FORT HUACHUCA	0.857220	69
(I)Naval Air Station Corpus Christi	0.856942	70
(I)FORT LEAVENWORTH	0.856342	71
(I)Seymour Johnson AFB	0.856158	72
(I)Scott AFB	0.855840	73
(I)Anacostia Annex	0.854954	74
(I)Naval Research Laboratory	0.854777	75
(I)Marine Corps Air Station Cherry Point	0.854704	76
(I)Naval Support Activity Norfolk	0.854401	77
(I)Marine Corps Base Quantico	0.854218	78

(I)Arlington Service Center	0.853531	79
(I)Hickam AFB	0.852121	80
(I)Elmendorf AFB	0.852067	81
(I)FORT MYER	0.850883	82
(I)NAVSUPPACT INDIAN HEAD	0.849596	83
(I)March ARB	0.849568	84
(I)FORT CARSON	0.849489	85
(I)Shaw AFB	0.849476	86
(I)Saufley Field	0.849031	87
(I)NAVSTA ANNAPOLIS	0.849000	88
(I)Brooks City-Base	0.848949	89
(I)FORT RUCKER	0.848640	90
(I)Marine Corps Air Station Miramar	0.846676	91
(I)FORT DETRICK	0.845373	92
(I)FORT WAINWRIGHT	0.845009	93
(I)FORT MEADE	0.844590	94
(I)Eielson AFB	0.843969	95
(I)FORT LEE	0.843201	96
(I)Naval Air Station North Island	0.842766	97
(I)FORT BENNING	0.842497	98
(I)Joint Reserve Base Fort Worth	0.842196	99
(I)Naval Air Station Whiting Field	0.841333	100
(I)Vandenberg AFB	0.840607	101
(I)Marine Corps Base Hawaii Kaneohe	0.839421	102
(I)Vance AFB	0.838288	103
(I)FORT MONROE	0.838263	104
(I)FORT MCNAIR	0.837711	105
(I)McGuire AFB	0.837355	106
(I)Naval Station San Diego	0.834858	107
(I)FORT MCPHERSON	0.834280	108
(I)National Naval Medical Center Bethesda	0.834077	109
(I)Naval Air Station Key West	0.834073	110
(I)Marine Corps Support Activity Kansas City	0.834021	111
(I)WALTER REED ARMY MEDICAL CENTER	0.833714	112
(I)Naval Submarine Support Base Kings Bay	0.833382	113
(I)FORT LEWIS	0.833013	114
(I)FORT RICHARDSON	0.832621	115
(I)Marine Corps Base Hawaii Camp Smith	0.831913	116
(I)Army National Guard Readiness Center	0.831220	117
(I)Naval Station Pearl Harbor	0.830818	118
(I)Luke AFB	0.828890	119

(I)CARLISLE BARRACKS	0.827509	120
(I)Beale AFB	0.827114	121
(I)FORT POLK	0.819481	122
(I)Marine Corps Air Station Beaufort	0.819057	123
(I)SCHOFIELD BARRACKS	0.816340	124
(I)Mountain Home AFB	0.816236	125
(I)Potomac Annex, Washington DC	0.816066	126
(I)FORT SHAFTER	0.814127	127
(I)ABERDEEN PROVING GROUND	0.811987	128
(I)FORT MCCOY	0.807143	129
(I)Travis AFB	0.799278	130
(I)Naval Amphibious Base Coronado	0.790840	131
(I)FORT GILLEM	0.786709	132
(I)FORT HAMILTON	0.783659	133
(I)NAVSUPPACT DAHLGREN	0.783487	134
(I)FORT MONMOUTH	0.781758	135
(I)FORT CAMPBELL	0.775120	136
(I)FORT DIX	0.769979	137
(I)Altus AFB	0.765887	138
(I)Naval Air Station Patuxent River Webster Field	0.765141	139
(I)Whiteman AFB	0.764781	140
(I)Naval Air Engineering Station Lakehurst	0.762298	141
(I)Joint Reserve Base Willow Grove	0.761900	142
(I)Naval Air Station Whidbey Island	0.761821	143
(I)Dover AFB	0.760977	144
(I)FORT A P HILL	0.759834	145
(I)Naval Air Station Patuxent River	0.758719	146
(I)Naval Station Everett	0.737483	147
(I)Marine Corps Base Camp Pendleton	0.727259	148
(I)Naval Submarine Base Bangor	0.717246	149
(I)Naval Air Station Point Mugu	0.690660	150

Capacity Analysis Results: Capacity information shown below is taken from the JCSG Capacity Analysis Report dated November 10, 2004. Initial data was provided by the Military Departments and Defense agencies to identify square footage and personnel authorized for the accomplishment of civilian personnel at each existing location. Useable square footage data was converted into a gross square footage equivalent, where required, to adjust for leased and/or shared space to establish the current capacity. A standard allowance of 200 square feet was applied for each authorization reported. The difference between the current usage and current capacity was identified as excess space. Surge characteristics are built into Fiscal Year 2003 numbers used in the analysis, since

civilian personnel functions have been operating in a “surge” mode since September of 2001. Therefore, the surge requirement is shown as zero. Headquarters and Support Activities JCSG Major Administrative Headquarters Capacity Analysis was used for receiving locations where a Civilian Personnel Office does not currently exist.

Civilian Personnel Offices – Capacity Analysis

Location	Current Capacity (GSF)	Maximum Potential Capacity (GSF)	Current Usage (GSF)	Capacity Available To Surge	Capacity Required To Surge	Excess (Shortfall) (GSF)	Excess (Shortfall) Percent
Redstone Arsenal, AL	40,751	40,751	57,800	0	0	(17,049)	-42%
Fort Richardson, AK	44,804	44,804	11,000	33,804	0	33,804	75%
Fort Huachuca, AZ	49,664	49,664	49,600	64	0	64	0%
Rock Island Arsenal, IL	47,278	47,278	50,000	0	0	(2,772)	-6%
Fort Riley, KS	83,754	83,754	61,800	21,954	0	21,954	26%
Aberdeen Proving Ground, MD	53,224	53,224	54,600	0	0	(5,376)	-10%
HRSC-Pacific, Honolulu, HI	28,616	28,616	16,000	12,616	0	12,616	44%
HRSC-NE, Philadelphia, PA	78,629	78,629	44,200	34,429	0	34,429	44%
HRSC-East, Portsmouth, VA	66,750	66,750	36,200	30,550	0	30,550	46%
HRSC-SW, San Diego, CA	92,031	92,031	38,000	54,031	0	54,031	59%
HRSC-NW, Silverdale, WA	48,251	48,251	42,400	5,851	0	5,851	12%
HRSC-SE, Stennis, MS	70,963	70,963	36,600	34,363	0	34,363	48%
Bolling AFB, DC	6,880	6,880	7,600	0	0	(720)	-10%

Hill AFB, UT	39,101	39,101	17,200	21,901	0	21,901	56%
Randolph AFB, TX	148,424	148,424	155,600	0	0	(7,176)	-5%
Tinker AFB, OK	29,708	29,708	22,400	7,308	0	7,308	25%
Wright-Patterson, OH	36,134	36,134	40,400	0	0	(4,266)	-12%
Robins AFB, GA	34,339	34,339	18,600	15,739	0	15,739	46%
DeCA, Arlington, VA	29,688	29,688	38,200	0	0	(8,513)	-29%
WHS, Arlington, VA	44,199	44,199	46,800	0	0	(2,601)	-6%
DFAS, Indianapolis, IN	102,300	102,300	24,800	77,500	0	77,500	76%
DLA-Columbus, OH	44,713	44,713	41,000	3,713	0	3,713	8%
DLA-New Cumberland, PA	18,500	18,500	16,400	2,100	0	2,100	11%
DISA, Arlington, VA	7,350	7,350	6,000	1,350	0	1,350	18%
DoDEA, Arlington, VA	31,991	31,991	31,800	191	0	191	1%

Major Administrative Headquarters Activities – Capacity Analysis

	Current Capacity	Maximum Potential Capacity	Grand Tot Pers by Activity	Current Usage @ 200 GSF/Person	Capacity Available to Surge	Surge Capacity Rqmnt	Excess %	(Shortfall) GSF
Army Installations								
ABERDEEN PROVING GROUND	2,286,016	2,286,016	2,454,648	1,340,200	1,114,448	2,276	45%	1,112,172
CARLISLE BARRACKS	131,557	131,557	131,768	48,800	82,968	0	63%	82,968
FORT A P HILL	98,040	98,040	98,040	34,800	63,240	14,565	50%	48,675
FORT BELVOIR	2,522,323	2,522,323	2,775,569	2,247,600	527,969	0	19%	527,969
FORT BENNING	1,350,297	1,350,297	1,464,866	733,800	731,066	0	50%	731,066
FORT BLISS	928,985	928,985	1,185,159	373,600	811,559	0	68%	811,559
FORT BRAGG	1,900,597	1,900,597	2,049,355	1,273,400	775,955	0	38%	775,955
FORT CAMPBELL	769,783	769,783	751,984	448,400	303,584	200	40%	303,384
FORT CARSON	627,728	627,728	775,459	475,200	300,259	0	39%	300,259
FORT DETRICK	450,030	450,030	424,911	484,100	-59,189	2,750	-15%	-61,939
FORT DIX	268,075	268,075	276,412	137,600	138,812	0	50%	138,812
FORT DRUM	423,520	423,520	433,092	258,800	174,292	2,120	40%	172,172
FORT EUSTIS	800,577	800,577	810,224	490,600	319,624	0	39%	319,624
FORT GILLEM	409,042	409,042	422,576	173,600	248,976	0	59%	248,976
FORT GORDON	31,443	31,443	491,298	211,800	279,498	600	57%	278,898
FORT HAMILTON	788	788	139,089	4,200	134,889	0	97%	134,889
FORT HOOD	994,431	994,431	935,623	756,800	178,823	90,324	9%	88,499
FORT HUACHUCA	842,712	842,712	776,292	770,200	6,092	0	1%	6,092
FORT JACKSON	344,202	344,202	354,673	282,800	71,873	2,000	20%	69,873
FORT KNOX	1,237,377	1,237,377	1,239,098	611,200	627,898	0	51%	627,898
FORT LEAVENWORTH	517,382	517,382	547,813	318,200	229,613	0	42%	229,613
FORT LEE	579,760	579,760	608,418	403,000	205,418	1,000	34%	204,418
FORT LEONARD WOOD	1,109,387	1,109,387	927,058	774,000	153,058	0	17%	153,058
FORT LEWIS	2,533,747	2,533,747	2,707,224	1,215,400	1,491,824	0	55%	1,491,824
FORT MCCOY	325,097	325,097	355,072	187,400	167,672	0	47%	167,672
FORT MCNAIR	143,315	143,315	218,152	30,400	187,752	0	86%	187,752
FORT MCPHERSON	1,051,227	1,051,227	1,064,436	987,800	76,636	0	7%	76,636
FORT MEADE	897,361	897,361	930,938	614,200	316,738	0	34%	316,738
FORT MONMOUTH	1,332,773	1,332,773	1,282,835	864,600	418,235	675	33%	417,560
FORT MONROE	610,800	610,800	551,609	464,400	87,209	0	16%	87,209

FORT MYER	98,006	98,006	98,006	68,200	29,806	0	30%	29,806
FORT POLK	0	0	1,571,550	0	1,571,550	0	100%	1,571,550
FORT RICHARDSON	311,448	311,448	351,046	148,000	203,046	1,200	57%	201,846
FORT RILEY	1,398,790	1,398,790	1,387,503	723,200	664,303	12,800	47%	651,503
FORT RUCKER	32,047	32,047	584,631	402,200	182,431	0	31%	182,431
FORT SAM HOUSTON	1,825,386	1,825,386	1,789,545	834,400	955,145	9,100	53%	946,045
FORT SHAFTER	423,798	423,798	420,855	119,600	301,255	44,874	61%	256,381
FORT SILL	1,108,045	1,108,045	1,106,209	473,400	632,809	31,814	54%	600,995
FORT STEWART	523,072	523,072	520,574	400,200	120,374	5,500	22%	114,874
FORT WAINWRIGHT	198,086	198,086	202,236	18,800	183,436	0	91%	183,436
REDSTONE ARSENAL	2,334,917	2,334,917	2,366,341	1,701,200	665,141	13,406	28%	651,735
SCHOFIELD BARRACKS	203,777	203,777	1,589,856	108,400	1,481,456	0	93%	1,481,456
WALTER REED AMC	302	302	481,375	145,000	336,375	0	70%	336,375
Navy Installations								
Anacostia Annex	1,266,737	1,266,737	5,697,528	459,400	5,238,128	0	44%	2,532,528
Arlington Service Center	251,864	251,864	5,697,528	208,200	5,489,328	0	44%	2,532,528
NAVSTA ANNAPOLIS	431,329	431,329	5,697,528	175,800	5,521,728	0	44%	2,532,528
NAVSUPPACT DAHLGREN	207,255	207,255	5,697,528	129,200	5,568,328	0	44%	2,532,528
NAVSUPPACT INDIAN HEAD	576,305	576,305	5,697,528	232,800	5,464,728	0	44%	2,532,528
Potomac Annex, Washington DC	173,900	173,900	5,697,528	93,200	5,604,328	0	44%	2,532,528
Washington Navy Yard	2,423,314	2,423,314	5,697,528	1,866,400	3,831,128	0	44%	2,532,528
Naval District Washington Total	5,330,704	5,330,704	5,697,528	3,165,000	2,532,528	0	44%	2,532,528
Henderson Hall	62,838	62,838	62,995	48,400	14,595	0	23%	14,595
Joint Reserve Base Fort Worth	260,781	260,781	210,442	183,800	26,642	4	13%	26,638
Joint Reserve Base New Orleans	91,496	91,496	94,162	69,200	24,962	944	26%	24,018
Joint Reserve Base Willow Grove	80,169	80,169	109,441	50,800	58,641	0	54%	58,641
Marine Corps Air Station Beaufort	171,699	171,699	171,699	174,400	-2,701	0	-2%	-2,701
Marine Corps Air Station Cherry Point	722,130	722,130	749,631	828,800	-79,169	1,200	-11%	-80,369
Marine Corps Air Station Miramar	422,384	422,384	399,138	436,000	-36,862	0	-9%	-36,862
Marine Corps Air	80,270	80,270	90,946	57,320	33,626	285	37%	33,341

Naval Air Station Pensacola	955,290	955,290	955,290	475,600	479,690	6,800	50%	472,890
Saufley Field	334,148	334,148	334,148	135,400	198,748	0	59%	198,748
Naval Air Station Pensacola Total	1,190,427	1,190,427	1,198,632	611,000	587,632	6,800	48%	580,832
CBC Port Hueneme	515,719	515,719	515,719	488,400	27,319	0	5%	27,319
Naval Air Station Point Mugu	427,834	427,834	427,834	232,000	195,834	0	46%	195,834
Naval Base Ventura County Total	943,553	943,553	929,523	720,400	209,123	0	22%	209,123
Naval Air Station Whidbey Island	253,813	253,813	287,200	159,200	128,000	0	45%	128,000
Naval Air Station Whiting Field	111,106	111,106	111,106	65,800	45,306	0	41%	45,306
Naval Amphibious Base Little Creek	272,666	272,666	272,666	336,600	-63,934	0	-23%	-63,934
Naval Research Laboratory	198,878	198,878	218,654	101,000	117,654	0	54%	117,654
Naval Station Everett	76,502	76,502	89,601	228,400	-138,799	0	-155%	-138,799
Naval Station Mayport	209,711	209,711	209,711	202,400	7,311	0	3%	7,311
Naval Station Norfolk	1,074,164	1,074,164	2,160,728	341,000	1,819,728	0	84%	1,819,728
Naval Station Pearl Harbor	1,675,766	1,675,766	1,905,109	1,197,800	707,309	1,500	37%	705,809
Naval Station San Diego	1,497,856	1,497,856	1,364,733	1,253,400	111,333	6,460	8%	104,873
Naval Submarine Base Bangor	376,172	376,172	450,900	878,100	-427,200	0	-95%	-427,200
Naval Support Activity Mechanicsburg	1,496,170	1,496,170	2,722,911	971,400	1,751,511	0	64%	1,751,511
Naval Support Activity Millington	1,631,739	1,631,739	1,631,739	977,400	654,339	5,000	40%	649,339
Naval Support Activity New Orleans, LA	427,582	427,582	839,656	346,600	493,056	0	59%	493,056
Naval Support Activity Norfolk	668,836	668,836	715,700	611,600	104,100	300	15%	103,800
Naval Weapons Station Charleston	297,324	297,324	349,869	377,800	-27,931	400	-8%	-28,331
Air Force Installations								
Altus AFB	311,211	311,211	223,169	83,000	140,169	0	63%	140,169
Andrews AFB	905,839	905,839	900,419	857,400	43,019	1,000	5%	42,019
Barksdale AFB	540,603	540,603	547,428	332,800	214,628	0	39%	214,628
Beale AFB	278,374	278,374	278,374	201,600	76,774	0	28%	76,774
Bolling AFB	396,192	396,192	396,192	253,200	142,992	0	36%	142,992
Buckley AFB	134,386	134,386	134,386	97,000	37,386	0	28%	37,386

Cannon AFB	271,112	271,112	271,112	167,800	103,312	0	38%	103,312
Charleston AFB	368,549	368,549	365,072	166,114	198,958	0	54%	198,958
Columbus AFB	133,797	133,797	151,190	111,000	40,190	0	27%	40,190
Davis-Monthan AFB	571,112	571,112	567,882	394,600	173,282	0	31%	173,282
Dover AFB	354,753	354,753	352,497	180,600	171,897	0	49%	171,897
Dyess AFB	361,491	361,491	365,176	256,600	108,576	0	30%	108,576
Eglin AFB	910,946	910,946	947,186	646,200	300,986	0	32%	300,986
Eielson AFB	406,839	406,839	381,778	54,400	327,378	0	86%	327,378
Ellsworth AFB	368,759	368,759	368,511	178,400	190,111	0	52%	190,111
Elmendorf AFB	873,292	873,292	943,214	282,600	660,614	6,688	69%	653,926
Fairchild AFB	401,866	401,866	528,839	127,400	401,439	0	76%	401,439
Francis E. Warren AFB	386,278	386,278	379,184	321,800	57,384	0	15%	57,384
Grand Forks AFB	252,546	252,546	286,025	114,700	171,325	0	60%	171,325
Hickam AFB	884,602	884,602	923,137	532,000	391,137	0	42%	391,137
Hill AFB	1,524,351	1,524,351	1,387,922	1,393,600	-5,678	0	0%	-5,678
Homestead ARS	138,197	138,197	54,535	103,000	-48,465	0	-89%	-48,465
Hurlburt Field	507,779	507,779	510,645	636,400	-125,755	390	-25%	-126,145
Keesler AFB	503,239	503,239	551,055	355,000	196,055	3,808	35%	192,247
Kirtland AFB	1,349,317	1,349,317	1,291,583	973,600	317,983	0	25%	317,983
Lackland AFB	1,029,886	1,029,886	955,492	623,200	332,292	0	35%	332,292
Langley AFB	1,344,101	1,344,101	1,446,500	1,062,800	383,700	0	27%	383,700
Little Rock AFB	341,834	341,834	398,706	180,200	218,506	0	55%	218,506
Luke AFB	355,540	355,540	409,514	200,200	209,314	0	51%	209,314
MacDill AFB	1,038,261	1,038,261	1,043,082	301,604	741,478	0	71%	741,478
Malmstrom AFB	261,350	261,350	254,889	126,600	128,289	0	50%	128,289
March ARB	230,876	230,876	245,353	204,600	40,753	0	17%	40,753
Maxwell AFB	1,570,293	1,570,293	1,627,284	1,001,800	625,484	0	38%	625,484
McChord AFB	415,301	415,301	435,263	176,600	258,663	0	59%	258,663
McConnell AFB	315,068	315,068	321,949	138,600	183,349	0	57%	183,349
McGuire AFB	486,530	486,530	529,410	360,000	169,410	600	32%	168,810
Minot AFB	353,199	353,199	363,507	165,600	197,907	0	54%	197,907
Mountain Home AFB	243,097	243,097	306,776	117,600	189,176	0	62%	189,176
Nellis AFB	481,032	481,032	488,387	271,400	216,987	0	44%	216,987
Offutt AFB	1,406,262	1,406,262	1,224,687	1,116,200	108,487	0	9%	108,487
Peterson AFB	703,305	703,305	930,734	1,228,200	-297,466	0	-42%	-297,466
Pope AFB	246,577	246,577	292,518	103,800	188,718	0	65%	188,718
Randolph AFB	1,213,800	1,213,800	1,383,333	1,082,800	300,533	2,500	22%	298,033
Robins AFB	2,134,604	2,134,604	2,085,575	1,480,400	605,175	0	29%	605,175
Scott AFB	1,605,620	1,605,620	1,583,697	1,729,450	-145,753	0	-9%	-145,753
Seymour Johnson AFB	332,118	332,118	296,646	200,600	96,046	0	32%	96,046

Shaw AFB	406,457	406,457	427,755	322,000	105,755	0	25%	105,755
Sheppard AFB	388,188	388,188	414,785	438,400	-23,615	8,500	-8%	-32,115
Tinker AFB	1,356,851	1,356,851	1,470,771	1,614,000	-143,229	440	-10%	-143,669
Travis AFB	602,121	602,121	691,825	249,000	442,825	0	64%	442,825
Tyndall AFB	478,485	478,485	491,562	419,800	71,762	0	15%	71,762
Vance AFB	135,437	135,437	126,898	38,400	88,498	0	70%	88,498
Vandenberg AFB	867,558	867,558	811,776	460,800	350,976	0	43%	350,976
Whiteman AFB	359,524	359,524	354,819	262,800	92,019	0	26%	92,019
Wright-Patterson AFB	2,906,839	2,906,839	2,859,314	718,000	2,141,314	0	75%	2,141,314

SCENARIO ERROR REPORT (COBRA v6.10)

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Department : Headquarters and Support JCSG
Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

SCENARIO DATA:

"Headquarters and Support JCSG" is not a recognized Department.

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2
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Starting Year : 2006
 Final Year : 2010
 Payback Year : 2013 (3 Years)

NPV in 2025(\$K): -119,532
 1-Time Cost(\$K): 51,808

Net Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	-----	-----
MilCon	1,773	0	0	19,697	0	0	21,470	0
Person	0	0	0	0	-1,447	-9,815	-11,262	-9,815
Overhd	444	333	250	396	-4,469	-4,675	-7,721	-4,675
Moving	0	0	198	0	21,658	0	21,856	0
Missio	0	0	0	0	0	0	0	0
Other	159	38	0	0	213	1	411	1
TOTAL	2,376	371	448	20,093	15,955	-14,488	24,754	-14,488

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	-----
POSITIONS ELIMINATED							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Civ	0	0	0	0	154	0	154
TOT	0	0	0	0	154	0	154

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	-----
POSITIONS REALIGNED							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	1	0	1
Stu	0	0	0	0	0	0	0
Civ	0	0	0	0	623	0	623
TOT	0	0	0	0	624	0	624

Summary:

 Note: For COBRA Analysis this scenario is divided into two separate COBRA files due to the large number of locations involved that exceed COBRA limits. The individual files are HSA0031 CPO_1 (which has the Defense Agency and Air Force portions of the recommendation) and HSA0031 CPO_2 (which has the Army and Navy portions of the recommendation). Overall Candidate Recommendation COBRA values were calculated using the COBRA "Adder" program.

1. Candidate Recommendation Title: HSA-0031: Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies.

2. Candidate Recommendation Description: Realign Fort Richardson, AK, by relocating the Civilian Personnel Operations Center to Fort Huachuca, AZ, and consolidating it with the Civilian Personnel Operations Center at Fort Huachuca, AZ. Realign Rock Island Arsenal, IL, by relocating the Civilian Personnel Operations Center to Fort Riley, KS, and Aberdeen Proving Ground, MD, and consolidating with the Civilian Personnel Operations Center at Fort Riley, KS, and Aberdeen Proving Ground, MD.

Realign Human Resource Service Center-Northeast, 111 S. Independence Mall, East, Bourse Bldg, a leased installation in Philadelphia, PA, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA. Realign Human Resource Service Center-Southeast, 9110 Leonard Kimble Road, a leased installation at Stennis Space Center, MS, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA, and consolidating it with the relocated Human Resource Service Center-Northeast at the Naval Support Activity, Philadelphia, PA. Realign Human Resource Service Center-Southwest, 525 B Street, Suite 600, a leased installation in San Diego, CA, by relocating the Civilian Personnel Office to Naval Air Station North Island or Marine Corps Air Station Miramar, CA. Realign Human Resource Service Center-Pacific, 178 Main Street, Bldg 499, Honolulu, HI, by relocating the Civilian Personnel Office to the Human Resource Service Center-Northwest, 3230 NW Randall Way, Silverdale, WA, and Naval Air Station North Island or Marine Corps Air Station Miramar, CA and consolidating with the Human Resource Service Centers at Silverdale, WA and Naval Air Station North Island or Marine Corps Air Station Miramar, CA.

Realign Wright-Patterson Air Force Base, OH, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Robins Air Force Base, GA, by relocating the Civilian Personnel Office to

Randolph Air Force Base, TX. Realign Hill Air Force Base, UT, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Tinker Air Force Base, OK, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Bolling Air Force Base, DC, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Consolidate the relocated civilian personnel offices with the Civilian Personnel Office at Randolph Air Force Base, TX.

Realign 2521 Jefferson Davis Hwy, a leased installation in Arlington, VA, by relocating the transactional functions of the Defense Commissary Agency Human Resource Division and the Washington Headquarters Services Civilian Personnel Office to the Defense Logistics Agency, 3990 East Broad Street, Columbus, OH and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Department of Defense Education Activity, 4040 North Fairfax Drive, a leased installation in Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Logistics Agency 3990 East Broad Street, Columbus, OH, and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Defense Information Systems Agency, 701 S. Courthouse Road, Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Finance and Accounting Service, 8899 E. 56th Street, Indianapolis, IN, and consolidating them with the Civilian Personnel Office of the Defense Finance and Accounting Service at Indianapolis, IN.

3. Short Candidate Recommendation Description: Realign Army installations at Ft Richardson AK and Rock Island Arsenal IL, and consolidate CPOCs at Ft Riley KS, Aberdeen Proving Ground MD and Ft Huachuca AZ; Realign Navy leased facilities/installations at Philadelphia PA, Honolulu HI, Stennis AL and San Diego CA, and consolidate HRSCs at Naval Support Activity Philadelphia PA, Silverdale WA and Naval Air Station North Island or Marine Corps Air Station Miramar CA; Realign Air Force installations at Bolling AFB DC, Robins AFB GA, Hill AFB UT, Wright- Patterson AFB OH and Tinker AFB OK, and consolidate all CPOs at Randolph AFB TX; and Realign Defense Agency leased facilities/installations at DeCA, WHS, DISA, and DoDEA all in Arlington, VA, and consolidate transactional functions at Indianapolis IN and Columbus OH.

4. Year of Realignment: 2010.

5. Other comments: in this recommendation, three existing Civilian Personnel Office locations remain unchanged with no incoming or outgoing personnel actions. This includes: the Army CPOC at Redstone Arsenal, AL; the Navy HRSC-East Portsmouth/Naval Shipyard Norfolk, VA; and the DLA Customer Support Office at DSC New Cumberland, PA.

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Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	1,773	0	0	19,697	0	0	21,470	0
Person	0	0	0	0	4,168	1,008	5,176	1,008
Overhd	444	333	250	396	2,120	1,913	5,456	1,913
Moving	0	0	198	0	21,660	0	21,858	0
Missio	0	0	0	0	0	0	0	0
Other	159	38	0	0	3,207	1	3,405	1
TOTAL	2,376	371	448	20,093	31,154	2,923	57,365	2,923

Savings in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	0	0	0	5,615	10,823	16,438	10,823
Overhd	0	0	0	0	6,588	6,588	13,177	6,588
Moving	0	0	0	0	1	0	1	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	2,994	0	2,994	0
TOTAL	0	0	0	0	15,199	17,411	32,611	17,411

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/10
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(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	21,469,830	
Total - Construction		21,469,830
Personnel		
Civilian RIF	2,685,384	
Civilian Early Retirement	768,180	
Eliminated Military PCS	0	
Unemployment	204,746	
Total - Personnel		3,658,310
Overhead		
Program Management Cost	1,354,370	
Support Contract Termination	0	
Mothball / Shutdown	65,700	
Total - Overhead		1,420,070
Moving		
Civilian Moving	19,672,095	
Civilian PPP	1,171,368	
Military Moving	3,954	
Freight	351,408	
Information Technologies	616,100	
One-Time Moving Costs	43,000	
Total - Moving		21,857,925
Other		
HAP / RSE	779,426	
Environmental Mitigation Costs	197,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	2,426,000	
Total - Other		3,402,426

Total One-Time Costs		51,808,561

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	1,598	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	2,994,000	

Total One-Time Savings		2,995,598

Total Net One-Time Costs		48,812,963

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 2/10

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Base: Roslyn - Ballston Co, VA (HSA018)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	1,127,247	
Civilian Early Retirement	322,198	
Eliminated Military PCS	0	
Unemployment	84,569	
Total - Personnel		1,534,014
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	9,769,894	
Civilian PPP	461,448	
Military Moving	0	
Freight	105,357	
Information Technologies	166,400	
One-Time Moving Costs	43,000	
Total - Moving		10,546,099
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0

Total One-Time Costs		12,080,113

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	2,994,000	

Total One-Time Savings		2,994,000

Total Net One-Time Costs		9,086,113

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 3/10

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Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: DFAS - Indianapolis, IN (HSA030)
(All values in 2005 Constant Dollars)

Table with 3 columns: Category, Cost, Sub-Total. Rows include Construction, Personnel, Overhead, Moving, Other, and One-Time Savings, all showing zero values.

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Department : Headquarters and Support JCSG
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Base: DSC - Columbus, OH (39225)
(All values in 2005 Constant Dollars)

Table with 3 columns: Category, Cost, Sub-Total. Rows include Construction (3,737,830), Personnel (0), Overhead (0), Moving (0), Other (100,000), One-Time Savings (0), and Total Net One-Time Costs (3,837,830).

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Department : Headquarters and Support JCSG
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 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
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Base: Bolling AFB, DC (BXUR)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	118,626	
Civilian Early Retirement	37,167	
Eliminated Military PCS	0	
Unemployment	8,902	
Total - Personnel		164,695
Overhead		
Program Management Cost	241,357	
Support Contract Termination	0	
Mothball / Shutdown	3,150	
Total - Overhead		244,507
Moving		
Civilian Moving	1,280,065	
Civilian PPP	70,992	
Military Moving	0	
Freight	24,012	
Information Technologies	4,800	
One-Time Moving Costs	0	
Total - Moving		1,379,869
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0

Total One-Time Costs		1,789,072

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		1,789,072

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 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
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Base: Hill AFB, UT (KRSM)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	286,991	
Civilian Early Retirement	83,923	
Eliminated Military PCS	0	
Unemployment	22,255	
Total - Personnel		393,169
Overhead		
Program Management Cost	211,116	
Support Contract Termination	0	
Mothball / Shutdown	17,550	
Total - Overhead		228,666
Moving		
Civilian Moving	1,804,704	
Civilian PPP	141,984	
Military Moving	0	
Freight	56,391	
Information Technologies	11,400	
One-Time Moving Costs	0	
Total - Moving		2,014,479
Other		
HAP / RSE	139,241	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		139,241

Total One-Time Costs		2,775,556

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		2,775,556

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Base: Robins AFB, GA (UHHZ)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	344,389	
Civilian Early Retirement	95,912	
Eliminated Military PCS	0	
Unemployment	26,706	
Total - Personnel		467,007
Overhead		
Program Management Cost	222,945	
Support Contract Termination	0	
Mothball / Shutdown	15,300	
Total - Overhead		238,245
Moving		
Civilian Moving	1,955,205	
Civilian PPP	141,984	
Military Moving	3,954	
Freight	48,738	
Information Technologies	12,600	
One-Time Moving Costs	0	
Total - Moving		2,162,480
Other		
HAP / RSE	195,645	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		195,645

Total One-Time Costs		3,063,378

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	1,598	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		1,598

Total Net One-Time Costs		3,061,780

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Base: Tinker AFB, OK (WWYK)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	344,389	
Civilian Early Retirement	107,901	
Eliminated Military PCS	0	
Unemployment	26,706	
Total - Personnel		478,996
Overhead		
Program Management Cost	216,483	
Support Contract Termination	0	
Mothball / Shutdown	13,500	
Total - Overhead		229,983
Moving		
Civilian Moving	1,985,011	
Civilian PPP	177,480	
Military Moving	0	
Freight	53,099	
Information Technologies	15,200	
One-Time Moving Costs	0	
Total - Moving		2,230,790
Other		
HAP / RSE	163,923	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		163,923

Total One-Time Costs		3,103,692

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		3,103,692

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Base: Wright-Patterson AFB, OH (ZHTV)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	463,741	
Civilian Early Retirement	121,079	
Eliminated Military PCS	0	
Unemployment	35,608	
Total - Personnel		620,428
Overhead		
Program Management Cost	462,468	
Support Contract Termination	0	
Mothball / Shutdown	16,200	
Total - Overhead		478,668
Moving		
Civilian Moving	2,877,215	
Civilian PPP	177,480	
Military Moving	0	
Freight	63,811	
Information Technologies	17,200	
One-Time Moving Costs	0	
Total - Moving		3,135,707
Other		
HAP / RSE	280,616	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		280,616

Total One-Time Costs		4,515,420

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		4,515,420

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Base: Randolph AFB, TX (TYMX)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	17,732,000	
Total - Construction		17,732,000
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	388,500	
One-Time Moving Costs	0	
Total - Moving		388,500
Other		
HAP / RSE	0	
Environmental Mitigation Costs	97,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	2,426,000	
Total - Other		2,523,000

Total One-Time Costs		20,643,500

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		20,643,500

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 1/30
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ONE-TIME COSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----
CONSTRUCTION							
MILCON	1,773	0	0	19,697	0	0	21,470
O&M							
CIV SALARY							
Civ RIF	0	0	0	0	2,685	0	2,685
Civ Retire	0	0	0	0	768	0	768
CIV MOVING							
Per Diem	0	0	0	0	2,194	0	2,194
POV Miles	0	0	0	0	81	0	81
Home Purch	0	0	0	0	9,295	0	9,295
HHG	0	0	0	0	2,256	0	2,256
Misc	0	0	0	0	522	0	522
House Hunt	0	0	0	0	1,514	0	1,514
PPP	0	0	0	0	1,171	0	1,171
RITA	0	0	0	0	3,810	0	3,810
FREIGHT							
Packing	0	0	0	0	33	0	33
Freight	0	0	0	0	319	0	319
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	205	0	205
OTHER							
Info Tech	0	0	198	0	418	0	616
Prog Manage	444	333	250	187	140	0	1,354
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	66	0	66
1-Time Move	0	0	0	0	43	0	43
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	2	0	2
Misc	0	0	0	0	1	0	1
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	779	0	779
Environmental	159	38	0	0	0	0	197
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	2,426	0	2,426
TOTAL ONE-TIME	2,376	371	448	19,884	28,730	0	51,808

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RECURRINGCOSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
O&M								
Sustainment	0	0	0	62	62	62	186	62
Recap	0	0	0	146	146	146	440	146
BOS	0	0	0	0	1,705	1,705	3,410	1,705
Civ Salary	0	0	0	0	499	997	1,496	997
TRICARE	0	0	0	0	1	1	2	1
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	11	11	22	11
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	208	2,424	2,923	5,556	2,923
TOTAL COST	2,376	371	448	20,093	31,154	2,923	57,365	2,923
ONE-TIME SAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	1	0	1	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	2,994	0	2,994	
TOTAL ONE-TIME	0	0	0	0	2,995	0	2,995	
RECURRINGSAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	414	414	828	414
Recap	0	0	0	0	390	390	780	390
BOS	0	0	0	0	1,837	1,837	3,673	1,837
Civ Salary	0	0	0	0	5,605	10,813	16,419	10,813
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	10	10	20	10
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	3,948	3,948	7,896	3,948
TOTAL RECUR	0	0	0	0	12,204	17,411	29,615	17,411
TOTAL SAVINGS	0	0	0	0	15,199	17,411	32,611	17,411

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Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
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ONE-TIME NET -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	
CONSTRUCTION								
MILCON	1,773	0	0	19,697	0	0	21,470	
O&M								
Civ Retir/RIF	0	0	0	0	3,453	0	3,453	
Civ Moving	0	0	0	0	21,195	0	21,195	
Info Tech	0	0	198	0	418	0	616	
Other	444	333	250	187	454	0	1,668	
MIL PERSONNEL								
Mil Moving	0	0	0	0	2	0	2	
OTHER								
HAP / RSE	0	0	0	0	779	0	779	
Environmental	159	38	0	0	0	0	197	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	-568	0	-568	
TOTAL ONE-TIME	2,376	371	448	19,884	25,734	0	48,616	
RECURRING NET								
-----(\$K)-----	-----	-----	-----	-----	-----	-----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	62	-352	-352	-642	-352
Recap	0	0	0	146	-243	-243	-340	-243
BOS	0	0	0	0	-131	-131	-263	-131
Civ Salary	0	0	0	0	-5,107	-9,816	-14,922	-9,816
TRICARE	0	0	0	0	1	1	2	1
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	1	1	2	1
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	-3,948	-3,948	-7,896	-3,948
TOTAL RECUR	0	0	0	208	-9,779	-14,488	-24,059	-14,488
TOTAL NET COST	2,376	371	448	20,093	15,955	-14,488	24,754	-14,488

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 4/30
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Base: Roslyn - Ballston Co, VA (HSA018)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	1,127	0	1,127
Civ Retire	0	0	0	0	322	0	322
CIV MOVING							
Per Diem	0	0	0	0	808	0	808
POV Miles	0	0	0	0	18	0	18
Home Purch	0	0	0	0	5,583	0	5,583
HHG	0	0	0	0	615	0	615
Misc	0	0	0	0	217	0	217
House Hunt	0	0	0	0	526	0	526
PPP	0	0	0	0	461	0	461
RITA	0	0	0	0	2,003	0	2,003
FREIGHT							
Packing	0	0	0	0	13	0	13
Freight	0	0	0	0	92	0	92
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	84	0	84
OTHER							
Info Tech	0	0	0	0	166	0	166
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	43	0	43
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	12,080	0	12,080

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Base: Roslyn - Ballston Co, VA (HSA018)

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	0	12,080	0	12,080	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	2,994	0	2,994	
TOTAL ONE-TIME	0	0	0	0	2,994	0	2,994	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	2,199	4,399	6,598	4,399
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	3,948	3,948	7,896	3,948
TOTAL RECUR	0	0	0	0	6,147	8,347	14,494	8,347
TOTAL SAVINGS	0	0	0	0	9,141	8,347	17,488	8,347

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Roslyn - Ballston Co, VA (HSA018)

ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	1,449	0	1,449	
Civ Moving	0	0	0	0	10,337	0	10,337	
Info Tech	0	0	0	0	166	0	166	
Other	0	0	0	0	127	0	127	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	-2,994	0	-2,994	
TOTAL ONE-TIME	0	0	0	0	9,086	0	9,086	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
O&M	0	0	0	0	0	0	0	0
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	-2,199	-4,399	-6,598	-4,399
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	-3,948	-3,948	-7,896	-3,948
TOTAL RECUR	0	0	0	0	-6,147	-8,347	-14,494	-8,347
TOTAL NET COST	0	0	0	0	2,939	-8,347	-5,408	-8,347

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: DFAS - Indianapolis, IN (HSA030)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: DFAS - Indianapolis, IN (HSA030)

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	0	0	0	0	0

ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	0
OTHER								
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0	0

RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	46	46	93	46
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	46	46	93	46
TOTAL SAVINGS	0	0	0	0	46	46	93	46

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA0031v2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: DFAS - Indianapolis, IN (HSA030)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	----	----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	-46	-46	-93	-46
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	-46	-46	-93	-46
TOTAL NET COST	0	0	0	0	-46	-46	-93	-46

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: DSC - Columbus, OH (39225)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	----
-----(\$K)-----							
CONSTRUCTION							
MILCON	309	0	0	3,429	0	0	3,738
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	100	0	0	0	0	0	100
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	409	0	0	3,429	0	0	3,838

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: DSC - Columbus, OH (39225)

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	238	238	475	238
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	238	238	475	238
TOTAL COSTS	409	0	0	3,429	238	238	4,313	238
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	217	217	435	217
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	217	217	435	217
TOTAL SAVINGS	0	0	0	0	217	217	435	217

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA0031v2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: DSC - Columbus, OH (39225)

ONE-TIME NET -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	
CONSTRUCTION								
MILCON	309	0	0	3,429	0	0	3,738	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	100	0	0	0	0	0	100	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	409	0	0	3,429	0	0	3,838	
RECURRING NET -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	238	238	475	238
Civ Salary	0	0	0	0	-217	-217	-435	-217
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	20	20	41	20
TOTAL NET COST	409	0	0	3,429	20	20	3,878	20

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 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Bolling AFB, DC (BXUR)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	119	0	119
Civ Retire	0	0	0	0	37	0	37
CIV MOVING							
Per Diem	0	0	0	0	114	0	114
POV Miles	0	0	0	0	7	0	7
Home Purch	0	0	0	0	630	0	630
HHG	0	0	0	0	175	0	175
Misc	0	0	0	0	24	0	24
House Hunt	0	0	0	0	88	0	88
PPP	0	0	0	0	71	0	71
RITA	0	0	0	0	242	0	242
FREIGHT							
Packing	0	0	0	0	1	0	1
Freight	0	0	0	0	22	0	22
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	9	0	9
OTHER							
Info Tech	0	0	0	0	5	0	5
Prog Manage	79	59	44	33	25	0	241
Supt Contract	0	0	0	0	0	0	0
Mothball	0	0	0	0	3	0	3
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	79	59	44	33	1,573	0	1,789

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 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Bolling AFB, DC (BXUR)

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	79	59	44	33	1,573	0	1,789	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	4	4	8	4
Recap	0	0	0	0	15	15	30	15
BOS	0	0	0	0	196	196	392	196
Civ Salary	0	0	0	0	240	481	721	481
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	455	696	1,151	696
TOTAL SAVINGS	0	0	0	0	455	696	1,151	696

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Bolling AFB, DC (BXUR)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	156	0	156	
Civ Moving	0	0	0	0	1,375	0	1,375	
Info Tech	0	0	0	0	5	0	5	
Other	79	59	44	33	37	0	253	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	79	59	44	33	1,573	0	1,789	
RECURRING NET								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	-4	-4	-8	-4
Recap	0	0	0	0	-15	-15	-30	-15
BOS	0	0	0	0	-196	-196	-392	-196
Civ Salary	0	0	0	0	-240	-481	-721	-481
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	-455	-696	-1,151	-696
TOTAL NET COST	79	59	44	33	1,117	-696	637	-696

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Hill AFB, UT (KRSM)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	287	0	287
Civ Retire	0	0	0	0	84	0	84
CIV MOVING							
Per Diem	0	0	0	0	266	0	266
POV Miles	0	0	0	0	15	0	15
Home Purch	0	0	0	0	582	0	582
HHG	0	0	0	0	372	0	372
Misc	0	0	0	0	57	0	57
House Hunt	0	0	0	0	199	0	199
PPP	0	0	0	0	142	0	142
RITA	0	0	0	0	313	0	313
FREIGHT							
Packing	0	0	0	0	3	0	3
Freight	0	0	0	0	53	0	53
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	22	0	22
OTHER							
Info Tech	0	0	0	0	11	0	11
Prog Manage	69	52	39	29	22	0	211
Supt Contract	0	0	0	0	0	0	0
Mothball	0	0	0	0	17	0	17
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	139	0	139
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	69	52	39	29	2,586	0	2,775

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Hill AFB, UT (KRSM)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	69	52	39	29	2,586	0	2,775	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	145	145	290	145
Recap	0	0	0	0	120	120	239	120
BOS	0	0	0	0	302	302	604	302
Civ Salary	0	0	0	0	565	1,130	1,696	1,130
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	1,132	1,697	2,829	1,697
TOTAL SAVINGS	0	0	0	0	1,132	1,697	2,829	1,697

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Hill AFB, UT (KRSM)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	371	0	371	
Civ Moving	0	0	0	0	2,003	0	2,003	
Info Tech	0	0	0	0	11	0	11	
Other	69	52	39	29	62	0	251	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	139	0	139	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	69	52	39	29	2,586	0	2,775	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	-145	-145	-290	-145
Recap	0	0	0	0	-120	-120	-239	-120
BOS	0	0	0	0	-302	-302	-604	-302
Civ Salary	0	0	0	0	-565	-1,130	-1,696	-1,130
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	-1,132	-1,697	-2,829	-1,697
TOTAL NET COST	69	52	39	29	1,454	-1,697	-53	-1,697

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Robins AFB, GA (UHHZ)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	344	0	344
Civ Retire	0	0	0	0	96	0	96
CIV MOVING							
Per Diem	0	0	0	0	281	0	281
POV Miles	0	0	0	0	12	0	12
Home Purch	0	0	0	0	722	0	722
HHG	0	0	0	0	323	0	323
Misc	0	0	0	0	62	0	62
House Hunt	0	0	0	0	198	0	198
PPP	0	0	0	0	142	0	142
RITA	0	0	0	0	357	0	357
FREIGHT							
Packing	0	0	0	0	4	0	4
Freight	0	0	0	0	45	0	45
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	27	0	27
OTHER							
Info Tech	0	0	0	0	13	0	13
Prog Manage	73	55	41	31	23	0	223
Supt Contract	0	0	0	0	0	0	0
Mothball	0	0	0	0	15	0	15
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	2	0	2
Misc	0	0	0	0	1	0	1
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	196	0	196
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	73	55	41	31	2,863	0	3,063

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Robins AFB, GA (UHHZ)

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0

TOTAL COSTS 73 55 41 31 2,863 0 3,063 0

ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	0	0	1	0	1	0
OTHER								
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	1	0	1	0

RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	63	63	126	63
Recap	0	0	0	0	74	74	148	74
BOS	0	0	0	0	282	282	565	282
Civ Salary	0	0	0	0	632	1,263	1,895	1,263
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	10	10	20	10
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	1,061	1,693	2,754	1,693
TOTAL SAVINGS	0	0	0	0	1,063	1,693	2,756	1,693

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Department : Headquarters and Support JCSG
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 Option Pkg Name: HSA0031v2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Robins AFB, GA (UHHZ)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	440	0	440	
Civ Moving	0	0	0	0	2,146	0	2,146	
Info Tech	0	0	0	0	13	0	13	
Other	73	55	41	31	65	0	265	
MIL PERSONNEL								
Mil Moving	0	0	0	0	2	0	2	
OTHER								
HAP / RSE	0	0	0	0	196	0	196	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	73	55	41	31	2,862	0	3,062	
RECURRING NET								
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	-63	-63	-126	-63
Recap	0	0	0	0	-74	-74	-148	-74
BOS	0	0	0	0	-282	-282	-565	-282
Civ Salary	0	0	0	0	-632	-1,263	-1,895	-1,263
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	-10	-10	-20	-10
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	-1,061	-1,693	-2,754	-1,693
TOTAL NET COST	73	55	41	31	1,800	-1,693	307	-1,693

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Tinker AFB, OK (WWYK)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	344	0	344
Civ Retire	0	0	0	0	108	0	108
CIV MOVING							
Per Diem	0	0	0	0	328	0	328
POV Miles	0	0	0	0	7	0	7
Home Purch	0	0	0	0	736	0	736
HHG	0	0	0	0	246	0	246
Misc	0	0	0	0	76	0	76
House Hunt	0	0	0	0	211	0	211
PPP	0	0	0	0	177	0	177
RITA	0	0	0	0	380	0	380
FREIGHT							
Packing	0	0	0	0	5	0	5
Freight	0	0	0	0	48	0	48
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	27	0	27
OTHER							
Info Tech	0	0	0	0	15	0	15
Prog Manage	71	53	40	30	22	0	216
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	13	0	13
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	164	0	164
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	71	53	40	30	2,910	0	3,104

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Tinker AFB, OK (WWYK)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	71	53	40	30	2,910	0	3,104	0
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	122	122	244	122
Recap	0	0	0	0	91	91	181	91
BOS	0	0	0	0	382	382	764	382
Civ Salary	0	0	0	0	731	1,463	2,194	1,463
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	1,326	2,057	3,383	2,057
TOTAL SAVINGS	0	0	0	0	1,326	2,057	3,383	2,057

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Department : Headquarters and Support JCSG
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 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
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Base: Tinker AFB, OK (WWYK)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	452	0	452	
Civ Moving	0	0	0	0	2,215	0	2,215	
Info Tech	0	0	0	0	15	0	15	
Other	71	53	40	30	63	0	257	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	164	0	164	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	71	53	40	30	2,910	0	3,104	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	-122	-122	-244	-122
Recap	0	0	0	0	-91	-91	-181	-91
BOS	0	0	0	0	-382	-382	-764	-382
Civ Salary	0	0	0	0	-731	-1,463	-2,194	-1,463
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	-1,326	-2,057	-3,383	-2,057
TOTAL NET COST	71	53	40	30	1,584	-2,057	-280	-2,057

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 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
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Base: Wright-Patterson AFB, OH (ZHTV)							
ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	464	0	464
Civ Retire	0	0	0	0	121	0	121
CIV MOVING							
Per Diem	0	0	0	0	398	0	398
POV Miles	0	0	0	0	21	0	21
Home Purch	0	0	0	0	1,040	0	1,040
HHG	0	0	0	0	525	0	525
Misc	0	0	0	0	86	0	86
House Hunt	0	0	0	0	292	0	292
PPP	0	0	0	0	177	0	177
RITA	0	0	0	0	514	0	514
FREIGHT							
Packing	0	0	0	0	5	0	5
Freight	0	0	0	0	58	0	58
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	36	0	36
OTHER							
Info Tech	0	0	0	0	17	0	17
Prog Manage	151	114	85	64	48	0	462
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	16	0	16
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	281	0	281
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	151	114	85	64	4,101	0	4,515

Department : Headquarters and Support JCSG
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 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Wright-Patterson AFB, OH (ZHTV)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	151	114	85	64	4,101	0	4,515	0
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	80	80	159	80
Recap	0	0	0	0	90	90	180	90
BOS	0	0	0	0	674	674	1,349	674
Civ Salary	0	0	0	0	839	1,679	2,518	1,679
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	1,684	2,523	4,207	2,523
TOTAL SAVINGS	0	0	0	0	1,684	2,523	4,207	2,523

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 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Wright-Patterson AFB, OH (ZHTV)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	585	0	585	
Civ Moving	0	0	0	0	3,118	0	3,118	
Info Tech	0	0	0	0	17	0	17	
Other	151	114	85	64	100	0	514	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	281	0	281	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	151	114	85	64	4,101	0	4,515	
RECURRING NET								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	-80	-80	-159	-80
Recap	0	0	0	0	-90	-90	-180	-90
BOS	0	0	0	0	-674	-674	-1,349	-674
Civ Salary	0	0	0	0	-839	-1,679	-2,518	-1,679
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	-1,684	-2,523	-4,207	-2,523
TOTAL NET COST	151	114	85	64	2,417	-2,523	309	-2,523

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 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Randolph AFB, TX (TYMX)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	----
-----(\$K)-----							
CONSTRUCTION							
MILCON	1,464	0	0	16,268	0	0	17,732
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	198	0	190	0	388
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	59	38	0	0	0	0	97
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	2,426	0	2,426
TOTAL ONE-TIME	1,523	38	198	16,268	2,616	0	20,643

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 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Randolph AFB, TX (TYMX)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	62	62	62	186	62
Recap	0	0	0	146	146	146	440	146
BOS	0	0	0	0	1,467	1,467	2,935	1,467
Civ Salary	0	0	0	0	499	997	1,496	997
TRICARE	0	0	0	0	1	1	2	1
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	11	11	22	11
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	208	2,187	2,685	5,081	2,685
TOTAL COSTS	1,523	38	198	16,476	4,803	2,685	25,724	2,685
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	134	134	268	134
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	134	134	268	134
TOTAL SAVINGS	0	0	0	0	134	134	268	134

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 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
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Base: Randolph AFB, TX (TYMX)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	1,464	0	0	16,268	0	0	17,732	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	198	0	190	0	388	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	59	38	0	0	0	0	97	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	2,426	0	2,426	
TOTAL ONE-TIME	1,523	38	198	16,268	2,616	0	20,643	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	62	62	62	186	62
Recap	0	0	0	146	146	146	440	146
BOS	0	0	0	0	1,467	1,467	2,935	1,467
Civ Salary	0	0	0	0	365	863	1,228	863
TRICARE	0	0	0	0	1	1	2	1
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	11	11	22	11
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	208	2,053	2,552	4,813	2,552
TOTAL NET COST	1,523	38	198	16,476	4,669	2,552	25,456	2,552

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)
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 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
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Personnel					
Base	Start*	Finish*	Change	%Change	
Roslyn - Ballston Co	323	0	-323	-100%	
DFAS - Indianapolis	0	22	22	0%	
DSC - Columbus	4,471	4,708	237	5%	
Bolling AFB	2,659	2,622	-37	-1%	
Hill AFB	16,186	16,101	-85	-1%	
Robins AFB	17,636	17,541	-95	-1%	
Tinker AFB	21,797	21,686	-111	-1%	
Wright-Patterson AFB	15,885	15,758	-127	-1%	
Randolph AFB	8,804	9,184	380	4%	
TOTAL	87,761	87,622	-139	0%	

Square Footage					
Base	Start	Finish	Change	%Change	Chg/Per
Roslyn - Ballston Co	0	0	0	0%	0
DFAS - Indianapolis	0	0	0	0%	0
DSC - Columbus	4,562,687	4,562,687	0	0%	0
Bolling AFB	2,425,000	2,418,000	-7,000	0%	189
Hill AFB	9,124,000	9,085,000	-39,000	0%	459
Robins AFB	12,564,000	12,530,000	-34,000	0%	358
Tinker AFB	10,117,000	10,087,000	-30,000	0%	270
Wright-Patterson AFB	13,341,000	13,305,000	-36,000	0%	283
Randolph AFB	3,382,000	3,475,786	93,786	3%	247
TOTAL	55,515,687	55,463,473	-52,214	0%	376

Base Operations Support (2005\$)					
Base	Start*	Finish*	Change	%Change	Chg/Per
Roslyn - Ballston Co	0	0	0	0%	0
DFAS - Indianapolis	0	0	0	0%	0
DSC - Columbus	14,848,754	15,086,487	237,732	2%	1,003
Bolling AFB	30,118,248	29,922,434	-195,813	-1%	5,292
Hill AFB	68,271,778	67,969,816	-301,962	0%	3,552
Robins AFB	61,455,538	61,173,059	-282,479	0%	2,973
Tinker AFB	85,416,228	85,034,368	-381,860	0%	3,440
Wright-Patterson AFB	100,469,454	99,794,948	-674,505	-1%	5,311
Randolph AFB	45,706,077	47,173,491	1,467,414	3%	3,862
TOTAL	406,286,077	406,154,604	-131,473	0%	946

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 2
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Department : Headquarters and Support JCSG
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Base	Sustainment (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Roslyn - Ballston Co	0	0	0	0%	0
DFAS - Indianapolis	0	0	0	0%	0
DSC - Columbus	6,761,740	6,761,740	0	0%	0
Bolling AFB	1,352,771	1,348,866	-3,905	0%	105
Hill AFB	33,939,303	33,794,231	-145,071	0%	1,707
Robins AFB	23,367,549	23,304,313	-63,236	0%	666
Tinker AFB	41,127,158	41,005,203	-121,955	0%	1,099
Wright-Patterson AFB	29,545,343	29,465,616	-79,726	0%	628
Randolph AFB	4,426,936	4,488,805	61,869	1%	163
TOTAL	140,520,800	140,168,776	-352,024	0%	2,532

Base	Recapitalization (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Roslyn - Ballston Co	0	0	0	0%	0
DFAS - Indianapolis	0	0	0	0%	0
DSC - Columbus	7,230,147	7,230,147	0	0%	0
Bolling AFB	5,295,386	5,280,100	-15,286	0%	413
Hill AFB	28,009,115	27,889,392	-119,723	0%	1,408
Robins AFB	27,384,686	27,310,579	-74,107	0%	780
Tinker AFB	30,598,339	30,507,605	-90,733	0%	817
Wright-Patterson AFB	33,360,037	33,270,016	-90,020	0%	709
Randolph AFB	8,873,017	9,019,562	146,545	2%	386
TOTAL	140,750,727	140,507,402	-243,324	0%	1,750

Base	Sustain + Recap + BOS (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Roslyn - Ballston Co	0	0	0	0%	0
DFAS - Indianapolis	0	0	0	0%	0
DSC - Columbus	28,840,641	29,078,374	237,732	1%	1,003
Bolling AFB	36,766,405	36,551,401	-215,004	-1%	5,811
Hill AFB	130,220,196	129,653,439	-566,757	0%	6,668
Robins AFB	112,207,773	111,787,951	-419,822	0%	4,419
Tinker AFB	157,141,725	156,547,177	-594,548	0%	5,356
Wright-Patterson AFB	163,374,834	162,530,581	-844,252	-1%	6,648
Randolph AFB	59,006,030	60,681,858	1,675,829	3%	4,410
TOTAL	687,557,604	686,830,782	-726,822	0%	5,229

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 3
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Department : Headquarters and Support JCSG
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Base	Plant Replacement Value (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
-----	-----	-----	-----	-----	-----
Roslyn - Ballston Co	0	0	0	0%	0
DFAS - Indianapolis	0	0	0	0%	0
DSC - Columbus	744,705,140	744,705,140	0	0%	0
Bolling AFB	640,741,704	638,892,140	-1,849,564	0%	49,988
Hill AFB	3,389,102,918	3,374,616,397	-14,486,520	0%	170,430
Robins AFB	3,313,547,046	3,304,580,109	-8,966,937	0%	94,389
Tinker AFB	3,702,398,993	3,691,420,247	-10,978,746	0%	98,908
Wright-Patterson AFB	4,036,564,439	4,025,671,978	-10,892,461	0%	85,767
Randolph AFB	1,073,635,038	1,091,367,038	17,732,000	2%	46,663
-----	-----	-----	-----	-----	-----
TOTAL	16,900,695,278	16,871,253,050	-29,442,228	0%	211,814

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 4
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* "Start" and "Finish" values for Personnel and BOS both include the Programmed
Installation Population (non-BRAC) Changes, so that only changes attributable
to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)
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Department : Headquarters and Support JCSG
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All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidance	Total Net Costs
-----	-----	-----	-----
Roslyn - Ballston Co	0	0	0
DFAS - Indianapolis	0	0	0
DSC - Columbus	3,737,830	0	3,737,830
Bolling AFB	0	0	0
Hill AFB	0	0	0
Robins AFB	0	0	0
Tinker AFB	0	0	0
Wright-Patterson AFB	0	0	0
Randolph AFB	17,732,000	0	17,732,000
-----	-----	-----	-----
Totals:	21,469,830	0	21,469,830

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 2
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MilCon for Base: DSC - Columbus, OH (39225)

All values in 2005 Constant Dollars (\$K)

FAC Title	UM	New MilCon	New Cost*	Using Rehab Rehab Type	Rehab Cost*	Total Cost*
6100 General Administrative Building	SF	0	0	48,200 Default	3,738	3,738
Total Construction Cost:						3,738
- Construction Cost Avoid:						0
Total Net Milcon Cost:						3,738

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

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MilCon for Base: Randolph AFB, TX (TYMX)

All values in 2005 Constant Dollars (\$K)

FAC Title	UM	New MilCon	New Cost*	Using Rehab Rehab Type	Rehab Cost*	Total Cost*
6100 General Administrative Building	SF	93,786	n/a**	0 Default	n/a**	17,732
Total Construction Cost:						17,732
- Construction Cost Avoid:						0
Total Net Milcon Cost:						17,732

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

**No New Milcon / Rehabilitation Cost breakdown is available if Total Cost was entered by the user.

COBRA NET PRESENT VALUES REPORT (COBRA v6.10)

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Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
----	-----	-----	-----
2006	2,375,680	2,343,103	2,343,103
2007	370,956	355,904	2,699,008
2008	447,917	418,037	3,117,045
2009	20,092,794	18,241,663	21,358,709
2010	15,954,752	14,090,326	35,449,035
2011	-14,488,237	-12,446,677	23,002,357
2012	-14,488,237	-12,107,662	10,894,695
2013	-14,488,237	-11,777,882	-883,187
2014	-14,488,237	-11,457,083	-12,340,270
2015	-14,488,237	-11,145,023	-23,485,293
2016	-14,488,237	-10,841,462	-34,326,755
2017	-14,488,237	-10,546,169	-44,872,924
2018	-14,488,237	-10,258,919	-55,131,844
2019	-14,488,237	-9,979,494	-65,111,337
2020	-14,488,237	-9,707,679	-74,819,016
2021	-14,488,237	-9,443,267	-84,262,283
2022	-14,488,237	-9,186,057	-93,448,341
2023	-14,488,237	-8,935,854	-102,384,194
2024	-14,488,237	-8,692,465	-111,076,659
2025	-14,488,237	-8,455,705	-119,532,364

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 1/10
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	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	623	0	623
Early Retirement*	8.10%	0	0	0	0	50	0	50
Regular Retirement*	1.67%	0	0	0	0	10	0	10
Civilian Turnover*	9.16%	0	0	0	0	57	0	57
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	37	0	37
Civilians Moving (the remainder)		0	0	0	0	469	0	469
Civilian Positions Available		0	0	0	0	154	0	154
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	154	0	154
Early Retirement	8.10%	0	0	0	0	13	0	13
Regular Retirement	1.67%	0	0	0	0	1	0	1
Civilian Turnover	9.16%	0	0	0	0	15	0	15
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	9	0	9
Priority Placement#	39.97%	0	0	0	0	63	0	63
Civilians Available to Move		0	0	0	0	53	0	53
Civilians Moving		0	0	0	0	53	0	53
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	623	0	623
Civilians Moving		0	0	0	0	522	0	522
New Civilians Hired		0	0	0	0	101	0	101
Other Civilian Additions		0	0	0	0	15	0	15
TOTAL CIVILIAN EARLY RETIREMENTS		0	0	0	0	63	0	63
TOTAL CIVILIAN RIFS		0	0	0	0	46	0	46
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	63	0	63
TOTAL CIVILIAN NEW HIRES		0	0	0	0	116	0	116

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Base: Roslyn - Ballston Co, VA (HSA018)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	259	0	259
Early Retirement*	8.10%	0	0	0	0	21	0	21
Regular Retirement*	1.67%	0	0	0	0	4	0	4
Civilian Turnover*	9.16%	0	0	0	0	24	0	24
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	15	0	15
Civilians Moving (the remainder)		0	0	0	0	195	0	195
Civilian Positions Available		0	0	0	0	64	0	64
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	64	0	64
Early Retirement	8.10%	0	0	0	0	5	0	5
Regular Retirement	1.67%	0	0	0	0	1	0	1
Civilian Turnover	9.16%	0	0	0	0	6	0	6
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	4	0	4
Priority Placement#	39.97%	0	0	0	0	26	0	26
Civilians Available to Move		0	0	0	0	22	0	22
Civilians Moving		0	0	0	0	22	0	22
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	26	0	26
TOTAL CIVILIAN RIFS		0	0	0	0	19	0	19
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	26	0	26
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Base: DFAS - Indianapolis, IN (HSA030)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	22	0	22
Civilians Moving		0	0	0	0	17	0	17
New Civilians Hired		0	0	0	0	5	0	5
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	5	0	5

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Base: DSC - Columbus, OH (39225)Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT	0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED	0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN	0	0	0	0	237	0	237
Civilians Moving		0	0	0	200	0	200
New Civilians Hired		0	0	0	37	0	37
Other Civilian Additions		0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	37	0	37

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Base: Bolling AFB, DC (BXUR)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	30	0	30
Early Retirement*	8.10%	0	0	0	0	2	0	2
Regular Retirement*	1.67%	0	0	0	0	1	0	1
Civilian Turnover*	9.16%	0	0	0	0	3	0	3
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	2	0	2
Civilians Moving (the remainder)		0	0	0	0	22	0	22
Civilian Positions Available		0	0	0	0	8	0	8
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	7	0	7
Early Retirement	8.10%	0	0	0	0	1	0	1
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	1	0	1
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	3	0	3
Civilians Available to Move		0	0	0	0	2	0	2
Civilians Moving		0	0	0	0	2	0	2
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	3	0	3
TOTAL CIVILIAN RIFS		0	0	0	0	2	0	2
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	3	0	3
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 6/10

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Hill AFB, UT (KRSM)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	68	0	68
Early Retirement*	8.10%	0	0	0	0	6	0	6
Regular Retirement*	1.67%	0	0	0	0	1	0	1
Civilian Turnover*	9.16%	0	0	0	0	6	0	6
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	4	0	4
Civilians Moving (the remainder)		0	0	0	0	51	0	51
Civilian Positions Available		0	0	0	0	17	0	17
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	17	0	17
Early Retirement	8.10%	0	0	0	0	1	0	1
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	2	0	2
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	1	0	1
Priority Placement#	39.97%	0	0	0	0	7	0	7
Civilians Available to Move		0	0	0	0	6	0	6
Civilians Moving		0	0	0	0	6	0	6
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	7	0	7
TOTAL CIVILIAN RIFS		0	0	0	0	5	0	5
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	7	0	7
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 7/10
 Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Robins AFB, GA (UHHZ)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	75	0	75
Early Retirement*	8.10%	0	0	0	0	6	0	6
Regular Retirement*	1.67%	0	0	0	0	1	0	1
Civilian Turnover*	9.16%	0	0	0	0	7	0	7
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	5	0	5
Civilians Moving (the remainder)		0	0	0	0	56	0	56
Civilian Positions Available		0	0	0	0	19	0	19
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	19	0	19
Early Retirement	8.10%	0	0	0	0	2	0	2
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	2	0	2
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	1	0	1
Priority Placement#	39.97%	0	0	0	0	8	0	8
Civilians Available to Move		0	0	0	0	6	0	6
Civilians Moving		0	0	0	0	6	0	6
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	8	0	8
TOTAL CIVILIAN RIFS		0	0	0	0	6	0	6
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	8	0	8
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 8/10
 Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Tinker AFB, OK (WWYK)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	89	0	89
Early Retirement*	8.10%	0	0	0	0	7	0	7
Regular Retirement*	1.67%	0	0	0	0	1	0	1
Civilian Turnover*	9.16%	0	0	0	0	8	0	8
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	5	0	5
Civilians Moving (the remainder)		0	0	0	0	68	0	68
Civilian Positions Available		0	0	0	0	21	0	21
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	22	0	22
Early Retirement	8.10%	0	0	0	0	2	0	2
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	2	0	2
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	1	0	1
Priority Placement#	39.97%	0	0	0	0	9	0	9
Civilians Available to Move		0	0	0	0	8	0	8
Civilians Moving		0	0	0	0	8	0	8
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	9	0	9
TOTAL CIVILIAN RIFS		0	0	0	0	6	0	6
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	9	0	9
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 9/10
 Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Wright-Patterson AFB, OH (ZHTV)Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT	0	0	0	0	102	0	102
Early Retirement*	8.10%	0	0	0	8	0	8
Regular Retirement*	1.67%	0	0	0	2	0	2
Civilian Turnover*	9.16%	0	0	0	9	0	9
Civs Not Moving (RIFs)*	6.00%	0	0	0	6	0	6
Civilians Moving (the remainder)		0	0	0	77	0	77
Civilian Positions Available		0	0	0	25	0	25
CIVILIAN POSITIONS ELIMINATED	0	0	0	0	25	0	25
Early Retirement	8.10%	0	0	0	2	0	2
Regular Retirement	1.67%	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	2	0	2
Civs Not Moving (RIFs)*	6.00%	0	0	0	2	0	2
Priority Placement#	39.97%	0	0	0	10	0	10
Civilians Available to Move		0	0	0	9	0	9
Civilians Moving		0	0	0	9	0	9
Civilian RIFs (the remainder)		0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN	0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	10	0	10
TOTAL CIVILIAN RIFS		0	0	0	8	0	8
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	10	0	10
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 10/10
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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Randolph AFB, TX (TYMX)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	364	0	364
Civilians Moving		0	0	0	0	305	0	305
New Civilians Hired		0	0	0	0	59	0	59
Other Civilian Additions		0	0	0	0	15	0	15
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	74	0	74

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.10) - Page 1/3
 Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Roslyn - Ballston Co, VA (HSA018)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	323	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	323	100.00%	100.00%

Base: DFAS - Indianapolis, IN (HSA030)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	0.00%	0	0.00%	16.67%
2007	0	0.00%	0.00%	0	0.00%	16.67%
2008	0	0.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	100.00%	0	0.00%	16.67%
2010	22	100.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	22	100.00%	100.00%	0	0.00%	100.00%

Base: DSC - Columbus, OH (39225)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	0.00%	0	0.00%	16.67%
2007	0	0.00%	0.00%	0	0.00%	16.67%
2008	0	0.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	100.00%	0	0.00%	16.67%
2010	237	100.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	237	100.00%	100.00%	0	0.00%	100.00%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.10) - Page 2/3
 Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Bolling AFB, DC (BXUR)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	37	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	37	100.00%	100.00%

Base: Hill AFB, UT (KRSM)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	85	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	85	100.00%	100.00%

Base: Robins AFB, GA (UHHZ)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	95	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	95	100.00%	100.00%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.10) - Page 3/3
 Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
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 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: Tinker AFB, OK (WWYK)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	111	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	111	100.00%	100.00%

Base: Wright-Patterson AFB, OH (ZHTV)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	127	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	127	100.00%	100.00%

Base: Randolph AFB, TX (TYMX)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	0.00%	0	0.00%	16.67%
2007	0	0.00%	0.00%	0	0.00%	16.67%
2008	0	0.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	100.00%	0	0.00%	16.67%
2010	380	100.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	380	100.00%	100.00%	0	0.00%	100.00%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
6,966	20,442	358	61,045

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	-2	0	0	0	0	0	-2
Enlisted	1	0	0	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	-323	-197	-159	-149	-186	-35	-1,049
TOTAL	-324	-197	-159	-149	-186	-35	-1,050

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
6,964	20,443	358	59,996

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	1	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	623	0	623
TOTAL	0	0	0	0	624	0	624

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	0	-139	0	-139
TOTAL	0	0	0	0	-139	0	-139

TOTAL SCENARIO POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
6,964	20,443	358	59,857

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 2
 Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

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 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

PERSONNEL SUMMARY FOR: Roslyn - Ballston Co, VA (HSA018)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Roslyn - Ballston Co, VA (HSA018)

Officers	Enlisted	Students	Civilians
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0	0	0	323

PERSONNEL REALIGNMENTS:

To Base: DFAS - Indianapolis, IN (HSA030)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	22	0	22
TOTAL	0	0	0	0	22	0	22

To Base: DSC - Columbus, OH (39225)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	237	0	237
TOTAL	0	0	0	0	237	0	237

TOTAL PERSONNEL REALIGNMENTS (Out of Roslyn - Ballston Co, VA (HSA018)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	259	0	259
TOTAL	0	0	0	0	259	0	259

SCENARIO POSITION CHANGES FOR: Roslyn - Ballston Co, VA (HSA018)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	0	-64	0	-64
TOTAL	0	0	0	0	-64	0	-64

BASE POPULATION (After BRAC Action) FOR: Roslyn - Ballston Co, VA (HSA018)

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
0	0	0	0

PERSONNEL SUMMARY FOR: DFAS - Indianapolis, IN (HSA030)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: DFAS - Indianapolis, IN (HSA030)

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
0	0	0	0

PERSONNEL REALIGNMENTS:

From Base: Roslyn - Ballston Co, VA (HSA018)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	22	0	22
TOTAL	0	0	0	0	22	0	22

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 3

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

TOTAL PERSONNEL REALIGNMENTS (Into DFAS - Indianapolis, IN (HSA030)):							
	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	22	0	22
TOTAL	0	0	0	0	22	0	22

BASE POPULATION (After BRAC Action) FOR: DFAS - Indianapolis, IN (HSA030)			
Officers	Enlisted	Students	Civilians
0	0	0	22

PERSONNEL SUMMARY FOR: DSC - Columbus, OH (39225)

BASE POPULATION (FY 2005):			
Officers	Enlisted	Students	Civilians
44	5	0	5,472

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: DSC - Columbus, OH (39225)							
	2006	2007	2008	2009	2010	2011	Total
Officers	-2	0	0	0	0	0	-2
Enlisted	1	0	0	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	-323	-197	-159	-149	-186	-35	-1,049
TOTAL	-324	-197	-159	-149	-186	-35	-1,050

BASE POPULATION (Prior to BRAC Action) FOR: DSC - Columbus, OH (39225)			
Officers	Enlisted	Students	Civilians
42	6	0	4,423

PERSONNEL REALIGNMENTS:

From Base: Roslyn - Ballston Co, VA (HSA018)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	237	0	237
TOTAL	0	0	0	0	237	0	237

TOTAL PERSONNEL REALIGNMENTS (Into DSC - Columbus, OH (39225)):							
	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	237	0	237
TOTAL	0	0	0	0	237	0	237

BASE POPULATION (After BRAC Action) FOR: DSC - Columbus, OH (39225)			
Officers	Enlisted	Students	Civilians
42	6	0	4,660

PERSONNEL SUMMARY FOR: Bolling AFB, DC (BXUR)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Bolling AFB, DC (BXUR)			
Officers	Enlisted	Students	Civilians
362	1,384	0	913

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 4

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

PERSONNEL REALIGNMENTS:

To Base: Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	30	0	30
TOTAL	0	0	0	0	30	0	30

TOTAL PERSONNEL REALIGNMENTS (Out of Bolling AFB, DC (BXUR)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	30	0	30
TOTAL	0	0	0	0	30	0	30

SCENARIO POSITION CHANGES FOR: Bolling AFB, DC (BXUR)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	0	-7	0	-7
TOTAL	0	0	0	0	-7	0	-7

BASE POPULATION (After BRAC Action) FOR: Bolling AFB, DC (BXUR)

Officers	Enlisted	Students	Civilians
362	1,384	0	876

PERSONNEL SUMMARY FOR: Hill AFB, UT (KRSM)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Hill AFB, UT (KRSM)

Officers	Enlisted	Students	Civilians
608	4,290	0	11,288

PERSONNEL REALIGNMENTS:

To Base: Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	68	0	68
TOTAL	0	0	0	0	68	0	68

TOTAL PERSONNEL REALIGNMENTS (Out of Hill AFB, UT (KRSM)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	68	0	68
TOTAL	0	0	0	0	68	0	68

SCENARIO POSITION CHANGES FOR: Hill AFB, UT (KRSM)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	0	-17	0	-17
TOTAL	0	0	0	0	-17	0	-17

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 5

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

BASE POPULATION (After BRAC Action) FOR: Hill AFB, UT (KRSM)

Officers	Enlisted	Students	Civilians
608	4,290	0	11,203

PERSONNEL SUMMARY FOR: Robins AFB, GA (UHHZ)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Robins AFB, GA (UHHZ)

Officers	Enlisted	Students	Civilians
1,040	4,481	0	12,115

PERSONNEL REALIGNMENTS:

To Base: Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	1	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	75	0	75
TOTAL	0	0	0	0	76	0	76

TOTAL PERSONNEL REALIGNMENTS (Out of Robins AFB, GA (UHHZ)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	1	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	75	0	75
TOTAL	0	0	0	0	76	0	76

SCENARIO POSITION CHANGES FOR: Robins AFB, GA (UHHZ)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	0	-19	0	-19
TOTAL	0	0	0	0	-19	0	-19

BASE POPULATION (After BRAC Action) FOR: Robins AFB, GA (UHHZ)

Officers	Enlisted	Students	Civilians
1,040	4,480	0	12,021

PERSONNEL SUMMARY FOR: Tinker AFB, OK (WWYK)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Tinker AFB, OK (WWYK)

Officers	Enlisted	Students	Civilians
1,250	5,813	25	14,709

PERSONNEL REALIGNMENTS:

To Base: Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	89	0	89
TOTAL	0	0	0	0	89	0	89

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 6

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

TOTAL PERSONNEL REALIGNMENTS (Out of Tinker AFB, OK (WWYK)):							
	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	89	0	89
TOTAL	0	0	0	0	89	0	89

SCENARIO POSITION CHANGES FOR: Tinker AFB, OK (WWYK)							
	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	0	-22	0	-22
TOTAL	0	0	0	0	-22	0	-22

BASE POPULATION (After BRAC Action) FOR: Tinker AFB, OK (WWYK)			
Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
1,250	5,813	25	14,598

PERSONNEL SUMMARY FOR: Wright-Patterson AFB, OH (ZHTV)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Wright-Patterson AFB, OH (ZHTV)			
Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
2,388	2,528	28	10,941

PERSONNEL REALIGNMENTS:

To Base: Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	102	0	102
TOTAL	0	0	0	0	102	0	102

TOTAL PERSONNEL REALIGNMENTS (Out of Wright-Patterson AFB, OH (ZHTV)):							
	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	102	0	102
TOTAL	0	0	0	0	102	0	102

SCENARIO POSITION CHANGES FOR: Wright-Patterson AFB, OH (ZHTV)							
	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	0	-25	0	-25
TOTAL	0	0	0	0	-25	0	-25

BASE POPULATION (After BRAC Action) FOR: Wright-Patterson AFB, OH (ZHTV)			
Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
2,388	2,528	28	10,814

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 7

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

PERSONNEL SUMMARY FOR: Randolph AFB, TX (TYMX)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Randolph AFB, TX (TYMX)

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
1,274	1,941	305	5,284

PERSONNEL REALIGNMENTS:

From Base: Bolling AFB, DC (BXUR)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	30	0	30
TOTAL	0	0	0	0	30	0	30

From Base: Hill AFB, UT (KRSM)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	68	0	68
TOTAL	0	0	0	0	68	0	68

From Base: Robins AFB, GA (UHHZ)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	1	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	75	0	75
TOTAL	0	0	0	0	76	0	76

From Base: Tinker AFB, OK (WWYK)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	89	0	89
TOTAL	0	0	0	0	89	0	89

From Base: Wright-Patterson AFB, OH (ZHTV)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	102	0	102
TOTAL	0	0	0	0	102	0	102

TOTAL PERSONNEL REALIGNMENTS (Into Randolph AFB, TX (TYMX)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	1	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	364	0	364
TOTAL	0	0	0	0	365	0	365

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 8

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

SCENARIO POSITION CHANGES FOR: Randolph AFB, TX (TYMX)
Table with 8 columns: 2006, 2007, 2008, 2009, 2010, 2011, Total. Rows: Officers, Enlisted, Civilians, TOTAL.

BASE POPULATION (After BRAC Action) FOR: Randolph AFB, TX (TYMX)
Table with 4 columns: Officers, Enlisted, Students, Civilians. Values: 1,274, 1,942, 305, 5,663.

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)
 Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	62	-352	-352	-642	-352
Recap Change	0	0	0	146	-243	-243	-340	-243
BOS Change	0	0	0	0	-131	-131	-263	-131
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	208	-727	-727	-1,245	-727

Roslyn - Ballston Co, VA (HSA018)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

DFAS - Indianapolis, IN (HSA030)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

DSC - Columbus, OH (39225)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	238	238	475	238
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	238	238	475	238

Bolling AFB, DC (BXUR)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	-4	-4	-8	-4
Recap Change	0	0	0	0	-15	-15	-30	-15
BOS Change	0	0	0	0	-196	-196	-392	-196
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	-215	-215	-430	-215

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10) - Page 2
 Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr
 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Hill AFB, UT (KRSM)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
Sustain Change	0	0	0	0	-145	-145	-290	-145
Recap Change	0	0	0	0	-120	-120	-239	-120
BOS Change	0	0	0	0	-302	-302	-604	-302
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	-567	-567	-1,133	-567

Robins AFB, GA (UHHZ)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
Sustain Change	0	0	0	0	-63	-63	-126	-63
Recap Change	0	0	0	0	-74	-74	-148	-74
BOS Change	0	0	0	0	-282	-282	-565	-282
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	-420	-420	-840	-420

Tinker AFB, OK (WWYK)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
Sustain Change	0	0	0	0	-122	-122	-244	-122
Recap Change	0	0	0	0	-91	-91	-181	-91
BOS Change	0	0	0	0	-382	-382	-764	-382
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	-594	-594	-1,189	-594

Wright-Patterson AFB, OH (ZHTV)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
Sustain Change	0	0	0	0	-80	-80	-159	-80
Recap Change	0	0	0	0	-90	-90	-180	-90
BOS Change	0	0	0	0	-674	-674	-1,349	-674
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	-844	-844	-1,688	-844

Randolph AFB, TX (TYMX)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
Sustain Change	0	0	0	62	62	62	186	62
Recap Change	0	0	0	146	146	146	440	146
BOS Change	0	0	0	0	1,467	1,467	2,935	1,467
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	208	1,676	1,676	3,560	1,676

COBRA INPUT DATA REPORT (COBRA v6.10)

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Department : Headquarters and Support JCSG
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INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006
 Model does Time-Phasing of Construction/Shutdown: Yes

Base Name, ST (Code)	Strategy:
-----	-----
Roslyn - Ballston Co, VA (HSA018)	Realignment
DFAS - Indianapolis, IN (HSA030)	Realignment
DSC - Columbus, OH (39225)	Realignment
Bolling AFB, DC (BXUR)	Realignment
Hill AFB, UT (KRSM)	Realignment
Robins AFB, GA (UHHZ)	Realignment
Tinker AFB, OK (WWYK)	Realignment
Wright-Patterson AFB, OH (ZHTV)	Realignment
Randolph AFB, TX (TYMX)	Realignment

INPUT SCREEN TWO - DISTANCE TABLE

(Only shows distances where personnel or equipment are moving)

Point A:	Point B:	Distance:
-----	-----	-----
Roslyn - Ballston Co, VA (HSA018)	DFAS - Indianapolis, IN (HSA030)	582 mi
Roslyn - Ballston Co, VA (HSA018)	DSC - Columbus, OH (39225)	408 mi
Bolling AFB, DC (BXUR)	Randolph AFB, TX (TYMX)	1,546 mi
Hill AFB, UT (KRSM)	Randolph AFB, TX (TYMX)	1,339 mi
Robins AFB, GA (UHHZ)	Randolph AFB, TX (TYMX)	982 mi
Tinker AFB, OK (WWYK)	Randolph AFB, TX (TYMX)	450 mi
Wright-Patterson AFB, OH (ZHTV)	Randolph AFB, TX (TYMX)	1,227 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Roslyn - Ballston Co, VA (HSA018) to DFAS - Indianapolis, IN (HSA030)

	2006	2007	2008	2009	2010	2011
-----	-----	-----	-----	-----	-----	-----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	22	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

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INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Roslyn - Ballston Co, VA (HSA018) to DSC - Columbus, OH (39225)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	237	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from Bolling AFB, DC (BXUR) to Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	30	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	10	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from Hill AFB, UT (KRSM) to Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	68	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	28	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from Robins AFB, GA (UHHZ) to Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	1	0
Civilian Positions:	0	0	0	0	75	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	21	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

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INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Tinker AFB, OK (WWYK) to Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	89	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	41	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from Wright-Patterson AFB, OH (ZHTV) to Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	102	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	16	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Roslyn - Ballston Co, VA (HSA018)

Total Officer Employees:	0	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	0	Total Sustainment(\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	323	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	0
Officer BAH (\$/Month):	2,006	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,415		
Civ Locality Pay Factor:	1.147	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.02		Admits Visits Prescrip
Per Diem Rate (\$/Day):	201	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	38.854780	Retiree	0 0 0
Longitude:	-77.051590	Retiree65+	0 0 0

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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: DFAS - Indianapolis, IN (HSA030)

Total Officer Employees:	0	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	0	Total Sustainment(\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	0	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	0
Officer BAH (\$/Month):	1,090	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	783		
Civ Locality Pay Factor:	1.111	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.99		Admits Visits Prescrip
Per Diem Rate (\$/Day):	134	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0
Latitude:	0.000000	Retiree	0 0 0
Longitude:	0.000000	Retiree65+	0 0 0

Name: DSC - Columbus, OH (39225)

Total Officer Employees:	44	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	5	Total Sustainment(\$K/Year):	9,844
Total Student Employees:	0	Sustain Payroll (\$K/Year):	3,082
Total Civilian Employees:	5,472	BOS Non-Payroll (\$K/Year):	15,902
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	14,989
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	744,705
Starting Facilities(KSF):	4,563	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	1,056	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	707		
Civ Locality Pay Factor:	1.131	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.98		Admits Visits Prescrip
Per Diem Rate (\$/Day):	118	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0
Latitude:	0.000000	Retiree	0 0 0
Longitude:	0.000000	Retiree65+	0 0 0

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 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Bolling AFB, DC (BXUR)

Total Officer Employees:	362	Base Service (for BOS/Sust):	Air Force
Total Enlisted Employees:	1,384	Total Sustainment(\$K/Year):	10,288
Total Student Employees:	0	Sustain Payroll (\$K/Year):	8,935
Total Civilian Employees:	913	BOS Non-Payroll (\$K/Year):	30,118
Accomp Mil not Receiving BAH:	24.9%	BOS Payroll (\$K/Year):	26,736
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	5,651
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	640,742
Starting Facilities(KSF):	2,425	Svc/Agcy Recap Rate (Years):	121
Officer BAH (\$/Month):	2,006	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,415		
Civ Locality Pay Factor:	1.146	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.02		Admits Visits Prescrip
Per Diem Rate (\$/Day):	201	CostFactor	6,652.97 98.00 34.21
Freight Cost (\$/Ton/Mile):	0.37	Actv MTF	0 42,872 54,713
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	81 8,802
Latitude:	38.841800	Retiree	0 3,988 16,360
Longitude:	-77.016544	Retiree65+	0 710 7,636

Name: Hill AFB, UT (KRSM)

Total Officer Employees:	608	Base Service (for BOS/Sust):	Air Force
Total Enlisted Employees:	4,290	Total Sustainment(\$K/Year):	43,315
Total Student Employees:	0	Sustain Payroll (\$K/Year):	9,376
Total Civilian Employees:	11,288	BOS Non-Payroll (\$K/Year):	68,272
Accomp Mil not Receiving BAH:	26.9%	BOS Payroll (\$K/Year):	63,502
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	3,597
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	3,389,103
Starting Facilities(KSF):	9,124	Svc/Agcy Recap Rate (Years):	121
Officer BAH (\$/Month):	911	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	724		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.00		Admits Visits Prescrip
Per Diem Rate (\$/Day):	108	CostFactor	5,377.40 115.65 7.50
Freight Cost (\$/Ton/Mile):	0.37	Actv MTF	0 83,639 95,880
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	1,223 53,850
Latitude:	41.125327	Retiree	0 37,329 115,037
Longitude:	-111.992067	Retiree65+	0 1,551 99,856

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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Robins AFB, GA (UHHZ)

Total Officer Employees:	1,040	Base Service (for BOS/Sust):	Air Force
Total Enlisted Employees:	4,481	Total Sustainment(\$K/Year):	37,132
Total Student Employees:	0	Sustain Payroll (\$K/Year):	13,764
Total Civilian Employees:	12,115	BOS Non-Payroll (\$K/Year):	61,455
Accomp Mil not Receiving BAH:	21.0%	BOS Payroll (\$K/Year):	74,208
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	6,656
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	3,313,547
Starting Facilities(KSF):	12,564	Svc/Agcy Recap Rate (Years):	121
Officer BAH (\$/Month):	1,040	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	826		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.83		Admits Visits Prescrip
Per Diem Rate (\$/Day):	86	CostFactor	3,920.90 95.77 27.90
Freight Cost (\$/Ton/Mile):	0.37	Actv MTF	0 69,654 96,100
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	1,205 53,749
Latitude:	32.621346	Retiree	0 33,154 146,554
Longitude:	-83.592254	Retiree65+	0 964 111,292

Name: Tinker AFB, OK (WWYK)

Total Officer Employees:	1,250	Base Service (for BOS/Sust):	Air Force
Total Enlisted Employees:	5,813	Total Sustainment(\$K/Year):	43,188
Total Student Employees:	25	Sustain Payroll (\$K/Year):	2,061
Total Civilian Employees:	14,709	BOS Non-Payroll (\$K/Year):	85,416
Accomp Mil not Receiving BAH:	19.3%	BOS Payroll (\$K/Year):	53,927
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	4,845
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	3,702,399
Starting Facilities(KSF):	10,117	Svc/Agcy Recap Rate (Years):	121
Officer BAH (\$/Month):	863	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	726		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.91		Admits Visits Prescrip
Per Diem Rate (\$/Day):	110	CostFactor	4,879.15 121.79 6.25
Freight Cost (\$/Ton/Mile):	0.37	Actv MTF	0 100,661 96,935
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	2,036 118,675
Latitude:	35.419553	Retiree	0 52,209 148,645
Longitude:	-97.394203	Retiree65+	0 1,049 144,724

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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Wright-Patterson AFB, OH (ZHTV)

Total Officer Employees:	2,388	Base Service (for BOS/Sust):	Air Force
Total Enlisted Employees:	2,528	Total Sustainment(\$K/Year):	54,802
Total Student Employees:	28	Sustain Payroll (\$K/Year):	25,257
Total Civilian Employees:	10,941	BOS Non-Payroll (\$K/Year):	100,469
Accomp Mil not Receiving BAH:	10.8%	BOS Payroll (\$K/Year):	89,138
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	4,895
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	4,036,564
Starting Facilities(KSF):	13,341	Svc/Agcy Recap Rate (Years):	121
Officer BAH (\$/Month):	1,081	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	704		
Civ Locality Pay Factor:	1.120	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.96		Admits Visits Prescrip
Per Diem Rate (\$/Day):	107	CostFactor	5,767.77 89.23 14.74
Freight Cost (\$/Ton/Mile):	0.44	Actv MTF	1,247 139,459 138,428
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	308 20,005
Latitude:	39.820750	Retiree	974 116,340 311,049
Longitude:	-84.035764	Retiree65+	1,093 59,819 310,106

Name: Randolph AFB, TX (TYMX)

Total Officer Employees:	1,274	Base Service (for BOS/Sust):	Air Force
Total Enlisted Employees:	1,941	Total Sustainment(\$K/Year):	14,002
Total Student Employees:	305	Sustain Payroll (\$K/Year):	9,575
Total Civilian Employees:	5,284	BOS Non-Payroll (\$K/Year):	45,706
Accomp Mil not Receiving BAH:	11.9%	BOS Payroll (\$K/Year):	47,278
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	11,424
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	1,073,635
Starting Facilities(KSF):	3,382	Svc/Agcy Recap Rate (Years):	121
Officer BAH (\$/Month):	1,138	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	918		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.90		Admits Visits Prescrip
Per Diem Rate (\$/Day):	138	CostFactor	4,646.53 88.85 23.83
Freight Cost (\$/Ton/Mile):	0.41	Actv MTF	0 79,794 79,952
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	206 23,444
Latitude:	29.529434	Retiree	0 40,369 104,289
Longitude:	-98.278560	Retiree65+	0 1,836 60,605

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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name:	Roslyn - Ballston Co, VA (HSA018)					
	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	2,994	0
1-Time Moving Cost (\$K):	0	0	0	0	43	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	3,948	3,948
One-Time IT Costs (\$K):	0	0	0	0	123	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name:	DFAS - Indianapolis, IN (HSA030)					
	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

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Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: DSC - Columbus, OH (39225)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	100	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name: Bolling AFB, DC (BXUR)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			7	FH ShDn:	0.000%

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 10

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Hill AFB, UT (KRSM)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None	Fac	ShDn(KSF):	39	FH	ShDn: 0.000%

Name: Robins AFB, GA (UHHZ)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None	Fac	ShDn(KSF):	34	FH	ShDn: 0.000%

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 11

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Tinker AFB, OK (WWYK)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None	Fac	ShDn(KSF):	30	FH	ShDn: 0.000%

Name: Wright-Patterson AFB, OH (ZHTV)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None	Fac	ShDn(KSF):	36	FH	ShDn: 0.000%

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 12

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	2,426	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	59	38	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	198	0	190	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: Roslyn - Ballston Co, VA (HSA018)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	-64	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: DSC - Columbus, OH (39225)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Prog nonBRAC Change:	-2	0	0	0	0	0
Enl Prog nonBRAC Change:	1	0	0	0	0	0
Civ Prog nonBRAC Change:	-323	-197	-159	-149	-186	-35
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 13

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: Bolling AFB, DC (BXUR)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	-7	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: Hill AFB, UT (KRSM)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	-17	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

Name: Robins AFB, GA (UHHZ)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	-19	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

Name: Tinker AFB, OK (WWYK)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	-22	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 14

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: Wright-Patterson AFB, OH (ZHTV)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	-25	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

Name: Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	15	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	100%	0%	0%	0%	0%	0%

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: DSC - Columbus, OH (39225)

FAC	UM	New MilCon	Rehab MilCon	TotCost(\$K)	FPG Con CF	FPG Sust CF
----	----	-----	-----	-----	-----	-----
6100	SF	0	48,200 Default	0	138.78	2.52

Name: Randolph AFB, TX (TYMX)

FAC	UM	New MilCon	Rehab MilCon	TotCost(\$K)	FPG Con CF	FPG Sust CF
----	----	-----	-----	-----	-----	-----
6100	SF	93,786	0 Default	17,732	138.78	2.52

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

Perc Officers Accompanied:	72.00%	Priority Placement Program:	39.97%
Perc Enlisted Accompanied:	55.00%	PPP Actions Involving PCS:	50.70%
Officer Salary(\$/Year):	124,971.93	Civilian PCS Costs (\$):	35,496.00
Enlisted Salary(\$/Year):	82,399.09	Home Sale Reimburse Rate:	10.00%
Civilian Salary(\$/Year):	59,959.18	Max Home Sale Reimburs(\$):	50,000.00
Avg Unemploy Cost(\$/Week):	272.90	Home Purch Reimburse Rate:	5.00%
Unemployment Eligibility(Weeks):	16	Max Home Purch Reimburs(\$):	25,000.00
Civilians Not Willing To Move:	6.00%	Civilian Homeowning Rate:	68.40%
Civilian Turnover Rate:	9.16%	HAP Home Value Reimburse Rate:	13.46%
Civilian Early Retire Rate:	8.10%	HAP Homeowner Receiving Rate:	18.44%
Civilian Regular Retire Rate:	1.67%	RSE Home Value Reimburse Rate:	0.00%
Civilian RIF Pay Factor:	86.32%	RSE Homeowner Receiving Rate:	0.00%
Civ Early Retire Pay Factor:	18.03%		

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 15

Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA0031v2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

STANDARD FACTORS SCREEN TWO - FACILITIES

	Army	Navy	Air Force	Marines
Service Sustainment Rate	87.00%	93.00%	92.00%	97.00%
Unit Cost Adjustment (BOS)	10332.00	8879.00	3032.00	3904.00
Program Management Factor:	10.00	MilCon Site Prep Cost (\$/SF):	0.74	
Mothball (Close) (\$/SF):	0.18	MilCon Contingency Plan Rate:	5.00%	
Mothball (Deac/Realn) (\$/SF):	0.45	MilCon Design Rate (Medical):	13.00%	
Rehab vs. MilCon (Default):	47.00%	MilCon Design Rate (Other):	9.00%	
Rehab vs. MilCon (Red):	64.00%	MilCon SIOH Rate:	6.00%	
Rehab vs. MilCon (Amber):	29.00%	Discount Rate for NPV/Payback:	2.80%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Mil (Lb):	710	Storage-In-Transit (\$/Pers):	373.76
HHG Per Off Accompl (Lb):	15,290.00	POV Reimburse(\$/Mile):	0.20
HHG Per Enl Accompl (Lb):	9,204.00	Air Transport (\$/Pass Mile):	0.20
HHG Per Off Unaccomp (Lb):	13,712.00	IT Connect (\$/Person):	200.00
HHG Per Enl Unaccomp (Lb):	6,960.00	Misc Exp(\$/Direct Employee):	1,000.00
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Months):	30.02
Total HHG Cost (\$/100Lb):	8.78	One-Time Off PCS Cost(\$):	10,477.58
Equip Pack & Crate(\$/Ton):	180.67	One-Time Enl PCS Cost(\$):	3,998.52

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA0031v2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

FOOTNOTES FOR SCREEN ONE

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Note: For COBRA Analysis this scenario is divided into two separate COBRA files due to the large number of locations involved that exceed COBRA limits. The individual files are HSA0031 CPO_1 (which has the Defense Agency and Air Force portions of the recommendation) and HSA0031 CPO_2 (which has the Army and Navy portions of the recommendation). Overall Candidate Recommendation COBRA values were calculated using the COBRA "Adder" program.

1. Candidate Recommendation Title: HSA-0031: Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies.

2. Candidate Recommendation Description: Realign Fort Richardson, AK, by relocating the Civilian Personnel Operations Center to Fort Huachuca, AZ, and consolidating it with the Civilian Personnel Operations Center at Fort Huachuca, AZ. Realign Rock Island Arsenal, IL, by relocating the Civilian Personnel Operations Center to Fort Riley, KS, and Aberdeen Proving Ground, MD, and consolidating with the Civilian Personnel Operations Center at Fort Riley, KS, and Aberdeen Proving Ground, MD.

Realign Human Resource Service Center-Northeast, 111 S. Independence Mall, East, Bourse Bldg, a leased installation in Philadelphia, PA, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA. Realign Human Resource Service Center-Southeast, 9110 Leonard Kimble Road, a leased installation at Stennis Space Center, MS, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA, and consolidating it with the relocated Human Resource Service Center-Northeast at the Naval Support Activity, Philadelphia, PA. Realign Human Resource Service Center-Southwest, 525 B Street, Suite 600, a leased installation in San Diego, CA, by relocating the Civilian Personnel Office to Naval Air Station North Island or Marine Corps Air Station Miramar, CA. Realign Human Resource Service Center-Pacific, 178 Main Street, Bldg 499, Honolulu, HI, by relocating the Civilian Personnel Office to the Human Resource Service Center-Northwest, 3230 NW Randall Way, Silverdale, WA, and Naval Air Station North Island or Marine Corps Air Station Miramar, CA and consolidating with the Human Resource Service Centers at Silverdale, WA and Naval Air Station North Island or Marine Corps Air Station Miramar, CA.

Realign Wright-Patterson Air Force Base, OH, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Robins Air Force Base, GA, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Hill Air Force Base, UT, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Tinker Air Force Base, OK, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Bolling Air Force Base, DC, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Consolidate the relocated civilian personnel offices with the Civilian Personnel Office at Randolph Air Force Base, TX.

Realign 2521 Jefferson Davis Hwy, a leased installation in Arlington, VA, by relocating the transactional functions of the Defense Commissary Agency Human Resource Division and the Washington Headquarters Services Civilian Personnel Office to the Defense Logistics Agency, 3990 East Broad Street, Columbus, OH and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Department of Defense Education Activity, 4040 North Fairfax Drive, a leased installation in Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Logistics Agency 3990 East Broad Street, Columbus, OH, and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Defense Information Systems Agency, 701 S. Courthouse Road, Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Finance and Accounting Service, 8899 E. 56th Street, Indianapolis, IN, and consolidating them with the Civilian Personnel Office of the Defense Finance and Accounting Service at Indianapolis, IN.

3. Short Candidate Recommendation Description: Realign Army installations at Ft Richardson AK and Rock Island Arsenal IL, and consolidate CPOCs at Ft Riley KS, Aberdeen Proving Ground MD and Ft Huachuca AZ; Realign Navy leased facilities/installations at Philadelphia PA, Honolulu HI, Stennis AL and San Diego CA, and consolidate HRSCs at Naval Support Activity Philadelphia PA, Silverdale WA and

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Naval Air Station North Island or Marine Corps Air Station Miramar CA; Realign Air Force installations at Bolling AFB DC, Robins AFB GA, Hill AFB UT, Wright- Patterson AFB OH and Tinker AFB OK, and consolidate all CPOs at Randolph AFB TX; and Realign Defense Agency leased facilities/installations at DeCA, WHS, DISA, and DoDEA all in Arlington, VA, and consolidate transactional functions at Indianapolis IN and Columbus OH.

4. Year of Realignment: 2010.

5. Other comments: in this recommendation, three existing Civilian Personnel Office locations remain unchanged with no incoming or outgoing personnel actions. This includes: the Army CPOC at Redstone Arsenal, AL; the Navy HRSC-East Portsmouth/Naval Shipyard Norfolk, VA; and the DLA Customer Support Office at DSC New Cumberland, PA.

FOOTNOTES FOR SCREEN TWO

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1. Distances to and from HSA-0031 locations were provided by the MilDeps as static data and were taken from the Defense Table of Distances: <https://dtod.sddc.army.mil/default.aspx>.

FOOTNOTES FOR SCREEN THREE

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1. In this recommendation, the Military Departments each submitted their personnel relocation and elimination numbers as they determined best supported the recommendation goals and to continue to meet a high level of customer service. Data submitted by the Air Force and Defense Agencies was used for the analysis since they retained the HSAJCSG proposed 20% reduction of personnel from relocating offices.

2. Defense Agencies are treated differently by HSAJCSG for this recommendation as deliberated and approved by HSAJCSG members. With the goal to consolidate and streamline Defense Agency transactional functions only (not the entire civilian personnel function at the losing offices) a standard was applied across the board to all effected organizations where a 20 percent reduction in personnel was to be taken for those offices that were relocating and being consolidated. The reduction was only applied to the relocating office -- the gaining office location continued to maintain 100 percent of its authorized personnel. This was done to concentrate the eliminations against those positions that would require relocation to reduce relocation costs rather than eliminating positions at the receiving site and then having to incur a cost to relocate personnel to re-fill positions at the gaining site.

3. Since the distinction of "transactional functions" was identified and defined after the initial data call was issued, the count of the number of transactional personnel was identified in a different Scenario Data Call Candidate Recommendation (HSA-0029) that was later eliminated by the IEC in favor of this current recommendation (HSA-0031). Therefore, the personnel authorizations from HSA-0029 were used as the basis for identifying transactional personnel for this recommendation and COBRA analysis.

4. The specific application of the transactional function methodology for Defense Agencies in this recommendation is as follows:

4.a. For this recommendation, the following Defense Agency location is an anchor location that does not receive incoming personnel: DLA Customer Support Center at DSC New Cumberland.

4.b. For this recommendation, the following are Defense Agency receiving locations that do not experience a reduction in personnel authorizations: DLA Customer Support Center at DSC Columbus; the DFAS Civilian Personnel Office at DFAS Indianapolis.

4.c. For this recommendation, the following Defense Agency organizations receive a standard 20% reduction of total transactional personnel: DeCA; DoDEA; DISA; and WHS.

4.d. To validate the use of certified data and apply the HSAJCSG standard, however, we used a nominal approach as follows: The total effected personnel count was determined by adding the certified (HSA-0029) SDC relocating and eliminated personnel figures together. Then this total was multiplied by 20% to determine the eliminations, and the remaining personnel count was used for the relocating personnel.

4.e. Original (HSA-0029) data identifying total number of transactional personnel are as follows:

Losing Locations	Original Relocation	Original Eliminations	Total Personnel
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DeCA	90	22
112		
DoDEA	101	30
131		
DISA	22	5
27		
WHS		
53		

4.f. Nominal recalculations of relocation and elimination personnel from "certified" total in 4.e. above:

Losing Locations	Total Personnel	Eliminations (20%)	Relocations
DeCA	112	22	
90			
DoDEA	131	26	
105			
DISA	27	5	
22			
WHS	53	11	
42			

5. Air Force Personnel Relocations and Non Vehicle Mission Equipment in 2010 for each of the 5 locations were provided by the AF BRAC office.

6. Additional footnotes supplied by DISA are as follows:

6.a. CPO End Strength as of 30 Sep 04: 27 civilian, 0 military, and 0 contractors.

6.b. Concur with the 20% estimated reduction due to consolidation. Resulting staffing at target location is 22 civilians, 0 military, and 0 contractors.

6.c. DISA strongly recommends that only scenarios realigning Civilian Personnel at DISA-Arlington to DFAS Indianapolis be considered. DFAS-Indianapolis, IN has been the DISA service provider for GS-12 and below positions since 1999. We believe that our civilian personnel regionalization experience has been one of the most successful within DoD. This success is based on the strong partnership we have established with DFAS-Indianapolis that involves clearly defining requirements, regularly monitoring and measuring performance, and constantly communicating. Over time, our regionalization partnership has developed through extensive mapping and fine-tuning of processes, and the establishment of key performance measures. Indicative of the successful partnership we have developed with DFAS-Indianapolis are the 100% staffing rate we have experienced over the past several years, while at the same time achieving a 95% voluntary placement rate during several rounds of extensive downsizing at our Computing Services field sites.

FOOTNOTES FOR SCREEN FOUR

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1. Static Data for HSA-0029 was provided by the MilDeps and taken from the following source locations:

1.a. Officer and Enlisted BAH: <https://secureapp2.hqda.pentagon.mil/perdiem/bah.html>.

1.b. Locality Pay Factor: <http://www.opm.gov/oca/04tables/indexGS.asp>.

1.c. Area Cost Factor: DOD Facilities Pricing Guide available at http://www.acq.osd.mil/ie/irm/ProgramAnalysis_Budget/ToolAndMetrics/FPG/FPG.htm.

1.d. Per Diem Rates: <https://secureapp2.hqda.pentagon.mil/perdiem/perdiemrates.html>.

1.e. Freight and Vehicle Costs: Assumed to be Army Standard of \$0.329 and \$4.84 respectively.

1.f. Latitude and Longitude: <http://www.census.gov/cgi-bin/gazetteer>.

2. Static data for Rosslyn Ballston was derived since this is not an installation. This location includes the Defense Agency civilian personnel offices that occupy leased space in various parts of Arlington County, VA. For this recommendation, it includes DeCA, DoDEA, DISA and WHS offices.

3. Static data for the Rosslyn-Ballston location was partially populated by the Military Departments. However, since this location was specifically designed for HSAJCSG, no static personnel counts were included in the data. To ensure accurate reporting in COBRA, the total of all civilian personnel for the effected organizations in Rosslyn was calculated by summing up the individual personnel relocations and eliminations and entering that result in the static data as the Total Civilian Employees at this location for this scenario.

3.a. Calculation includes:

Organization	Relocating Count	Elimination Count	Total Employee Count
WHS	42	11	53
DISA	22	5	
27			
DeCA	90	22	112

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DoDEA	105	26	131
Total Employee Count for all Rosslyn-Ballston Civilian Personnel		323	

FOOTNOTES FOR SCREEN FIVE

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Rosslyn-Ballston:

1. This location encompasses the following Defense Agencies: DeCA, DISA, DoDEA and WHS inside the National Capital Region.

2. DoDEA originally identified \$13K as One Time Unique Costs for 2010 with the following footnote: "Based on 3270 inches of file folders, 15 inches per box at \$61.83 per box (FEDEX)." HSAJCSG applied this to the One Time Moving Cost category since it involves the shipment of personnel folders.

3. One Time Moving Costs for 2010: DeCA identified One Time Moving Costs for 2010 as 30,000 in their SDC. In follow-up clarification, DeCA confirmed that this should be 30 since the spreadsheet indicates \$K.
 3.a. Adding the DoDEA and DeCA One Time Moving Costs = \$13K + \$30K = \$43K.

4. One Time Unique Savings for 2010: The following series of ATRP Savings calculations for these entities uses certified data from the Capacity Data Call and HSAJCSG Capacity Report.

4.a. The DeCA leased facility was determined by HSAJCSG Military Value analysis to require ATRP costs to become fully ATRP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATRP Cost Avoidance Model (MAH model). One-time ATRP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. $29,688 \times 28.28 = \$839,576.64$.

4.b. The DoDEA leased facility was determined by HSAJCSG Military Value analysis to require ATRP costs to become fully ATRP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATRP Cost Avoidance Model (MAH model). One-time ATRP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. $31,991 \times 28.28 = \$904,705.48$.

4.c. The WHS leased facility was determined by HSAJCSG Military Value analysis to require ATRP costs to become fully ATRP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATRP Cost Avoidance Model (MAH model). One-time ATRP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. $44,199 \times 28.28 = \$1,249,947.72$.

4.d. The sum of the calculations for 2.a. thru 2.c. above is used for the Rosslyn-Ballston One Time Unique Savings figure for 2010. $839,576.64 + 904,705.48 + 1,249,947.72 = \$2,994,229.84$. Rounded to \$2,994K.

5. Miscellaneous Recurring Savings 2010 - 2011 calculated using the HSAJCSG Leased Space Savings Model (MAH model). The aggregated leased cost figure for the NCR is \$37.29 per Gross Square Foot (GSF) as of the beginning of FY05. This captures the current market rate plus all fees for GSA, WHS, and security (PFPA) that are added to leases. The computations are shown below:

5.a. For DeCA:

Per GSF

Co-Star 3Q 2004, Class A Rate/RSF/Metro Washington DC	\$31.47		
Divide by 1.10 to convert from RSF to GSF		1.10	
=Current Rate/GSF			28.61
Multiply by 1.08 to add GSA Fee			1.08
=Current Rate + GSA Fee			30.90
Multiply by 1.068 to add WHS Fee		1.068	
=Current Rate + GSA and WHS Fees		33.00	
Add PFPA Security Charge (15%) - Calc on the Current Rate/GSF	4.29		
=Grand Total/GSF			\$37.29

$37.29 \times 29,688 \text{ GSF} = \text{Lease Savings of } \$1,107,031.97$.

5.b. For DoDEA:

Per GSF

Co-Star 3Q 2004, Class A Rate/RSF/Metro Washington DC	\$31.47		
Divide by 1.10 to convert from RSF to GSF		1.10	

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=Current Rate/GSF			28.61
Multiply by 1.08 to add GSA Fee		1.08	
=Current Rate + GSA Fee			30.90
Multiply by 1.068 to add WHS Fee		1.068	
=Current Rate + GSA and WHS Fees			33.00
Add PFFPA Security Charge (15%) - Calc on the Current Rate/GSF	4.29		
=Grand Total/GSF			\$37.29

37.29 x 31,991 GSF = Lease Savings of \$1,192,908.23.

5.c. For WHS:

Per GSF			
Co-Star 3Q 2004, Class A Rate/RSF/Metro Washington DC	\$31.47		
Divide by 1.10 to convert from RSF to GSF		1.10	
=Current Rate/GSF			28.61
Multiply by 1.08 to add GSA Fee		1.08	
=Current Rate + GSA Fee			30.90
Multiply by 1.068 to add WHS Fee		1.068	
=Current Rate + GSA and WHS Fees			33.00
Add PFFPA Security Charge (15%) - Calc on the Current Rate/GSF	4.29		
=Grand Total/GSF			\$37.29

37.29 x 44,199 GSF = Lease Savings of \$1,648,130.76.

5.d. The sum of the calculations for 3.a. thru 3.c. above is used for the Rosslyn-Ballston One Time Unique Savings figure for 2010. 1,107,031.97 + 1,192,908.23 + 1,648,130.76 = \$3,948,070.96. Rounded to \$3,948K.

6. DISA did not provide any additional cost or savings figures for this recommendation. DISA leases space from the Navy in the Arlington Service Center and since this is internal to DoD, no lease savings are calculated.

7. WHS did not provide any additional cost or savings figures for this recommendation.

8. No facility shutdown requirements exist for Rosslyn-Ballston since they occupy leased facilities.

9. DoDEA identified a One Time IT Cost in 2010 of \$123K with the following note: "Purchase new computers (cheaper than shipping outdated existing equipment)."

10. One Time Moving Costs for 2010: DoDEA provided the following costs and notes in their SDC: a cost of \$2,426, 175.00 with the following note: "Based on 123 employees at \$19,725 per employee." Since COBRA automatically calculates moving costs for relocated personnel associated with the recommendation, HSAJCSG did not include these costs in the COBRA analysis as it would duplicate costs.

DFAS Indianapolis:

1. DFAS Indianapolis did not provide any additional cost or savings figures for this recommendation.

DSC Columbus:

1. Environmental Non-Milcon Required for 2006 of \$100K as provided by the DLA BRAC Office in their response to Criteria 8 Environmental Assessment.

Bolling AFB, Hill AFB, Ronins AFB, Tinker AFB, and Wright-Patterson AFB:

1. AF BRAC Office did not provide any additional cost or savings figures for this recommendation.
 2. Facility Shutdown SF was not provided by the AF, but is required per OSD BRAC Office guidance. The facility shutdown values reflected for each location are derived from certified data as provided by the AF in the Capacity Data Call and reflected in the HSAJCSG Capacity Analysis Report. Capacity data provided as Useable Square Feet (USF) was converted to Gross Square Feet (GSF) by multiplying USF x

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1.25. The GSF figure (rounded to the nearest K) was used for the Facility Shutdown value.

Randolph AFB:

1. One-Time Unique Cost in 2010 provided by AF BRAC Office as System Furniture costs from the HISTORICAL CONSTRUCTION COST HANDBOOK FEB 2004-SUPPORTING FACs.
2. Environmental Non-Milcon Required for 2006 and 2007 as provided by the AF BRAC Office in their updated 22 Apr 05 response to Criteria 8 Environmental Assessment. 2006 costs are for NEPA and 2007 costs are \$19K air conformity costs and \$19K waste management costs.
3. One-Time IT Costs in 2008 and 2010 provided by AF BRAC Office and is to support the new Admin building.
4. Note for One-Time Unique and One Time IT costs provided by the Air Force. The AF identified these costs for earlier years based on the earliest possible relocation data to accomodate MilCon completion (2009). Since the HSAJCSG plan is to initiate the relocations in 2010, the dates used for COBRA analysis were adjusted to match the HSAJCSG relocation date. The 2010 date was selected due to DoD conversion to NSPS. However, the actual implementation date can occur as desired by each Department when/if this recommendation is approved.
5. The Air Force identified 100% construction in 2007, however, COBRA is set up for auto time phase for all Military Departments and Defense Agencies.

FOOTNOTES FOR SCREEN SIX

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Rossllyn Ballston:

1. Refer to Screen 3 footnotes with regard to the eliminations of personnel from Defense Agencies in Rossllyn Ballston.
- 1.a. Calculation for Rossllyn-Ballston eliminations: DISA -5 + DeCA - 22 + DoDEA -26 + WHS -11 = 64 total

Bolling AFB, Hill AFB, Robins AFB, Tinker AFB, and Wright-Patterson AFB:

1. Personnel reductions identified by the AF BRAC Office.

Randolph AFB:

1. Personnel increase identified by the AF BRAC Office and represents BOS personnel.

FOOTNOTES FOR SCREEN SEVEN

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DSC Columbus:

1. Renovation of 6100 FAC space was originally identified by DFAS, but since they are a tenant at DSC Columbus, DSC was used as the installation for MilCon.
2. Personnel counts from the original SDC were adjusted and the Renovation space shown was calculated as follows:
 - 2.a. Incoming personnel: DeCA 90 + DoDEA 105 + DoDEA Contractor personnel 4 + WHS 42 = 241 total.
 - 2.b. 241 personnel x 200 SF per person = 48,200 SF.
 - 2.c. The following additional comments were provided by DLA: "DLA does have expansion capability at CSO Columbus. Defense Supply Center Columbus, DSCC, on which CSO Columbus is located, has 455,100 SF of Vacant Administrative space. This total vacant Administrative space on DSCC will accommodate 2,809 personnel using the standard of 162 GSF per person. Of that vacant space, there are 86,400 SF of vacant ADMIN space available in Building 11, currently occupied by CSO Columbus. This vacant ADMIN space in Building 11 would accommodate approximately 533 personnel. Building 10, immediately adjacent to Building 11 has an additional 52,500 SF of vacant ADMIN that would accommodate 324 personnel."

Randolph AFB:

1. The AF identified MilCon notes: Total Cost= Primary Facility, Supp Fac, AT/FP, ACF, Markup and Design. These numbers are from the MILCON calculator.
2. Since the AF included other associated building costs into the MilCon total cost shown and not as separate utility costs on Screen 5, the MilCon cost provided by the Air Force was entered into COBRA (which overrides COBRAS automatic calculation of cost).
3. The HSAJCSG Capacity Analysis did not identify any excess capacity at the current Randolph facilities

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used for the civilian personnel function. In fact, the analysis resulted in a SHORTAGE of space under HSAJCSG standard calculations. Therefore, no adjustments were made to the total SF Milcon provided by the AF BRAC Office for the 6100 General Admin Building associated with the civilian personnel function.

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Roslyn - Ballston Co, VA (HSA018)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	323	0	323
NET CHANGE-Civ	0	0	0	0	-323	0	-323
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

DFAS - Indianapolis, IN (HSA030)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	22	0	22
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	22	0	22
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

DSC - Columbus, OH (39225)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	237	0	237
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	237	0	237
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Bolling AFB, DC (BXUR)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	37	0	37
NET CHANGE-Civ	0	0	0	0	-37	0	-37
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

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Hill AFB, UT (KRSM)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	85	0	85
NET CHANGE-Civ	0	0	0	0	-85	0	-85
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Robins AFB, GA (UHHZ)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	1	0	1
NET CHANGE-Mil	0	0	0	0	-1	0	-1
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	94	0	94
NET CHANGE-Civ	0	0	0	0	-94	0	-94
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Tinker AFB, OK (WWYK)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	111	0	111
NET CHANGE-Civ	0	0	0	0	-111	0	-111
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Wright-Patterson AFB, OH (ZHTV)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	127	0	127
NET CHANGE-Civ	0	0	0	0	-127	0	-127
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_lv2 25 Apr 05\HSA003lv2 Revised CPO_1 25 Apr 05.CBR
 Option Pkg Name: HSA003lv2 CPO_1 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	1	0	1
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	1	0	1
Jobs Gained-Civ	0	0	0	0	379	0	379
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	379	0	379
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 16
Data As Of 4/27/2005 8:59:09 AM, Report Created 4/27/2005 8:59:11 AM

Department : Headquarters and Support JCSG
Scenario File : C:\Documents and Settings\My Documents\New COBRA Workspace\New Civ Pers_1v2 25
Apr 05\HSA0031v2 Revised CPO_1 25 Apr 05.CBR
Option Pkg Name: HSA0031v2 CPO_1 25 Apr 05
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

FOOTNOTES FOR SCREEN ONE

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Note: For COBRA Analysis this scenario is divided into two separate COBRA files due to the large number of locations involved that exceed COBRA limits. The individual files are HSA0031 CPO_1 (which has the Defense Agency and Air Force portions of the recommendation) and HSA0031 CPO_2 (which has the Army and Navy portions of the recommendation). Overall Candidate Recommendation COBRA values were calculated using the COBRA "Adder" program.

1. Candidate Recommendation Title: HSA-0031: Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies.

2. Candidate Recommendation Description: Realign Fort Richardson, AK, by relocating the Civilian Personnel Operations Center to Fort Huachuca, AZ, and consolidating it with the Civilian Personnel Operations Center at Fort Huachuca, AZ. Realign Rock Island Arsenal, IL, by relocating the Civilian Personnel Operations Center to Fort Riley, KS, and Aberdeen Proving Ground, MD, and consolidating with the Civilian Personnel Operations Center at Fort Riley, KS, and Aberdeen Proving Ground, MD.

Realign Human Resource Service Center-Northeast, 111 S. Independence Mall, East, Bourse Bldg, a leased installation in Philadelphia, PA, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA. Realign Human Resource Service Center-Southeast, 9110 Leonard Kimble Road, a leased installation at Stennis Space Center, MS, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA, and consolidating it with the relocated Human Resource Service Center-Northeast at the Naval Support Activity, Philadelphia, PA. Realign Human Resource Service Center-Southwest, 525 B Street, Suite 600, a leased installation in San Diego, CA, by relocating the Civilian Personnel Office to Naval Air Station North Island or Marine Corps Air Station Miramar, CA. Realign Human Resource Service Center-Pacific, 178 Main Street, Bldg 499, Honolulu, HI, by relocating the Civilian Personnel Office to the Human Resource Service Center-Northwest, 3230 NW Randall Way, Silverdale, WA, and Naval Air Station North Island or Marine Corps Air Station Miramar, CA and consolidating with the Human Resource Service Centers at Silverdale, WA and Naval Air Station North Island or Marine Corps Air Station Miramar, CA.

Realign Wright-Patterson Air Force Base, OH, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Robins Air Force Base, GA, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Hill Air Force Base, UT, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Tinker Air Force Base, OK, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Bolling Air Force Base, DC, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Consolidate the relocated civilian personnel offices with the Civilian Personnel Office at Randolph Air Force Base, TX.

Realign 2521 Jefferson Davis Hwy, a leased installation in Arlington, VA, by relocating the transactional functions of the Defense Commissary Agency Human Resource Division and the Washington Headquarters Services Civilian Personnel Office to the Defense Logistics Agency, 3990 East Broad Street, Columbus, OH and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Department of Defense Education Activity, 4040 North Fairfax Drive, a leased installation in Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Logistics Agency 3990 East Broad Street, Columbus, OH, and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Defense Information Systems Agency, 701 S. Courthouse Road, Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Finance and Accounting Service, 8899 E. 56th Street, Indianapolis, IN, and consolidating them with the

Civilian Personnel Office of the Defense Finance and Accounting Service at Indianapolis, IN.

3. Short Candidate Recommendation Description: Realign Army installations at Ft Richardson AK and Rock Island Arsenal IL, and consolidate CPOCs at Ft Riley KS, Aberdeen Proving Ground MD and Ft Huachuca AZ; Realign Navy leased facilities/installations at Philadelphia PA, Honolulu HI, Stennis AL and San Diego CA, and consolidate HRSCs at Naval Support Activity Philadelphia PA, Silverdale WA and Naval Air Station North Island or Marine Corps Air Station Miramar CA; Realign Air Force installations at Bolling AFB DC, Robins AFB GA, Hill AFB UT, Wright- Patterson AFB OH and Tinker AFB OK, and consolidate all CPOs at Randolph AFB TX; and Realign Defense Agency leased facilities/installations at DeCA, WHS, DISA, and DoDEA all in Arlington, VA, and consolidate transactional functions at Indianapolis IN and Columbus OH.

4. Year of Realignment: 2010.

5. Other comments: in this recommendation, three existing Civilian Personnel Office locations remain unchanged with no incoming or outgoing personnel actions. This includes: the Army CPOC at Redstone Arsenal, AL; the Navy HRSC-East Portsmouth/Naval Shipyard Norfolk, VA; and the DLA Customer Support Office at DSC New Cumberland, PA.

6. Defense Logistics Agency Columbus (DLA Columbus) is also referred to Defense Supply Center Columbus (DSC Columbus).

7. COBRA uses the designation of Rosslyn-Ballston to represent multiple Northern Virginia metropolitan areas (Arlington, etc) which include the following Defense Agencies currently in leased space throughout the area: DISA, DoDEA, DeCA and WHS.

FOOTNOTES FOR SCREEN TWO

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1. Distances to and from HSA-0031 locations were provided by the MilDepS as static data which are pre-populated in COBRA and were taken from the Defense Table of Distances: <https://dtod.sddc.army.mil/default.aspx>.

FOOTNOTES FOR SCREEN THREE

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1. In this recommendation, the Military Departments each submitted their personnel relocation and elimination numbers as they determined best supported the recommendation goals and to continue to meet a high level of customer service. Data submitted by the Air Force and Defense Agencies was used for the analysis since they retained the HSAJCSG proposed 20% reduction of personnel from relocating offices.

2. Defense Agencies are treated differently by HSAJCSG for this recommendation as deliberated and approved by HSAJCSG members. With the goal to consolidate and streamline Defense Agency transactional functions only (not the entire civilian personnel function at the losing offices) a standard was applied across the board to all effected organizations where a 20 percent reduction in personnel was to be taken for those offices that were relocating and being consolidated. The reduction was only applied to the relocating office -- the gaining office location continued to maintain 100 percent of its authorized personnel. This was done to concentrate the eliminations against those positions that would require relocation to reduce relocation costs rather than eliminating positions at the receiving site and then having to incur a cost to relocate personnel to re-fill positions at the gaining site.

3. Since the distinction of "transactional functions" was identified and defined after the initial data call was issued, the count of the number of transactional personnel was identified in a different Scenario Data Call Candidate Recommendation (HSA-0029) that was later eliminated by the IEC in favor of this current recommendation (HSA-0031). Therefore, the personnel authorizations from HSA-0029 were used as the basis for identifying transactional personnel for this recommendation and COBRA analysis.

4. The specific application of the transactional function methodology for Defense Agencies in this recommendation is as follows:

4.a. For this recommendation, the following Defense Agency location is an anchor location that does not receive incoming personnel: DLA Customer Support Center at DSC New Cumberland.

4.b. For this recommendation, the following are Defense Agency receiving locations that do not experience

a reduction in personnel authorizations: DLA Customer Support Center at DSC Columbus; the DFAS Civilian Personnel Office at DFAS Indianapolis.

4.c. For this recommendation, the following Defense Agency organizations receive a standard 20% reduction of total transactional personnel: DeCA; DoDEA; DISA; and WHS.

4.d. To validate the use of certified data and apply the HSAJCSG standard, however, we used a nominal approach as follows: The total effected personnel count was determined by adding the certified (HSA-0029) SDC relocating and eliminated personnel figures together. Then this total was multiplied by 20%

to determine the eliminations, and the remaining personnel count was used for the relocating personnel.

4.e. Original (HSA-0029) data identifying total number of transactional personnel are as follows:

Losing Locations	Original Relocation	Original Eliminations	Total Personnel
DeCA	90	22	112
DoDEA	101	30	131
WHS			53
DISA	22	5	27

4.f. Nominal recalculations of relocation and elimination personnel from "certified" total in 4.e. above:

Losing Locations	Total Personnel	Eliminations (20%)	Relocations
DeCA	112	22	90
DoDEA	131	26	105
WHS	53	<u>11</u>	<u>42</u>
Subtotal		59	237
DISA	27	<u>5</u>	22
Total		64	

4.g. For the receiving locations of the above agencies, DeCA, DoDEA and WHS personnel are being relocated to DSC Columbus and DISA personnel are being relocated to DFAS Indianapolis.

5. Air Force Personnel Relocations and Non Vehicle Mission Equipment in 2010 for each of the 5 locations were provided by the AF BRAC office.

6. Additional footnotes supplied by DISA are as follows:

6.a. CPO End Strength as of 30 Sep 04: 27 civilian, 0 military, and 0 contractors.

6.b. Concur with the 20% estimated reduction due to consolidation. Resulting staffing at target location is 22 civilians, 0 military, and 0 contractors.

6.c. DISA strongly recommends that only scenarios realigning Civilian Personnel at DISA-Arlington to DFAS Indianapolis be considered. DFAS-Indianapolis, IN has been the DISA service provider for GS-12 and below positions since 1999. We believe that our civilian personnel regionalization experience has been one of the most successful within DoD. This success is based on the strong partnership we have established with DFAS-Indianapolis that involves clearly defining requirements, regularly monitoring and measuring performance, and constantly communicating. Over time, our regionalization partnership has developed through extensive mapping and fine-tuning of processes, and the establishment of key performance measures. Indicative of the successful partnership we have developed with DFAS-Indianapolis are the 100% staffing rate we have experienced over the past several years, while at the same time achieving a 95% voluntary placement rate during several rounds of extensive downsizing at our Computing Services field sites.

FOOTNOTES FOR SCREEN FOUR

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1. Static Data for HSA-0029 was provided by the MilDeps and pre-populated in COBRA and taken from the following source locations:

1.a. Officer and Enlisted BAH: <https://secureapp2.hqda.pentagon.mil/perdiem/bah.html>.

1.b. Locality Pay Factor: <http://www.opm.gov/oca/04tables/indexGS.asp>.

1.c. Area Cost Factor: DOD Facilities Pricing Guide available at http://www.acq.osd.mil/ie/irm/ProgramAnalysis_Budget/ToolAndMetrics/FPG/FPG.htm.

1.d. Per Diem Rates: <https://secureapp2.hqda.pentagon.mil/perdiem/perdiemrates.html>.

1.e. Freight and Vehicle Costs: Assumed to be Army Standard of \$0.329 and \$4.84 respectively.

1.f. Latitude and Longitude: <http://www.census.gov/cgi-bin/gazetteer>.

2. Static data for Rosslyn Ballston was derived since this is not an installation. This location includes the Defense Agency civilian personnel offices that occupy leased space in various parts of Arlington County, VA. For this recommendation, it includes DeCA, DoDEA, DISA and WHS offices.

3. Static data for the Rosslyn-Ballston location was partially populated by the Military Departments. However, since this location was specifically designed for HSAJCSG, no static personnel counts were included in the data. To ensure accurate reporting in COBRA, the total of all civilian personnel for the effected organizations in Rosslyn was calculated by summing up the individual personnel relocations and eliminations and entering that result in the static data as the Total Civilian Employees at this location for this scenario. See Screen 1 footnotes for additional detail.

3.a. Calculation includes:

Organization	Relocating Count	Elimination Count	Total Employee Count
WHS	42	11	53
DISA	22	5	27
DeCA	90	22	112
DoDEA	105	26	<u>131</u>
Total Employee Count for all Rosslyn-Ballston Civilian Personnel			323

FOOTNOTES FOR SCREEN FIVE

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Rosslyn-Ballston:

1. This location encompasses the following Defense Agencies: DeCA, DISA, DoDEA and WHS inside the National Capital Region.

2. DoDEA originally identified \$13K as One Time Unique Costs for 2010 with the following footnote: "Based on 3270 inches of file folders, 15 inches per box at \$61.83 per box (FEDEX)." HSAJCSG applied this to the One Time Moving Cost category since it involves the shipment of personnel folders.

3. One Time Moving Costs for 2010: DeCA identified One Time Moving Costs for 2010 as 30,000 in their SDC. In follow-up clarification, DeCA confirmed that this should be 30 since the spreadsheet indicates \$K.

3.a. Adding the DoDEA and DeCA One Time Moving Costs = \$13K + \$30K = \$43K.

4. One Time Unique Savings for 2010: The following series of ATRP Savings calculations for these entities uses certified data from the Capacity Data Call and HSAJCSG Capacity Report.

4.a. The DeCA leased facility was determined by HSAJCSG Military Value analysis to require ATRP costs to become fully ATRP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATRP Cost Avoidance Model (MAH model). One-time AT/FP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. 29,688 x 28.28 = \$839,576.64.

4.b. The DoDEA leased facility was determined by HSAJCSG Military Value analysis to require ATRP costs to become fully ATRP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATRP Cost Avoidance Model (MAH model). One-time AT/FP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. 31,991 x 28.28 = \$904,705.48.

4.c. The WHS leased facility was determined by HSAJCSG Military Value analysis to require ATRP costs to become fully ATRP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATRP Cost Avoidance Model (MAH model). One-time AT/FP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. 44,199 x 28.28 = \$1,249,947.72.

4.d. The sum of the calculations for 2.a. thru 2.c. above is used for the Rosslyn-Ballston One Time Unique Savings figure for 2010. 839,576.64 + 904,705.48 + 1,249,947.72 = \$2,994,229.84. Rounded to \$2,994K.

4.e. Since DISA leases from the Navy and is located in the Navy-owned Arlington Service Center which is fully AT/FP compliant, they were not shown as being credited with AT/FP savings for COBRA analysis.

5. Miscellaneous Recurring Savings 2010 - 2011 calculated using the HSAJCSG Leased Space Savings Model (MAH model). The aggregated leased cost figure for the NCR is \$37.29 per Gross Square Foot (GSF) as of the beginning of FY05. This captures the current market rate plus all fees for GSA, WHS, and security (PFPA) that are added to leases. The computations are shown below:

5.a. For DeCA:

Per GSF

Co-Star 3Q 2004, Class A Rate/RSF/Metro Washington DC \$31.47

Divide by 1.10 to convert from RSF to GSF 1.10

=Current Rate/GSF 28.61

Multiply by 1.08 to add GSA Fee	1.08
=Current Rate + GSA Fee	30.90
Multiply by 1.068 to add WHS Fee	1.068
=Current Rate + GSA and WHS Fees	33.00
Add PFPA Security Charge (15%) - Calc on the Current Rate/GSF	4.29
=Grand Total/GSF	\$37.29

37.29 x 29,688 GSF = Lease Savings of \$1,107,031.97.

5.b. For DoDEA:

Per GSF	
Co-Star 3Q 2004, Class A Rate/RSF/Metro Washington DC	\$31.47
Divide by 1.10 to convert from RSF to GSF	1.10
=Current Rate/GSF	28.61
Multiply by 1.08 to add GSA Fee	1.08
=Current Rate + GSA Fee	30.90
Multiply by 1.068 to add WHS Fee	1.068
=Current Rate + GSA and WHS Fees	33.00
Add PFPA Security Charge (15%) - Calc on the Current Rate/GSF	4.29
=Grand Total/GSF	\$37.29

37.29 x 31,991 GSF = Lease Savings of \$1,192,908.23.

5.c. For WHS:

Per GSF	
Co-Star 3Q 2004, Class A Rate/RSF/Metro Washington DC	\$31.47
Divide by 1.10 to convert from RSF to GSF	1.10
=Current Rate/GSF	28.61
Multiply by 1.08 to add GSA Fee	1.08
=Current Rate + GSA Fee	30.90
Multiply by 1.068 to add WHS Fee	1.068
=Current Rate + GSA and WHS Fees	33.00
Add PFPA Security Charge (15%) - Calc on the Current Rate/GSF	4.29
=Grand Total/GSF	\$37.29

37.29 x 44,199 GSF = Lease Savings of \$1,648,130.76.

5.d. The sum of the calculations for 3.a. thru 3.c. above is used for the Rosslyn-Ballston One Time Unique Savings figure for 2010. $1,107,031.97 + 1,192,908.23 + 1,648,130.76 = \$3,948,070.96$. Rounded to \$3,948K.

6. DISA did not provide any additional cost or savings figures for this recommendation. DISA leases space from the Navy in the Arlington Service Center and since this is internal to DoD, no lease savings are calculated.

7. WHS did not provide any additional cost or savings figures for this recommendation.

8. No facility shutdown requirements exist for Rosslyn-Ballston since they occupy leased facilities.

9. DoDEA identified a One Time IT Cost in 2010 of \$123K with the following note: "Purchase new computers (cheaper than shipping outdated existing equipment)."

10. One Time Moving Costs for 2010: DoDEA provided the following costs and notes in their SDC: a cost of \$2,426, 175.00 with the following note: "Based on 123 employees at \$19,725 per employee." Since COBRA automatically calculates moving costs for relocated personnel associated with the recommendation, HSAJCSG did not include these costs in the COBRA analysis as it would duplicate costs.

DFAS Indianapolis:

1. DFAS Indianapolis did not provide any additional cost or savings figures for this recommendation.

DSC Columbus:

1. Environmental Non-Milcon Required for 2006 of \$100K as provided by the DLA BRAC Office in their

response to Criteria 8 Environmental Assessment.

Bolling AFB, Hill AFB, Robins AFB, Tinker AFB, and Wright-Patterson AFB:

1. AF BRAC Office did not provide any additional cost or savings figures for this recommendation.
2. Facility Shutdown SF was not provided by the AF, but is required per OSD BRAC Office guidance. The facility shutdown values reflected for each location are derived from certified data as provided by the AF in the Capacity Data Call and reflected in the HSAJCSG Capacity Analysis Report. Capacity data provided as Useable Square Feet (USF) was converted to Gross Square Feet (GSF) by multiplying USF x 1.25. The GSF figure (rounded to the nearest K) was used for the Facility Shutdown value.

Randolph AFB:

1. One-Time Unique Cost in 2010 provided by AF BRAC Office as System Furniture costs from the HISTORICAL CONSTRUCTION COST HANDBOOK FEB 2004-SUPPORTING FACs.
2. Environmental Non-Milcon Required for 2006 and 2007 as provided by the AF BRAC Office in their updated 22 Apr 05 response to Criteria 8 Environmental Assessment. 2006 costs are for NEPA and 2007 costs are \$19K air conformity costs and \$19K waste management costs.
3. One-Time IT Costs in 2008 and 2010 provided by AF BRAC Office and is to support the new Admin building.
4. Note for One-Time Unique and One Time IT costs provided by the Air Force. The AF identified these costs for earlier years based on the earliest possible relocation data to accommodate MilCon completion (2009). Since the HSAJCSG plan is to initiate the relocations in 2010, the dates used for COBRA analysis were adjusted to match the HSAJCSG relocation date. The 2010 date was selected due to DoD conversion to NSPS. However, the actual implementation date can occur as desired by each Department when/if this recommendation is approved.
5. The Air Force identified 100% construction in 2007, however, COBRA is set up for auto time phase for all Military Departments and Defense Agencies.

FOOTNOTES FOR SCREEN SIX

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Rosslyn Ballston:

1. Refer to Screen 3 footnotes with regard to the eliminations of personnel from Defense Agencies in Rosslyn Ballston.
 - 1.a. Calculation for Rosslyn-Ballston eliminations: DISA -5 + DeCA - 22 + DoDEA -26 + WHS -11 = 64 total

Bolling AFB, Hill AFB, Robins AFB, Tinker AFB, and Wright-Patterson AFB:

1. Personnel reductions identified by the AF BRAC Office.

Randolph AFB:

1. Personnel increase identified by the AF BRAC Office and represents BOS personnel. This BOS plus-up was identified in the Air Force response to HSA-0029 and carried over by HSAJCSG without an additional data call and applied in this analysis for -0031 since all relocation and realignment actions in -0029 are the same as those in -0031. All personnel relocation and elimination counts for both scenarios are the same.

FOOTNOTES FOR SCREEN SEVEN

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DSC Columbus:

1. Renovation of 6100 FAC space was originally identified by DFAS, but since they are a tenant at DSC Columbus, DSC was used as the installation for MilCon.
2. Personnel counts from the original SDC were adjusted and the Renovation space shown was calculated as follows:
 - 2.a. Incoming personnel: DeCA 90 + DoDEA 105 + DoDEA Contractor personnel 4 + WHS 42 = 241 total.
 - 2.b. 241 personnel x 200 SF per person = 48,200 SF.
 - 2.c. The following additional comments were provided by DLA: "DLA does have expansion capability at CSO Columbus. Defense Supply Center Columbus, DSCC, on which CSO Columbus is located, has 455,100 SF of Vacant Administrative space. This total vacant Administrative space on DSCC will accommodate 2,809 personnel using the standard of 162 GSF per person. Of that vacant space, there are 86,400 SF of vacant ADMIN space available in Building 11, currently occupied by CSO Columbus. This vacant ADMIN space in Building 11 would accommodate approximately 533 personnel. Building 10, immediately adjacent to Building 11 has an additional 52,500 SF of vacant ADMIN that would accommodate 324 personnel."

Randolph AFB:

1. The AF identified MilCon notes: Total Cost= Primary Facility, Supp Fac, AT/FP, ACF, Markup and Design. These numbers are from the MILCON calculator.
2. Since the AF included other associated building costs into the MilCon total cost shown and not as separate utility costs on Screen 5, the MilCon cost provided by the Air Force was entered into COBRA (which overrides COBRAs automatic calculation of cost).
3. The HSAJCSG Capacity Analysis did not identify any excess capacity at the current Randolph facilities used for the civilian personnel function. In fact, the analysis resulted in a SHORTAGE of space under HSAJCSG standard calculations. Therefore, no adjustments were made to the total SF Milcon provided by the AF BRAC Office for the 6100 General Admin Building associated with the civilian personnel function.

SCENARIO ERROR REPORT (COBRA v6.10)

Data As Of 4/20/2005 10:48:03 AM, Report Created 4/25/2005 12:32:57 PM

Department : Headquarters and Support JCSG
Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

SCENARIO DATA:

"Headquarters and Support JCSG" is not a recognized Department.

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2
Data As Of 4/20/2005 10:48:03 AM, Report Created 4/25/2005 12:32:57 PM

Department : Headquarters and Support JCSG
Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Starting Year : 2006
Final Year : 2010
Payback Year : 2014 (4 Years)

NPV in 2025(\$K): -77,137
1-Time Cost(\$K): 45,735

Net Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	1,594	0	0	17,710	0	0	19,304	0
Person	0	0	0	0	-560	-6,246	-6,807	-6,246
Overhd	642	481	361	551	-3,423	-3,672	-5,060	-3,672
Moving	0	0	0	96	16,690	0	16,786	0
Missio	0	0	0	0	0	0	0	0
Other	3,474	0	0	486	-6,567	0	-2,607	0
TOTAL	5,710	481	361	18,843	6,138	-9,918	21,615	-9,918

	2006	2007	2008	2009	2010	2011	Total
POSITIONS ELIMINATED							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	2	0	2
Civ	0	0	0	0	92	0	92
TOT	0	0	0	0	94	0	94

	2006	2007	2008	2009	2010	2011	Total
POSITIONS REALIGNED							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Stu	0	0	0	0	0	0	0
Civ	0	0	0	0	762	0	762
TOT	0	0	0	0	762	0	762

Summary:

Note: For COBRA Analysis this scenario is divided into two separate COBRA files due to the large number of locations involved that exceed COBRA limits. The individual files are HSA0031 CPO_1 (which has the Defense Agency and Air Force portions of the recommendation) and HSA0031 CPO_2 (which has the Army and Navy portions of the recommendation). Overall Candidate Recommendation COBRA values were calculated using the COBRA "Adder" program.

1. Candidate Recommendation Title: HSA-0031: Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies.

2. Candidate Recommendation Description:

Realign Fort Richardson, AK, by relocating the Civilian Personnel Operations Center to Fort Huachuca, AZ, and consolidating it with the Civilian Personnel Operations Center at Fort Huachuca, AZ. Realign Rock Island Arsenal, IL, by relocating the Civilian Personnel Operations Center to Fort Riley, KS, and Aberdeen Proving Ground, MD, and consolidating with the Civilian Personnel Operations Center at Fort Riley, KS, and Aberdeen Proving Ground, MD.

Realign Human Resource Service Center-Northeast, 111 S. Independence Mall, East, Bourse Bldg, a leased installation in Philadelphia, PA, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA. Realign Human Resource Service Center-Southeast, 9110 Leonard Kimble Road, a leased installation at Stennis Space Center, MS, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA, and consolidating it with the relocated Human Resource Service Center-Northeast at the Naval Support Activity, Philadelphia, PA. Realign Human Resource Service Center-Southwest, 525 B Street, Suite 600, a leased installation in San Diego, CA, by relocating the Civilian Personnel Office to Naval Air Station North Island or Marine Corps Air Station Miramar, CA. Realign Human Resource Service Center-Pacific, 178 Main Street, Bldg 499, Honolulu, HI, by relocating the Civilian Personnel Office to the Human Resource Service Center-Northwest, 3230 NW Randall Way, Silverdale, WA, and Naval Air Station North Island or Marine Corps Air Station Miramar, CA and consolidating with the Human Resource Service Centers at Silverdale, WA and Naval Air Station North Island or Marine Corps Air Station Miramar, CA.

Realign Wright-Patterson Air Force Base, OH, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Robins Air Force Base, GA, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Hill Air Force Base, UT, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Tinker Air Force Base, OK, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Bolling Air Force Base, DC, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Consolidate the relocated civilian personnel offices with the Civilian Personnel Office at Randolph Air Force Base, TX.

Realign 2521 Jefferson Davis Hwy, a leased installation in Arlington, VA, by relocating the transactional functions of the Defense Commissary Agency Human Resource Division and the Washington Headquarters Services Civilian Personnel Office to the Defense Logistics Agency, 3990 East Broad Street, Columbus, OH and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Department of Defense Education Activity, 4040 North Fairfax Drive, a leased installation in Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Logistics Agency 3990 East Broad Street, Columbus, OH, and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Defense Information Systems Agency, 701 S. Courthouse Road, Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Finance and Accounting Service, 8899 E. 56th Street, Indianapolis, IN, and consolidating them with the Civilian Personnel Office of the Defense Finance and Accounting Service at Indianapolis, IN.

3. Short Candidate Recommendation Description: Realign Army installations at Ft Richardson AK and Rock Island Arsenal IL, and consolidate CPOCs at Ft Riley KS, Aberdeen Proving Ground MD and Ft Huachuca AZ; Realign Navy leased facilities/installations at Philadelphia PA, Honolulu HI, Stennis AL and San Diego CA, and consolidate HRSCs at Naval Support Activity Philadelphia PA, Silverdale WA and Naval Air Station North Island or Marine Corps Air Station Miramar CA; Realign Air Force installations at Bolling AFB DC, Robins AFB GA, Hill AFB UT, Wright- Patterson AFB OH and Tinker AFB OK, and consolidate all CPOs at Randolph AFB TX; and Realign Defense Agency leased facilities/installations at DeCA, WHS, DISA, and DoDEA all in Arlington, VA, and consolidate transactional functions at Indianapolis IN and Columbus OH.

4. Year of Realignment: 2010.

5. Other comments:

5.a. In this recommendation, three existing Civilian Personnel Office locations remain unchanged with no incoming or outgoing personnel actions. This includes: the Army CPOC at Redstone Arsenal, AL; the Navy HRSC-East Portsmouth/Naval Shipyard Norfolk, VA; and the DLA Customer Support Office at DSC New Cumberland, PA.

5.b. When the Organization code for Naval Air Station North Island is used in COBRA, it indicates NAVBASE Coronado, CA.

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Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	1,594	0	0	17,710	0	0	19,304	0
Person	0	0	0	0	3,384	955	4,339	955
Overhd	642	481	361	551	3,056	2,807	7,898	2,807
Moving	0	0	0	96	16,690	0	16,786	0
Missio	0	0	0	0	0	0	0	0
Other	3,474	0	0	486	1,075	0	5,035	0
TOTAL	5,710	481	361	18,843	24,205	3,762	53,362	3,762

Savings in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	0	0	0	3,945	7,201	11,146	7,201
Overhd	0	0	0	0	6,479	6,479	12,958	6,479
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	7,643	0	7,643	0
TOTAL	0	0	0	0	18,067	13,680	31,747	13,680

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/13
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(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	19,303,746	
Total - Construction		19,303,746
Personnel		
Civilian RIF	1,957,099	
Civilian Early Retirement	520,305	
Eliminated Military PCS	7,997	
Unemployment	146,883	
Total - Personnel		2,632,284
Overhead		
Program Management Cost	1,957,906	
Support Contract Termination	0	
Mothball / Shutdown	20,250	
Total - Overhead		1,978,156
Moving		
Civilian Moving	13,060,344	
Civilian PPP	674,424	
Military Moving	0	
Freight	344,475	
Information Technologies	1,033,600	
One-Time Moving Costs	1,673,000	
Total - Moving		16,785,843
Other		
HAP / RSE	1,075,461	
Environmental Mitigation Costs	29,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	3,931,000	
Total - Other		5,035,461

Total One-Time Costs		45,735,492

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	7,643,000	

Total One-Time Savings		7,643,000

Total Net One-Time Costs		38,092,492

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Base: RICHARDSON, AK (02736)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	258,784	
Civilian Early Retirement	67,566	
Eliminated Military PCS	7,997	
Unemployment	17,804	
Total - Personnel		352,151
Overhead		
Program Management Cost	483,831	
Support Contract Termination	0	
Mothball / Shutdown	20,250	
Total - Overhead		504,081
Moving		
Civilian Moving	1,909,864	
Civilian PPP	106,488	
Military Moving	0	
Freight	33,653	
Information Technologies	7,600	
One-Time Moving Costs	0	
Total - Moving		2,057,605
Other		
HAP / RSE	270,132	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		270,132

Total One-Time Costs		3,183,970

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		3,183,970

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Base: ROCK ISLAND, IL (17755)
(All values in 2005 Constant Dollars)

Table with 3 columns: Category, Cost, Sub-Total. Rows include Construction, Personnel, Overhead, Moving, Other, One-Time Savings, and Total Net One-Time Costs.

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Base: HUACHUCA, AZ (04289)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		0
Total One-Time Costs		0

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		0

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Base: RILEY, KS (20736)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	1,390	
Total - Construction		1,390
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	13,000	
One-Time Moving Costs	0	
Total - Moving		13,000
Other		
HAP / RSE	0	
Environmental Mitigation Costs	7,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	246,000	
Total - Other		253,000
-----		-----
Total One-Time Costs		267,390
-----		-----
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		-----
Total One-Time Savings		0
-----		-----
Total Net One-Time Costs		267,390

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Base: ABERDEEN, MD (24004)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	1,356	
Total - Construction		1,356
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	83,000	
One-Time Moving Costs	0	
Total - Moving		83,000
Other		
HAP / RSE	0	
Environmental Mitigation Costs	12,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	240,000	
Total - Other		252,000

Total One-Time Costs		336,356

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		336,356

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Base: NAVSTA PEARL HARBOR, HI (N62813)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	258,784	
Civilian Early Retirement	81,080	
Eliminated Military PCS	0	
Unemployment	17,804	
Total - Personnel		357,668
Overhead		
Program Management Cost	177,667	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		177,667
Moving		
Civilian Moving	2,686,290	
Civilian PPP	70,992	
Military Moving	0	
Freight	112,755	
Information Technologies	9,400	
One-Time Moving Costs	253,000	
Total - Moving		3,132,437
Other		
HAP / RSE	380,659	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		380,659

Total One-Time Costs		4,048,431

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	809,000	

Total One-Time Savings		809,000

Total Net One-Time Costs		3,239,431

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Base: HRSC SE, MS (N69224)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	459,186	
Civilian Early Retirement	131,879	
Eliminated Military PCS	0	
Unemployment	35,608	
Total - Personnel		626,673
Overhead		
Program Management Cost	261,888	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		261,888
Moving		
Civilian Moving	4,214,334	
Civilian PPP	141,984	
Military Moving	0	
Freight	110,242	
Information Technologies	19,400	
One-Time Moving Costs	481,000	
Total - Moving		4,966,959
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0

Total One-Time Costs		5,855,520

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	2,007,000	

Total One-Time Savings		2,007,000

Total Net One-Time Costs		3,848,520

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Base: HRSC NE, PA (N69223)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	119,372	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	8,902	
Total - Personnel		128,274
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	35,496	
Military Moving	0	
Freight	0	
Information Technologies	479,000	
One-Time Moving Costs	256,000	
Total - Moving		770,496
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		898,770
Total One-Time Costs		898,770

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	2,224,000	
-----		2,224,000
Total One-Time Savings		2,224,000

Total Net One-Time Costs		-1,325,230

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Base: HRSC NW, WA (N69207)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	63,000	
One-Time Moving Costs	0	
Total - Moving		63,000
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		63,000
Total One-Time Costs		63,000

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		63,000

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Base: IF NSA PHILADELPHIA, PA (NIF012)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	8,297,000	
Total - Construction		8,297,000
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	325,000	
One-Time Moving Costs	0	
Total - Moving		325,000
Other		
HAP / RSE	0	
Environmental Mitigation Costs	10,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		10,000

Total One-Time Costs		8,632,000

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		8,632,000

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Base: HRSC SW, CA (N69206)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	683,000	
Total - Moving		683,000
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
-----		683,000
Total One-Time Costs		683,000

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	2,603,000	

Total One-Time Savings		2,603,000

Total Net One-Time Costs		-1,920,000

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 13/13

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Department : Headquarters and Support JCSG
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Base: NAVBASE CORONADO, CA (N00246)
 (All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	11,004,000	
Total - Construction		11,004,000
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	3,445,000	
Total - Other		3,445,000

Total One-Time Costs		14,449,000

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		14,449,000

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 1/39
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ONE-TIME COSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----
CONSTRUCTION							
MILCON	1,594	0	0	17,710	0	0	19,304
O&M							
CIV SALARY							
Civ RIF	0	0	0	0	1,957	0	1,957
Civ Retire	0	0	0	0	520	0	520
CIV MOVING							
Per Diem	0	0	0	0	1,510	0	1,510
POV Miles	0	0	0	0	99	0	99
Home Purch	0	0	0	0	5,366	0	5,366
HHG	0	0	0	0	2,176	0	2,176
Misc	0	0	0	0	353	0	353
House Hunt	0	0	0	0	1,175	0	1,175
PPP	0	0	0	0	674	0	674
RITA	0	0	0	0	2,381	0	2,381
FREIGHT							
Packing	0	0	0	0	22	0	22
Freight	0	0	0	0	322	0	322
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	147	0	147
OTHER							
Info Tech	0	0	0	96	938	0	1,034
Prog Manage	642	481	361	271	203	0	1,958
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	20	0	20
1-Time Move	0	0	0	0	1,673	0	1,673
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	8	0	8
OTHER							
HAP / RSE	0	0	0	0	1,075	0	1,075
Environmental	29	0	0	0	0	0	29
Misn Contract	0	0	0	0	0	0	0
1-Time Other	3,445	0	0	486	0	0	3,931
TOTAL ONE-TIME	5,710	481	361	18,563	20,621	0	45,735

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 2/39
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RECURRINGCOSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
O&M								
Sustainment	0	0	0	111	111	111	333	111
Recap	0	0	0	169	169	169	508	169
BOS	0	0	0	0	1,266	1,266	2,532	1,266
Civ Salary	0	0	0	0	752	955	1,707	955
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	1,286	1,261	2,547	1,261
TOTAL RECUR	0	0	0	280	3,584	3,762	7,627	3,762
TOTAL COST	5,710	481	361	18,843	24,205	3,762	53,362	3,762
ONE-TIME SAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	7,643	0	7,643	
TOTAL ONE-TIME	0	0	0	0	7,643	0	7,643	
RECURRINGSAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	276	276	553	276
Recap	0	0	0	0	184	184	369	184
BOS	0	0	0	0	1,082	1,082	2,165	1,082
Civ Salary	0	0	0	0	3,862	7,036	10,899	7,036
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	82	165	247	165
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	4,936	4,936	9,872	4,936
TOTAL RECUR	0	0	0	0	10,424	13,680	24,104	13,680
TOTAL SAVINGS	0	0	0	0	18,067	13,680	31,747	13,680

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 3/39
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ONE-TIME NET -----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
CONSTRUCTION								
MILCON	1,594	0	0	17,710	0	0	19,304	
O&M								
Civ Retir/RIF	0	0	0	0	2,477	0	2,477	
Civ Moving	0	0	0	0	14,079	0	14,079	
Info Tech	0	0	0	96	938	0	1,034	
Other	642	481	361	271	2,043	0	3,798	
MIL PERSONNEL								
Mil Moving	0	0	0	0	8	0	8	
OTHER								
HAP / RSE	0	0	0	0	1,075	0	1,075	
Environmental	29	0	0	0	0	0	29	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	3,445	0	0	486	-7,643	0	-3,712	
TOTAL ONE-TIME	5,710	481	361	18,563	12,978	0	38,063	
RECURRING NET -----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	111	-165	-165	-219	-165
Recap	0	0	0	169	-15	-15	139	-15
BOS	0	0	0	0	183	183	367	183
Civ Salary	0	0	0	0	-3,110	-6,081	-9,192	-6,081
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	-82	-165	-247	-165
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	-3,650	-3,675	-7,325	-3,675
TOTAL RECUR	0	0	0	280	-6,840	-9,918	-16,477	-9,918
TOTAL NET COST	5,710	481	361	18,843	6,138	-9,918	21,615	-9,918

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 4/39
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Base: RICHARDSON, AK (02736)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	259	0	259
Civ Retire	0	0	0	0	67	0	67
CIV MOVING							
Per Diem	0	0	0	0	134	0	134
POV Miles	0	0	0	0	29	0	29
Home Purch	0	0	0	0	732	0	732
HHG	0	0	0	0	493	0	493
Misc	0	0	0	0	38	0	38
House Hunt	0	0	0	0	174	0	174
PPP	0	0	0	0	106	0	106
RITA	0	0	0	0	310	0	310
FREIGHT							
Packing	0	0	0	0	2	0	2
Freight	0	0	0	0	31	0	31
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	18	0	18
OTHER							
Info Tech	0	0	0	0	8	0	8
Prog Manage	158	119	89	67	50	0	484
Supt Contract	0	0	0	0	0	0	0
Mothball	0	0	0	0	20	0	20
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	8	0	8
OTHER							
HAP / RSE	0	0	0	0	270	0	270
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	158	119	89	67	2,750	0	3,184

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 5/39
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Base: RICHARDSON, AK (02736)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	158	119	89	67	2,750	0	3,184	0
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	276	276	553	276
Recap	0	0	0	0	184	184	369	184
BOS	0	0	0	0	176	176	353	176
Civ Salary	0	0	0	0	562	1,124	1,686	1,124
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	82	165	247	165
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	1,282	1,926	3,208	1,926
TOTAL SAVINGS	0	0	0	0	1,282	1,926	3,208	1,926

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Base: RICHARDSON, AK (02736)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	326	0	326	
Civ Moving	0	0	0	0	2,050	0	2,050	
Info Tech	0	0	0	0	8	0	8	
Other	158	119	89	67	88	0	522	
MIL PERSONNEL								
Mil Moving	0	0	0	0	8	0	8	
OTHER								
HAP / RSE	0	0	0	0	270	0	270	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	158	119	89	67	2,750	0	3,184	
RECURRING NET								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	-276	-276	-553	-276
Recap	0	0	0	0	-184	-184	-369	-184
BOS	0	0	0	0	-176	-176	-353	-176
Civ Salary	0	0	0	0	-562	-1,124	-1,686	-1,124
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	-82	-165	-247	-165
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	-1,282	-1,926	-3,208	-1,926
TOTAL NET COST	158	119	89	67	1,468	-1,926	-24	-1,926

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Base: ROCK ISLAND, IL (17755)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	861	0	861
Civ Retire	0	0	0	0	240	0	240
CIV MOVING							
Per Diem	0	0	0	0	573	0	573
POV Miles	0	0	0	0	23	0	23
Home Purch	0	0	0	0	1,676	0	1,676
HHG	0	0	0	0	606	0	606
Misc	0	0	0	0	171	0	171
House Hunt	0	0	0	0	404	0	404
PPP	0	0	0	0	319	0	319
RITA	0	0	0	0	797	0	797
FREIGHT							
Packing	0	0	0	0	11	0	11
Freight	0	0	0	0	77	0	77
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	67	0	67
OTHER							
Info Tech	0	0	0	0	34	0	34
Prog Manage	339	254	191	143	107	0	1,034
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	425	0	425
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	339	254	191	143	6,391	0	7,318

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Base: ROCK ISLAND, IL (17755)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	339	254	191	143	6,391	0	7,318	0
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	555	555	1,111	555
Civ Salary	0	0	0	0	1,496	2,992	4,488	2,992
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	2,052	3,548	5,599	3,548
TOTAL SAVINGS	0	0	0	0	2,052	3,548	5,599	3,548

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: ROCK ISLAND, IL (17755)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	1,101	0	1,101	
Civ Moving	0	0	0	0	4,657	0	4,657	
Info Tech	0	0	0	0	34	0	34	
Other	339	254	191	143	174	0	1,101	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	425	0	425	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	339	254	191	143	6,391	0	7,318	
RECURRING NET								
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	-555	-555	-1,111	-555
Civ Salary	0	0	0	0	-1,496	-2,992	-4,488	-2,992
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	-2,052	-3,548	-5,599	-3,548
TOTAL NET COST	339	254	191	143	4,339	-3,548	1,718	-3,548

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HUACHUCA, AZ (04289)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

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 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HUACHUCA, AZ (04289)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	90	90	181	90
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	90	90	181	90
TOTAL COSTS	0	0	0	0	90	90	181	90
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	372	372	744	372
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	372	372	744	372
TOTAL SAVINGS	0	0	0	0	372	372	744	372

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HUACHUCA, AZ (04289)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	0
Civ Moving	0	0	0	0	0	0	0	0
Info Tech	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	0
OTHER								
HAP / RSE	0	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0	0
RECURRING NET								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	90	90	181	90
Civ Salary	0	0	0	0	-372	-372	-744	-372
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	-281	-281	-563	-281
TOTAL NET COST	0	0	0	0	-281	-281	-563	-281

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 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: RILEY, KS (20736)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	1	0	0	1
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	13	0	0	13
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	7	0	0	0	0	0	7
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	246	0	0	246
TOTAL ONE-TIME	7	0	0	260	0	0	267

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: RILEY, KS (20736)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	205	205	410	205
Civ Salary	0	0	0	0	100	199	299	199
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	305	405	710	405
TOTAL COSTS	7	0	0	260	305	405	977	405
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL SAVINGS	0	0	0	0	0	0	0	0

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: RILEY, KS (20736)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	1	0	0	1	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	13	0	0	13	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	7	0	0	0	0	0	7	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	246	0	0	246	
TOTAL ONE-TIME	7	0	0	260	0	0	267	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	205	205	410	205
Civ Salary	0	0	0	0	100	199	299	199
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	305	405	710	405
TOTAL NET COST	7	0	0	260	305	405	977	405

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: ABERDEEN, MD (24004)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	1	0	0	1
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	83	0	0	83
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	12	0	0	0	0	0	12
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	240	0	0	240
TOTAL ONE-TIME	12	0	0	324	0	0	336

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: ABERDEEN, MD (24004)								
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	453	453	905	453
Civ Salary	0	0	0	0	331	435	766	435
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	784	887	1,672	887
TOTAL COSTS	12	0	0	324	784	887	2,008	887
ONE-TIME SAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL SAVINGS	0	0	0	0	0	0	0	0

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: ABERDEEN, MD (24004)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	1	0	0	1	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	83	0	0	83	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	12	0	0	0	0	0	12	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	240	0	0	240	
TOTAL ONE-TIME	12	0	0	324	0	0	336	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
O&M	0	0	0	0	0	0	0	0
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	453	453	905	453
Civ Salary	0	0	0	0	331	435	766	435
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	784	887	1,672	887
TOTAL NET COST	12	0	0	324	784	887	2,008	887

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Department : Headquarters and Support JCSG

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: NAVSTA PEARL HARBOR, HI (N62813)

ONE-TIME COSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	259	0	259
Civ Retire	0	0	0	0	81	0	81
CIV MOVING							
Per Diem	0	0	0	0	242	0	242
POV Miles	0	0	0	0	24	0	24
Home Purch	0	0	0	0	1,243	0	1,243
HHG	0	0	0	0	423	0	423
Misc	0	0	0	0	47	0	47
House Hunt	0	0	0	0	212	0	212
PPP	0	0	0	0	71	0	71
RITA	0	0	0	0	495	0	495
FREIGHT							
Packing	0	0	0	0	3	0	3
Freight	0	0	0	0	110	0	110
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	18	0	18
OTHER							
Info Tech	0	0	0	0	9	0	9
Prog Manage	58	44	33	24	18	0	178
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	253	0	253
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	381	0	381
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	58	44	33	24	3,889	0	4,048

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: NAVSTA PEARL HARBOR, HI (N62813)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	58	44	33	24	3,889	0	4,048	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	809	0	809	
TOTAL ONE-TIME	0	0	0	0	809	0	809	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	336	336	672	336
Civ Salary	0	0	0	0	412	824	1,237	824
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	280	280	560	280
TOTAL RECUR	0	0	0	0	1,028	1,440	2,468	1,440
TOTAL SAVINGS	0	0	0	0	1,837	1,440	3,277	1,440

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: NAVSTA PEARL HARBOR, HI (N62813)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	340	0	340	
Civ Moving	0	0	0	0	2,870	0	2,870	
Info Tech	0	0	0	0	9	0	9	
Other	58	44	33	24	289	0	448	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	381	0	381	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	-809	0	-809	
TOTAL ONE-TIME	58	44	33	24	3,080	0	3,239	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	-336	-336	-672	-336
Civ Salary	0	0	0	0	-412	-824	-1,237	-824
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	-280	-280	-560	-280
TOTAL RECUR	0	0	0	0	-1,028	-1,440	-2,468	-1,440
TOTAL NET COST	58	44	33	24	2,052	-1,440	771	-1,440

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: HRSC SE, MS (N69224)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	459	0	459
Civ Retire	0	0	0	0	132	0	132
CIV MOVING							
Per Diem	0	0	0	0	561	0	561
POV Miles	0	0	0	0	23	0	23
Home Purch	0	0	0	0	1,715	0	1,715
HHG	0	0	0	0	653	0	653
Misc	0	0	0	0	97	0	97
House Hunt	0	0	0	0	386	0	386
PPP	0	0	0	0	142	0	142
RITA	0	0	0	0	779	0	779
FREIGHT							
Packing	0	0	0	0	6	0	6
Freight	0	0	0	0	104	0	104
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	36	0	36
OTHER							
Info Tech	0	0	0	0	19	0	19
Prog Manage	86	64	48	36	27	0	262
Supt Contract	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	481	0	481
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	86	64	48	36	5,621	0	5,855

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: HRSC SE, MS (N69224)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	1,261	1,261	2,522	1,261
TOTAL RECUR	0	0	0	0	1,261	1,261	2,522	1,261
TOTAL COSTS	86	64	48	36	6,882	1,261	8,377	1,261
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	2,007	0	2,007	
TOTAL ONE-TIME	0	0	0	0	2,007	0	2,007	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	14	14	29	14
Civ Salary	0	0	0	0	565	1,130	1,696	1,130
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	580	1,145	1,725	1,145
TOTAL SAVINGS	0	0	0	0	2,587	1,145	3,732	1,145

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: HRSC SE, MS (N69224)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	591	0	591	
Civ Moving	0	0	0	0	4,466	0	4,466	
Info Tech	0	0	0	0	19	0	19	
Other	86	64	48	36	544	0	778	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	-2,007	0	-2,007	
TOTAL ONE-TIME	86	64	48	36	3,614	0	3,848	
RECURRING NET								
-----(\$K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	-14	-14	-29	-14
Civ Salary	0	0	0	0	-565	-1,130	-1,696	-1,130
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	1,261	1,261	2,522	1,261
TOTAL RECUR	0	0	0	0	681	116	797	116
TOTAL NET COST	86	64	48	36	4,295	116	4,646	116

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Base: HRSC NE, PA (N69223)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	119	0	119
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	35	0	35
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	9	0	9
OTHER							
Info Tech	0	0	0	0	479	0	479
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	256	0	256
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	899	0	899

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Base: HRSC NE, PA (N69223)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	0	899	0	899	0

ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	0
OTHER								
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	2,224	0	2,224	0
TOTAL ONE-TIME	0	0	0	0	2,224	0	2,224	0

RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	138	276	415	276
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	1,826	1,826	3,652	1,826
TOTAL RECUR	0	0	0	0	1,964	2,102	4,067	2,102
TOTAL SAVINGS	0	0	0	0	4,188	2,102	6,291	2,102

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: HRSC NE, PA (N69223)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	119	0	119	
Civ Moving	0	0	0	0	35	0	35	
Info Tech	0	0	0	0	479	0	479	
Other	0	0	0	0	265	0	265	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	-2,224	0	-2,224	
TOTAL ONE-TIME	0	0	0	0	-1,325	0	-1,325	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	-138	-276	-415	-276
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	-1,826	-1,826	-3,652	-1,826
TOTAL RECUR	0	0	0	0	-1,964	-2,102	-4,067	-2,102
TOTAL NET COST	0	0	0	0	-3,289	-2,102	-5,392	-2,102

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HRSC NW, WA (N69207)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	63	0	63
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	63	0	63

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HRSC NW, WA (N69207)

RECURRINGCOSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0

TOTAL COSTS 0 0 0 0 63 0 63 0

ONE-TIME SAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	0
OTHER								
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0	0

RECURRINGSAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	136	136	272	136
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	136	136	272	136
TOTAL SAVINGS	0	0	0	0	136	136	272	136

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HRSC NW, WA (N69207)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	0	63	0	63	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	63	0	63	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	-136	-136	-272	-136
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	-136	-136	-272	-136
TOTAL NET COST	0	0	0	0	-73	-136	-209	-136

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: IF NSA PHILADELPHIA, PA (NIF012)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	685	0	0	7,612	0	0	8,297
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	325	0	325
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	10	0	0	0	0	0	10
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	695	0	0	7,612	325	0	8,632

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: IF NSA PHILADELPHIA, PA (NIF012)

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	73	73	73	218	73
BOS	0	0	0	0	237	237	474	237
Civ Salary	0	0	0	0	321	321	641	321
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	25	0	25	0
TOTAL RECUR	0	0	0	73	655	630	1,358	630
TOTAL COSTS	695	0	0	7,685	980	630	9,990	630
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL SAVINGS	0	0	0	0	0	0	0	0

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Base: IF NSA PHILADELPHIA, PA (NIF012)								
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	----	
CONSTRUCTION								
MILCON	685	0	0	7,612	0	0	8,297	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	0	325	0	325	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	10	0	0	0	0	0	10	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	695	0	0	7,612	325	0	8,632	
RECURRING NET								
-----(\$K)-----	----	----	----	----	----	----	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	73	73	73	218	73
BOS	0	0	0	0	237	237	474	237
Civ Salary	0	0	0	0	321	321	641	321
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	25	0	25	0
TOTAL RECUR	0	0	0	73	655	630	1,358	630
TOTAL NET COST	695	0	0	7,685	980	630	9,990	630

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: HRSC SW, CA (N69206)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	683	0	683
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	683	0	683

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HRSC SW, CA (N69206)	2006	2007	2008	2009	2010	2011	Total	Beyond
RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	0	683	0	683	0
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	2,603	0	2,603	
TOTAL ONE-TIME	0	0	0	0	2,603	0	2,603	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	2,830	2,830	5,660	2,830
TOTAL RECUR	0	0	0	0	2,830	2,830	5,660	2,830
TOTAL SAVINGS	0	0	0	0	5,433	2,830	8,263	2,830

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Base: HRSC SW, CA (N69206)	2006	2007	2008	2009	2010	2011	Total	
ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	0	0	0	0	
Other	0	0	0	0	683	0	683	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	-2,603	0	-2,603	
TOTAL ONE-TIME	0	0	0	0	-1,920	0	-1,920	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	-2,830	-2,830	-5,660	-2,830
TOTAL RECUR	0	0	0	0	-2,830	-2,830	-5,660	-2,830
TOTAL NET COST	0	0	0	0	-4,750	-2,830	-7,580	-2,830

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Base: NAVBASE CORONADO, CA (N00246)	2006	2007	2008	2009	2010	2011	Total
ONE-TIME COSTS	----	----	----	----	----	----	----
-----(\$K)-----							
CONSTRUCTION							
MILCON	908	0	0	10,095	0	0	11,004
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	3,445	0	0	0	0	0	3,445
TOTAL ONE-TIME	4,353	0	0	10,095	0	0	14,449

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Base: NAVBASE CORONADO, CA (N00246)

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	111	111	111	333	111
Recap	0	0	0	96	96	96	289	96
BOS	0	0	0	0	280	280	561	280
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	207	488	488	1,183	488
TOTAL COSTS	4,353	0	0	10,303	488	488	15,632	488
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	180	180	360	180
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	180	180	360	180
TOTAL SAVINGS	0	0	0	0	180	180	360	180

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Base: NAVBASE CORONADO, CA (N00246)

ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	908	0	0	10,095	0	0	11,004	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Info Tech	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	3,445	0	0	0	0	0	3,445	
TOTAL ONE-TIME	4,353	0	0	10,095	0	0	14,449	
RECURRING NET	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	111	111	111	333	111
Recap	0	0	0	96	96	96	289	96
BOS	0	0	0	0	280	280	561	280
Civ Salary	0	0	0	0	-180	-180	-360	-180
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	207	308	308	823	308
TOTAL NET COST	4,353	0	0	10,303	308	308	15,272	308

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)
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Base	Personnel			
	Start*	Finish*	Change	%Change
-----	-----	-----	-----	-----
RICHARDSON	3,652	3,591	-61	-2%
ROCK ISLAND	5,552	5,301	-251	-5%
HUACHUCA	9,832	9,876	44	0%
RILEY	12,192	12,298	106	1%
ABERDEEN	12,869	12,975	106	1%
NAVSTA PEARL HARBOR	40,073	40,005	-68	0%
HRSC SE	138	0	-138	-100%
HRSC NE	174	0	-174	-100%
HRSC NW	139	162	23	17%
IF NSA PHILADELPHIA	5,699	5,990	291	5%
HRSC SW	164	0	-164	-100%
NAVBASE CORONADO	36,827	37,025	198	1%
-----	-----	-----	-----	-----
TOTAL	127,311	127,223	-88	0%

Base	Square Footage				Chg/Per
	Start	Finish	Change	%Change	
-----	-----	-----	-----	-----	-----
RICHARDSON	8,476,000	8,431,000	-45,000	-1%	738
ROCK ISLAND	6,750,000	6,750,000	0	0%	0
HUACHUCA	9,397,000	9,397,000	0	0%	0
RILEY	17,823,000	17,823,007	7	0%	0
ABERDEEN	14,280,000	14,280,008	8	0%	0
NAVSTA PEARL HARBOR	25,526,083	25,526,083	0	0%	0
HRSC SE	0	0	0	0%	0
HRSC NE	0	0	0	0%	0
HRSC NW	0	0	0	0%	0
IF NSA PHILADELPHIA	2,266,222	2,266,222	0	0%	0
HRSC SW	0	0	0	0%	0
NAVBASE CORONADO	13,512,648	13,557,648	45,000	0%	227
-----	-----	-----	-----	-----	-----
TOTAL	98,030,953	98,030,968	15	0%	-0

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Base	Base Operations Support (2005\$)				
	Start*	Finish*	Change	%Change	Chg/Per
RICHARDSON	40,461,129	40,284,632	-176,497	0%	2,893
ROCK ISLAND	35,157,693	34,602,129	-555,564	-2%	2,213
HUACHUCA	41,517,772	41,608,368	90,596	0%	2,059
RILEY	43,591,313	43,796,458	205,145	0%	1,935
ABERDEEN	99,093,746	99,546,482	452,736	0%	4,271
NAVSTA PEARL HARBOR	241,790,597	241,454,722	-335,875	0%	4,939
HRSC SE	950,155	935,614	-14,541	-2%	105
HRSC NE	0	0	0	0%	0
HRSC NW	60,190	60,344	153	0%	7
IF NSA PHILADELPHIA	11,869,923	12,106,865	236,942	2%	814
HRSC SW	0	0	0	0%	0
NAVBASE CORONADO	64,731,570	65,011,989	280,419	0%	1,416
TOTAL	579,224,088	579,407,604	183,515	0%	-2,085

Base	Sustainment (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
RICHARDSON	52,062,090	51,785,687	-276,403	-1%	4,531
ROCK ISLAND	14,943,155	14,943,155	0	0%	0
HUACHUCA	25,068,982	25,068,982	0	0%	0
RILEY	24,909,381	24,909,397	16	0%	0
ABERDEEN	16,952,404	16,952,414	10	0%	0
NAVSTA PEARL HARBOR	168,911,602	168,911,602	0	0%	0
HRSC SE	0	0	0	0%	0
HRSC NE	0	0	0	0%	0
HRSC NW	0	0	0	0%	0
IF NSA PHILADELPHIA	5,668,178	5,668,178	0	0%	0
HRSC SW	0	0	0	0%	0
NAVBASE CORONADO	65,809,934	65,920,994	111,060	0%	561
TOTAL	374,325,726	374,160,408	-165,318	0%	1,879

Base	Recapitalization (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
RICHARDSON	34,717,144	34,532,826	-184,317	-1%	3,021
ROCK ISLAND	11,451,213	11,451,213	0	0%	0
HUACHUCA	19,354,635	19,354,635	0	0%	0
RILEY	27,185,343	27,185,355	12	0%	0
ABERDEEN	27,621,610	27,621,622	12	0%	0
NAVSTA PEARL HARBOR	74,660,194	74,660,194	0	0%	0
HRSC SE	0	0	0	0%	0
HRSC NE	0	0	0	0%	0
HRSC NW	0	0	0	0%	0
IF NSA PHILADELPHIA	4,371,354	4,444,135	72,781	2%	250
HRSC SW	0	0	0	0%	0
NAVBASE CORONADO	38,615,570	38,712,096	96,526	0%	487
TOTAL	237,977,063	237,962,077	-14,985	0%	170

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Base	Sustain + Recap + BOS (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
-----	-----	-----	-----	-----	-----
RICHARDSON	127,240,362	126,603,145	-637,217	-1%	10,446
ROCK ISLAND	61,552,062	60,996,497	-555,564	-1%	2,213
HUACHUCA	85,941,389	86,031,985	90,596	0%	2,059
RILEY	95,686,037	95,891,211	205,173	0%	1,935
ABERDEEN	143,667,759	144,120,517	452,758	0%	4,271
NAVSTA PEARL HARBOR	485,362,393	485,026,518	-335,875	0%	4,939
HRSC SE	950,155	935,614	-14,541	-2%	105
HRSC NE	0	0	0	0%	0
HRSC NW	60,190	60,344	153	0%	7
IF NSA PHILADELPHIA	21,909,455	22,219,178	309,723	1%	1,064
HRSC SW	0	0	0	0%	0
NAVBASE CORONADO	169,157,074	169,645,079	488,005	0%	2,465
-----	-----	-----	-----	-----	-----
TOTAL	1,191,526,877	1,191,530,089	3,212	0%	-36

Base	Plant Replacement Value (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
-----	-----	-----	-----	-----	-----
RICHARDSON	3,575,865,793	3,556,881,135	-18,984,658	-1%	311,224
ROCK ISLAND	1,179,474,945	1,179,474,945	0	0%	0
HUACHUCA	1,993,527,415	1,993,527,415	0	0%	0
RILEY	2,800,090,321	2,800,091,596	1,275	0%	12
ABERDEEN	2,845,025,803	2,845,027,047	1,244	0%	12
NAVSTA PEARL HARBOR	8,511,262,139	8,511,262,139	0	0%	0
HRSC SE	0	0	0	0%	0
HRSC NE	0	0	0	0%	0
HRSC NW	0	0	0	0%	0
IF NSA PHILADELPHIA	498,334,365	506,631,365	8,297,000	2%	28,512
HRSC SW	0	0	0	0%	0
NAVBASE CORONADO	4,402,174,995	4,413,178,995	11,004,000	0%	55,576
-----	-----	-----	-----	-----	-----
TOTAL	25,805,755,776	25,806,074,638	318,862	0%	-3,623

* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)

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All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidance	Total Net Costs
-----	-----	-----	-----
RICHARDSON	0	0	0
ROCK ISLAND	0	0	0
HUACHUCA	0	0	0
RILEY	1,390	0	1,390
ABERDEEN	1,356	0	1,356
NAVSTA PEARL HARBOR	0	0	0
HRSC SE	0	0	0
HRSC NE	0	0	0
HRSC NW	0	0	0
IF NSA PHILADELPHIA	8,297,000	0	8,297,000
HRSC SW	0	0	0
NAVBASE CORONADO	11,004,000	0	11,004,000
-----	-----	-----	-----
Totals:	19,303,746	0	19,303,746

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr
 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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MilCon for Base: RILEY, KS (20736)

All values in 2005 Constant Dollars (\$K)

FAC	Title	UM	New MilCon	New Cost*	Using Rehab Rehab Type	Rehab Cost*	Total Cost*
2111	Aircraft Maintenance Hangar	SF	1	0	0 Default	0	0
2141	Vehicle Maintenance Shop	SF	2	0	0 Default	0	0
6101	Small Unit Headquarters Building	SF	2	0	0 Default	0	0
6102	Large Unit Headquarters Building	SF	1	0	0 Default	0	0
7346	Exchange Sales Facility	SF	1	0	0 Default	0	0
Total Construction Cost:							1
- Construction Cost Avoid:							0
Total Net Milcon Cost:							1

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr
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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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MilCon for Base: ABERDEEN, MD (24004)

All values in 2005 Constant Dollars (\$K)

FAC	Title	UM	New MilCon	New Cost*	Using Rehab Rehab Type	Rehab Cost*	Total Cost*
6100	General Administrative Building	SF	7	1	0 Default	0	1
8521	Vehicle Parking, Surfaced	SY	4	0	0 Default	0	0
7346	Exchange Sales Facility	SF	1	0	0 Default	0	0
						Total Construction Cost:	1
						- Construction Cost Avoid:	0
						Total Net Milcon Cost:	1

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 4
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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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MilCon for Base: IF NSA PHILADELPHIA, PA (NIF012)

All values in 2005 Constant Dollars (\$K)

FAC Title	UM	New MilCon	New Cost*	Using Rehab Rehab Type	Rehab Cost*	Total Cost*
4421 Covered Storage Building, Installation	SF	0	n/a**	70,000 Red	n/a**	8,297
Total Construction Cost:						8,297
- Construction Cost Avoid:						0
Total Net Milcon Cost:						8,297

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

**No New Milcon / Rehabilitation Cost breakdown is available if Total Cost was entered by the user.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 5
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Department : Headquarters and Support JCSG
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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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MilCon for Base: NAVBASE CORONADO, CA (N00246)

All values in 2005 Constant Dollars (\$K)

FAC Title	UM	New MilCon	New Cost*	Using Rehab Rehab Type	Rehab Cost*	Total Cost*
6100 General Administrative Building	SF	45,000	n/a**	0 Default	n/a**	11,004
Total Construction Cost:						11,004
- Construction Cost Avoid:						0
Total Net Milcon Cost:						11,004

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

**No New Milcon / Rehabilitation Cost breakdown is available if Total Cost was entered by the user.

COBRA NET PRESENT VALUES REPORT (COBRA v6.10)

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Department : Headquarters and Support JCSG
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 Option Pkg Name: HSA003lv2 CPO_2 25 Apr 05
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Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
----	-----	-----	-----
2006	5,709,659	5,631,364	5,631,364
2007	481,329	461,798	6,093,163
2008	360,997	336,915	6,430,078
2009	18,843,024	17,107,033	23,537,111
2010	6,138,288	5,420,986	28,958,097
2011	-9,918,162	-8,520,578	20,437,519
2012	-9,918,162	-8,288,500	12,149,019
2013	-9,918,162	-8,062,743	4,086,275
2014	-9,918,162	-7,843,135	-3,756,860
2015	-9,918,162	-7,629,509	-11,386,369
2016	-9,918,162	-7,421,701	-18,808,071
2017	-9,918,162	-7,219,554	-26,027,625
2018	-9,918,162	-7,022,912	-33,050,537
2019	-9,918,162	-6,831,627	-39,882,164
2020	-9,918,162	-6,645,551	-46,527,716
2021	-9,918,162	-6,464,544	-52,992,260
2022	-9,918,162	-6,288,467	-59,280,727
2023	-9,918,162	-6,117,186	-65,397,913
2024	-9,918,162	-5,950,570	-71,348,483
2025	-9,918,162	-5,788,492	-77,136,975

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 1/13
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Department : Headquarters and Support JCSG
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	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	762	0	762
Early Retirement*	8.10%	0	0	0	0	35	0	35
Regular Retirement*	1.67%	0	0	0	0	8	0	8
Civilian Turnover*	9.16%	0	0	0	0	38	0	38
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	25	0	25
Civilians Moving (the remainder)		0	0	0	0	656	0	656
Civilian Positions Available		0	0	0	0	106	0	106
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	92	0	92
Early Retirement	8.10%	0	0	0	0	7	0	7
Regular Retirement	1.67%	0	0	0	0	1	0	1
Civilian Turnover	9.16%	0	0	0	0	8	0	8
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	6	0	6
Priority Placement#	39.97%	0	0	0	0	37	0	37
Civilians Available to Move		0	0	0	0	33	0	33
Civilians Moving		0	0	0	0	31	0	31
Civilian RIFs (the remainder)		0	0	0	0	2	0	2
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	762	0	762
Civilians Moving		0	0	0	0	687	0	687
New Civilians Hired		0	0	0	0	75	0	75
Other Civilian Additions		0	0	0	0	6	0	6
TOTAL CIVILIAN EARLY RETIREMENTS		0	0	0	0	42	0	42
TOTAL CIVILIAN RIFS		0	0	0	0	33	0	33
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	37	0	37
TOTAL CIVILIAN NEW HIRES		0	0	0	0	81	0	81

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Base: RICHARDSON, AK (02736)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	44	0	44
Early Retirement*	8.10%	0	0	0	0	4	0	4
Regular Retirement*	1.67%	0	0	0	0	1	0	1
Civilian Turnover*	9.16%	0	0	0	0	4	0	4
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	3	0	3
Civilians Moving (the remainder)		0	0	0	0	32	0	32
Civilian Positions Available		0	0	0	0	12	0	12
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	15	0	15
Early Retirement	8.10%	0	0	0	0	1	0	1
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	1	0	1
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	1	0	1
Priority Placement#	39.97%	0	0	0	0	6	0	6
Civilians Available to Move		0	0	0	0	6	0	6
Civilians Moving		0	0	0	0	6	0	6
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	5	0	5
TOTAL CIVILIAN RIFS		0	0	0	0	4	0	4
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	6	0	6
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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Base: ROCK ISLAND, IL (17755)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	206	0	206
Early Retirement*	8.10%	0	0	0	0	16	0	16
Regular Retirement*	1.67%	0	0	0	0	4	0	4
Civilian Turnover*	9.16%	0	0	0	0	18	0	18
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	12	0	12
Civilians Moving (the remainder)		0	0	0	0	156	0	156
Civilian Positions Available		0	0	0	0	50	0	50
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	45	0	45
Early Retirement	8.10%	0	0	0	0	4	0	4
Regular Retirement	1.67%	0	0	0	0	1	0	1
Civilian Turnover	9.16%	0	0	0	0	4	0	4
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	3	0	3
Priority Placement#	39.97%	0	0	0	0	18	0	18
Civilians Available to Move		0	0	0	0	15	0	15
Civilians Moving		0	0	0	0	15	0	15
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	20	0	20
TOTAL CIVILIAN RIFS		0	0	0	0	15	0	15
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	18	0	18
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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Base: HUACHUCA, AZ (04289)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	44	0	44
Civilians Moving		0	0	0	0	38	0	38
New Civilians Hired		0	0	0	0	6	0	6
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	6	0	6

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: RILEY, KS (20736)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	103	0	103
Civilians Moving		0	0	0	0	93	0	93
New Civilians Hired		0	0	0	0	10	0	10
Other Civilian Additions		0	0	0	0	3	0	3
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	13	0	13

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: ABERDEEN, MD (24004)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	103	0	103
Civilians Moving		0	0	0	0	78	0	78
New Civilians Hired		0	0	0	0	25	0	25
Other Civilian Additions		0	0	0	0	3	0	3
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	28	0	28

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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Base: NAVSTA PEARL HARBOR, HI (N62813)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	57	0	57
Early Retirement*	8.10%	0	0	0	0	5	0	5
Regular Retirement*	1.67%	0	0	0	0	1	0	1
Civilian Turnover*	9.16%	0	0	0	0	5	0	5
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	3	0	3
Civilians Moving (the remainder)		0	0	0	0	43	0	43
Civilian Positions Available		0	0	0	0	14	0	14
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	11	0	11
Early Retirement	8.10%	0	0	0	0	1	0	1
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	1	0	1
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	1	0	1
Priority Placement#	39.97%	0	0	0	0	4	0	4
Civilians Available to Move		0	0	0	0	4	0	4
Civilians Moving		0	0	0	0	4	0	4
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	6	0	6
TOTAL CIVILIAN RIFS		0	0	0	0	4	0	4
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	4	0	4
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HRSC SE, MS (N69224)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	121	0	121
Early Retirement*	8.10%	0	0	0	0	10	0	10
Regular Retirement*	1.67%	0	0	0	0	2	0	2
Civilian Turnover*	9.16%	0	0	0	0	11	0	11
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	7	0	7
Civilians Moving (the remainder)		0	0	0	0	91	0	91
Civilian Positions Available		0	0	0	0	30	0	30
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	17	0	17
Early Retirement	8.10%	0	0	0	0	1	0	1
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	2	0	2
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	1	0	1
Priority Placement#	39.97%	0	0	0	0	7	0	7
Civilians Available to Move		0	0	0	0	6	0	6
Civilians Moving		0	0	0	0	6	0	6
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	11	0	11
TOTAL CIVILIAN RIFS		0	0	0	0	8	0	8
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	7	0	7
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HRSC NE, PA (N69223)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	170	0	170
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	170	0	170
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	4	0	4
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	2	0	2
Civilians Available to Move		0	0	0	0	2	0	2
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	2	0	2
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	2	0	2
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	2	0	2
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HRSC NW, WA (N69207)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	23	0	23
Civilians Moving		0	0	0	0	18	0	18
New Civilians Hired		0	0	0	0	5	0	5
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	5	0	5

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: IF NSA PHILADELPHIA, PA (NIF012)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	291	0	291
Civilians Moving		0	0	0	0	267	0	267
New Civilians Hired		0	0	0	0	24	0	24
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	24	0	24

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HRSC SW, CA (N69206)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	164	0	164
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	164	0	164
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: NAVBASE CORONADO, CA (N00246)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	198	0	198
Civilians Moving		0	0	0	0	193	0	193
New Civilians Hired		0	0	0	0	5	0	5
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	5	0	5

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

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 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: RICHARDSON, AK (02736)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	61	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	61	100.00%	100.00%

Base: ROCK ISLAND, IL (17755)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	251	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	251	100.00%	100.00%

Base: HUACHUCA, AZ (04289)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	0.00%	0	0.00%	16.67%
2007	0	0.00%	0.00%	0	0.00%	16.67%
2008	0	0.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	100.00%	0	0.00%	16.67%
2010	44	100.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	44	100.00%	100.00%	0	0.00%	100.00%

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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: RILEY, KS (20736)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	0.00%	0	0.00%	16.67%
2007	0	0.00%	0.00%	0	0.00%	16.67%
2008	0	0.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	100.00%	0	0.00%	16.67%
2010	106	100.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	106	100.00%	100.00%	0	0.00%	100.00%

Base: ABERDEEN, MD (24004)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	0.00%	0	0.00%	16.67%
2007	0	0.00%	0.00%	0	0.00%	16.67%
2008	0	0.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	100.00%	0	0.00%	16.67%
2010	106	100.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	106	100.00%	100.00%	0	0.00%	100.00%

Base: NAVSTA PEARL HARBOR, HI (N62813)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	68	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	68	100.00%	100.00%

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Base: HRSC SE, MS (N69224)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	138	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	138	100.00%	100.00%

Base: HRSC NE, PA (N69223)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	174	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	174	100.00%	100.00%

Base: HRSC NW, WA (N69207)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	0.00%	0	0.00%	16.67%
2007	0	0.00%	0.00%	0	0.00%	16.67%
2008	0	0.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	100.00%	0	0.00%	16.67%
2010	23	100.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	23	100.00%	100.00%	0	0.00%	100.00%

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Department : Headquarters and Support JCSG
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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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Base: IF NSA PHILADELPHIA, PA (NIF012)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	0.00%	0	0.00%	16.67%
2007	0	0.00%	0.00%	0	0.00%	16.67%
2008	0	0.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	100.00%	0	0.00%	16.67%
2010	291	100.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	291	100.00%	100.00%	0	0.00%	100.00%

Base: HRSC SW, CA (N69206)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	40.00%	0	0.00%	0.00%
2007	0	0.00%	20.00%	0	0.00%	0.00%
2008	0	0.00%	20.00%	0	0.00%	0.00%
2009	0	0.00%	20.00%	0	0.00%	0.00%
2010	0	0.00%	0.00%	164	100.00%	100.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	164	100.00%	100.00%

Base: NAVBASE CORONADO, CA (N00246)

Year	Pers Moved In/Added		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
2006	0	0.00%	0.00%	0	0.00%	16.67%
2007	0	0.00%	0.00%	0	0.00%	16.67%
2008	0	0.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	100.00%	0	0.00%	16.67%
2010	198	100.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	198	100.00%	100.00%	0	0.00%	100.00%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)

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TOTAL SCENARIO POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
5,950	40,641	41,781	37,922

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	-16	-3	-2	-5	-1	-1	-28
Enlisted	-66	-3	0	-121	0	0	-190
Students	141	232	9,195	-8,797	207	210	1,188
Civilians	947	-197	-326	-233	-397	253	47
TOTAL	1,006	29	8,867	-9,156	-191	462	1,017

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
5,922	40,451	42,969	37,969

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	762	0	762
TOTAL	0	0	0	0	762	0	762

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	-2	0	-2
Civilians	0	0	0	0	-86	0	-86
TOTAL	0	0	0	0	-88	0	-88

TOTAL SCENARIO POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
5,922	40,449	42,969	37,883

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 2

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PERSONNEL SUMMARY FOR: RICHARDSON, AK (02736)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
----- 206	----- 2,490	----- 36	----- 921

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: RICHARDSON, AK (02736)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	-1	0	0	0	0	0	-1
TOTAL	-1	0	0	0	0	0	-1

BASE POPULATION (Prior to BRAC Action) FOR: RICHARDSON, AK (02736)

Officers	Enlisted	Students	Civilians
----- 206	----- 2,490	----- 36	----- 920

PERSONNEL REALIGNMENTS:

To Base: HUACHUCA, AZ (04289)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	44	0	44
TOTAL	0	0	0	0	44	0	44

TOTAL PERSONNEL REALIGNMENTS (Out of RICHARDSON, AK (02736)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	44	0	44
TOTAL	0	0	0	0	44	0	44

SCENARIO POSITION CHANGES FOR: RICHARDSON, AK (02736)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	-2	0	-2
Civilians	0	0	0	0	-15	0	-15
TOTAL	0	0	0	0	-17	0	-17

BASE POPULATION (After BRAC Action) FOR: RICHARDSON, AK (02736)

Officers	Enlisted	Students	Civilians
----- 206	----- 2,488	----- 36	----- 861

PERSONNEL SUMMARY FOR: ROCK ISLAND, IL (17755)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
----- 110	----- 143	----- 0	----- 5,300

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	1	0	0	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	-1	-1	0	0	-2

TOTAL	1	0	-1	-1	0	0	-1
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COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 3

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BASE POPULATION (Prior to BRAC Action) FOR: ROCK ISLAND, IL (17755)

Officers	Enlisted	Students	Civilians
110	144	0	5,298

PERSONNEL REALIGNMENTS:

To Base: RILEY, KS (20736)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	103	0	103
TOTAL	0	0	0	0	103	0	103

To Base: ABERDEEN, MD (24004)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	103	0	103
TOTAL	0	0	0	0	103	0	103

TOTAL PERSONNEL REALIGNMENTS (Out of ROCK ISLAND, IL (17755)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	206	0	206
TOTAL	0	0	0	0	206	0	206

SCENARIO POSITION CHANGES FOR: ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	-45	0	-45
TOTAL	0	0	0	0	-45	0	-45

BASE POPULATION (After BRAC Action) FOR: ROCK ISLAND, IL (17755)

Officers	Enlisted	Students	Civilians
110	144	0	5,047

PERSONNEL SUMMARY FOR: HUACHUCA, AZ (04289)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
629	3,656	2,720	2,866

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: HUACHUCA, AZ (04289)

	2006	2007	2008	2009	2010	2011	Total
Officers	-11	0	0	0	0	0	-11
Enlisted	-28	0	0	3	0	0	-25
Students	-18	13	0	0	0	0	-5
Civilians	2	0	0	0	0	0	2
TOTAL	-55	13	0	3	0	0	-39

BASE POPULATION (Prior to BRAC Action) FOR: HUACHUCA, AZ (04289)

Officers	Enlisted	Students	Civilians
618	3,631	2,715	2,868

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 4

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 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

PERSONNEL REALIGNMENTS:

From Base: RICHARDSON, AK (02736)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	44	0	44
TOTAL	0	0	0	0	44	0	44

TOTAL PERSONNEL REALIGNMENTS (Into HUACHUCA, AZ (04289)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	44	0	44
TOTAL	0	0	0	0	44	0	44

BASE POPULATION (After BRAC Action) FOR: HUACHUCA, AZ (04289)

Officers	Enlisted	Students	Civilians
618	3,631	2,715	2,912

PERSONNEL SUMMARY FOR: RILEY, KS (20736)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
1,036	8,998	10	2,299

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: RILEY, KS (20736)

	2006	2007	2008	2009	2010	2011	Total
Officers	-6	0	0	-5	-1	-1	-13
Enlisted	0	0	0	-137	0	0	-137
Students	0	0	0	0	0	0	0
Civilians	-1	0	0	0	0	0	-1
TOTAL	-7	0	0	-142	-1	-1	-151

BASE POPULATION (Prior to BRAC Action) FOR: RILEY, KS (20736)

Officers	Enlisted	Students	Civilians
1,023	8,861	10	2,298

PERSONNEL REALIGNMENTS:

From Base: ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	103	0	103
TOTAL	0	0	0	0	103	0	103

TOTAL PERSONNEL REALIGNMENTS (Into RILEY, KS (20736)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	103	0	103
TOTAL	0	0	0	0	103	0	103

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SCENARIO POSITION CHANGES FOR: RILEY, KS (20736)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	0	3	0	3
TOTAL	0	0	0	0	3	0	3

BASE POPULATION (After BRAC Action) FOR: RILEY, KS (20736)

Officers	Enlisted	Students	Civilians
1,023	8,861	10	2,404

PERSONNEL SUMMARY FOR: ABERDEEN, MD (24004)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
416	1,588	2,831	6,854

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: ABERDEEN, MD (24004)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	-31	18	0	0	0	0	-13
Civilians	1,174	-2	21	0	0	0	1,193
TOTAL	1,143	16	21	0	0	0	1,180

BASE POPULATION (Prior to BRAC Action) FOR: ABERDEEN, MD (24004)

Officers	Enlisted	Students	Civilians
416	1,588	2,818	8,047

PERSONNEL REALIGNMENTS:

From Base: ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	103	0	103
TOTAL	0	0	0	0	103	0	103

TOTAL PERSONNEL REALIGNMENTS (Into ABERDEEN, MD (24004)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	103	0	103
TOTAL	0	0	0	0	103	0	103

SCENARIO POSITION CHANGES FOR: ABERDEEN, MD (24004)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	0	3	0	3
TOTAL	0	0	0	0	3	0	3

BASE POPULATION (After BRAC Action) FOR: ABERDEEN, MD (24004)

Officers	Enlisted	Students	Civilians
416	1,588	2,818	8,153

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PERSONNEL SUMMARY FOR: NAVSTA PEARL HARBOR, HI (N62813)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
993	5,657	25,889	7,998

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: NAVSTA PEARL HARBOR, HI (N62813)

	2006	2007	2008	2009	2010	2011	Total
Officers	1	-3	-2	0	0	0	-4
Enlisted	-39	-3	0	13	0	0	-29
Students	0	0	0	0	0	0	0
Civilians	-71	-50	-236	-129	-296	351	-431
TOTAL	-109	-56	-238	-116	-296	351	-464

BASE POPULATION (Prior to BRAC Action) FOR: NAVSTA PEARL HARBOR, HI (N62813)

Officers	Enlisted	Students	Civilians
989	5,628	25,889	7,567

PERSONNEL REALIGNMENTS:

To Base: HRSC NW, WA (N69207)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	23	0	23
TOTAL	0	0	0	0	23	0	23

To Base: NAVBASE CORONADO, CA (N00246)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	34	0	34
TOTAL	0	0	0	0	34	0	34

TOTAL PERSONNEL REALIGNMENTS (Out of NAVSTA PEARL HARBOR, HI (N62813)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	57	0	57
TOTAL	0	0	0	0	57	0	57

SCENARIO POSITION CHANGES FOR: NAVSTA PEARL HARBOR, HI (N62813)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	0	-11	0	-11
TOTAL	0	0	0	0	-11	0	-11

BASE POPULATION (After BRAC Action) FOR: NAVSTA PEARL HARBOR, HI (N62813)

Officers	Enlisted	Students	Civilians
989	5,628	25,889	7,499

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PERSONNEL SUMMARY FOR: HRSC SE, MS (N69224)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
0	0	0	153

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: HRSC SE, MS (N69224)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	-5	-5	-5	0	0	0	-15
TOTAL	-5	-5	-5	0	0	0	-15

BASE POPULATION (Prior to BRAC Action) FOR: HRSC SE, MS (N69224)

Officers	Enlisted	Students	Civilians
0	0	0	138

PERSONNEL REALIGNMENTS:

To Base: IF NSA PHILADELPHIA, PA (NIF012)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	121	0	121
TOTAL	0	0	0	0	121	0	121

TOTAL PERSONNEL REALIGNMENTS (Out of HRSC SE, MS (N69224)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	121	0	121
TOTAL	0	0	0	0	121	0	121

SCENARIO POSITION CHANGES FOR: HRSC SE, MS (N69224)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	0	-17	0	-17
TOTAL	0	0	0	0	-17	0	-17

BASE POPULATION (After BRAC Action) FOR: HRSC SE, MS (N69224)

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL SUMMARY FOR: HRSC NE, PA (N69223)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
0	0	0	200

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: HRSC NE, PA (N69223)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0

Civilians	-19	-7	0	0	0	0	-26
TOTAL	-19	-7	0	0	0	0	-26

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BASE POPULATION (Prior to BRAC Action) FOR: HRSC NE, PA (N69223)

Officers	Enlisted	Students	Civilians
----- 0	----- 0	----- 0	----- 174

PERSONNEL REALIGNMENTS:

To Base: IF NSA PHILADELPHIA, PA (NIF012)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	170	0	170
TOTAL	0	0	0	0	170	0	170

TOTAL PERSONNEL REALIGNMENTS (Out of HRSC NE, PA (N69223)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	170	0	170
TOTAL	0	0	0	0	170	0	170

SCENARIO POSITION CHANGES FOR: HRSC NE, PA (N69223)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	-4	0	-4
TOTAL	0	0	0	0	-4	0	-4

BASE POPULATION (After BRAC Action) FOR: HRSC NE, PA (N69223)

Officers	Enlisted	Students	Civilians
----- 0	----- 0	----- 0	----- 0

PERSONNEL SUMMARY FOR: HRSC NW, WA (N69207)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
----- 0	----- 0	----- 0	----- 170

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: HRSC NW, WA (N69207)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	-26	-5	0	0	0	0	-31
TOTAL	-26	-5	0	0	0	0	-31

BASE POPULATION (Prior to BRAC Action) FOR: HRSC NW, WA (N69207)

Officers	Enlisted	Students	Civilians
----- 0	----- 0	----- 0	----- 139

PERSONNEL REALIGNMENTS:

From Base: NAVSTA PEARL HARBOR, HI (N62813)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	23	0	23
TOTAL	0	0	0	0	23	0	23

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 9

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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TOTAL PERSONNEL REALIGNMENTS (Into HRSC NW, WA (N69207)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	23	0	23
TOTAL	0	0	0	0	23	0	23

BASE POPULATION (After BRAC Action) FOR: HRSC NW, WA (N69207)

Officers	Enlisted	Students	Civilians
0	0	0	162

PERSONNEL SUMMARY FOR: IF NSA PHILADELPHIA, PA (NIF012)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: IF NSA PHILADELPHIA, PA (NIF012)

Officers	Enlisted	Students	Civilians
117	64	0	5,518

PERSONNEL REALIGNMENTS:

From Base: HRSC SE, MS (N69224)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	121	0	121
TOTAL	0	0	0	0	121	0	121

From Base: HRSC NE, PA (N69223)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	170	0	170
TOTAL	0	0	0	0	170	0	170

TOTAL PERSONNEL REALIGNMENTS (Into IF NSA PHILADELPHIA, PA (NIF012)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	291	0	291
TOTAL	0	0	0	0	291	0	291

BASE POPULATION (After BRAC Action) FOR: IF NSA PHILADELPHIA, PA (NIF012)

Officers	Enlisted	Students	Civilians
117	64	0	5,809

PERSONNEL SUMMARY FOR: HRSC SW, CA (N69206)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
0	0	0	183

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 10

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: HRSC SW, CA (N69206)							
	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	-----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	2	-21	0	0	0	0	-19
TOTAL	2	-21	0	0	0	0	-19

BASE POPULATION (Prior to BRAC Action) FOR: HRSC SW, CA (N69206)			
Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
0	0	0	164

PERSONNEL REALIGNMENTS:

To Base: NAVBASE CORONADO, CA (N00246)

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	-----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	164	0	164
TOTAL	0	0	0	0	164	0	164

TOTAL PERSONNEL REALIGNMENTS (Out of HRSC SW, CA (N69206)):

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	-----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	164	0	164
TOTAL	0	0	0	0	164	0	164

BASE POPULATION (After BRAC Action) FOR: HRSC SW, CA (N69206)

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
0	0	0	0

PERSONNEL SUMMARY FOR: NAVBASE CORONADO, CA (N00246)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
2,443	18,045	10,295	5,460

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: NAVBASE CORONADO, CA (N00246)

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	-----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	190	201	9,195	-8,797	207	210	1,206
Civilians	-108	-107	-105	-103	-101	-98	-622
TOTAL	82	94	9,090	-8,900	106	112	584

BASE POPULATION (Prior to BRAC Action) FOR: NAVBASE CORONADO, CA (N00246)

Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
2,443	18,045	11,501	4,838

PERSONNEL REALIGNMENTS:

From Base: NAVSTA PEARL HARBOR, HI (N62813)

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	-----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0

Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	34	0	34
TOTAL	0	0	0	0	34	0	34

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 11

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Department : Headquarters and Support JCSG
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 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

From Base:	HRSC SW, CA (N69206)						Total
	2006	2007	2008	2009	2010	2011	
	----	----	----	----	----	----	----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	164	0	164
TOTAL	0	0	0	0	164	0	164

TOTAL PERSONNEL REALIGNMENTS (Into NAVBASE CORONADO, CA (N00246)):	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	----
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	198	0	198
TOTAL	0	0	0	0	198	0	198

BASE POPULATION (After BRAC Action) FOR: NAVBASE CORONADO, CA (N00246)			
Officers	Enlisted	Students	Civilians
-----	-----	-----	-----
2,443	18,045	11,501	5,036

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)
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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
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Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	111	-165	-165	-219	-165
Recap Change	0	0	0	169	-15	-15	139	-15
BOS Change	0	0	0	0	183	183	367	183
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	280	3	3	287	3

RICHARDSON, AK (02736)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	-276	-276	-553	-276
Recap Change	0	0	0	0	-184	-184	-369	-184
BOS Change	0	0	0	0	-176	-176	-353	-176
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	-637	-637	-1,274	-637

ROCK ISLAND, IL (17755)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	-555	-555	-1,111	-555
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	-555	-555	-1,111	-555

HUACHUCA, AZ (04289)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	90	90	181	90
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	90	90	181	90

RILEY, KS (20736)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	205	205	410	205
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	205	205	410	205

Department : Headquarters and Support JCSG
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ABERDEEN, MD (24004)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	453	453	905	453
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	453	453	905	453

NAVSTA PEARL HARBOR, HI (N62813)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	-336	-336	-672	-336
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	-336	-336	-672	-336

HRSC SE, MS (N69224)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	-14	-14	-29	-14
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	-14	-14	-29	-14

HRSC NE, PA (N69223)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

HRSC NW, WA (N69207)

Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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IF NSA PHILADELPHIA, PA (NIF012)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	73	73	73	218	73
BOS Change	0	0	0	0	237	237	474	237
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	73	310	310	692	310

HRSC SW, CA (N69206)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

NAVBASE CORONADO, CA (N00246)								
Net Change(\$K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	111	111	111	333	111
Recap Change	0	0	0	96	96	96	289	96
BOS Change	0	0	0	0	280	280	561	280
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	207	488	488	1,183	488

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Department : Headquarters and Support JCSG
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INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006
 Model does Time-Phasing of Construction/Shutdown: Yes

Base Name, ST (Code)	Strategy:
-----	-----
RICHARDSON, AK (02736)	Realignment
ROCK ISLAND, IL (17755)	Realignment
HUACHUCA, AZ (04289)	Realignment
RILEY, KS (20736)	Realignment
ABERDEEN, MD (24004)	Realignment
NAVSTA PEARL HARBOR, HI (N62813)	Realignment
HRSC SE, MS (N69224)	Realignment
HRSC NE, PA (N69223)	Realignment
HRSC NW, WA (N69207)	Realignment
IF NSA PHILADELPHIA, PA (NIF012)	Realignment
HRSC SW, CA (N69206)	Realignment
NAVBASE CORONADO, CA (N00246)	Realignment

INPUT SCREEN TWO - DISTANCE TABLE

(Only shows distances where personnel or equipment are moving)

Point A:	Point B:	Distance:
-----	-----	-----
RICHARDSON, AK (02736)	HUACHUCA, AZ (04289)	3,837 mi
ROCK ISLAND, IL (17755)	RILEY, KS (20736)	485 mi
ROCK ISLAND, IL (17755)	ABERDEEN, MD (24004)	872 mi
NAVSTA PEARL HARBOR, HI (N62813)	HRSC NW, WA (N69207)	2,660 mi*
NAVSTA PEARL HARBOR, HI (N62813)	NAVBASE CORONADO, CA (N00246)	2,590 mi*
HRSC SE, MS (N69224)	IF NSA PHILADELPHIA, PA (NIF012)	1,193 mi
HRSC NE, PA (N69223)	IF NSA PHILADELPHIA, PA (NIF012)	11 mi
HRSC SW, CA (N69206)	NAVBASE CORONADO, CA (N00246)	5 mi

* Distance was calculated using Latitudes and Longitudes from Screen Four.

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from RICHARDSON, AK (02736) to HUACHUCA, AZ (04289)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	44	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 2

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Department : Headquarters and Support JCSG
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INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from ROCK ISLAND, IL (17755) to RILEY, KS (20736)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	103	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from ROCK ISLAND, IL (17755) to ABERDEEN, MD (24004)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	103	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from NAVSTA PEARL HARBOR, HI (N62813) to HRSC NW, WA (N69207)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	23	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	30	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from NAVSTA PEARL HARBOR, HI (N62813) to NAVBASE CORONADO, CA (N00246)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	34	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	48	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
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INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from HRSC SE, MS (N69224) to IF NSA PHILADELPHIA, PA (NIF012)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	121	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	64	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from HRSC NE, PA (N69223) to IF NSA PHILADELPHIA, PA (NIF012)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	170	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	110	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from HRSC SW, CA (N69206) to NAVBASE CORONADO, CA (N00246)

	2006	2007	2008	2009	2010	2011
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Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	164	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	100	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: RICHARDSON, AK (02736)

Total Officer Employees:	206	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	2,490	Total Sustainment (\$K/Year):	59,403
Total Student Employees:	36	Sustain Payroll (\$K/Year):	7,341
Total Civilian Employees:	921	BOS Non-Payroll (\$K/Year):	40,464
Accomp Mil not Receiving BAH:	57.4%	BOS Payroll (\$K/Year):	54,509
Officer Housing Units Avail:	17	Family Housing (\$K/Year):	6,710
Enlisted Housing Units Avail:	146	Installation PRV(\$K):	3,575,866
Starting Facilities(KSF):	8,476	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	1,775	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	1,256		
Civ Locality Pay Factor:	1.250	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.68		Admits Visits Prescrip
Per Diem Rate (\$/Day):	259	CostFactor	7,642.00 127.00 33.93
Freight Cost (\$/Ton/Mile):	0.35	Actv MTF	0 14,956 7,221
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	147 5,834
Latitude:	61.250000	Retiree	0 1,318 122
Longitude:	-149.750000	Retiree65+	0 55 0

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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: ROCK ISLAND, IL (17755)

Total Officer Employees:	110	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	143	Total Sustainment(\$K/Year):	14,943
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	5,300	BOS Non-Payroll (\$K/Year):	35,160
Accomp Mil not Receiving BAH:	41.3%	BOS Payroll (\$K/Year):	39,861
Officer Housing Units Avail:	1	Family Housing (\$K/Year):	251
Enlisted Housing Units Avail:	2	Installation PRV(\$K):	1,179,475
Starting Facilities(KSF):	6,750	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	927	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	734		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.02		Admits Visits Prescrip
Per Diem Rate (\$/Day):	86	CostFactor	3,953.00 78.00 11.63
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 2,234 2,442
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	85 10,151
Latitude:	41.535556	Retiree	0 3,714 10,323
Longitude:	-90.568889	Retiree65+	0 362 15,249

Name: HUACHUCA, AZ (04289)

Total Officer Employees:	629	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	3,656	Total Sustainment(\$K/Year):	25,069
Total Student Employees:	2,720	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	2,866	BOS Non-Payroll (\$K/Year):	41,598
Accomp Mil not Receiving BAH:	40.9%	BOS Payroll (\$K/Year):	50,230
Officer Housing Units Avail:	40	Family Housing (\$K/Year):	3,946
Enlisted Housing Units Avail:	252	Installation PRV(\$K):	1,993,527
Starting Facilities(KSF):	9,397	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	1,064	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	798		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.11		Admits Visits Prescrip
Per Diem Rate (\$/Day):	86	CostFactor	8,321.00 131.00 43.48
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 100,079 95,016
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	1,018 1,471
Latitude:	31.550000	Retiree	0 29,871 86,873
Longitude:	-110.333333	Retiree65+	0 3,278 63,813

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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: RILEY, KS (20736)

Total Officer Employees:	1,036	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	8,998	Total Sustainment(\$K/Year):	33,033
Total Student Employees:	10	Sustain Payroll (\$K/Year):	8,124
Total Civilian Employees:	2,299	BOS Non-Payroll (\$K/Year):	43,883
Accomp Mil not Receiving BAH:	58.5%	BOS Payroll (\$K/Year):	69,439
Officer Housing Units Avail:	6	Family Housing (\$K/Year):	8,826
Enlisted Housing Units Avail:	38	Installation PRV(\$K):	2,800,090
Starting Facilities(KSF):	17,823	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	871	Homeowner Assistance Program:	Yes
Enlisted BAH (\$/Month):	725		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.08		Admits Visits Prescrip
Per Diem Rate (\$/Day):	86	CostFactor	5,951.00 125.00 54.08
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	2,265 197,628 139,721
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	524 6,805
Latitude:	39.166667	Retiree	285 29,863 76,647
Longitude:	-96.816667	Retiree65+	39 3,163 42,820

Name: ABERDEEN, MD (24004)

Total Officer Employees:	416	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	1,588	Total Sustainment(\$K/Year):	33,839
Total Student Employees:	2,831	Sustain Payroll (\$K/Year):	16,887
Total Civilian Employees:	6,854	BOS Non-Payroll (\$K/Year):	94,054
Accomp Mil not Receiving BAH:	52.3%	BOS Payroll (\$K/Year):	110,565
Officer Housing Units Avail:	54	Family Housing (\$K/Year):	2,635
Enlisted Housing Units Avail:	234	Installation PRV(\$K):	2,845,026
Starting Facilities(KSF):	14,280	Svc/Agcy Recap Rate (Years):	103
Officer BAH (\$/Month):	1,264	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	884		
Civ Locality Pay Factor:	1.146	TRICARE	In-Pat Out-Pat
Area Cost Factor:	0.88		Admits Visits Prescrip
Per Diem Rate (\$/Day):	127	CostFactor	7,573.00 145.00 22.67
Freight Cost (\$/Ton/Mile):	0.33	Actv MTF	0 60,704 52,876
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	318 7,561
Latitude:	39.491667	Retiree	0 12,723 30,748
Longitude:	-76.136111	Retiree65+	0 2,992 27,218

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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: NAVSTA PEARL HARBOR, HI (N62813)

Total Officer Employees:	993	Base Service (for BOS/Sust):	Navy		
Total Enlisted Employees:	5,657	Total Sustainment(\$K/Year):	168,912		
Total Student Employees:	25,889	Sustain Payroll (\$K/Year):	0		
Total Civilian Employees:	7,998	BOS Non-Payroll (\$K/Year):	244,082		
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	103,085		
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0		
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	8,511,262		
Starting Facilities(KSF):	25,526	Svc/Agcy Recap Rate (Years):	114		
Officer BAH (\$/Month):	2,089	Homeowner Assistance Program:	Yes		
Enlisted BAH (\$/Month):	1,413				
Civ Locality Pay Factor:	1.250	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	1.66		Admits	Visits	Prescrip
Per Diem Rate (\$/Day):	194	CostFactor	7,195.00	65.00	41.04
Freight Cost (\$/Ton/Mile):	0.00	Actv MTF	0	119,682	139,584
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	199	19,792	
Latitude:	21.180000	Retiree	0	9,217	26,922
Longitude:	-157.510000	Retiree65+	0	572	10,447

Name: HRSC SE, MS (N69224)

Total Officer Employees:	0	Base Service (for BOS/Sust):	Navy		
Total Enlisted Employees:	0	Total Sustainment(\$K/Year):	0		
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0		
Total Civilian Employees:	153	BOS Non-Payroll (\$K/Year):	952		
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0		
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0		
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0		
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	114		
Officer BAH (\$/Month):	1,133	Homeowner Assistance Program:	No		
Enlisted BAH (\$/Month):	795				
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	0.84		Admits	Visits	Prescrip
Per Diem Rate (\$/Day):	108	CostFactor	0.00	0.00	0.00
Freight Cost (\$/Ton/Mile):	0.48	Actv MTF	0	0	0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0	0	
Latitude:	30.180000	Retiree	0	0	0
Longitude:	-89.190000	Retiree65+	0	0	0

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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: HRSC NE, PA (N69223)

Total Officer Employees:	0	Base Service (for BOS/Sust):	Navy
Total Enlisted Employees:	0	Total Sustainment(\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	200	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	114
Officer BAH (\$/Month):	1,616	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,400		
Civ Locality Pay Factor:	1.154	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.10		Admits Visits Prescrip
Per Diem Rate (\$/Day):	173	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.48	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	39.947400	Retiree	0 0 0
Longitude:	-75.147300	Retiree65+	0 0 0

Name: HRSC NW, WA (N69207)

Total Officer Employees:	0	Base Service (for BOS/Sust):	Navy
Total Enlisted Employees:	0	Total Sustainment(\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	170	BOS Non-Payroll (\$K/Year):	60
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	114
Officer BAH (\$/Month):	1,176	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	854		
Civ Locality Pay Factor:	1.152	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.19		Admits Visits Prescrip
Per Diem Rate (\$/Day):	100	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.48	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	47.662100	Retiree	0 0 0
Longitude:	-122.698100	Retiree65+	0 0 0

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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: IF NSA PHILADELPHIA, PA (NIF012)

Total Officer Employees:	117	Base Service (for BOS/Sust):	Navy
Total Enlisted Employees:	64	Total Sustainment(\$K/Year):	9,236
Total Student Employees:	0	Sustain Payroll (\$K/Year):	3,568
Total Civilian Employees:	5,518	BOS Non-Payroll (\$K/Year):	11,870
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	4,245
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	498,334
Starting Facilities(KSF):	2,266	Svc/Agcy Recap Rate (Years):	114
Officer BAH (\$/Month):	1,616	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,400		
Civ Locality Pay Factor:	1.154	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.10		Admits Visits Prescrip
Per Diem Rate (\$/Day):	173	CostFactor	0.00 0.00 0.00
Freight Cost (\$/Ton/Mile):	0.48	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	40.059600	Retiree	0 0 0
Longitude:	-75.081800	Retiree65+	0 0 0

Name: HRSC SW, CA (N69206)

Total Officer Employees:	0	Base Service (for BOS/Sust):	Navy
Total Enlisted Employees:	0	Total Sustainment(\$K/Year):	0
Total Student Employees:	0	Sustain Payroll (\$K/Year):	0
Total Civilian Employees:	183	BOS Non-Payroll (\$K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	0
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	114
Officer BAH (\$/Month):	1,882	Homeowner Assistance Program:	No
Enlisted BAH (\$/Month):	1,416		
Civ Locality Pay Factor:	1.162	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.17		Admits Visits Prescrip
Per Diem Rate (\$/Day):	161	CostFactor	9,980.00 110.00 0.00
Freight Cost (\$/Ton/Mile):	0.48	Actv MTF	0 0 0
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	0 0 0
Latitude:	32.718520	Retiree	0 0 0
Longitude:	-117.159320	Retiree65+	0 0 0

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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: NAVBASE CORONADO, CA (N00246)

Total Officer Employees:	2,443	Base Service (for BOS/Sust):	Navy		
Total Enlisted Employees:	18,045	Total Sustainment (\$K/Year):	73,117		
Total Student Employees:	10,295	Sustain Payroll (\$K/Year):	7,307		
Total Civilian Employees:	5,460	BOS Non-Payroll (\$K/Year):	63,904		
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll (\$K/Year):	42,295		
Officer Housing Units Avail:	0	Family Housing (\$K/Year):	0		
Enlisted Housing Units Avail:	0	Installation PRV(\$K):	4,402,175		
Starting Facilities(KSF):	13,513	Svc/Agcy Recap Rate (Years):	114		
Officer BAH (\$/Month):	1,882	Homeowner Assistance Program:	Yes		
Enlisted BAH (\$/Month):	1,416				
Civ Locality Pay Factor:	1.162	TRICARE	In-Pat	Out-Pat	
Area Cost Factor:	1.17		Admits	Visits	Prescrip
Per Diem Rate (\$/Day):	161	CostFactor	9,980.00	110.00	32.42
Freight Cost (\$/Ton/Mile):	0.21	Actv MTF	0	64,956	45,787
Vehicle Cost (\$/Lift/Mile):	4.84	Actv Purch	10	454	
Latitude:	32.702480	Retiree	0	7,654	9,004
Longitude:	-117.192020	Retiree65+	0	2,567	16,506

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: RICHARDSON, AK (02736)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			45	FH ShDn:	0.000%

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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name: HUACHUCA, AZ (04289)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: RILEY, KS (20736)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	246	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	7	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	13	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name: ABERDEEN, MD (24004)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	240	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	12	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	83	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name:	NAVSTA PEARL HARBOR, HI (N62813)					
	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	809	0
1-Time Moving Cost (\$K):	0	0	0	0	253	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	280	280
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name:	HRSC SE, MS (N69224)					
	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	2,007	0
1-Time Moving Cost (\$K):	0	0	0	0	481	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	1,261	1,261
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 13

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: HRSC NE, PA (N69223)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	2,224	0
1-Time Moving Cost (\$K):	0	0	0	0	256	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	1,826	1,826
One-Time IT Costs (\$K):	0	0	0	0	479	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

Name: HRSC NW, WA (N69207)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	63	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%) :	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None Fac ShDn(KSF):			0	FH ShDn:	0.000%

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 14

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: IF NSA PHILADELPHIA, PA (NIF012)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Req(\$K):	10	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	25	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	325	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None	Fac	ShDn(KSF):	0	FH	ShDn: 0.000%

Name: HRSC SW, CA (N69206)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	2,603	0
1-Time Moving Cost (\$K):	0	0	0	0	683	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Req(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	2,830	2,830
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None	Fac	ShDn(KSF):	0	FH	ShDn: 0.000%

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 15

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: NAVBASE CORONADO, CA (N00246)	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	3,445	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misn Contract Start(\$K):	0	0	0	0	0	0
Misn Contract Term (\$K):	0	0	0	0	0	0
Supt Contract Term (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
One-Time IT Costs (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
MTF Closure Action:	None	Fac ShDn(KSF):	0	FH ShDn:	0.000%	

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: RICHARDSON, AK (02736)	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	-2	0
Civ Scenario Change:	0	0	0	0	-15	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	-1	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: ROCK ISLAND, IL (17755)	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	-45	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	1	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	-1	-1	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 16

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: HUACHUCA, AZ (04289)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Prog nonBRAC Change:	-11	0	0	0	0	0
Enl Prog nonBRAC Change:	-28	0	0	3	0	0
Civ Prog nonBRAC Change:	2	0	0	0	0	0
Stu Prog nonBRAC Change:	-18	13	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: RILEY, KS (20736)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	3	0
Off Prog nonBRAC Change:	-6	0	0	-5	-1	-1
Enl Prog nonBRAC Change:	0	0	0	-137	0	0
Civ Prog nonBRAC Change:	-1	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: ABERDEEN, MD (24004)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	3	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	1,174	-2	21	0	0	0
Stu Prog nonBRAC Change:	-31	18	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: NAVSTA PEARL HARBOR, HI (N62813)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	-11	0
Off Prog nonBRAC Change:	1	-3	-2	0	0	0
Enl Prog nonBRAC Change:	-39	-3	0	13	0	0
Civ Prog nonBRAC Change:	-71	-50	-236	-129	-296	351
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: HRSC SE, MS (N69224)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	-17	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	-5	-5	-5	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: HRSC NE, PA (N69223)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	-4	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	-19	-7	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: HRSC NW, WA (N69207)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	-26	-5	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

Name: HRSC SW, CA (N69206)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	2	-21	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 18

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Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2 25 Apr 05.CBR
 Option Pkg Name: HSA0031v2 CPO_2 25 Apr 05
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: NAVBASE CORONADO, CA (N00246)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	-108	-107	-105	-103	-101	-98
Stu Prog nonBRAC Change:	190	201	9,195	-8,797	207	210
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: RILEY, KS (20736)

FAC	UM	New MilCon	Rehab MilCon	TotCost(\$K)	FPG Con CF	FPG Sust CF
2111	SF	1	0 Default	0	196.52	2.03
2141	SF	2	0 Default	0	144.86	3.01
6101	SF	2	0 Default	0	151.95	3.83
6102	SF	1	0 Default	0	157.22	4.24
7346	SF	1	0 Default	0	109.40	3.15

Name: ABERDEEN, MD (24004)

FAC	UM	New MilCon	Rehab MilCon	TotCost(\$K)	FPG Con CF	FPG Sust CF
6100	SF	7	0 Default	0	138.78	2.52
8521	SY	4	0 Default	0	45.83	1.07
7346	SF	1	0 Default	0	109.40	3.15

Name: IF NSA PHILADELPHIA, PA (NIF012)

FAC	UM	New MilCon	Rehab MilCon	TotCost(\$K)	FPG Con CF	FPG Sust CF
4421	SF	0	70,000 Red	8,297	75.98	2.06

Name: NAVBASE CORONADO, CA (N00246)

FAC	UM	New MilCon	Rehab MilCon	TotCost(\$K)	FPG Con CF	FPG Sust CF
6100	SF	45,000	0 Default	11,004	138.78	2.52

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STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

Perc Officers Accompanied:	72.00%	Priority Placement Program:	39.97%
Perc Enlisted Accompanied:	55.00%	PPP Actions Involving PCS:	50.70%
Officer Salary(\$/Year):	124,971.93	Civilian PCS Costs (\$):	35,496.00
Enlisted Salary(\$/Year):	82,399.09	Home Sale Reimburse Rate:	10.00%
Civilian Salary(\$/Year):	59,959.18	Max Home Sale Reimburs(\$):	50,000.00
Avg Unemploy Cost(\$/Week):	272.90	Home Purch Reimburse Rate:	5.00%
Unemployment Eligibility(Weeks):	16	Max Home Purch Reimburs(\$):	25,000.00
Civilians Not Willing To Move:	6.00%	Civilian Homeowning Rate:	68.40%
Civilian Turnover Rate:	9.16%	HAP Home Value Reimburse Rate:	13.46%
Civilian Early Retire Rate:	8.10%	HAP Homeowner Receiving Rate:	18.44%
Civilian Regular Retire Rate:	1.67%	RSE Home Value Reimburse Rate:	0.00%
Civilian RIF Pay Factor:	86.32%	RSE Homeowner Receiving Rate:	0.00%
Civ Early Retire Pay Factor:	18.03%		

STANDARD FACTORS SCREEN TWO - FACILITIES

	Army	Navy	Air Force	Marines
	-----	-----	-----	-----
Service Sustainment Rate	87.00%	93.00%	92.00%	97.00%
Unit Cost Adjustment (BOS)	10332.00	8879.00	3032.00	3904.00
Program Management Factor:	10.00	MilCon Site Prep Cost (\$/SF):	0.74	
Mothball (Close) (\$/SF):	0.18	MilCon Contingency Plan Rate:	5.00%	
Mothball (Deac/Realn) (\$/SF):	0.45	MilCon Design Rate (Medical):	13.00%	
Rehab vs. MilCon (Default):	47.00%	MilCon Design Rate (Other):	9.00%	
Rehab vs. MilCon (Red):	64.00%	MilCon SIOH Rate:	6.00%	
Rehab vs. MilCon (Amber):	29.00%	Discount Rate for NPV/Payback:	2.80%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Mil (Lb):	710	Storage-In-Transit (\$/Pers):	373.76
HHG Per Off Accomp (Lb):	15,290.00	POV Reimburse(\$/Mile):	0.20
HHG Per Enl Accomp (Lb):	9,204.00	Air Transport (\$/Pass Mile):	0.20
HHG Per Off Unaccomp (Lb):	13,712.00	IT Connect (\$/Person):	200.00
HHG Per Enl Unaccomp (Lb):	6,960.00	Misc Exp(\$/Direct Employee):	1,000.00
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Months):	30.02
Total HHG Cost (\$/100Lb):	8.78	One-Time Off PCS Cost(\$):	10,477.58
Equip Pack & Crate(\$/Ton):	180.67	One-Time Enl PCS Cost(\$):	3,998.52

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FOOTNOTES FOR SCREEN ONE

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Note: For COBRA Analysis this scenario is divided into two separate COBRA files due to the large number of locations involved that exceed COBRA limits. The individual files are HSA0031 CPO_1 (which has the Defense Agency and Air Force portions of the recommendation) and HSA0031 CPO_2 (which has the Army and Navy portions of the recommendation). Overall Candidate Recommendation COBRA values were calculated using the COBRA "Adder" program.

1. Candidate Recommendation Title: HSA-0031: Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies.

2. Candidate Recommendation Description:

Realign Fort Richardson, AK, by relocating the Civilian Personnel Operations Center to Fort Huachuca, AZ, and consolidating it with the Civilian Personnel Operations Center at Fort Huachuca, AZ. Realign Rock Island Arsenal, IL, by relocating the Civilian Personnel Operations Center to Fort Riley, KS, and Aberdeen Proving Ground, MD, and consolidating with the Civilian Personnel Operations Center at Fort Riley, KS, and Aberdeen Proving Ground, MD.

Realign Human Resource Service Center-Northeast, 111 S. Independence Mall, East, Bourse Bldg, a leased installation in Philadelphia, PA, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA. Realign Human Resource Service Center-Southeast, 9110 Leonard Kimble Road, a leased installation at Stennis Space Center, MS, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA, and consolidating it with the relocated Human Resource Service Center-Northeast at the Naval Support Activity, Philadelphia, PA. Realign Human Resource Service Center-Southwest, 525 B Street, Suite 600, a leased installation in San Diego, CA, by relocating the Civilian Personnel Office to Naval Air Station North Island or Marine Corps Air Station Miramar, CA. Realign Human Resource Service Center-Pacific, 178 Main Street, Bldg 499, Honolulu, HI, by relocating the Civilian Personnel Office to the Human Resource Service Center-Northwest, 3230 NW Randall Way, Silverdale, WA, and Naval Air Station North Island or Marine Corps Air Station Miramar, CA and consolidating with the Human Resource Service Centers at Silverdale, WA and Naval Air Station North Island or Marine Corps Air Station Miramar, CA.

Realign Wright-Patterson Air Force Base, OH, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Robins Air Force Base, GA, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Hill Air Force Base, UT, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Tinker Air Force Base, OK, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Bolling Air Force Base, DC, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Consolidate the relocated civilian personnel offices with the Civilian Personnel Office at Randolph Air Force Base, TX.

Realign 2521 Jefferson Davis Hwy, a leased installation in Arlington, VA, by relocating the transactional functions of the Defense Commissary Agency Human Resource Division and the Washington Headquarters Services Civilian Personnel Office to the Defense Logistics Agency, 3990 East Broad Street, Columbus, OH and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Department of Defense Education Activity, 4040 North Fairfax Drive, a leased installation in Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Logistics Agency 3990 East Broad Street, Columbus, OH, and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Defense Information Systems Agency, 701 S. Courthouse Road, Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Finance and Accounting Service, 8899 E. 56th Street, Indianapolis, IN, and consolidating them with the Civilian Personnel Office of the Defense Finance and Accounting Service at Indianapolis, IN.

3. Short Candidate Recommendation Description: Realign Army installations at Ft Richardson AK and Rock Island Arsenal IL, and consolidate CPOs at Ft Riley KS, Aberdeen Proving Ground MD and Ft Huachuca AZ; Realign Navy leased facilities/installations at Philadelphia PA, Honolulu HI, Stennis AL and

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San Diego CA, and consolidate HRSCs at Naval Support Activity Philadelphia PA, Silverdale WA and Naval Air Station North Island or Marine Corps Air Station Miramar CA; Realign Air Force installations at Bolling AFB DC, Robins AFB GA, Hill AFB UT, Wright- Patterson AFB OH and Tinker AFB OK, and consolidate all CPOs at Randolph AFB TX; and Realign Defense Agency leased facilities/installations at DeCA, WHS, DISA, and DoDEA all in Arlington, VA, and consolidate transactional functions at Indianapolis IN and Columbus OH.

4. Year of Realignment: 2010.

5. Other comments:

5.a. In this recommendation, three existing Civilian Personnel Office locations remain unchanged with no incoming or outgoing personnel actions. This includes: the Army CPOC at Redstone Arsenal, AL; the Navy HRSC-East Portsmouth/Naval Shipyard Norfolk, VA; and the DLA Customer Support Office at DSC New Cumberland, PA.

5.b. When the Organization code for Naval Air Station North Island is used in COBRA, it indicates NAVBASE Coronado, CA.

FOOTNOTES FOR SCREEN TWO

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1. Distances to and from HSA-0031 locations were provided by the MilDeps as static data and were taken from the Defense Table of Distances: <https://dtod.sddc.army.mil/default.aspx>

2. No mileage distance is associated with Pearl Harbor, HI.

FOOTNOTES FOR SCREEN THREE

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1. In this recommendation, the Military Departments each submitted their personnel relocation and elimination numbers. The Air Force and most Defense Agencies accepted the standard 20% reductions through consolidation as suggested by HSAJCSG. However, the Army and navy did not accept the initial HSAJCSG recommendations. HSAJCSG members determined a new methodology for allocating reductions based on the consolidation of offices and applied the results to the Army and Navy as follows:

1.a. Methodology For Figuring Conversion Ratios

1.b. A conversion ratio is needed for each service and the 4th Estate to calculate the percent reduction in staffs on an equal basis. The methodology below describes how each entity's conversion ratio was determined.

1.b.1. A service is selected as the baseline (in this case the Air Force) and each other entity (the Army, Navy, and 4th Estate) are calculated from there. The baseline's "population served per personnelist" figure will become the base.

1.b.2. A conversion ratio is chosen subjectively for the baseline service. For our purposes, the baseline conversion ratio will be set at 20. All entities with a "population served per personnelist" figure lower than the Air Force's will be truncated and assigned a conversion ratio equal to that of the Air Force's (20) while entities with a "population served per personnelist" figure higher than the Air Force's will follow steps 3-5 to determine their conversion ratio.

1.b.3. Determine the difference between the base and the other services by subtracting the base from the other services' "population served per personnelist" figure.

1.b.4. Determine the difference ratio by dividing the difference by the base, this will give you a ratio of how much higher the other services are from the base in the form of a decimal.

1.b.5. Multiply the difference ratio by 20 and subtract that answer from 20. This will give you the conversion ratio for each service.

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Table 1 below illustrates the figures for each entity.

Service	Pop Serced/Personnelist	Difference	Difference Ratio	Conversion Ratio
Navy	170		46.5	0.3765
12.5				
Army	137.5		14	0.1134
17.7				
AF (Baseline)	123.5		N/A	N/A
20				
Defense Agencies	101		N/A	N/A
20				

For explanatory purposes, the Army's conversion ratio is calculated below:

137.5 - 123.5 = 14
 14 / 123.5 = .1134
 .1134 X 20 = 2.3
 20 - 2.3 = 17.7

Ft Richardson and Rock Island Arsenal:

1. No Equipment movement was indicated.

Pearl Harbor; HRSC Southeast; HRSC Northeast and HRSC Southwest:

1. The following Navy detailed footnotes were provided for equipment movement:

HRSC SE:

1. Lektrievers 36T Automated filing system for Official Personnel Folders, 13 Lektrievers weighing 5500 pounds each.
2. File Cabinets 25T File cabinets used to maintain recruiting, benefits, retirements EEO and merit promotion case files.
3. Copiers 3T 12 copiers estimated at 500 pounds each. Replacement cost estimated at \$84,000.

HRSC NE:

1. Hanel Rotomats 32T Rotomats are the existing respository for the 40,000 Official Personnel Files maintained by the NE Region. They are a \$444,000.
2. Facsimile Machines 0.65T Faxes are replaced on a scheduled and recurring basis and will be in excellent condition for transfer. They are mission essential to ensure communication with customers (a vital key to HR customer service delivery). They represent a \$66,384 replacement cost.
3. Copiers 3.8T Copiers are replaced on a scheduled and recurring basis and will be in excellent condition for transfer. They are mission essential to operations (a vital key to HR customer service delivery). They represent a replacement cost of \$216,000.
4. Lateral File Cabinets and "Times 2 Filing systems" 31T Lateral File Cabinets and Times 2 Filing System support the size and volume of retirement case files, merit promotion, external recruitment and class action EEO files. These documents must be maintained for external OPM and legal audit and reproduction purposes. Replacement costs equal \$127,398.
5. Non-Worstation Furniture/Equipment/Materials 42.32T Conference/Meeting Rooms/Library/Training Room Furniture including supplies and material.
6. The Navy originally identified 113 Tons of Support Equipment in their original SDC, however, the detail added up to 110 Tons, so this number was used for COBRA analysis.

NAVSTA PEARL HARBOR:

1. Fax machines 0.2T Relocation to HRSC East in 2010
2. File cabinets 16.5T Relocation to HRSC East in 2010
3. Bookshelves 1.8T Relocation to HRSC East in 2010
4. High capacity file systems (lektrievers) 36T Needed to house official personnel folders and recruitment case files upon relocation to HRSC East in 2010.
5. Typewriters 0.15T Relocation to HRSC East in 2010
6. Scanners 0.04T Relocation to HRSC East in 2010

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7. Supplies 23.4T Relocation to HRSC East in 2010

HRSC San Diego:

1. Facsimile Machines 0.58T Faxes are mission essential to ensure communication with customers. They are in excellent condition for transfer.
2. Copiers 1.55T Copiers are leased through DAPS. DAPS lease was issued at beginning of FY05 and copiers are new. Copiers are mission essential to operations.
3. Lateral File Cabinets and "Times 2 Filing Systems 43.44T Lateral file cabinets and times 2 filing system support the size and volume of files which must be maintained for external OPM and legal audit.
4. Training Classroom Furniture & Equipment 8T There are 4 training classrooms at SW which contain tables, chairs, desks, A/V equipment, etc.
5. Conference/Meeting Room Furniture & Equipment 6T SW has 12 conference/meeting rooms which contain tables, chairs, A/V equipment, etc.
6. Lunchroom Equipment and Furniture 2T SW has 4 lunchrooms containing tables, chairs, refrigerators, microwaves and coffee machines.
7. Hanel Rotomats 38.87T Rotomats contain the 35,000 Official Personnel Files maintained by the SW Region.

FOOTNOTES FOR SCREEN FOUR

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1. Static Data for HSA-0029 was provided by the MilDeps and taken from the following source locations:
 - 1.a. Officer and Enlisted BAH: <https://secureapp2.hqda.pentagon.mil/perdiem/bah.html>.
 - 1.b. Locality Pay Factor: <http://www.opm.gov/oca/04tables/indexGS.asp>.
 - 1.c. Area Cost Factor: DOD Facilities Pricing Guide available at http://www.acq.osd.mil/ie/irm/ProgramAnalysis_Budget/ToolAndMetrics/FPG/FPG.htm.
 - 1.d. Per Diem Rates: <https://secureapp2.hqda.pentagon.mil/perdiem/perdiemrates.html>.
 - 1.e. Freight and Vehicle Costs: Assumed to be Army Standard of \$0.329 and \$4.84 respectively.
 - 1.f. Latitude and Longitude: <http://www.census.gov/cgi-bin/gazetteer>.

FOOTNOTES FOR SCREEN FIVE

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Ft Richardson; Rock Island Arsenal; and Ft Huachuca:

1. The Army did not identify any additional costs or savings for these locations.
2. Facility Shutdown SF for Richardson was provided in the Army Allocation memo of 18 Apr 05.

Aberdeen Proving Ground:

1. The One-Time Cost and IT expenditures were applied in 2009 as provided in the Army Allocation memo of 18 Apr 05.
2. Army TABS identified \$12,461 in Environmental costs applied in 2006 as specified in the Army Allocation memo of 18 Apr 05.

Ft Riley:

1. One Time Cost for utilities, One-Time IT Cost for 2009 and Environmental Cost for 2006 as provided in the Army Allocation memo of 20 Apr 05.

NAVSTA Pearl Harbor:

1. One Time Unique Savings for 2010: The following series of ATFP Savings calculations for entities in leased space uses certified data from the Capacity Data Call and HSAJCSG Capacity Report.
2. The HRSC Pacific leased facility was determined by HSAJCSG Military Value analysis to require ATFP costs to become fully ATFP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATFP Cost Avoidance Model (MAH model). One-time AT/FP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. $28,616 \times 28.28 = \$809,260.60$. Rounded to \$809K.
3. One Time Moving Costs for 2010 identified by Navy BRAC as follows:
 - 3.a. Special handling of official personnel folders (OPFs) \$25K Special handling is necessary due to privacy act information in OPFs and relocation to HRSC East in 2010.

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3.b. Breakdown, setup and balancing of high capacity filing systems (lektriers) for official personnel folders and recruitment case files \$52K These systems house OPFs and recruitment case files and need to be relocated to HRSC East in 2010.
 3.c. Information Technology (IT) \$176K 64 positions will be relocated in 2010 which will cost \$2750 per FTE in additional IT costs excluding NMCI workstations.
 4. Miscellaneous Recurring Savings for 2010-2011 are shown as zero. These are typically calculated using the HSAJCSG Leased Space Savings Model (MAH model). However, the lease cost market data for hawaii was not available to HSAJCSG through the approved source database, therefore HSAJCSG issued a data call to the navy and obtained actual lease costs for HRSC Pacific and used them in place of the standard HSAJCSG methodology. This will most likely result in a lower amount of savings being calculated for the recommendation.

HRSC SE:

1. One Time Unique Savings for 2010: The following series of ATFP Savings calculations for entities in leased space uses certified data from the Capacity Data Call and HSAJCSG Capacity Report.
 2. Since the HRSC SE space is located in a facility on a NASA site, it was treated as a non-DoD-owned facility for analysis. The HRSC SE leased facility was determined by HSAJCSG Military Value analysis to require ATFP costs to become fully ATFP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATFP Cost Avoidance Model (MAH model). One-time AT/FP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. $70,963 \times 28.28 = \$2,006,833.64$. Rounded to \$2007K.
 3. One Time Moving Costs for 2010 identified by Navy BRAC as follows:

3.a. Official Personnel Folders (OPFs) \$49K OPFs need special handling due to Privacy Act.
 3.b. Lektriers \$52K Move/install 13 Lektriers to maintain/file OPFs.
 3.c. Information Technology (IT) \$380K 138 HRSC SE civilian positions will be relocated in 2010 costing \$2,750 per FTE in additional IT costs excluding NMCI workstations.
 4. Miscellaneous Recurring Savings 2010 - 2011 calculated using the HSAJCSG Leased Space Savings Model (MAH model). The aggregated leased cost figure for this location is \$17.77 per Gross Square Foot (GSF) as of the beginning of FY05. This captures the current market rate plus all fees for security that are added to leases.

4.a. The computations are shown below:

Per GSF		
Co-Star 3Q 2004, Class A Rate/RSF/	\$17.82	
Divide by 1.10 to convert from RSF to GSF	1.10	
=Current Rate/GSF		16.20
Multiply by 1.08 to add GSA Fee		1.08
=Current Rate + GSA Fee		17.50
Add Security Charge		.27
=Grand Total/GSF		\$17.77

$17.77 \times 70,963 \text{ GSF} = \text{Lease Savings of } \$1,260,728.66$. Rounded to \$1261K.

HRSC NE:

1. One Time Unique Savings for 2010: The following series of ATFP Savings calculations for entities in leased space uses certified data from the Capacity Data Call and HSAJCSG Capacity Report.
 2. The HRSC NE leased facility was determined by HSAJCSG Military Value analysis to require ATFP costs to become fully ATFP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATFP Cost Avoidance Model (MAH model). One-time AT/FP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. $78,629 \times 28.28 = \$2,223,628.12$. Rounded to \$2224K.
 3. One Time Moving Costs for 2010 identified by Navy BRAC as follows:
 3.a. Hanel Rotomats \$113K The HRSC-NE is currently located in a historic building directly across from Independence Mall and the Liberty Bell. This building's weight restrictions and architecturally protected configuration mandates special handling of the rotomat filing system for the 40,000 Official Personnel Files (OPFs) secured on the sixth floor of the Bourse Building. Removal of these (15) rotomats must be done by dismantling the equipment and lowering the pieces to the street level by crane and hoist. This work can only

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be done weekend hours due to the tourist nature of the location and by union labor to avoid risk of union picket lines. Breakdown, transport and refitting of rotomats is estimated at \$92,700 and \$20K is estimated for cost of crane. Total specialized handling \$113K.

3.b. Official Personnel Files \$99K The OPF is a one of a kind document that chronicles each employee's work history and is integral to their employment status and ultimate retirement. Inventory, transport, and rebalancing of the OPFs within the rotomat filing system at the new site is a one time moving expense estimated at \$99,363.

3.c. Rotomat Steel Plate Floor Reinforcements \$10K Preparation of flooring for the arrival of the rotomats requires reinforcement of flooring surfaces. Transport of existing steel floor plates (already cut to size) to the new location is estimated at \$10K.

3.d. IT Server/Support Equipment Fabrication \$34K Significant IT server and support equipment is housed centrally to support the current HRSC staff. Fabrication of a similar environmentally controlled facility at a new location is estimated to be \$33,500 beyond normally configured office space construction cost.

4. The Navy also originally identified an Activity Mission Cost in 2010 of \$348K, with the following detail: "New Employee Training \$348K Cost to train new employees since only 20% or less of existing staff could be anticipated to relocate with the function. 139 employees at \$2,500 per person for basic HR training is \$347,500. HSAJCSG did not include this cost in the COBRA analysis as it believes Navy cannot estimate the number of personnel requiring training and also considers these to be operational, non-BRAC costs. Since this receiving site is being consolidated from 2 offices, the possibility could exist that Navy may have enough qualified and trained personnel choosing to relocate.

5. Miscellaneous Recurring Savings 2010 - 2011 calculated using the HSAJCSG Leased Space Savings Model (MAH model). The aggregated leased cost figure for this location is \$23.22 per Gross Square Foot (GSF) as of the beginning of FY05. This captures the current market rate plus all fees for security that are added to leases.

4.a. The computations are shown below:

Per GSF		
Co-Star 3Q 2004, Class A Rate/RSF/	\$23.38	
Divide by 1.10 to convert from RSF to GSF	1.10	
=Current Rate/GSF		21.25
Multiply by 1.08 to add GSA Fee		1.08
=Current Rate + GSA Fee		22.95
Add Security Charge		.27
=Grand Total/GSF		\$23.22

23.22 x 78,629 GSF = Lease Savings of \$1,826,151.38. Rounded to \$1826K.

NAVSUPPACT Philadelphia:

1. Environmental cost as provided by Navy BRAC office with the following note: "Environmental Assessment required although past scenarios have indicated that a Finding of No Significant Impact (FONSI) were applicable." Applied in 2006 by HSAJCSG.

2. Misc Recurring for 2010 provided by the Navy BRAC office with the following note: "Preventive maintenance. Added preventive maintenance to BOS systems required if building is converted to office space. If tenant is the sole occupant of the building then the PM costs will be borne by the tenant."

3. One-Time IT for 2010 provided by the Navy BRAC office with the following note: "Fiber optic backbone installation. Approx cost of \$1000/person for each fiber optic connection required."

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due to the close proximity of other building tenants and constant flow of pedestrians and vehicular traffic.
 3.b. Official Personnel Files \$99K The OPF is a one of a kind document that chronicles each employee's work history and is integral to their employment status and ultimate retirement. Inventory, transport, and rebalancing of the OPFs within the Rotomat filing system at the new site is a one-time moving expense.
 3.c. IT Server/Support Equipment Fabrication \$485K Significant IT server and support equipment is housed centrally to support the current HRSC-SW Staff. Fabrication of a similar environmentally controlled facility at a new location is estimated to be \$34,000 beyond normally configured office space construction costs. In addition, 164 HRSC-SW civilian positions will be relocated in 2010 costing \$2,750 per FTE in additional IT costs excluding NMCI workstations.

4. Miscellaneous Recurring Savings 2010 - 2011 calculated using the HSAJCSG Leased Space Savings Model (MAH model). The aggregated leased cost figure for this location is \$30.76 per Gross Square Foot (GSF) as of the beginning of FY05. This captures the current market rate plus all fees for security that are added to leases.

4.a. The computations are shown below:

Per GSF		
Co-Star 3Q 2004, Class A Rate/RSF/	\$31.05	
Divide by 1.10 to convert from RSF to GSF	1.10	
=Current Rate/GSF		28.23
Multiply by 1.08 to add GSA Fee		1.08
=Current Rate + GSA Fee		30.49
Add Security Charge		.27
=Grand Total/GSF		\$30.76

30.76 x 92,031 GSF = Lease Savings of \$2,830,455.24. Rounded to \$2830K.

5. Note that the original Navy SDC submission showed lease savings, however, HSAJCSG used its standard methodology and calculations for this analysis to ensure uniform treatment across all lease space.

NSA North Island (NAVBASE Coronado):

1. The Navy BRAC office identified a One Time Cost for 2006, but did not provide any supporting data or detail.

2. Navy supplied lease savings data was not used for this location since it is a receiving location. HSAJCSG applied their methodology to identify ATPF and lease savings and applied to the the moving activities above -- HRSC Pacific and HRSC Southwest.

FOOTNOTES FOR SCREEN SIX

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Ft Richardson and Rock Island Arsenal:

1. The Personnel Eliminations for civilian personnel functions shown for 2010 were calculated by HSAJCSG. Refer to footnotes for Screen 3.

1.a. Richardson was reduced by 10 personnel for CivPers functions and an additional elimination of 2 enlisted and 5 civilians for BOS functions according to the Army Allocation memo of 18 Apr 05.

1.b. Total eliminations from above actions are 2 enlisted and 15 civilians.

1.c. Rock Island was reduced by 44 civilian personnel for CivPers functions and an additional elimination of 1 civilian for BOS functions according to the Army Allocation memo of 18 Apr 05.

1.b. Total eliminations from above actions are 45 civilians.

Ft Huachuca and Ft Riley:

1. No BOS personnel plus-up for Huachuca per the Army Allocaiton memo of 18 Apr 05.

2. BOS plus-upof 3 civilians as provided in the Army Allocation memo of 20 Apr 05.

Aberdeen Proving Ground:

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1. Personnel additions of 3 civilians were identified in the Army Allocation memo of 18 Apr 05.

NAVSTA Pearl Harbor:

1. The Personnel Eliminations shown for 2010 were calculated by HSAJCSG. Refer to footnotes for Screen three. This resulted in an elimination of 8 HRSC Pacific civilian personnel.

1.a. The Navy also identified BOS reductions associated with the relocation of personnel from NAVSTA Pearl harbor as follows: -2 BOS personnel associated with moving functional personnel and -1 BOS personnel associated with the eliminated functional personnel for a total BOS reduction of -3.

1.b. The total reduction is $-8 + -3 = -11$.

HRSC SE and HRSC NE:

1. The Personnel Eliminations shown for 2010 were calculated by HSAJCSG. Refer to footnotes for Screen three.

2. The Navy identified personnel eliminations for HRSC NE for 2010 which were not included in the HSAJCSG calculated eliminations.

NSY Norfolk; NAVSUPPACT Philadelphia and HRSC SW:

1. No personnel additions were identified by the Navy BRAC Office.

FOOTNOTES FOR SCREEN SEVEN

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Aberdeen:

1. Army MilCon identified for Aberdeen includes 3 shared facilities as identified in the Army Allocation memo of 18 Apr 05.

Riley:

1. Army MilCon identified for Aberdeen includes 5 shared facilities as identified in the Army Allocation memo of 20 Apr 05.

NAVSUPPACT Philadelphia:

1. The 4421 FAC MilCon identified by the Navy BRAC Office was used for this location as identified by the Navy BRAC office with the following note: "General Warehouse. Former warehouse requires major renovation to be used as office space." Navy also indicated SF, facility condition Red status and provided a MilCon cost that over-rides automatic COBRA calculation of total costs.

North Island (NAVBASE Coronado):

1. The MilCon and Parking requirements were provided by the Navy BRAC office. Note: refer to 2.b. below. The following note was provided by the Navy BRAC office: "DON requests both NAS North Island and MCAS Miramar be identified as potential receiver sites in the CR with an identified cost of \$14.4M (North Island option less the parking garage). In implementation, if the North island option cannot be executed without a parking garage, the Miramar site will be executed."

Also note: Navy originally identified a parking garage facility, however, there is no FAC code in COBRA for a garage, only surface parking. Although the Navy used the incorrect FAC code for a parking (they used 8521 which is a Roadway), due to their explanatory notes, HSAJCSG applied the 8521 FAC code.

2. Navy-supplied detail notes for MilCon are as follows:

2.a. "Required to support HRSC admin activities. There are no other available admin spaces available at NASNI. Per the P-80, in the absence of detailed data, the gross floor area should be computed based on 150 SF per occupant. This Command has approximately 200 personnel (150 SF * 200 = 30K SF) + 30,000 SF for storage of records (determined through space study). Costs for this facility, calculated using unit price guides, MEANS and SUCCESS cost estimator equals \$14,672. These costs are based on:
 Primary Facility = $\$137/\text{SF} \times 1.17 \text{ ACF} \times .931$ for the size adjustment factor. This information is available in the DoD Facilities Pricing Guide based on the size of the proposed facility, and the size of the typical facility.

Seismic adjustment factor - based on location of the project; Steel/Concrete Cost - SWDIV is currently including an increase for steel and concrete due to the commodities pricing hike that has occurred over the

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last several months - and appears to continue to rise due to international building booms. This cost is based on 8 percent increase determined by the Tri-Service Cost Group for materials.
 Information Systems - includes conduit wiring for cable TV, fiber optics, intrusion detection, and telephone which are not included as part of the unit price.
 Built-in Equipment - Elevators are required for ADA purposes.
 AT/FP - new requirements have been issued, per UFC 4-101-01 "DoD Minimum Antiterrorism Standards for Buildings", dated 08 Oct 2003. Such requirements include glazing of the windows (if meet standoff requirements), doors/frames to support the heavier loads due to requirements, mass notification and emergency air shut-off.
 Technical Operating Manuals - required for all new construction
 Foundation Features - because much of North Island is fill material, pile foundation and structural fill is required for most new construction projects.
 Utilities - required to run utilities from existing infrastructure to the building and upgrade the infrastructure when necessary. This includes: phone/fiber optic, communications, electrical, exterior lighting, transformer, direct digital controls, water, sewer, gas and EMS. Unforeseen circumstances often arise as a result of utilities. Age, condition, exact location and capacity are often under-estimated, resulting in the need to run new lines, replace existing lines, increase capacity of existing lines, or relocate existing lines. Therefore, costs for utilities are included from the nearest main line to ensure that utilities are properly accounted for.
 Site Prep - excavation/grading, clearing and site cleanup are required to provide a flat and usable site for construction.
 Paving and Site Improvements - includes, curbs and gutters, sidewalks for safety, landscaping/irrigation, storm drainage, and SWPP requirements (includes the Storm Water Pollution Prevention Plan as well as the pre and post best management practices).
 Site AT/FP - includes fencing, barriers and pedestrian gates."

2.b. NOTE: The Navy BRAC office verbally asked that the following parking Garage cost be removed from COBRA analysis for this recommendation:

"Rationale for Parking Garage:

Construction costs taken from 8513 (vehicular bridge). FAC code 8521 is for typical parking and does not consider the costs for constructing a facility, only for pavement. Therefore, cost for vehicular bridge was used due to the similarity of structural loading, and use. NASNI has a shortage of parking for its tenants and long-term parking for the sailors deployed on the carriers. The lot that this HRSC building will be constructed on was created to alleviate this parking shortfall. For that reason, a parking garage is necessary to mitigate for the loss of spaces. Size is based on approximately 200 spaces for the employees and customers of HRSC and 200 spaces lost due to facility footprint and AT/FP setback. Cost for new garage would be \$16,000,000. Costs for this facility, calculated using unit price guides, MEANS and SUCCESS cost. These costs are based on:

Primary Facility = \$643.60 x 1.17. This information is available in the DoD Facilities Pricing.

Seismic adjustment factor - based on location of the project and the requirement to be an enhanced performance structure (classified as immediate occupancy - buildings that must be fully operational after an earthquake); Steel/Concrete Cost - SWDIV is currently including an increase for steel and concrete due to the commodities pricing hike that has occurred over the last several months - and appears to continue to rise due to international building booms.

Built in equipment that is required for the facility - Elevator to meet ADA standards.

Information Systems - includes conduit wiring for cable TV, fiber optics, intrusion detection, and telephone which are not included as part of the unit price.

AT/FP - mass notification

Technical Operating Manuals - required for all new construction

Foundation Features - because much of North Island is fill material, pile foundation and structural fill is required for most new construction projects.

Utilities - required to run utilities from existing infrastructure to the building and upgrade the infrastructure

when necessary. This includes: phone/fiber optic, communications, electrical, exterior lighting, Unforeseen circumstances often arise as a result of utilities. Age, condition, exact location and capacity are often under-estimated, resulting in the need to run new lines, replace existing lines, increase capacity of existing lines, or relocate existing lines. Therefore, costs for utilities are included from the nearest main line to ensure

that utilities are properly accounted for.

Site Prep - excavation/grading, clearing and site cleanup are required to provide a flat and usable site for

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construction.

Paving and Site Improvements - curbs and gutters, sidewalks for safety, landscaping/irrigation, storm drainage, and SWPP requirements (includes the Storm Water Pollution Prevention Plan as well as the pre and post best management practices).

Site AT/FP - includes fencing, barriers and gates."

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RICHARDSON, AK (02736)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	2	0	2
NET CHANGE-Mil	0	0	0	0	-2	0	-2
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	59	0	59
NET CHANGE-Civ	0	0	0	0	-59	0	-59
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

ROCK ISLAND, IL (17755)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	251	0	251
NET CHANGE-Civ	0	0	0	0	-251	0	-251
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

HUACHUCA, AZ (04289)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	44	0	44
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	44	0	44
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

RILEY, KS (20736)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	106	0	106
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	106	0	106
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

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ABERDEEN, MD (24004)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	106	0	106
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	106	0	106
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

NAVSTA PEARL HARBOR, HI (N62813)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	68	0	68
NET CHANGE-Civ	0	0	0	0	-68	0	-68
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

HRSC SE, MS (N69224)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	138	0	138
NET CHANGE-Civ	0	0	0	0	-138	0	-138
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

HRSC NE, PA (N69223)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	174	0	174
NET CHANGE-Civ	0	0	0	0	-174	0	-174
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

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HRSC NW, WA (N69207)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	23	0	23
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	23	0	23
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

IF NSA PHILADELPHIA, PA (NIF012)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	291	0	291
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	291	0	291
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

HRSC SW, CA (N69206)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	164	0	164
NET CHANGE-Civ	0	0	0	0	-164	0	-164
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

NAVBASE CORONADO, CA (N00246)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	198	0	198
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	198	0	198
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

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FOOTNOTES FOR SCREEN ONE

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Note: For COBRA Analysis this scenario is divided into two separate COBRA files due to the large number of locations involved that exceed COBRA limits. The individual files are HSA0031 CPO_1 (which has the Defense Agency and Air Force portions of the recommendation) and HSA0031 CPO_2 (which has the Army and Navy portions of the recommendation). Overall Candidate Recommendation COBRA values were calculated using the COBRA "Adder" program.

1. Candidate Recommendation Title: HSA-0031: Consolidate Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies.

2. Candidate Recommendation Description:

Realign Fort Richardson, AK, by relocating the Civilian Personnel Operations Center to Fort Huachuca, AZ, and consolidating it with the Civilian Personnel Operations Center at Fort Huachuca, AZ. Realign Rock Island Arsenal, IL, by relocating the Civilian Personnel Operations Center to Fort Riley, KS, and Aberdeen Proving Ground, MD, and consolidating with the Civilian Personnel Operations Center at Fort Riley, KS, and Aberdeen Proving Ground, MD.

Realign Human Resource Service Center-Northeast, 111 S. Independence Mall, East, Bourse Bldg, a leased installation in Philadelphia, PA, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA. Realign Human Resource Service Center-Southeast, 9110 Leonard Kimble Road, a leased installation at Stennis Space Center, MS, by relocating the Civilian Personnel Office to the Naval Support Activity Philadelphia, PA, and consolidating it with the relocated Human Resource Service Center-Northeast at the Naval Support Activity, Philadelphia, PA. Realign Human Resource Service Center-Southwest, 525 B Street, Suite 600, a leased installation in San Diego, CA, by relocating the Civilian Personnel Office to Naval Air Station North Island or Marine Corps Air Station Miramar, CA. Realign Human Resource Service Center-Pacific, 178 Main Street, Bldg 499, Honolulu, HI, by relocating the Civilian Personnel Office to the Human Resource Service Center-Northwest, 3230 NW Randall Way, Silverdale, WA, and Naval Air Station North Island or Marine Corps Air Station Miramar, CA and consolidating with the Human Resource Service Centers at Silverdale, WA and Naval Air Station North Island or Marine Corps Air Station Miramar, CA.

Realign Wright-Patterson Air Force Base, OH, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Robins Air Force Base, GA, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Hill Air Force Base, UT, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Tinker Air Force Base, OK, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Realign Bolling Air Force Base, DC, by relocating the Civilian Personnel Office to Randolph Air Force Base, TX. Consolidate the relocated civilian personnel offices with the Civilian Personnel Office at Randolph Air Force Base, TX.

Realign 2521 Jefferson Davis Hwy, a leased installation in Arlington, VA, by relocating the transactional functions of the Defense Commissary Agency Human Resource Division and the Washington Headquarters Services Civilian Personnel Office to the Defense Logistics Agency, 3990 East Broad Street, Columbus, OH and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Department of Defense Education Activity, 4040 North Fairfax Drive, a leased installation in Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Logistics Agency 3990 East Broad Street, Columbus, OH, and consolidating them with the Customer Support Office of the Defense Logistics Agency. Realign the Defense Information Systems Agency, 701 S. Courthouse Road, Arlington, VA, by relocating the transactional functions of the Civilian Personnel Office to the Defense Finance and Accounting Service, 8899 E. 56th Street, Indianapolis, IN, and consolidating them with the Civilian Personnel Office of the Defense Finance and Accounting Service at Indianapolis, IN.

3. Short Candidate Recommendation Description: Realign Army installations at Ft Richardson AK and Rock Island Arsenal IL, and consolidate CPOCs at Ft Riley KS, Aberdeen Proving Ground MD and Ft Huachuca AZ; Realign Navy leased facilities/installations at Philadelphia PA, Honolulu HI, Stennis AL and San Diego CA, and consolidate HRSCs at Naval Support Activity Philadelphia PA, Silverdale WA and Naval Air Station North Island or Marine Corps Air Station Miramar CA; Realign Air Force installations at Bolling AFB DC, Robins AFB GA, Hill AFB UT, Wright- Patterson AFB OH and Tinker AFB OK, and consolidate all CPOs at Randolph AFB TX; and Realign Defense Agency leased facilities/installations at DeCA, WHS, DISA, and DoDEA all in Arlington, VA, and consolidate transactional functions at Indianapolis IN and Columbus OH.

4. Year of Realignment: 2010.

5. Other comments:

5.a. In this recommendation, three existing Civilian Personnel Office locations remain unchanged with no incoming or outgoing personnel actions. This includes: the Army CPOC at Redstone Arsenal, AL; the Navy HRSC-East Portsmouth/Naval Shipyard Norfolk, VA; and the DLA Customer Support Office at DSC New Cumberland, PA.

5.b. When the Organization code for Naval Air Station North Island is used in COBRA, it indicates NAVBASE Coronado, CA.

FOOTNOTES FOR SCREEN TWO

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1. Distances to and from HSA-0031 locations were provided by the MilDeps as static data which are pre-populated in COBRA and were taken from the Defense Table of Distances: <https://dtod.sddc.army.mil/default.aspx>

2. No mileage distance is associated with Pearl Harbor, HI. For this distance calculation, COBRA is programmed to calculate a distance using latitude and longitude coordinates.

FOOTNOTES FOR SCREEN THREE

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1. In this recommendation, the Military Departments each submitted their personnel relocation and elimination numbers. The Air Force and most Defense Agencies accepted the standard 20% reductions through consolidation as suggested by HSAJCSG. However, the Army and Navy did not accept the initial HSAJCSG recommendations. On 12 Apr 2005 in deliberative session, HSAJCSG members determined a new methodology for allocating reductions based on the consolidation of offices and applied the results to the Army and Navy as follows:

1.a. Methodology For Figuring Conversion Ratios:

. A conversion ratio is needed for each service and the 4th Estate to calculate the percent reduction in staffs on an equal basis. The methodology below describes how each entity's conversion ratio was determined.

1.a.1. A service is selected as the baseline (in this case the Air Force) and each other entity (the Army, Navy, and 4th Estate) are calculated from there. The baseline's "population served per personnelist" figure will become the base.

1.a.2. A conversion ratio is chosen subjectively for the baseline service. For our purposes, the baseline conversion ratio will be set at 20. All entities with a "population served per personnelist" figure lower than the Air Force's will be truncated and assigned a conversion ratio equal to that of the Air Force's (20) while entities with a "population served per personnelist" figure higher than the Air Force's will follow steps 3-5 to determine their conversion ratio.

1.a.3. Determine the difference between the base and the other services by subtracting the base from the other services' "population served per personnelist" figure.

1.a.4. Determine the difference ratio by dividing the difference by the base, this will give you a ratio of how much higher the other services are from the base in the form of a decimal.

1.a.5. Multiply the difference ratio by 20 and subtract that answer from 20. This will give you the conversion ratio for each service.

1.a.6. Table 1 below illustrates the figures for each entity.

Service	Pop Served/Personnelist	Difference	Difference Ratio	Conversion Ratio
Navy	170	46.5	0.3765	12.5
Army	137.5	14	0.1134	17.7
AF (Baseline)	123.5	N/A	N/A	20

Defense Agencies 101 N/A N/A 20

1.a.7. For explanatory purposes, the Army's conversion ratio is calculated below:

137.5 - 123.5 = 14
14 / 123.5 = .1134
.1134 X 20 = 2.3
20 - 2.3 = 17.7

1.b. Using the methodology from 1.a. above and applying to Army and Navy relocation and elimination numbers provides the following results (used for Screen 3 Relocating personnel and Screen 6 Eliminations):

Location	Original Relocation	Original Reduction	Total	Factor	New Eliminations	New Relocations
Richardson	53	1	54	.177	10	44
Rock Island	246	4	250	.177	44	206
Pearl Harbor	59	6	65	.125	8	57
Stennis	130	8	138	.125	17	121

1.b.1. Personnel relocating from Rock Island were identified to go to Ft Riley and Aberdeen on a 50/50 split basis. The total relocation of 206 personnel were divided to relocate 103 personnel to each receiving location.

1.b.2. Personnel relocating from HRSC Pacific in Pearl Harbor were split between San Diego and Silverdale. The additional reduction of 2 personnel calculated from the methodology described in 1.b. above were taken from those personnel relocating to San Diego to maximize the use of excess capacity in leased space at Silverdale.

Ft Richardson and Rock Island Arsenal:

1. No Equipment movement was indicated.

Pearl Harbor; HRSC Southeast; HRSC Northeast and HRSC Southwest:

1. The following Navy detailed footnotes were provided for equipment movement:

HRSC SE:

1. The SDC returned by the Navy BRAC office did not indicate any support equipment to be removed for HRSC SE, however, their supporting documentation did show 64 tons of equipment to be moved. HSAJCSG used the supporting data to add support equipment movement for COBRA analysis purposes.
2. Lektrievers 36T Automated filing system for Official Personnel Folders, 13 Lektrievers weighing 5500 pounds each.
3. File Cabinets 25T File cabinets used to maintain recruiting, benefits, retirements EEO and merit promotion case files.
4. Copiers 3T 12 copiers estimated at 500 pounds each. Replacement cost estimated at \$84,000.

HRSC NE:

1. Hanel Rotomats 32T Rotomats are the existing repository for the 40,000 Official Personnel Files maintained by the NE Region. They are a \$444,000.
2. Facsimile Machines 0.65T Faxes are replaced on a scheduled and recurring basis and will be in excellent condition for transfer. They are mission essential to ensure communication with customers (a vital key to HR customer service delivery). They represent a \$66,384 replacement cost.
3. Copiers 3.8T Copiers are replaced on a scheduled and recurring basis and will be in excellent condition for transfer. They are mission essential to operations (a vital key to HR customer service delivery). They represent a replacement cost of \$216,000.
4. Lateral File Cabinets and "Times 2 Filing systems" 31T Lateral File Cabinets and Times 2 Filing System support the size and volume of retirement case files, merit promotion, external recruitment and class action EEO files. These documents must be maintained for external OPM and legal audit and reproduction purposes. Replacement costs equal \$127,398.
5. Non-Workstation Furniture/Equipment/Materials 42.32T Conference/Meeting Rooms/Library/Training Room Furniture including supplies and material.
6. The Navy originally identified 113 Tons of Support Equipment in their original SDC, however, the detail added up to 110 Tons, so this number was used for COBRA analysis.

NAVSTA PEARL HARBOR:

1. Fax machines 0.2T

2. File cabinets 16.5T
3. Bookshelves 1.8T
4. High capacity file systems (lektreivers) 36T Needed to house official personnel folders and recruitment case files upon relocation to HRSC East in 2010.
5. Typewriters 0.15T
6. Scanners 0.04T
7. Supplies 23.4T
8. Total Equipment weight = 78 tons.
9. Due to a change in the receiving locations for this recommendation shipments for support equipment were split between the two new receiving locations of North Island, CA and Silverdale, WA based on a nominal allocation of the number of personnel being relocated to each of the two locations. 30 Tons was designated for Silverdale and 48 tons to North Island. The smaller amount going to the limited leased space in Silverdale and a larger amount to North Island where MilCon can better accommodate space requirements.

HRSC San Diego:

1. Facsimile Machines 0.58T Faxes are mission essential to ensure communication with customers. They are in excellent condition for transfer.
2. Copiers 1.55T Copiers are leased through DAPS. DAPS lease was issued at beginning of FY05 and copiers are new. Copiers are mission essential to operations.
3. Lateral File Cabinets and "Times 2 Filing Systems 43.44T Lateral file cabinets and times 2 filing system support the size and volume of files which must be maintained for external OPM and legal audit.
4. Training Classroom Furniture & Equipment 8T There are 4 training classrooms at SW which contain tables, chairs, desks, A/V equipment, etc.
5. Conference/Meeting Room Furniture & Equipment 6T SW has 12 conference/meeting rooms which contain tables, chairs, A/V equipment, etc.
6. Lunchroom Equipment and Furniture 2T SW has 4 lunchrooms containing tables, chairs, refrigerators, microwaves and coffee machines.
7. Hanel Rotomats 38.87T Rotomats contain the 35,000 Official Personnel Files maintained by the SW Region.

FOOTNOTES FOR SCREEN FOUR

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1. Static Data for HSA-0029 was provided by the MilDeps and pre-populated in COBRA was taken from the following source locations:
 - 1.a. Officer and Enlisted BAH: <https://secureapp2.hqda.pentagon.mil/perdiem/bah.html>.
 - 1.b. Locality Pay Factor: <http://www.opm.gov/oca/04tables/indexGS.asp>.
 - 1.c. Area Cost Factor: DOD Facilities Pricing Guide available at http://www.acq.osd.mil/ie/irm/ProgramAnalysis_Budget/ToolAndMetrics/FPG/FPG.htm.
 - 1.d. Per Diem Rates: <https://secureapp2.hqda.pentagon.mil/perdiem/perdiemrates.html>.
 - 1.e. Freight and Vehicle Costs: Assumed to be Army Standard of \$0.329 and \$4.84 respectively.
 - 1.f. Latitude and Longitude: <http://www.census.gov/cgi-bin/gazetteer>.

FOOTNOTES FOR SCREEN FIVE

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Ft Richardson; Rock Island Arsenal; and Ft Huachuca:

1. The Army did not identify any additional costs or savings for these locations.
2. Facility Shutdown SF for Richardson was provided in the Army Allocation memo of 18 Apr 05.

Aberdeen Proving Ground:

1. The One-Time Cost and IT expenditures were applied in 2009 as provided in the Army Allocation memo of 18 Apr 05.
2. Army TABS identified \$12,461 in Environmental costs applied in 2006 as specified in the Army Allocation memo of 18 Apr 05.

Ft Riley:

1. One Time Cost for utilities, One-Time IT Cost for 2009 and Environmental Cost for 2006 as provided in the Army Allocation memo of 20 Apr 05.

NAVSTA Pearl Harbor:

1. One Time Unique Savings for 2010: The following series of ATRP Savings calculations for entities in leased space uses certified data from the Capacity Data Call and HSAJCSG Capacity Report.

2. The HRSC Pacific leased facility was determined by HSAJCSG Military Value analysis to require ATFP costs to become fully ATFP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATFP Cost Avoidance Model (MAH model). One-time AT/FP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. $28,616 \times 28.28 = \$809,260.60$. Rounded to \$809K.

3. One Time Moving Costs for 2010 identified by Navy BRAC as follows:

3.a. Special handling of official personnel folders (OPFs) \$25K Special handling is necessary due to privacy act information in OPFs and relocation to HRSC East in 2010.

3.b. Breakdown, setup and balancing of high capacity filing systems (lektrievers) for official personnel folders and recruitment case files \$52K These systems house OPFs and recruitment case files and need to be relocated to HRSC East in 2010.

3.c. Information Technology (IT) \$176K 64 positions will be relocated in 2010 which will cost \$2750 per FTE in additional IT costs excluding NMCI workstations.

4. Miscellaneous Recurring Savings for 2010-2011 are shown as \$280K. These are typically calculated using the HSAJCSG Leased Space Savings Model (MAH model). However, the lease cost market data for Hawaii was not available to HSAJCSG through the approved source database, therefore HSAJCSG issued a data call to the Navy and obtained actual lease costs for HRSC Pacific and used them in place of the standard HSAJCSG methodology. This will most likely result in a lower amount of savings being calculated for the recommendation.

HRSC SE:

1. One Time Unique Savings for 2010: The following series of ATFP Savings calculations for entities in leased space uses certified data from the Capacity Data Call and HSAJCSG Capacity Report.

2. Since the HRSC SE space is located in a facility on a NASA site, it was treated as a non-DoD-owned facility for analysis. The HRSC SE leased facility was determined by HSAJCSG Military Value analysis to require ATFP costs to become fully ATFP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATFP Cost Avoidance Model (MAH model). One-time AT/FP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. $70,963 \times 28.28 = \$2,006,833.64$. Rounded to \$2007K. This calculation is used in place of the Facility shutdown values provided by the Navy BRAC office.

3. One Time Moving Costs for 2010 identified by Navy BRAC as follows:

3.a. Official Personnel Folders (OPFs) \$49K OPFs need special handling due to Privacy Act.

3.b. Lektrievers \$52K Move/install 13 Lektrievers to maintain/file OPFs.

3.c. Information Technology (IT) \$380K 138 HRSC SE civilian positions will be relocated in 2010 costing \$2,750 per FTE in additional IT costs excluding NMCI workstations.

4. Miscellaneous Recurring Savings 2010 - 2011 calculated using the HSAJCSG Leased Space Savings Model (MAH model). The aggregated leased cost figure for this location is \$17.77 per Gross Square Foot (GSF) as of the beginning of FY05. This captures the current market rate plus all fees for security that are added to leases.

4.a. The computations are shown below:

Per GSF	
Co-Star 3Q 2004, Class A Rate/RSF/	\$17.82
Divide by 1.10 to convert from RSF to GSF	1.10
=Current Rate/GSF	16.20
Multiply by 1.08 to add GSA Fee	1.08
=Current Rate + GSA Fee	17.50
Add Security Charge	.27
=Grand Total/GSF	\$17.77

$17.77 \times 70,963 \text{ GSF} = \text{Lease Savings of } \$1,260,728.66$. Rounded to \$1261K.

HRSC NE:

1. One Time Unique Savings for 2010: The following series of ATFP Savings calculations for entities in leased space uses certified data from the Capacity Data Call and HSAJCSG Capacity Report.

2. The HRSC NE leased facility was determined by HSAJCSG Military Value analysis to require ATFP costs to become fully ATFP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATFP Cost Avoidance Model (MAH model). One-time AT/FP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. $78,629 \times 28.28 = \$2,223,628.12$. Rounded to \$2224K.

3. One Time Moving Costs for 2010 identified by Navy BRAC as follows:

3.a. Hanel Rotomats \$113K The HRSC-NE is currently located in a historic building directly across from

Independence Mall and the Liberty Bell. This building's weight restrictions and architecturally protected configuration mandates special handling of the rotomat filing system for the 40,000 Official Personnel Files (OPFs) secured on the sixth floor of the Bourse Building. Removal of these (15) rotomats must be done by dismantling the equipment and lowering the pieces to the street level by crane and hoist. This work can only be done weekend hours due to the tourist nature of the location and by union labor to avoid risk of union picket lines. Breakdown, transport and refitting of rotomats is estimated at \$92,700 and \$20K is estimated for cost of crane. Total specialized handling \$113K.

3.b. Official Personnel Files \$99K The OPF is a one of a kind document that chronicles each employee's work history and is integral to their employment status and ultimate retirement. Inventory, transport, and rebalancing of the OPFs within the rotomat filing system at the new site is a one time moving expense estimated at \$99,363.

3.c. Rotomat Steel Plate Floor Reinforcements \$10K Preparation of flooring for the arrival of the rotomats requires reinforcement of flooring surfaces. Transport of existing steel floor plates (already cut to size) to the new location is estimated at \$10K.

3.d. IT Server/Support Equipment Fabrication \$34K Significant IT server and support equipment is housed centrally to support the current HRSC staff. Fabrication of a similar environmentally controlled facility at a new location is estimated to be \$33,500 beyond normally configured office space construction cost.

4. The Navy also originally identified an Activity Mission Cost in 2010 of \$348K, with the following detail: "New Employee Training \$348K Cost to train new employees since only 20% or less of existing staff could be anticipated to relocate with the function. 139 employees at \$2,500 per person for basic HR training is \$347,500. HSAJCSG did not include this cost in the COBRA analysis as it believes Navy cannot estimate the number of personnel requiring training and also considers these to be operational, non-BRAC costs. Since this receiving site is being consolidated from 2 offices, the possibility could exist that Navy may have enough qualified and trained personnel choosing to relocate.

5. Miscellaneous Recurring Savings 2010 - 2011 calculated using the HSAJCSG Leased Space Savings Model (MAH model). The aggregated leased cost figure for this location is \$23.22 per Gross Square Foot (GSF) as of the beginning of FY05. This captures the current market rate plus all fees for security that are added to leases.

5a. The computations are shown below:

Per GSF	
Co-Star 3Q 2004, Class A Rate/RSF/	\$23.38
Divide by 1.10 to convert from RSF to GSF	1.10
=Current Rate/GSF	21.25
Multiply by 1.08 to add GSA Fee	1.08
=Current Rate + GSA Fee	22.95
Add Security Charge	.27
=Grand Total/GSF	\$23.22

$23.22 \times 78,629 \text{ GSF} = \text{Lease Savings of } \$1,826,151.38. \text{ Rounded to } \$1826\text{K}.$

6. One Time IT Costs for 2010 in the original SDC returned by the Navy BRAC officer were not shown. However, in the documentation (sheet for Question 41) attached to the certified SDC showing the calculation of costs, One Time IT costs were included for HRSC NE in the amount of \$479K with the following note: "174 civilian position will be relocated in 2010. \$2,750 per FTE is additional IT costs excluding NMCI workstation. This only accounts for NE personnel. An additional \$2,750 per FTE will be incurred as a result of consolidation of NON-HRSC-NE personnel PLUS NMCI workstation costs." Since these personnel are being relocated to a new facility, HSAJCSG did include these costs in it's COBRA calculations.

HRSC NW: (from HAS-0031 DDC dated 20041208.pdf)

1. Miscellaneous Recurring Costs for 2010 were initially identified by the Navy BRAC office as \$16K with a note identifying these costs as travel and fedex costs for customer support travel. HSAJCSG did not include these costs as a part of the COBRA analysis since it determined them to be operational/administrative costs of doing business and not specifically associated with BRAC.
2. One Time IT Costs for 2010 were provided by the Navy BRAC office with a note that these account for additional NMCI costs associated with the incoming 23 HRSC Pacific personnel.
3. No Environmental costs were identified since HRSC NW remains in its current leased location.

NAVSUPPACT Philadelphia:

1. Environmental cost as provided by Navy BRAC office with the following note: "Environmental Assessment required although past scenarios have indicated that a Finding of No Significant Impact (FONSI) were applicable." Applied in 2006 by HSAJCSG.
2. Misc Recurring for 2010 provided by the Navy BRAC office with the following note: "Preventive maintenance. Added preventive maintenance to BOS systems required if building is converted to office

space. If tenant is the sole occupant of the building then the PM costs will be borne by the tenant."

3. One-Time IT for 2010 provided by the Navy BRAC office with the following note: "Fiber optic backbone installation. Approx cost of \$1000/person for each fiber optic connection required."

4. Miscellaneous Recurring Savings for 2010 of \$1,087 were identified in the Navy BRAC office submission. Since NSAP is a gaining location, there should be no lease savings associated with the installation. Lease savings for both HRSC NE and HRSC SE (which are relocating to NSAP) are calculated using standard HSAJCSG methodology and included in the screens for those locations.

HRSC SW San Diego:

1. One Time Unique Savings for 2010: The following series of ATRP Savings calculations for entities in leased space uses certified data from the Capacity Data Call and HSAJCSG Capacity Report.

2. The HRSC SW leased facility was determined by HSAJCSG Military Value analysis to require ATRP costs to become fully ATRP compliant. One-time Unique Savings in 2008 calculated using the HSAJCSG Leased Space ATRP Cost Avoidance Model (MAH model). One-time ATRP cost avoidance (savings) is computed by multiplying the amount of GSF involved times \$28.28. $92,031 \times 28.28 = \$2,602,636.68$. Rounded to \$2,603K.

3. One-Time Moving Cost for 2010 as provided by the Navy BRAC Office with the following notes:

3.a. Hanel Rotomats \$99K HRSC-SW is currently located in Downtown San Diego. This building's weight restrictions mandates special handling of the Rotomat filing system located on the 4th floor. Removal of the 14 Rotomats must be done by dismantling the equipment, removing the building windows, and lowering the pieces to street level by crane and hoist. This work can only be done during evening or weekend hours due to the close proximity of other building tenants and constant flow of pedestrians and vehicular traffic.

3.b. Official Personnel Files \$99K The OPF is a one of a kind document that chronicles each employee's work history and is integral to their employment status and ultimate retirement. Inventory, transport, and rebalancing of the OPFs within the Rotomat filing system at the new site is a one-time moving expense.

3.c. IT Server/Support Equipment Fabrication \$485K Significant IT server and support equipment is housed centrally to support the current HRSC-SW Staff. Fabrication of a similar environmentally controlled facility at a new location is estimated to be \$34,000 beyond normally configured office space construction costs. In addition, 164 HRSC-SW civilian positions will be relocated in 2010 costing \$2,750 per FTE in additional IT costs excluding NMCI workstations.

4. Miscellaneous Recurring Savings 2010 - 2011 calculated using the HSAJCSG Leased Space Savings Model (MAH model). The aggregated leased cost figure for this location is \$30.76 per Gross Square Foot (GSF) as of the beginning of FY05. This captures the current market rate plus all fees for security that are added to leases.

4.a. The computations are shown below:

Per GSF

Co-Star 3Q 2004, Class A Rate/RSF/	\$31.05
Divide by 1.10 to convert from RSF to GSF	1.10
=Current Rate/GSF	28.23
Multiply by 1.08 to add GSA Fee	1.08
=Current Rate + GSA Fee	30.49
Add Security Charge	.27
=Grand Total/GSF	\$30.76

$30.76 \times 92,031 \text{ GSF} = \text{Lease Savings of } \$2,830,455.24$. Rounded to \$2830K.

5. Note that the original Navy SDC submission showed lease savings, however, HSAJCSG used its standard methodology and calculations for this analysis to ensure uniform treatment across all lease space.

NSA North Island (NAVBASE Coronado):

1. The Navy BRAC office identified a One Time Cost for 2006, but did not provide any supporting data or detail.

2. Navy supplied lease savings data was not used for this location since it is a receiving location. HSAJCSG applied their methodology to identify ATRP and lease savings and applied to the moving activities above -- HRSC Pacific and HRSC Southwest.

FOOTNOTES FOR SCREEN SIX

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Ft Richardson and Rock Island Arsenal:

1. The Personnel Eliminations for civilian personnel functions shown for 2010 were calculated by HSAJCSG. Refer to footnotes for Screen 3.

1.a. Richardson was reduced by 10 personnel for CivPers functions and an additional elimination of 2 enlisted and 5 civilians for BOS functions according to the Army Allocation memo of 18 Apr 05.

- 1.b. Total eliminations from above actions are 2 enlisted and 15 civilians.
- 1.c. Rock Island was reduced by 44 civilian personnel for CivPers functions and an additional elimination of 1 civilian for BOS functions according to the Army Allocation memo of 18 Apr 05.
- 1.b. Total eliminations from above actions are 45 civilians.

Ft Huachuca and Ft Riley:

1. No BOS personnel plus-up for Huachuca per the Army Allocation memo of 18 Apr 05.
2. BOS plus-up of 3 civilians as provided in the Army Allocation memo of 20 Apr 05.

Aberdeen Proving Ground:

1. Personnel additions of 3 civilians were identified in the Army Allocation memo of 18 Apr 05.

NAVSTA Pearl Harbor:

1. The Personnel Eliminations shown for 2010 were calculated by HSAJCSG. Refer to footnotes for Screen three. This resulted in an elimination of 8 HRSC Pacific civilian personnel.
 - 1.a. The Navy also identified BOS reductions associated with the relocation of personnel from NAVSTA Pearl harbor as follows: -2 BOS personnel associated with moving functional personnel and -1 BOS personnel associated with the eliminated functional personnel for a total BOS reduction of -3.
 - 1.b. The total reduction is $-8 + -3 = -11$.

HRSC SE and:

1. The Personnel Eliminations shown for 2010 were calculated by HSAJCSG. Refer to footnotes for Screen three.

HRSC NE:

1. The Navy identified personnel eliminations for HRSC NE for 2010 which were not included in the HSAJCSG calculated eliminations on Screen 3. Not included in HSAJCSG eliminations since HRSC NE is considered the "anchor" organization by HSAJCSG and HSAJCSG did not indicate any required reduction for this organization.

NSY Norfolk; NAVSUPPACT Philadelphia and HRSC SW:

1. No personnel additions were identified by the Navy BRAC Office.

FOOTNOTES FOR SCREEN SEVEN

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Aberdeen:

1. Army MilCon identified for Aberdeen includes 3 shared facilities as identified in the Army Allocation memo of 18 Apr 05.

Riley:

1. Army MilCon identified for Aberdeen includes 5 shared facilities as identified in the Army Allocation memo of 20 Apr 05.

NAVSUPPACT Philadelphia:

1. The 4421 FAC MilCon identified by the Navy BRAC Office was used for this location as identified by the Navy BRAC office with the following note: "General Warehouse. Former warehouse requires major renovation to be used as office space." Navy also indicated SF, facility condition Red status and provided a MilCon cost that over-rides automatic COBRA calculation of total costs.

North Island (NAVBASE Coronado):

1. The MilCon and Parking requirements were provided by the Navy BRAC office. Note: refer to 2.b. below. The following note was provided by the Navy BRAC office: "DON requests both NAS North Island and MCAS Miramar be identified as potential receiver sites in the CR with an identified cost of \$14.4M (\$11.004M for Admin Bldg and \$3.4M for IT costs as shown on Screen 5). Navy proposal approved in deliberative session by HSAJCSG on 12 Apr 05. Costs for North Island as shown in the HSA0031 Pers & Corr Refresh 050411 file. (North Island option less the parking garage). In implementation, if the North island option cannot be executed without a parking garage, the Miramar site will be executed."

Also note: Navy originally identified a parking garage facility, however, there is no FAC code in COBRA for

a garage, only surface parking. Although the Navy used the incorrect FAC code for a parking (they used 8521 which is a Roadway), due to their explanatory notes, HSAJCSG applied the 8521 FAC code.

2. Navy-supplied detail notes for MilCon are as follows:

2.a. "Required to support HRSC admin activities. There are no other available admin spaces available at NASNI. Per the P-80, in the absence of detailed data, the gross floor area should be computed based on 150 SF per occupant. This Command has approximately 200 personnel (150 SF * 200 = 30K SF) + 30,000 SF for storage of records (determined through space study). Costs for this facility, calculated using unit price guides, MEANS and SUCCESS cost estimator equals \$14,672. These costs are based on:

Primary Facility = \$137/SF x 1.17 ACF x .931 for the size adjustment factor. This information is available in the DoD Facilities Pricing Guide based on the size of the proposed facility, and the size of the typical facility. Seismic adjustment factor - based on location of the project; Steel/Concrete Cost - SWDIV is currently including an increase for steel and concrete due to the commodities pricing hike that has occurred over the last several months - and appears to continue to rise due to international building booms. This cost is based on 8 percent increase determined by the Tri-Service Cost Group for materials.

Information Systems - includes conduit wiring for cable TV, fiber optics, intrusion detection, and telephone which are not included as part of the unit price.

Built-in Equipment - Elevators are required for ADA purposes.

AT/FP - new requirements have been issued, per UFC 4-101-01 "DoD Minimum Antiterrorism Standards for Buildings", dated 08 Oct 2003. Such requirements include glazing of the windows (if meet standoff requirements), doors/frames to support the heavier loads due to requirements, mass notification and emergency air shut-off.

Technical Operating Manuals - required for all new construction

Foundation Features - because much of North Island is fill material, pile foundation and structural fill is required for most new construction projects.

Utilities - required to run utilities from existing infrastructure to the building and upgrade the infrastructure when necessary. This includes: phone/fiber optic, communications, electrical, exterior lighting, transformer, direct digital controls, water, sewer, gas and EMS. Unforeseen circumstances often arise as a result of utilities. Age, condition, exact location and capacity are often under-estimated, resulting in the need to run new lines, replace existing lines, increase capacity of existing lines, or relocate existing lines. Therefore, costs for utilities are included from the nearest main line to ensure that utilities are properly accounted for.

Site Prep - excavation/grading, clearing and site cleanup are required to provide a flat and usable site for construction.

Paving and Site Improvements - includes, curbs and gutters, sidewalks for safety, landscaping/irrigation, storm drainage, and SWPP requirements (includes the Storm Water Pollution Prevention Plan as well as the pre and post best management practices).

Site AT/FP - includes fencing, barriers and pedestrian gates."

2.b. NOTE: The Navy BRAC office verbally asked that the following parking Garage cost be removed from COBRA analysis for this recommendation:

"Rationale for Parking Garage:

Construction costs taken from 8513 (vehicular bridge). FAC code 8521 is for typical parking and does not consider the costs for constructing a facility, only for pavement. Therefore, cost for vehicular bridge was used due to the similarity of structural loading, and use. NASNI has a shortage of parking for its tenants and long-term parking for the sailors deployed on the carriers. The lot that this HRSC building will be constructed on was created to alleviate this parking shortfall. For that reason, a parking garage is necessary to mitigate for the loss of spaces. Size is based on approximately 200 spaces for the employees and customers of HRSC and 200 spaces lost due to facility footprint and AT/FP setback. Cost for new garage would be \$16,000,000. Costs for this facility, calculated using unit price guides, MEANS and SUCCESS cost. These costs are based on:

Primary Facility = \$643.60 x 1.17. This information is available in the DoD Facilities Pricing.

Seismic adjustment factor - based on location of the project and the requirement to be an enhanced performance structure (classified as immediate occupancy - buildings that must be fully operational after an earthquake); Steel/Concrete Cost - SWDIV is currently including an increase for steel and concrete due to the commodities pricing hike that has occurred over the last several months - and appears to continue to rise due to international building booms.

Built in equipment that is required for the facility - Elevator to meet ADA standards.

Information Systems - includes conduit wiring for cable TV, fiber optics, intrusion detection, and telephone which are not included as part of the unit price.

AT/FP - mass notification

Technical Operating Manuals - required for all new construction

Foundation Features - because much of North Island is fill material, pile foundation and structural fill is

required for most new construction projects.

Utilities - required to run utilities from existing infrastructure to the building and upgrade the infrastructure when necessary. This includes: phone/fiber optic, communications, electrical, exterior lighting, Unforeseen circumstances often arise as a result of utilities. Age, condition, exact location and capacity are often under-estimated, resulting in the need to run new lines, replace existing lines, increase capacity of existing lines, or relocate existing lines. Therefore, costs for utilities are included from the nearest main line to ensure that utilities are properly accounted for.

Site Prep - excavation/grading, clearing and site cleanup are required to provide a flat and usable site for construction.

Paving and Site Improvements - curbs and gutters, sidewalks for safety, landscaping/irrigation, storm drainage, and SWPP requirements (includes the Storm Water Pollution Prevention Plan as well as the pre and post best management practices).

Site AT/FP - includes fencing, barriers and gates."

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Report Created 4/27/2005 9:28:14 AM

ADDER Data File:

Starting Year : 2006
Final Year : 2010
Payback Year : 2014 (4 Years)

NPV in 2025(\$K): -196,669
1-Time Cost(\$K): 97,544

Net Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	-----	-----
MilCon	3,367	0	0	37,407	0	0	40,773	0
Person	0	0	0	0	-2,008	-16,061	-18,069	-16,061
Overhd	1,086	814	611	947	-7,892	-8,347	-12,781	-8,347
Moving	0	0	198	96	38,348	0	38,642	0
Missio	0	0	0	0	0	0	0	0
Other	3,633	38	0	486	-6,355	1	-2,197	1
TOTAL	8,085	852	809	38,936	22,093	-24,406	46,369	-24,406

	2006	2007	2008	2009	2010	2011	Total
	----	----	----	----	----	----	-----
POSITIONS ELIMINATED							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	2	0	2
Civ	0	0	0	0	246	0	246
TOT	0	0	0	0	248	0	248

POSITIONS REALIGNED							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	1	0	1
Stu	0	0	0	0	0	0	0
Civ	0	0	0	0	1,385	0	1,385
TOT	0	0	0	0	1,386	0	1,386

ADDER COMBINED SUMMARY REPORT (ADDER v6.10) - Page 2/2
Report Created 4/27/2005 9:28:14 AM

ADDER Data File:

Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	3,367	0	0	37,407	0	0	40,773	0
Person	0	0	0	0	7,552	1,963	9,515	1,963
Overhd	1,086	814	611	947	5,175	4,721	13,354	4,721
Moving	0	0	198	96	38,349	0	38,644	0
Missio	0	0	0	0	0	0	0	0
Other	3,633	38	0	486	4,282	1	8,440	1
TOTAL	8,085	852	809	38,936	55,359	6,685	110,727	6,685

Savings in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	0	0	0	9,560	18,024	27,584	18,024
Overhd	0	0	0	0	13,067	13,067	26,135	13,067
Moving	0	0	0	0	1	0	1	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	10,637	0	10,637	0
TOTAL	0	0	0	0	33,266	31,092	64,358	31,092

ADDER COMBINED ONE-TIME COST REPORT (ADDER v6.10)
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(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	40,773,576	
Total - Construction		40,773,576
Personnel		
Civilian RIF	4,642,483	
Civilian Early Retirement	1,288,486	
Eliminated Military PCS	7,997	
Unemployment	351,629	
Total - Personnel		6,290,595
Overhead		
Program Planning Support	3,312,276	
Support Contract Termination	0	
Mothball / Shutdown	85,950	
Total - Overhead		3,398,226
Moving		
Civilian Moving	32,732,439	
Civilian PPP	1,845,792	
Military Moving	3,954	
Freight	695,883	
Information Technologies	1,649,700	
One-Time Moving Costs	1,716,000	
Total - Moving		38,643,768
Other		
HAP / RSE	1,854,888	
Environmental Mitigation Costs	226,000	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	6,357,000	
Total - Other		8,437,888

Total One-Time Costs		97,544,053

One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	1,598	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	10,637,000	

Total One-Time Savings		10,638,598

Total Net One-Time Costs		86,905,454

ADDER DETAIL REPORT (ADDER v6.10) - Page 1/3
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ONE-TIME COSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----
CONSTRUCTION							
MILCON	3,367	0	0	37,407	0	0	40,773
O&M							
CIV SALARY							
Civ RIF	0	0	0	0	4,642	0	4,642
Civ Retire	0	0	0	0	1,288	0	1,288
CIV MOVING							
Per Diem	0	0	0	0	3,704	0	3,704
POV Miles	0	0	0	0	181	0	181
Home Purch	0	0	0	0	14,661	0	14,661
HHG	0	0	0	0	4,431	0	4,431
Misc	0	0	0	0	875	0	875
House Hunt	0	0	0	0	2,689	0	2,689
PPP	0	0	0	0	1,846	0	1,846
RITA	0	0	0	0	6,191	0	6,191
FREIGHT							
Packing	0	0	0	0	55	0	55
Freight	0	0	0	0	641	0	641
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	352	0	352
OTHER							
Info Tech	0	0	198	96	1,355	0	1,650
Prog Manage	1,086	814	611	458	343	0	3,312
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	86	0	86
1-Time Move	0	0	0	0	1,716	0	1,716
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	2	0	2
Misc	0	0	0	0	1	0	1
OTHER							
Elim PCS	0	0	0	0	8	0	8
OTHER							
HAP / RSE	0	0	0	0	1,855	0	1,855
Environmental	188	38	0	0	0	0	226
Msn Contract	0	0	0	0	0	0	0
1-Time Other	3,445	0	0	486	2,426	0	6,357
TOTAL ONE-TIME	8,085	852	809	38,447	49,350	0	94,318

ADDER DETAIL REPORT (ADDER v6.10) - Page 2/3
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RECURRINGCOSTS -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
O&M								
Sustainment	0	0	0	173	173	173	519	173
Recap	0	0	0	316	316	316	948	316
BOS	0	0	0	0	2,971	2,971	5,942	2,971
Civ Salary	0	0	0	0	1,251	1,952	3,203	1,952
TRICARE	0	0	0	0	1	1	2	1
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	11	11	22	11
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	1,286	1,261	2,547	1,261
TOTAL RECUR	0	0	0	489	6,009	6,685	13,183	6,685
TOTAL COST	8,085	852	809	38,936	55,359	6,685	110,727	6,685
ONE-TIME SAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	1	0	1	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	10,637	0	10,637	
TOTAL ONE-TIME	0	0	0	0	10,638	0	10,638	
RECURRINGSAVES -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	690	690	1,380	690
Recap	0	0	0	0	574	574	1,148	574
BOS	0	0	0	0	2,919	2,919	5,838	2,919
Civ Salary	0	0	0	0	9,468	17,849	27,317	17,849
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	82	165	247	165
House Allow	0	0	0	0	10	10	20	10
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	8,884	8,884	17,768	8,884
TOTAL RECUR	0	0	0	0	22,628	31,092	53,720	31,092
TOTAL SAVINGS	0	0	0	0	33,266	31,092	64,358	31,092

ADDER DETAIL REPORT (ADDER v6.10) - Page 3/3
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ONE-TIME NET -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	
CONSTRUCTION								
MILCON	3,367	0	0	37,407	0	0	40,773	
O&M								
Civ Retir/RIF	0	0	0	0	5,931	0	5,931	
Civ Moving	0	0	0	0	35,274	0	35,274	
Info Tech	0	0	198	96	1,355	0	1,650	
Other	1,086	814	611	458	2,497	0	5,466	
MIL PERSONNEL								
Mil Moving	0	0	0	0	10	0	10	
OTHER								
HAP / RSE	0	0	0	0	1,855	0	1,855	
Environmental	188	38	0	0	0	0	226	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	3,445	0	0	486	-8,211	0	-4,280	
TOTAL ONE-TIME	8,085	852	809	38,447	38,712	0	86,905	
RECURRING NET -----(\$K)-----	2006 ----	2007 ----	2008 ----	2009 ----	2010 ----	2011 ----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	173	-517	-517	-862	-517
Recap	0	0	0	316	-258	-258	-201	-258
BOS	0	0	0	0	52	52	104	52
Civ Salary	0	0	0	0	-8,217	-15,897	-24,114	-15,897
TRICARE	0	0	0	0	1	1	2	1
MIL PERSONNEL								
Mil Salary	0	0	0	0	-82	-165	-247	-165
House Allow	0	0	0	0	1	1	2	1
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	-7,598	-7,623	-15,221	-7,623
TOTAL RECUR	0	0	0	489	-16,619	-24,406	-40,536	-24,406
TOTAL NET COST	8,085	852	809	38,936	22,093	-24,406	46,369	-24,406

ADDER ECONOMIC IMPACT REPORT (ADDER v6.10)
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Installation: 02736 RICHARDSON

State: AK Service: Army Year: 2006

Current Base Pers- Off: 206, Enl: 2,490, Civ: 920, Stu: 36

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	2	0	0	0
Civ Reloc(OUT)	0	0	0	0	44	0	0	0
Civ Dis (OUT)	0	0	0	0	15	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: 04289 HUACHUCA

State: AZ Service: Army Year: 2006

Current Base Pers- Off: 618, Enl: 3,631, Civ: 2,868, Stu: 2,715

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	0	0	0	0
Civ Dis (OUT)	0	0	0	0	0	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	44	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: 17755 ROCK ISLAND

State: IL Service: Army Year: 2006

Current Base Pers- Off: 110, Enl: 144, Civ: 5,298, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	206	0	0	0
Civ Dis (OUT)	0	0	0	0	45	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

ADDER ECONOMIC IMPACT REPORT (ADDER v6.10) - Page 4
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Installation: 20736 RILEY

State: KS Service: Army Year: 2006

Current Base Pers- Off: 1,023, Enl: 8,861, Civ: 2,298, Stu: 10

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	0	0	0	0
Civ Dis (OUT)	0	0	0	0	0	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	103	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

ADDER ECONOMIC IMPACT REPORT (ADDER v6.10) - Page 5
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Installation: 24004 ABERDEEN

State: MD Service: Army Year: 2006

Current Base Pers- Off: 416, Enl: 1,588, Civ: 8,047, Stu: 2,818

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	0	0	0	0
Civ Dis (OUT)	0	0	0	0	0	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	103	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

ADDER ECONOMIC IMPACT REPORT (ADDER v6.10) - Page 6
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Installation: 39225 DSC - Columbus

State: OH Service: Army Year: 2006

Current Base Pers- Off: 42, Enl: 6, Civ: 4,423, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	0	0	0	0
Civ Dis (OUT)	0	0	0	0	0	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	237	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: BXUR Bolling AFB

State: DC Service: Air Force Year: 2006

Current Base Pers- Off: 362, Enl: 1,384, Civ: 913, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	30	0	0	0
Civ Dis (OUT)	0	0	0	0	7	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: HSA018 Roslyn - Ballston Co

State: VA Service: Army Year: 2006

Current Base Pers- Off: 0, Enl: 0, Civ: 323, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	259	0	0	0
Civ Dis (OUT)	0	0	0	0	64	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: HSA030 DFAS - Indianapolis

State: IN Service: Army Year: 2006

Current Base Pers- Off: 0, Enl: 0, Civ: 0, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	0	0	0	0
Civ Dis (OUT)	0	0	0	0	0	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	22	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: KRSM Hill AFB

State: UT Service: Air Force Year: 2006

Current Base Pers- Off: 608, Enl: 4,290, Civ: 11,288, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	68	0	0	0
Civ Dis (OUT)	0	0	0	0	17	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: N00246 NAVBASE CORONADO

State: CA Service: Navy Year: 2006

Current Base Pers- Off: 2,443, Enl: 18,045, Civ: 4,838, Stu: 11,501

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	0	0	0	0
Civ Dis (OUT)	0	0	0	0	0	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	198	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: N62813 NAVSTA PEARL HARBOR

State: HI Service: Navy Year: 2006

Current Base Pers- Off: 989, Enl: 5,628, Civ: 7,567, Stu: 25,889

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	57	0	0	0
Civ Dis (OUT)	0	0	0	0	11	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: N69206 HRSC SW

State: CA Service: Navy Year: 2006

Current Base Pers- Off: 0, Enl: 0, Civ: 164, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	164	0	0	0
Civ Dis (OUT)	0	0	0	0	0	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: N69207 HRSC NW

State: WA Service: Navy Year: 2006

Current Base Pers- Off: 0, Enl: 0, Civ: 139, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	0	0	0	0
Civ Dis (OUT)	0	0	0	0	0	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	23	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

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Installation: N69223 HRSC NE

State: PA Service: Navy Year: 2006

Current Base Pers- Off: 0, Enl: 0, Civ: 174, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	170	0	0	0
Civ Dis (OUT)	0	0	0	0	4	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: N69224 HRSC SE

State: MS Service: Navy Year: 2006

Current Base Pers- Off: 0, Enl: 0, Civ: 138, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	121	0	0	0
Civ Dis (OUT)	0	0	0	0	17	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: NIF012 IF NSA PHILADELPHIA

State: PA Service: Navy Year: 2006

Current Base Pers- Off: 117, Enl: 64, Civ: 5,518, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	0	0	0	0
Civ Dis (OUT)	0	0	0	0	0	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	291	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: TYMX Randolph AFB

State: TX Service: Air Force Year: 2006

Current Base Pers- Off: 1,274, Enl: 1,941, Civ: 5,284, Stu: 305

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	0	0	0	0
Civ Dis (OUT)	0	0	0	0	0	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	1	0	0	0
Civ Reloc (IN)	0	0	0	0	364	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: UHHZ Robins AFB

State: GA Service: Air Force Year: 2006

Current Base Pers- Off: 1,040, Enl: 4,481, Civ: 12,115, Stu: 0

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	1	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	75	0	0	0
Civ Dis (OUT)	0	0	0	0	19	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: WWYK Tinker AFB

State: OK Service: Air Force Year: 2006

Current Base Pers- Off: 1,250, Enl: 5,813, Civ: 14,709, Stu: 25

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	89	0	0	0
Civ Dis (OUT)	0	0	0	0	22	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

Installation: ZHTV Wright-Patterson AFB

State: OH Service: Air Force Year: 2006

Current Base Pers- Off: 2,388, Enl: 2,528, Civ: 10,941, Stu: 28

Action: Realignment

	2006	2007	2008	2009	2010	2011	2012	2013
Mil Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Dis (OUT)	0	0	0	0	0	0	0	0
Civ Reloc(OUT)	0	0	0	0	102	0	0	0
Civ Dis (OUT)	0	0	0	0	25	0	0	0
Stu Reloc(OUT)	0	0	0	0	0	0	0	0
Mil Reloc (IN)	0	0	0	0	0	0	0	0
Civ Reloc (IN)	0	0	0	0	0	0	0	0
Stu Reloc (IN)	0	0	0	0	0	0	0	0

ADDER INPUT DATA REPORT (ADDER v6.10)
Report Created 4/27/2005 9:28:14 AM

ADDER Data File:

COBRA Scenario Files used:

C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_1v2 25 Apr 05\HSA0031v2 Revised CPO_1
25 Apr 05.CBR

C:\Documents and Settings\ \My Documents\New COBRA Workspace\New Civ Pers_2v2 25 Apr 05\HSA0031v2 Revised CPO_2
25 Apr 05.CBR

ADDER COMBINED NET PRESENT VALUES REPORT (ADDER v6.10)
 Report Created 4/27/2005 9:28:14 AM

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
----	-----	-----	-----
2006	8,085,340	7,974,468	7,974,468
2007	852,285	817,703	8,792,171
2008	808,914	754,952	9,547,123
2009	38,935,818	35,348,696	44,895,820
2010	22,093,040	19,511,312	64,407,131
2011	-24,406,399	-20,967,255	43,439,876
2012	-24,406,399	-20,396,163	23,043,714
2013	-24,406,399	-19,840,625	3,203,089
2014	-24,406,399	-19,300,219	-16,097,130
2015	-24,406,399	-18,774,532	-34,871,662
2016	-24,406,399	-18,263,163	-53,134,826
2017	-24,406,399	-17,765,723	-70,900,549
2018	-24,406,399	-17,281,832	-88,182,381
2019	-24,406,399	-16,811,120	-104,993,502
2020	-24,406,399	-16,353,230	-121,346,732
2021	-24,406,399	-15,907,811	-137,254,543
2022	-24,406,399	-15,474,525	-152,729,068
2023	-24,406,399	-15,053,040	-167,782,107
2024	-24,406,399	-14,643,035	-182,425,142
2025	-24,406,399	-14,244,197	-196,669,339

HSA-0031v2 Criteria 6 Economic Impact Report Mapping

The following list the impacted Civilian Personnel Office locations with their associated Economic Region of Influence for Criteria 6 analysis. Losing locations are shown in bold.

Civilian Personnel Office Location	Statistical Area Designation	Pg
Ft Richardson (Losing)	Anchorage, AK MSA	2
Aberdeen Proving Ground	Baltimore-Towson, MD MSA	4
HRSC Northwest - Silverdale	Bremerton-Silverdale, WA MSA	6
DSC Columbus	Columbus, OH MSA	8
Rock Island Arsenal (Losing)	Davenport-Moline-Rock Island, IA-IL MSA	10
Wright-Patterson AFB (Losing)	Dayton, OH MSA	12
HRSC Southeast – Stennis (Losing)	Gulfport-Biloxi, MS MSA	14
HRSC Pacific - NSA Pearl Harbor (Losing)	Honolulu, HI MSA	16
DFAS Indianapolis	Indianapolis, IN MSA	18
Ft Riley	Manhattan, KS MSA	20
Hill AFB (Losing)	Ogden-Clearfield, UT MSA	22
Tinker AFB (Losing)	Oklahoma City, OK MSA	24
HRSC Northeast – Philadelphia Metro (includes HRSC NE and NSA Philadelphia)	Philadelphia, PA Metropolitan Division	26
Randolph AFB	San Antonio, TX MSA	28
HRSC Southwest - San Diego Metro (includes HRSC SW, NAS North Island and MCAS Miramar)	San Diego-Carlsbad-San Marcos, CA MSA	30
Ft Huachuca	Sierra Vista-Douglas, AZ MSA	32
Robins AFB (Losing)	Warner Robins, GA MSA	34
Bolling AFB, DC and DeCA, DoDEA, DISA & WHS, Arlington (Losing)	Washington-Arlington-Alexandria, DC-VA-MD-WV MSA	36

Economic Impact Report

This report depicts the economic impact of the following Scenarios:

HSA-0031v2: Consolidate Civilian Personnel Offices

The data in this report is rolled up by Region of Influence

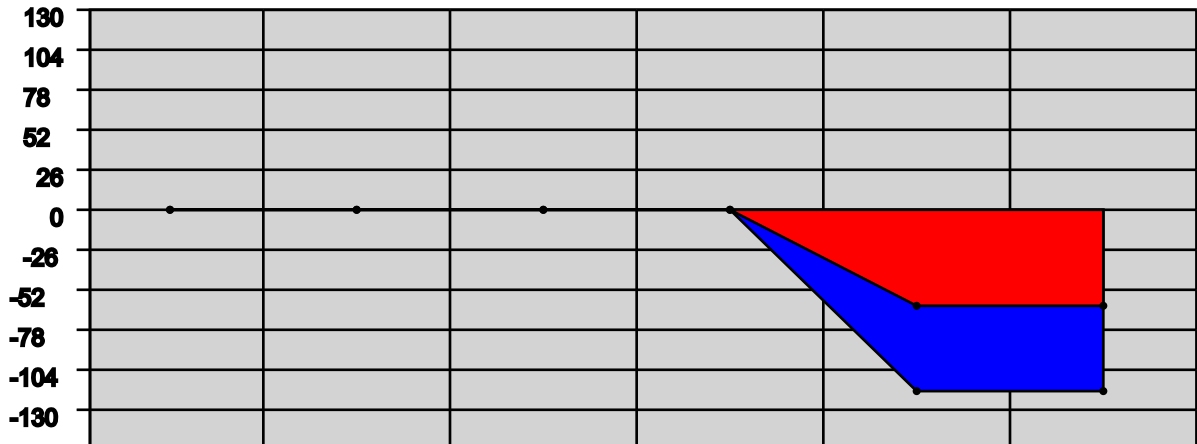
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Anchorage, AK Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	333,329
ROI Employment (2002):	211,967
Authorized Manpower (2005):	3,653
Authorized Manpower(2005) / ROI Employment(2002):	1.72%
Total Estimated Job Change:	-118
Total Estimated Job Change / ROI Employment(2002):	-0.06%

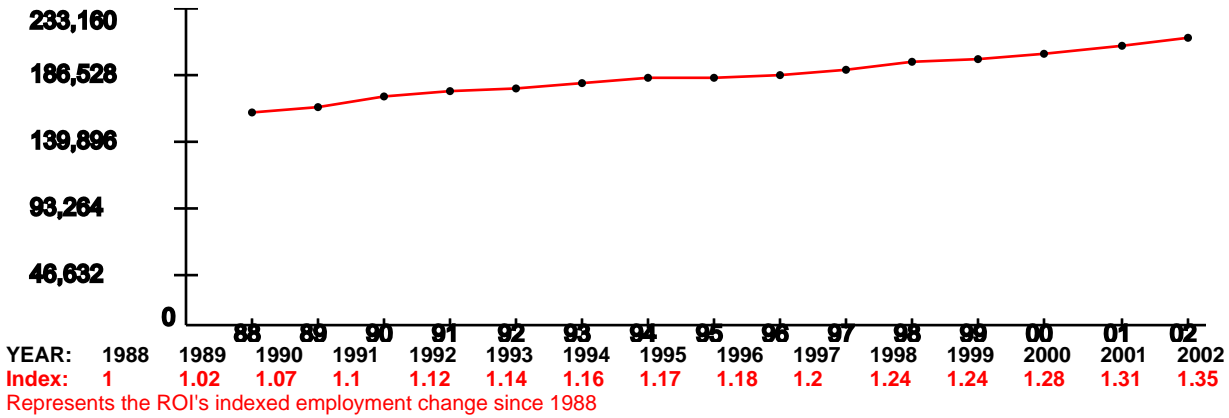
Cumulative Job Change (Gain/Loss) Over Time:



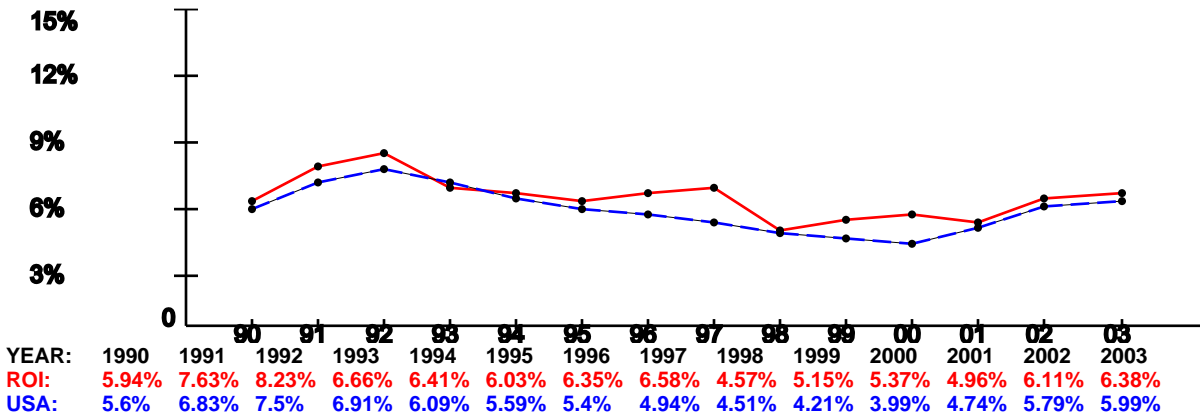
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	-2	0
Direct Civllian:	0	0	0	0	-59	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	-1	0
Cumulative Direct:	0	0	0	0	-62	-62
Cum Indlr/Induc:	0	0	0	0	-56	-56
Cumulative Total:	0	0	0	0	-118	-118

Anchorage, AK Metropolitan Statistical Area Trend Data

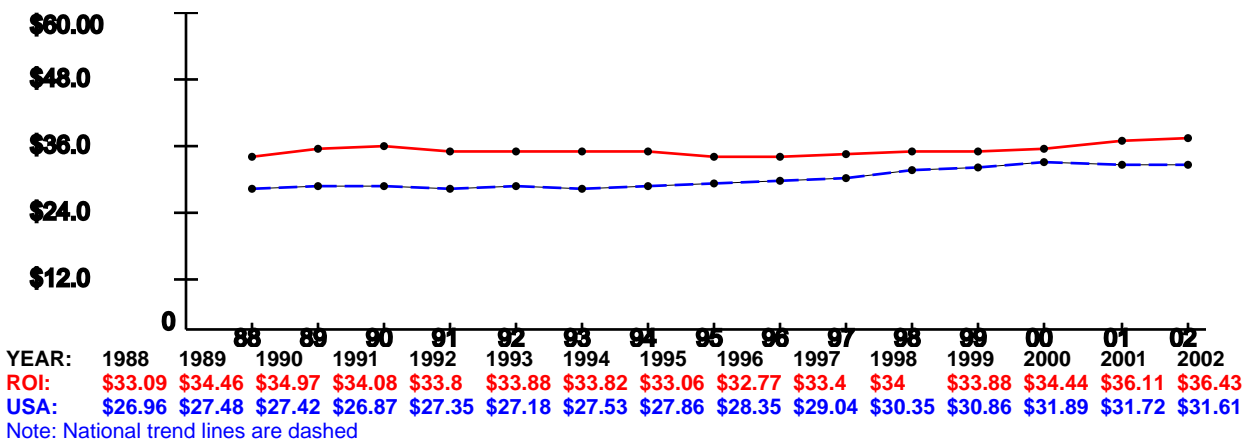
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



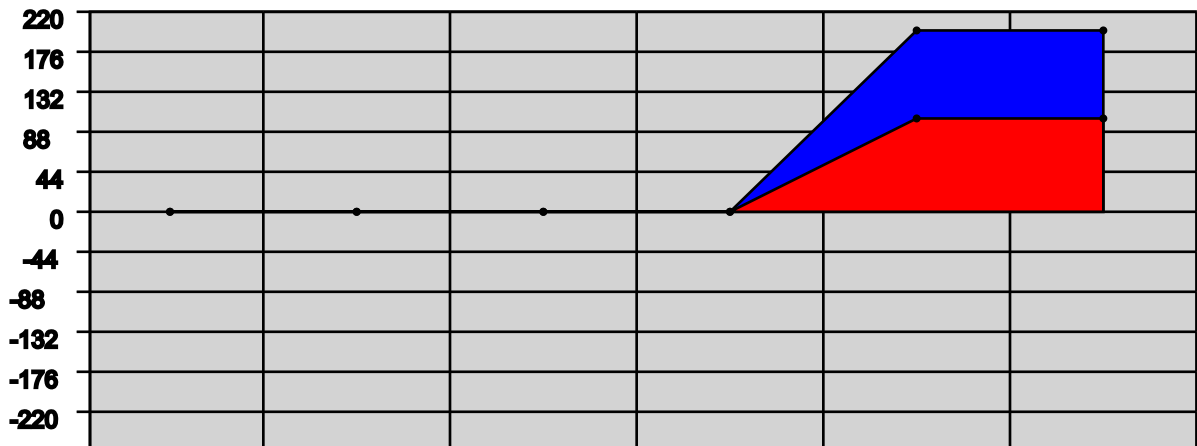
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Baltimore-Towson, MD Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 2,598,976
 ROI Employment (2002): 1,568,140
 Authorized Manpower (2005): 11,689
 Authorized Manpower(2005) / ROI Employment(2002): 0.75%
 Total Estimated Job Change: 202
 Total Estimated Job Change / ROI Employment(2002): 0.01%

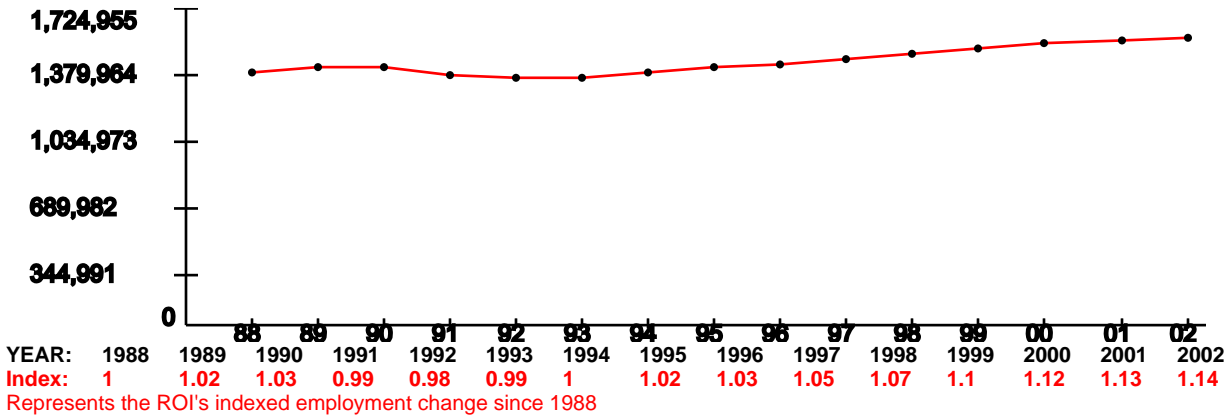
Cumulative Job Change (Gain/Loss) Over Time:



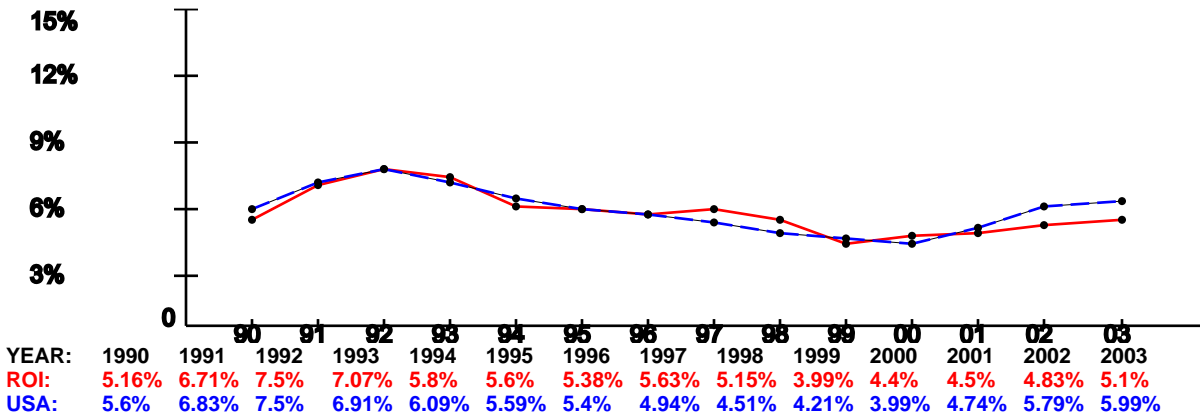
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civllian:	0	0	0	0	103	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	103	103
Cum Indlr/Induc:	0	0	0	0	99	99
Cumulative Total:	0	0	0	0	202	202

Baltimore-Towson, MD Metropolitan Statistical Area Trend Data

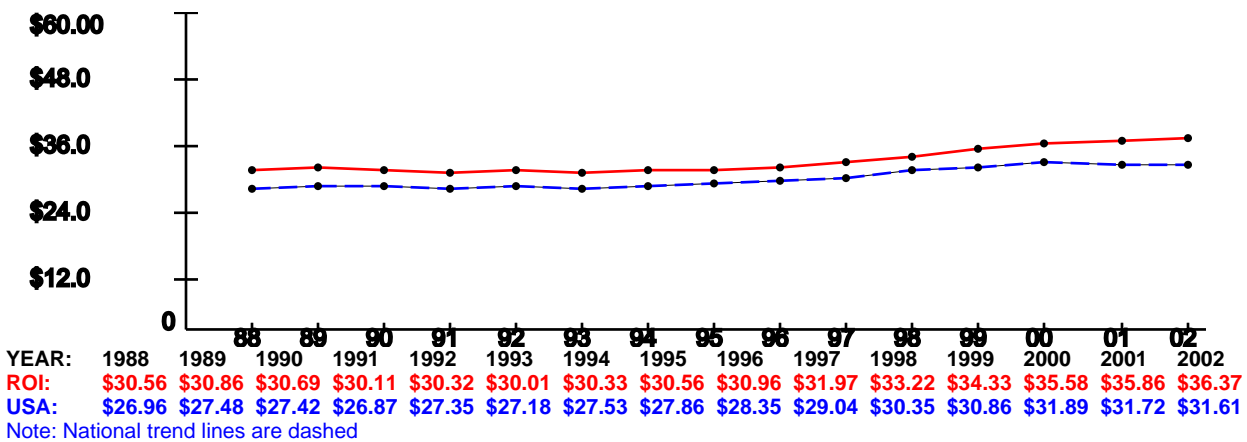
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



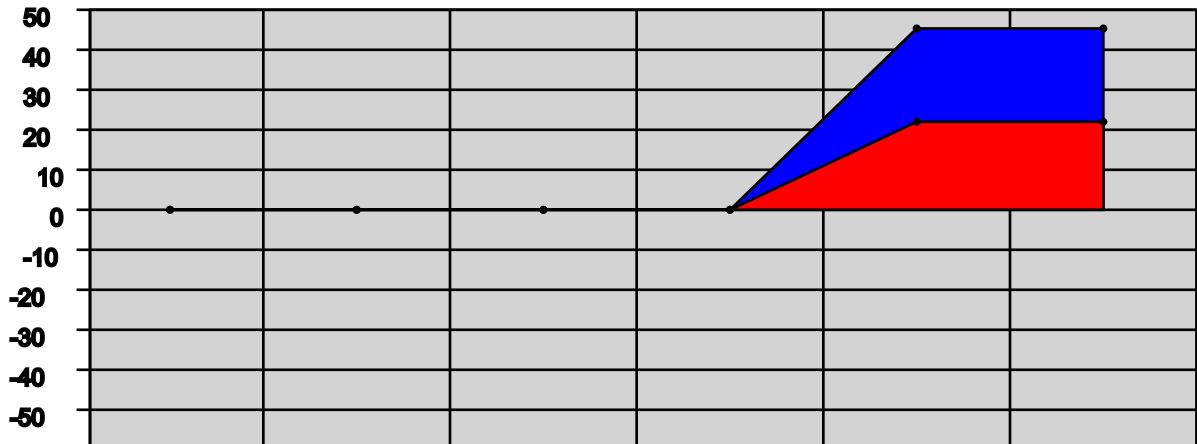
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Bremerton-Silverdale, WA Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	238,510
ROI Employment (2002):	119,170
Authorized Manpower (2005):	170
Authorized Manpower(2005) / ROI Employment(2002):	0.14%
Total Estimated Job Change:	47
Total Estimated Job Change / ROI Employment(2002):	0.04%

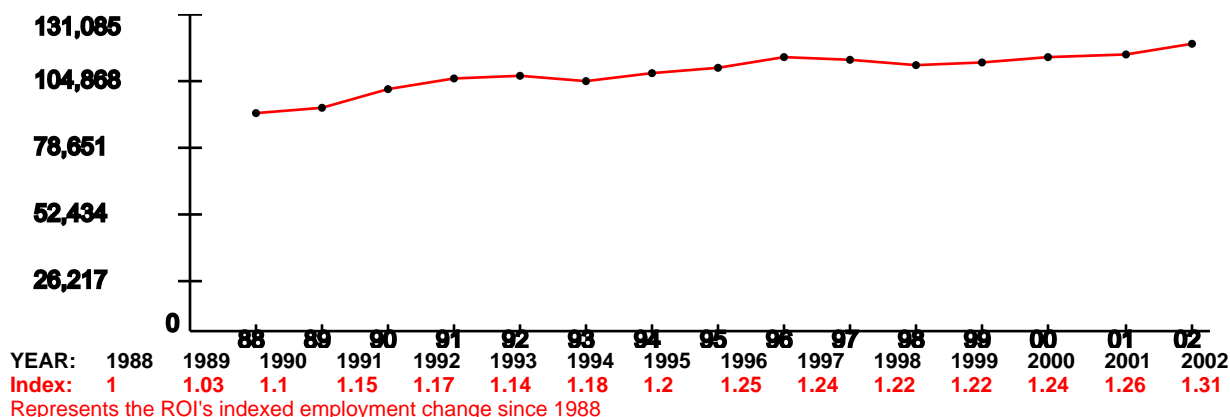
Cumulative Job Change (Gain/Loss) Over Time:



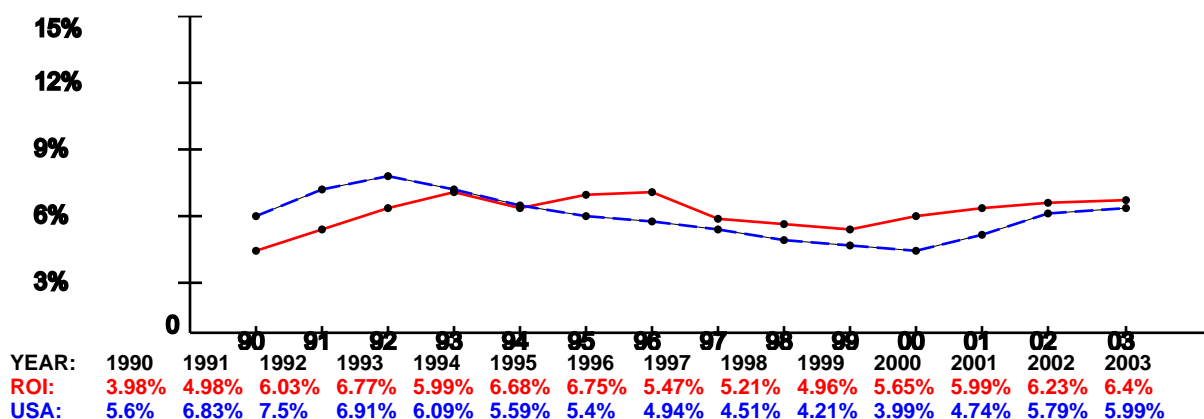
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civilian:	0	0	0	0	23	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	23	23
Cum Indir/Induc:	0	0	0	0	24	24
Cumulative Total:	0	0	0	0	47	47

Bremerton-Silverdale, WA Metropolitan Statistical Area Trend Data

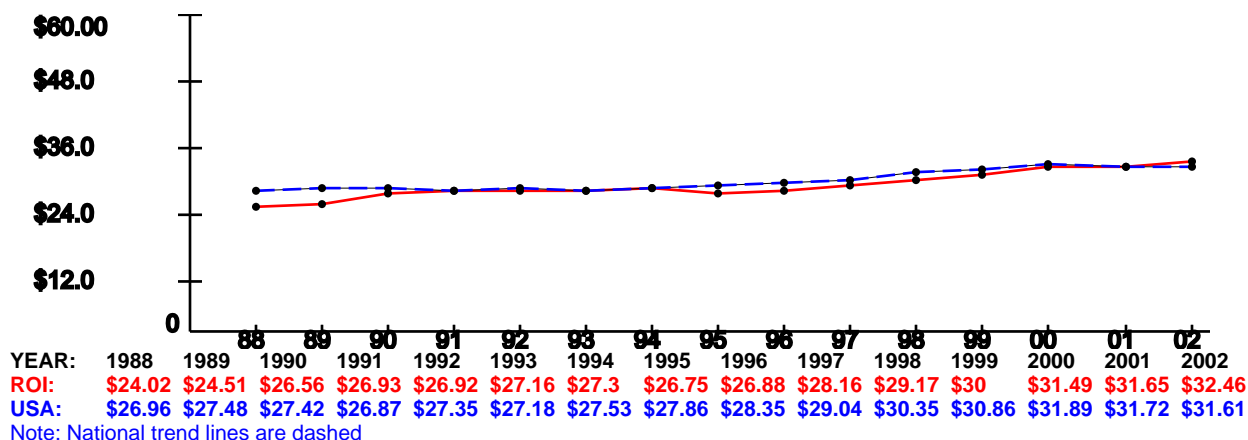
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



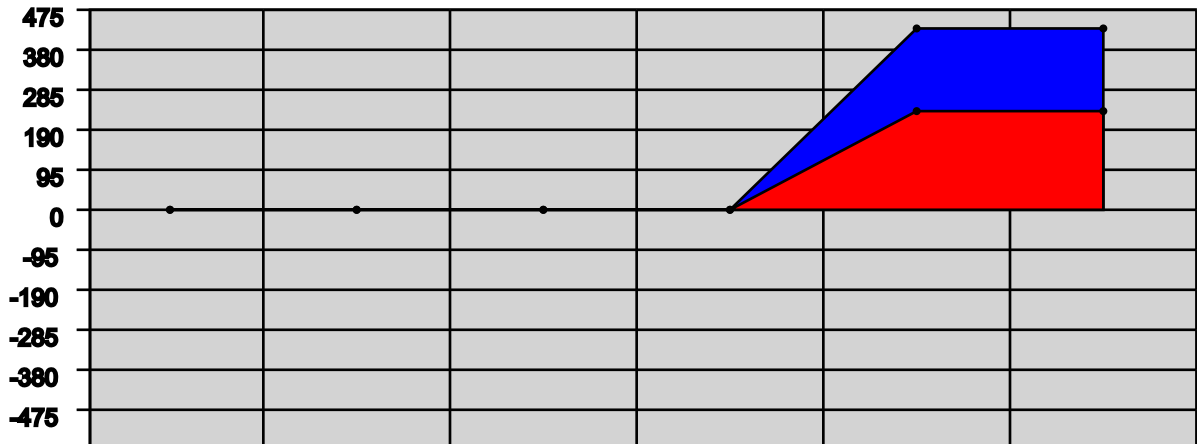
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Columbus, OH Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	1,655,942
ROI Employment (2002):	1,122,033
Authorized Manpower (2005):	118
Authorized Manpower(2005) / ROI Employment(2002):	0.01%
Total Estimated Job Change:	431
Total Estimated Job Change / ROI Employment(2002):	0.04%

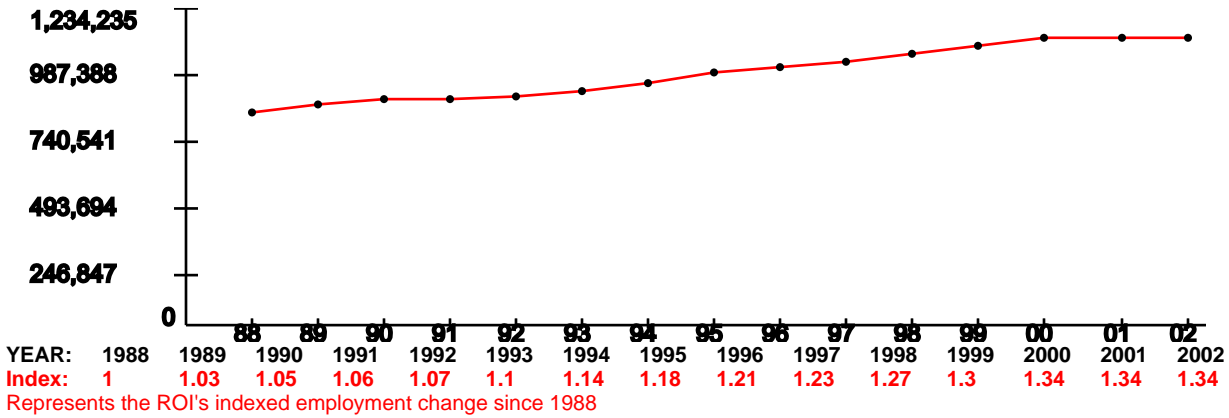
Cumulative Job Change (Gain/Loss) Over Time:



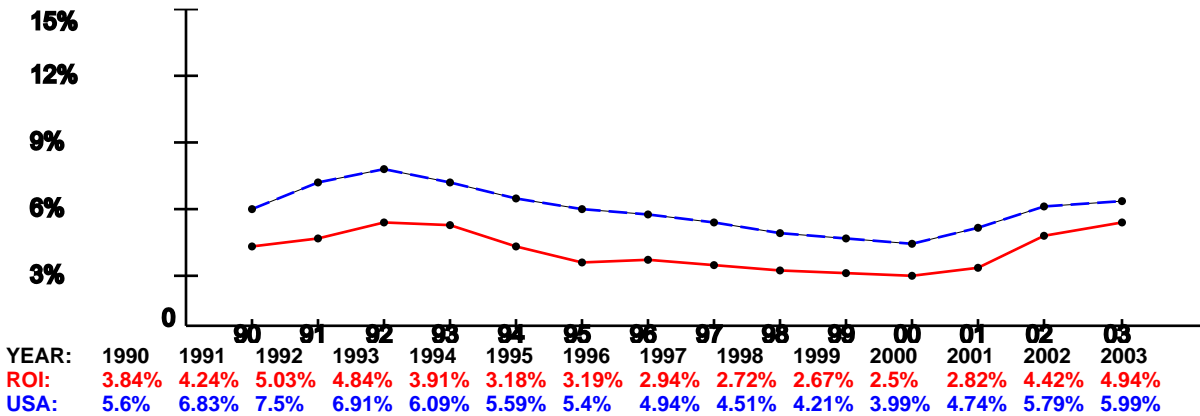
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civllian:	0	0	0	0	237	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	237	237
Cum Indlr/Induc:	0	0	0	0	194	194
Cumulative Total:	0	0	0	0	431	431

Columbus, OH Metropolitan Statistical Area Trend Data

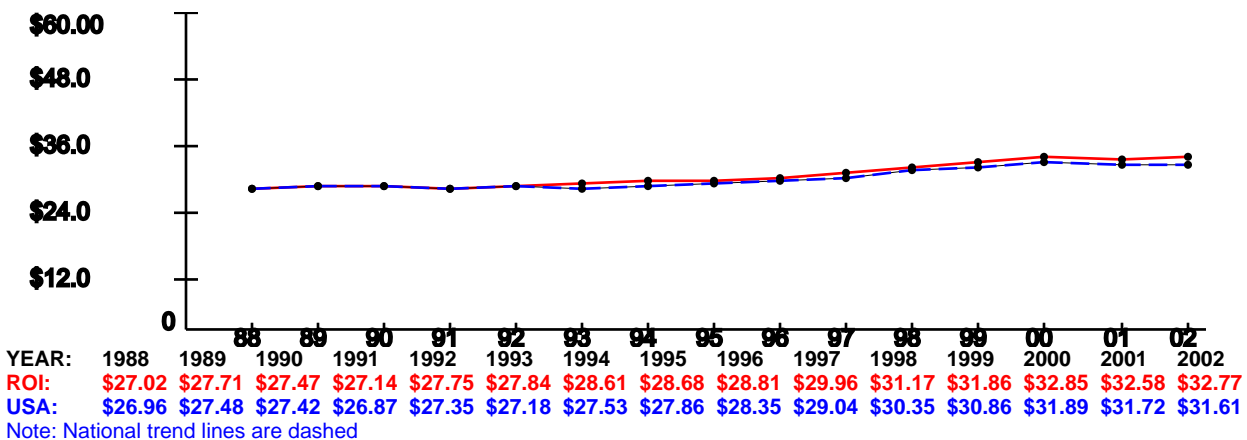
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



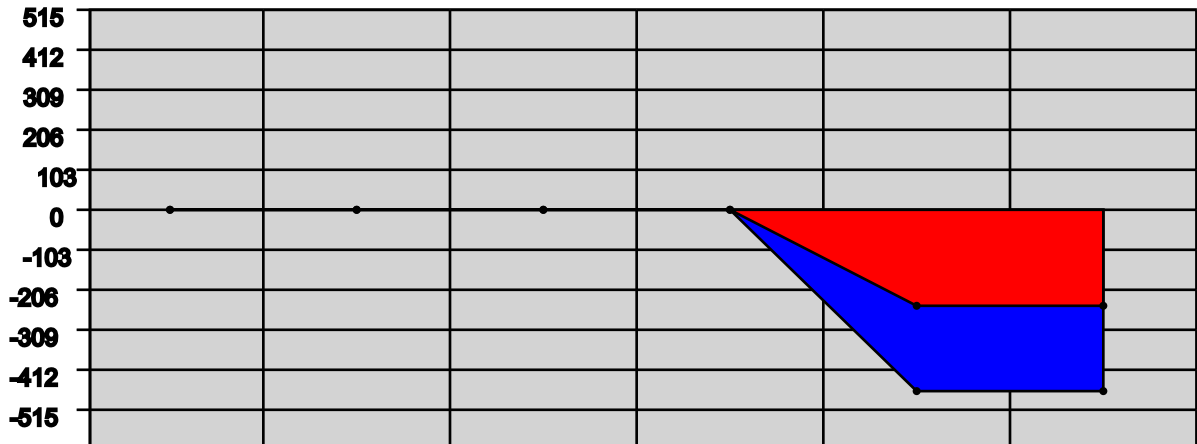
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Davenport-Moline-Rock Island, IA-IL Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	375,009
ROI Employment (2002):	229,053
Authorized Manpower (2005):	5,553
Authorized Manpower(2005) / ROI Employment(2002):	2.42%
Total Estimated Job Change:	-471
Total Estimated Job Change / ROI Employment(2002):	-0.21%

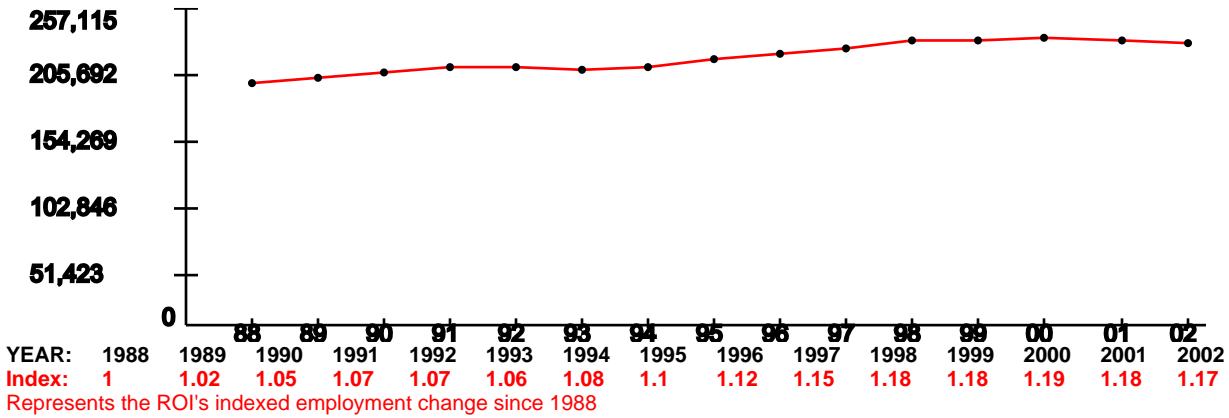
Cumulative Job Change (Gain/Loss) Over Time:



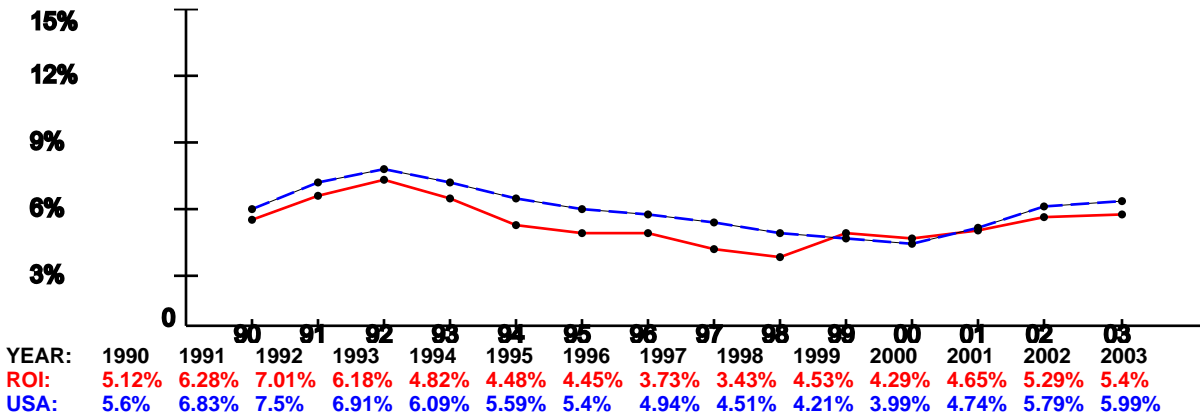
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civllian:	0	0	0	0	-251	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	-251	-251
Cum Indlr/Induc:	0	0	0	0	-220	-220
Cumulative Total:	0	0	0	0	-471	-471

Davenport-Moline-Rock Island, IA-IL Metropolitan Statistical Area Trend Data

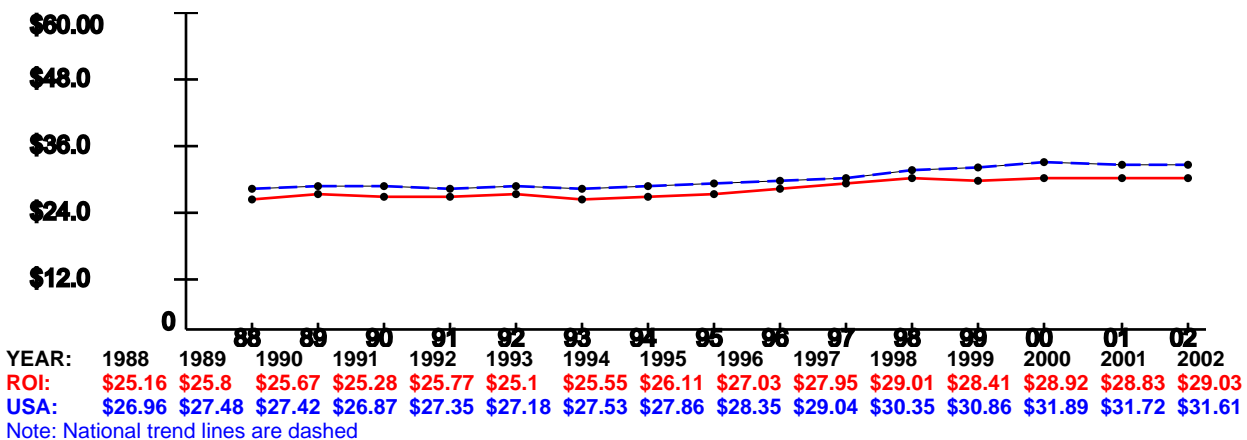
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



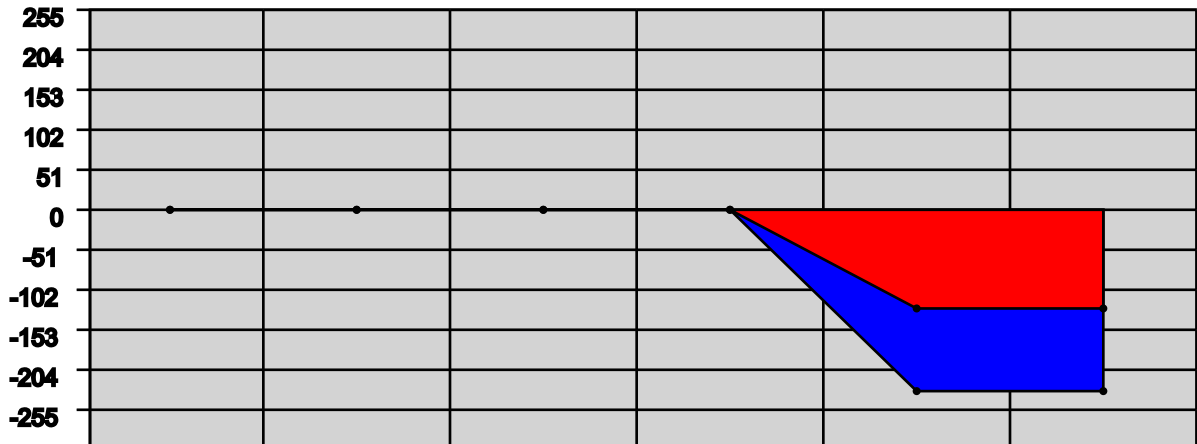
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Dayton, OH Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 845,410
 ROI Employment (2002): 512,393
 Authorized Manpower (2005): 15,885
 Authorized Manpower(2005) / ROI Employment(2002): 3.1%
 Total Estimated Job Change: -235
 Total Estimated Job Change / ROI Employment(2002): -0.05%

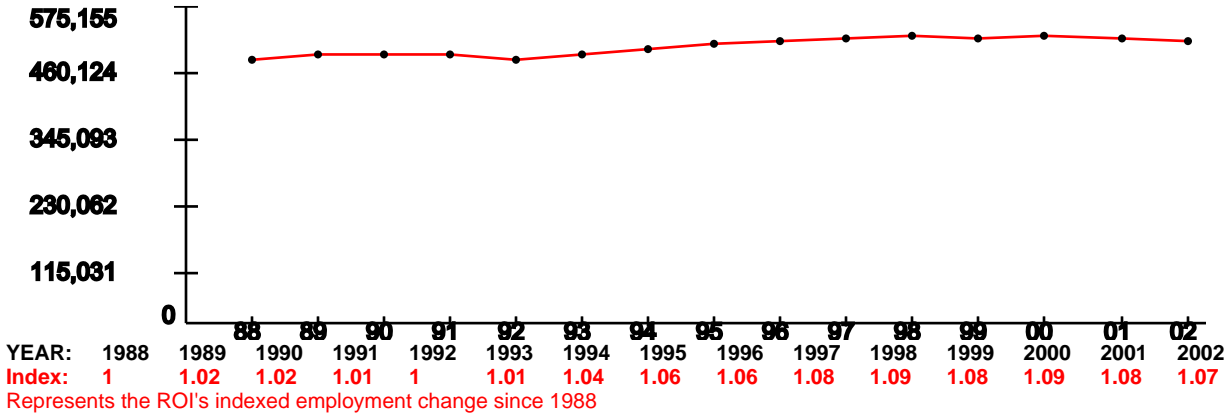
Cumulative Job Change (Gain/Loss) Over Time:



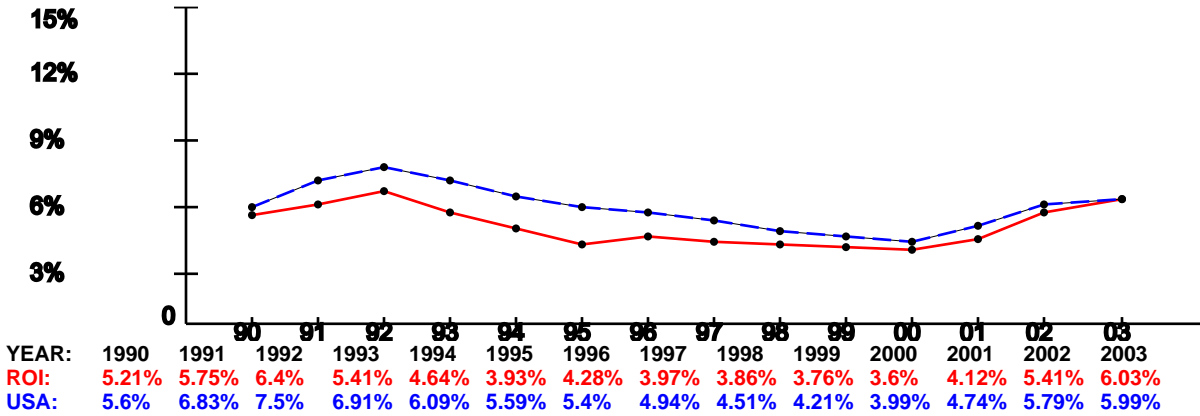
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civllian:	0	0	0	0	-127	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	-127	-127
Cum Indlr/Induc:	0	0	0	0	-108	-108
Cumulative Total:	0	0	0	0	-235	-235

Dayton, OH Metropolitan Statistical Area Trend Data

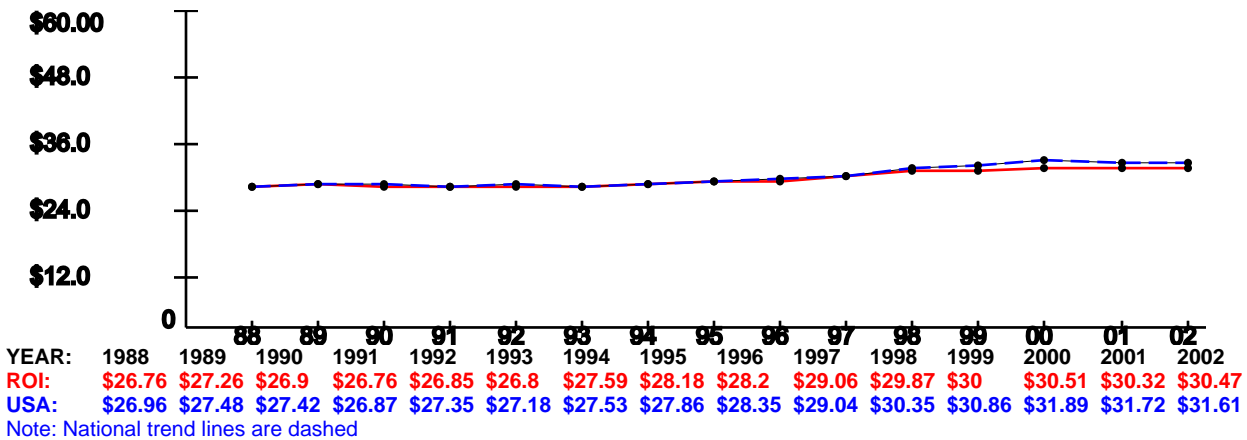
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



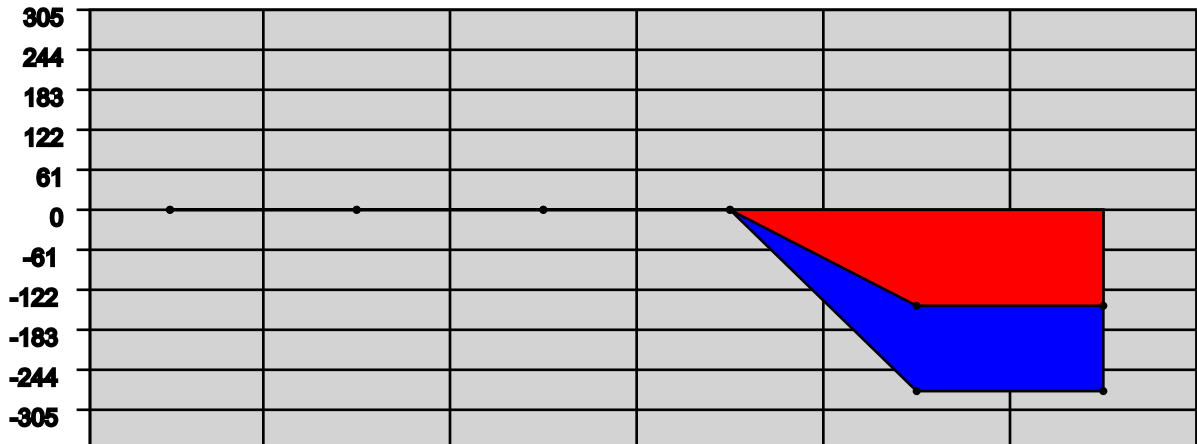
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Gulfport-Biloxi, MS Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	248,806
ROI Employment (2002):	151,445
Authorized Manpower (2005):	153
Authorized Manpower(2005) / ROI Employment(2002):	0.1%
Total Estimated Job Change:	-280
Total Estimated Job Change / ROI Employment(2002):	-0.18%

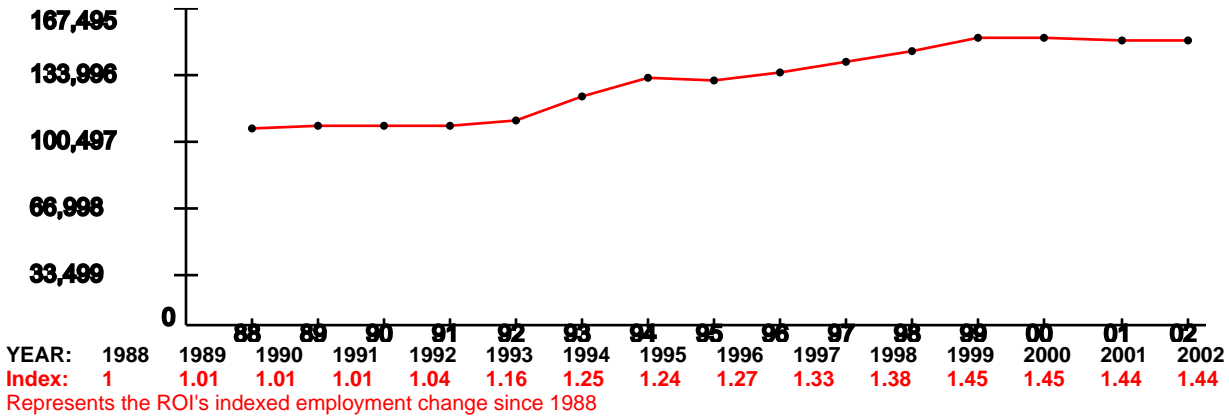
Cumulative Job Change (Gain/Loss) Over Time:



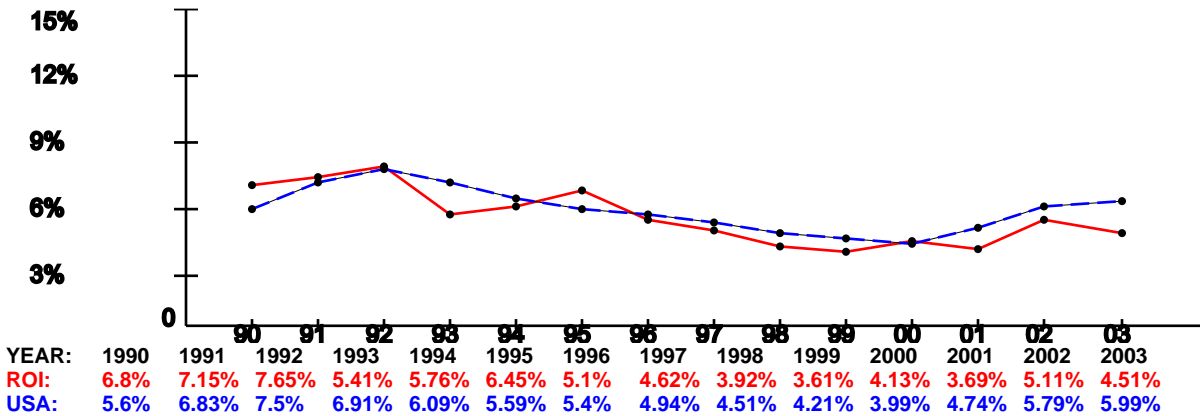
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civllian:	0	0	0	0	-138	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	-10	0
Cumulative Direct:	0	0	0	0	-148	-148
Cum Indlr/Induc:	0	0	0	0	-132	-132
Cumulative Total:	0	0	0	0	-280	-280

Gulfport-Biloxi, MS Metropolitan Statistical Area Trend Data

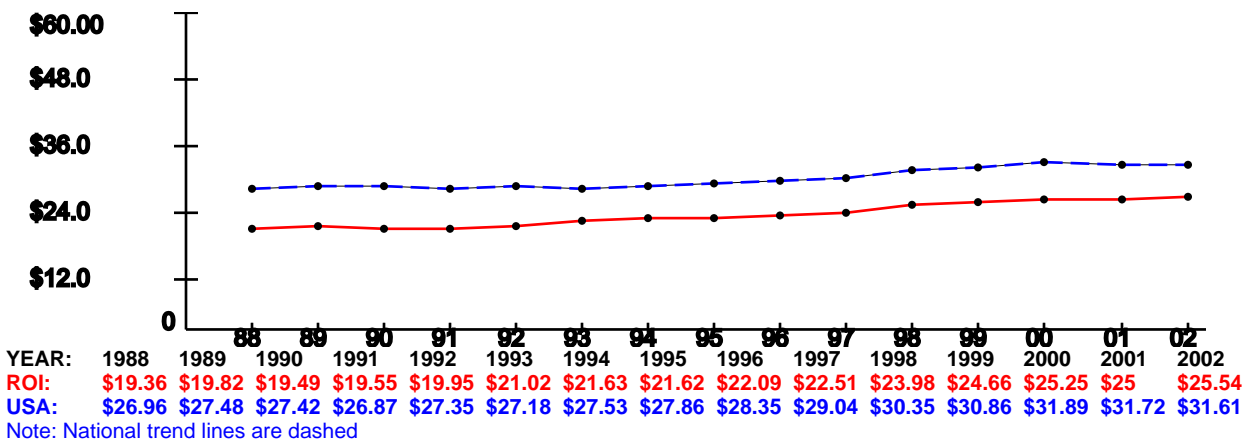
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



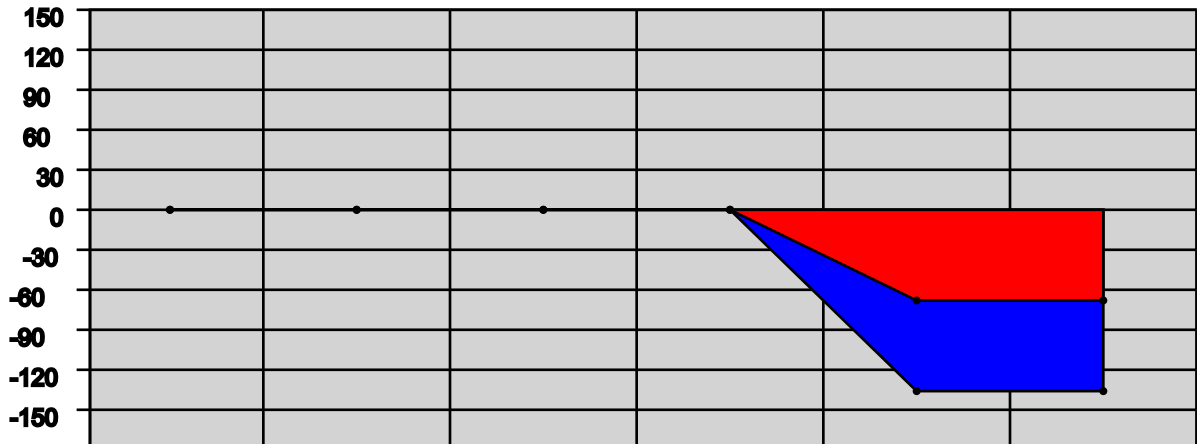
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Honolulu, HI Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 892,562
 ROI Employment (2002): 573,389
 Authorized Manpower (2005): 40,537
 Authorized Manpower(2005) / ROI Employment(2002): 7.07%
 Total Estimated Job Change: -136
 Total Estimated Job Change / ROI Employment(2002): -0.02%

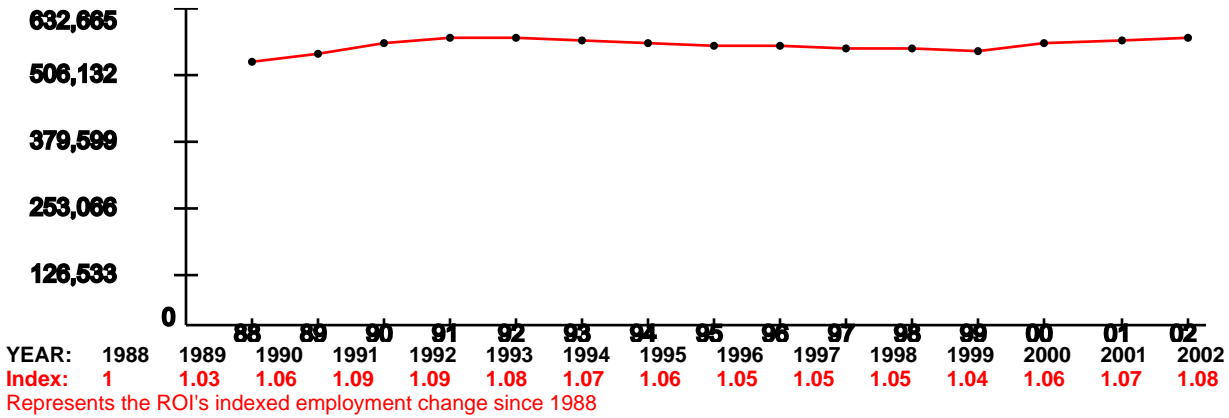
Cumulative Job Change (Gain/Loss) Over Time:



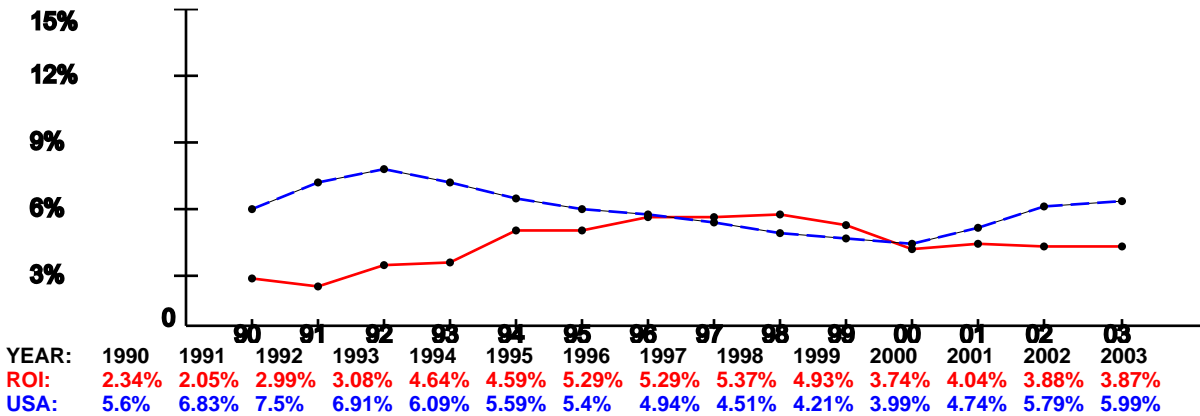
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civilian:	0	0	0	0	-68	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	-68	-68
Cum Indir/Induc:	0	0	0	0	-68	-68
Cumulative Total:	0	0	0	0	-136	-136

Honolulu, HI Metropolitan Statistical Area Trend Data

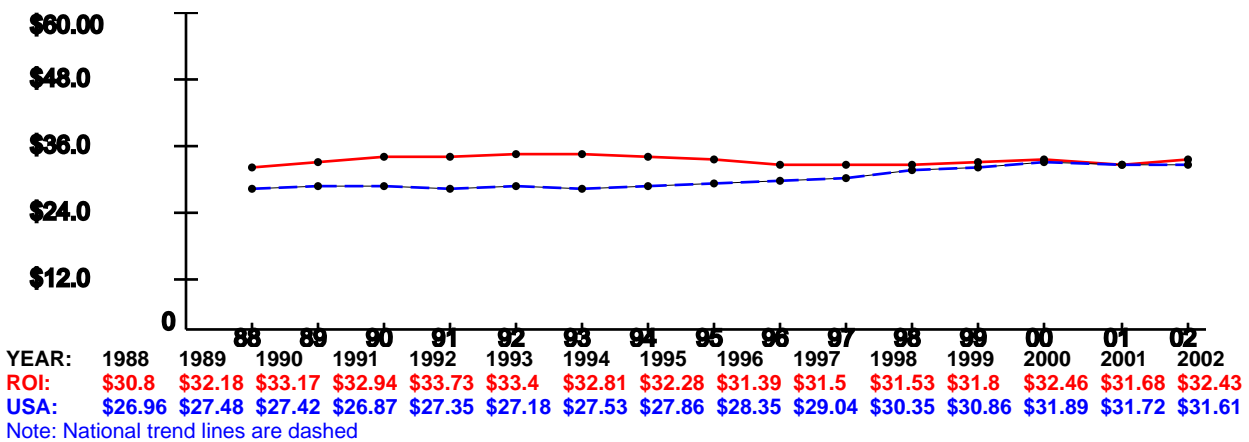
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



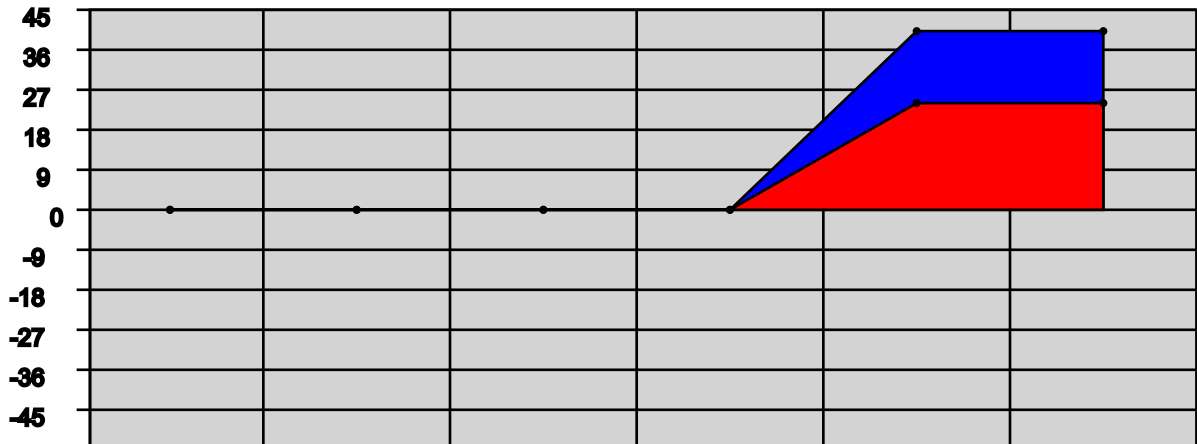
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Indianapolis, IN Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 1,574,963
 ROI Employment (2002): 1,037,290
 Authorized Manpower (2005): 2,392
 Authorized Manpower(2005) / ROI Employment(2002): 0.23%
 Total Estimated Job Change: 44
 Total Estimated Job Change / ROI Employment(2002): 0%

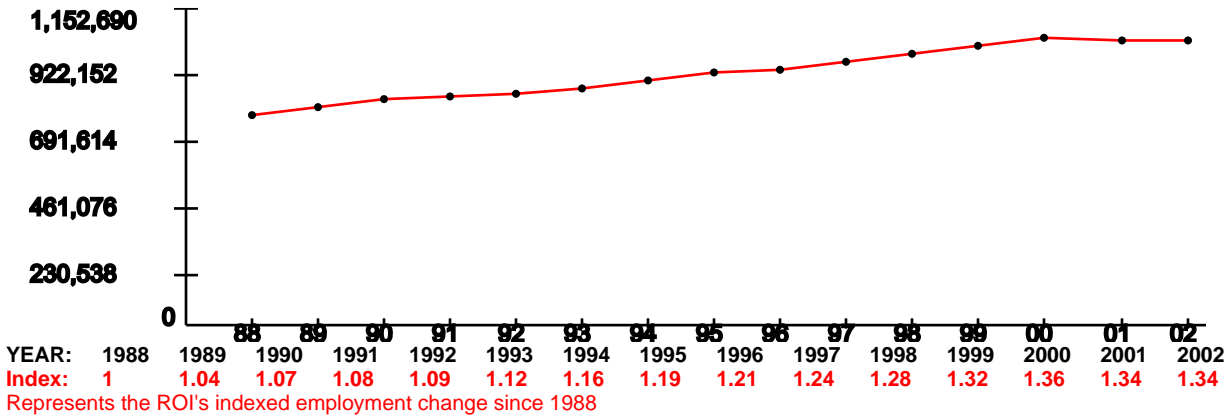
Cumulative Job Change (Gain/Loss) Over Time:



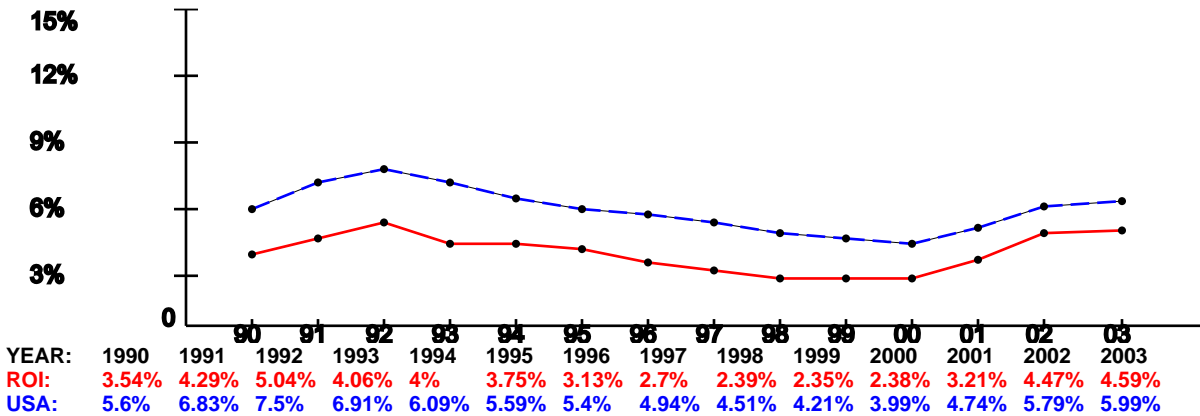
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civllian:	0	0	0	0	22	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	4	0
Cumulative Direct:	0	0	0	0	26	26
Cum Indlr/Induc:	0	0	0	0	18	18
Cumulative Total:	0	0	0	0	44	44

Indianapolis, IN Metropolitan Statistical Area Trend Data

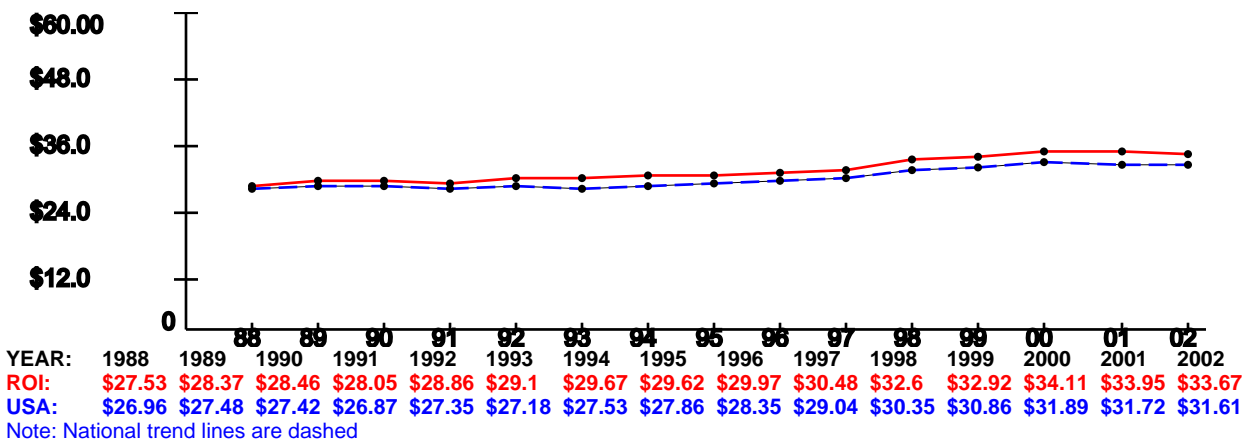
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



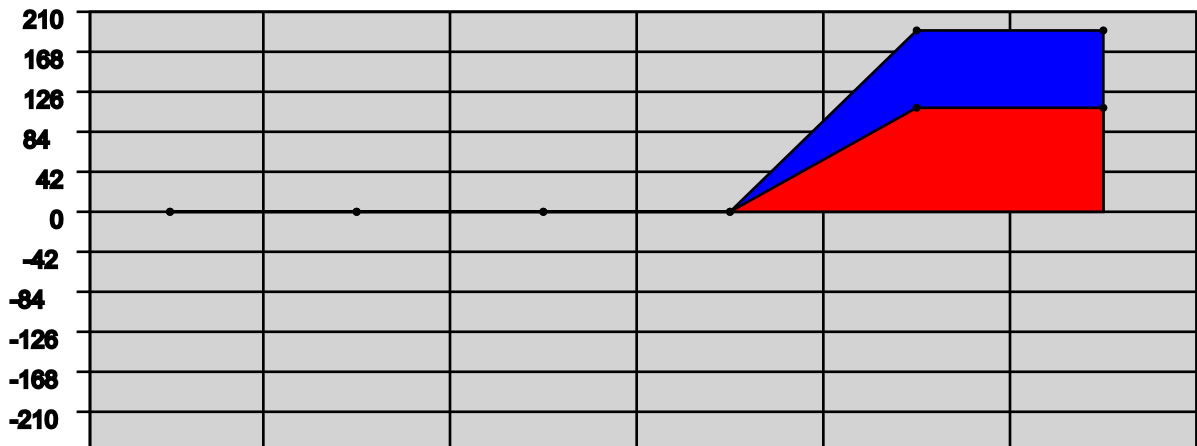
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Manhattan, KS Micropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	106,367
ROI Employment (2002):	72,434
Authorized Manpower (2005):	12,343
Authorized Manpower(2005) / ROI Employment(2002):	17.04%
Total Estimated Job Change:	194
Total Estimated Job Change / ROI Employment(2002):	0.27%

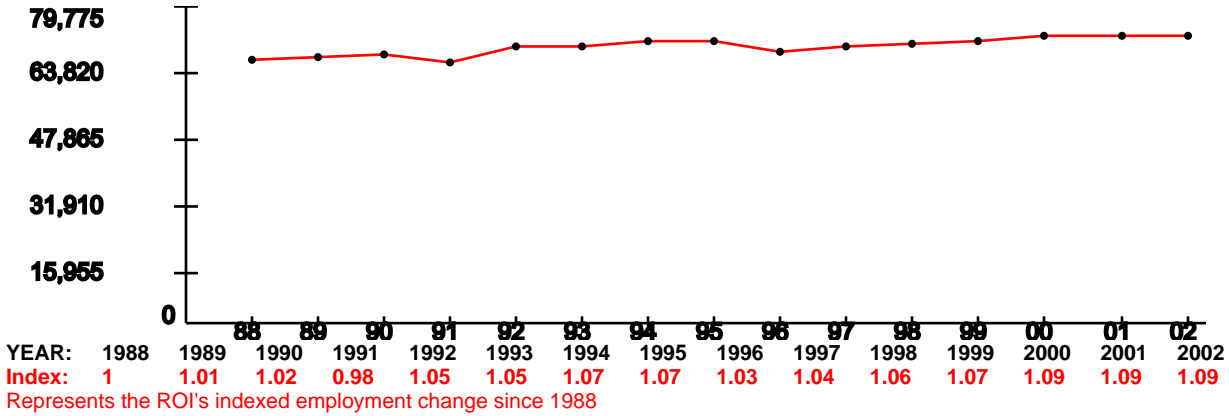
Cumulative Job Change (Gain/Loss) Over Time:



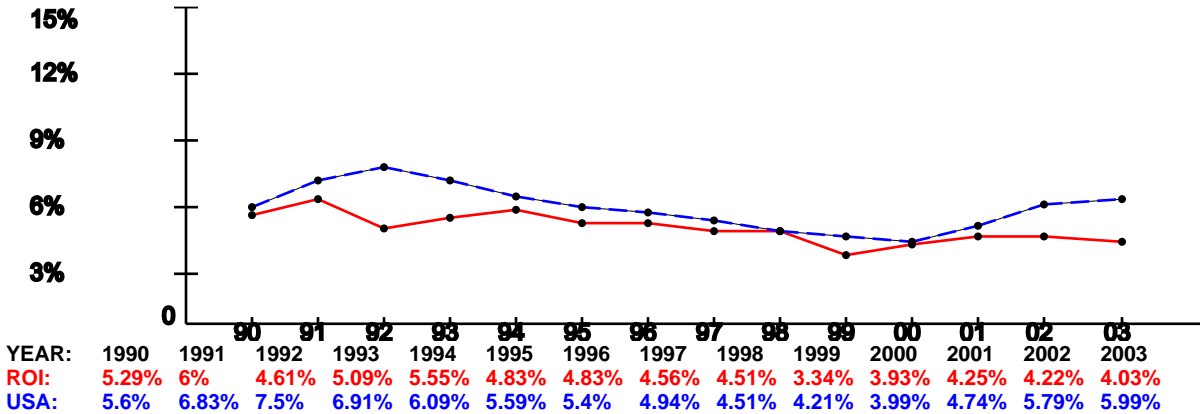
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civllian:	0	0	0	0	110	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	110	110
Cum Indlr/Induc:	0	0	0	0	84	84
Cumulative Total:	0	0	0	0	194	194

Manhattan, KS Micropolitan Statistical Area Trend Data

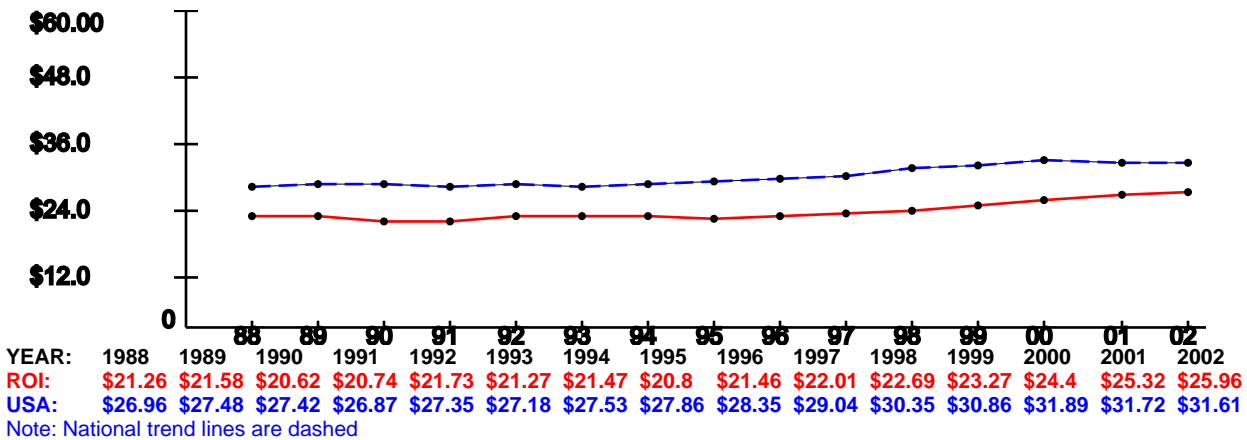
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



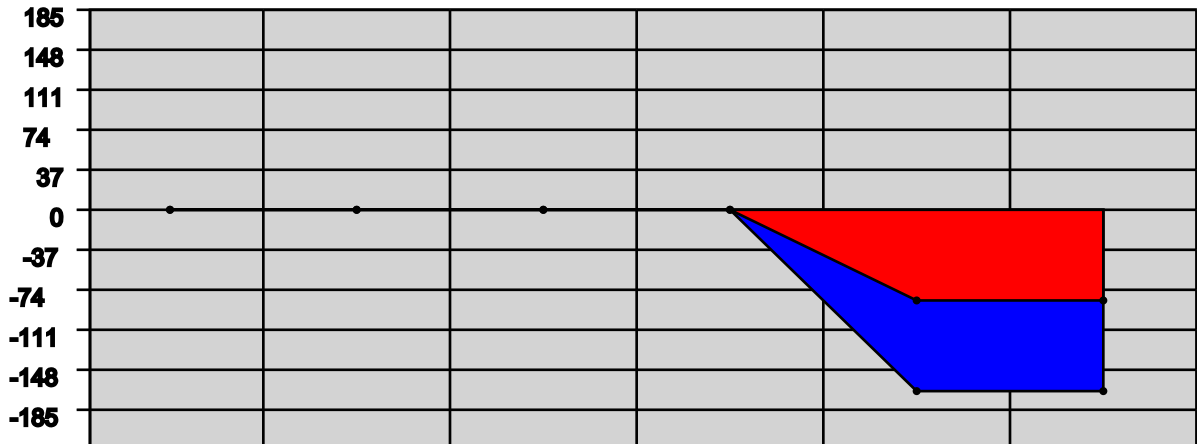
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Ogden-Clearfield, UT Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	460,393
ROI Employment (2002):	239,699
Authorized Manpower (2005):	16,186
Authorized Manpower(2005) / ROI Employment(2002):	6.75%
Total Estimated Job Change:	-168
Total Estimated Job Change / ROI Employment(2002):	-0.07%

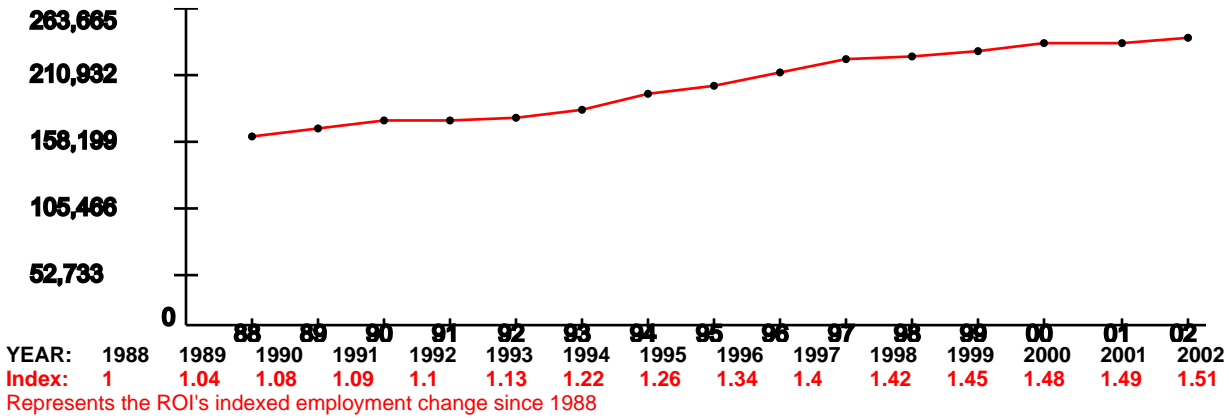
Cumulative Job Change (Gain/Loss) Over Time:



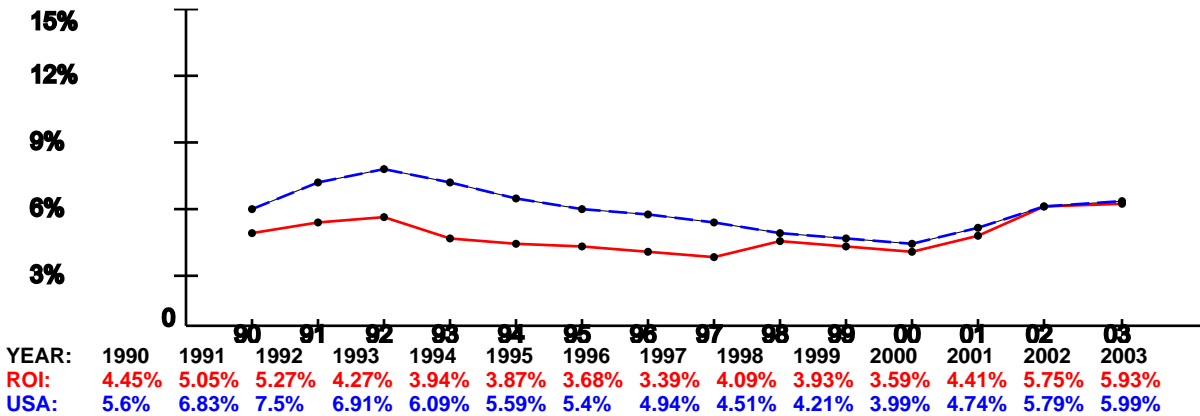
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civllian:	0	0	0	0	-85	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	-85	-85
Cum Indlr/Induc:	0	0	0	0	-83	-83
Cumulative Total:	0	0	0	0	-168	-168

Ogden-Clearfield, UT Metropolitan Statistical Area Trend Data

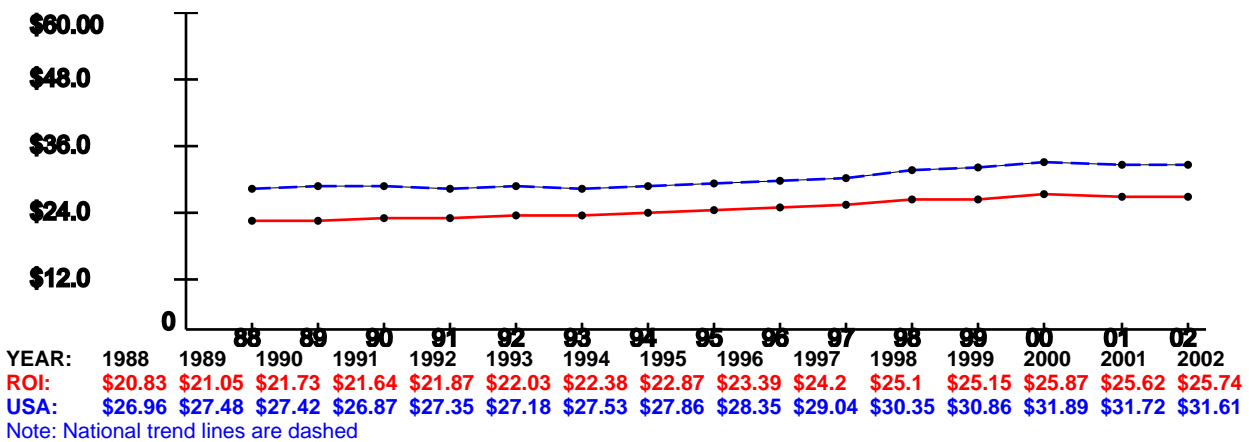
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



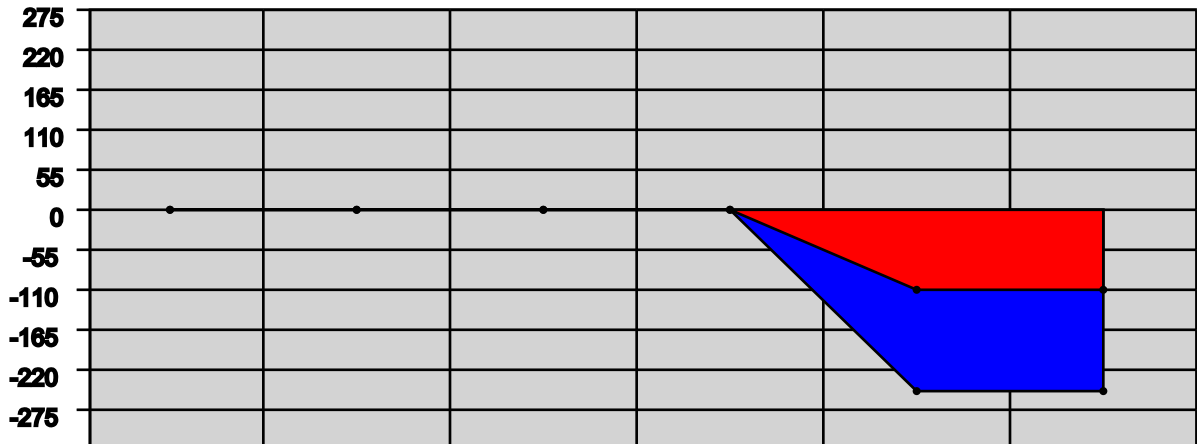
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Oklahoma City, OK Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	1,119,898
ROI Employment (2002):	703,918
Authorized Manpower (2005):	21,797
Authorized Manpower(2005) / ROI Employment(2002):	3.1%
Total Estimated Job Change:	-252
Total Estimated Job Change / ROI Employment(2002):	-0.04%

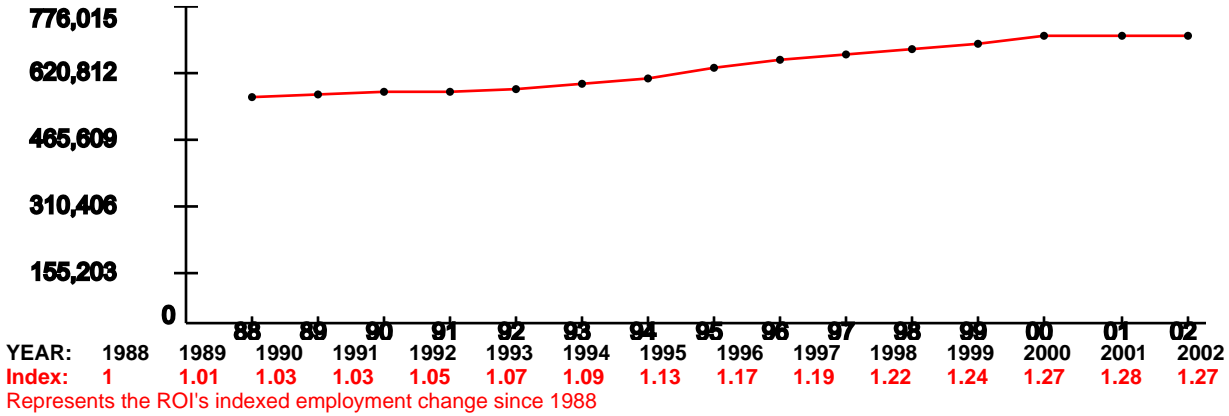
Cumulative Job Change (Gain/Loss) Over Time:



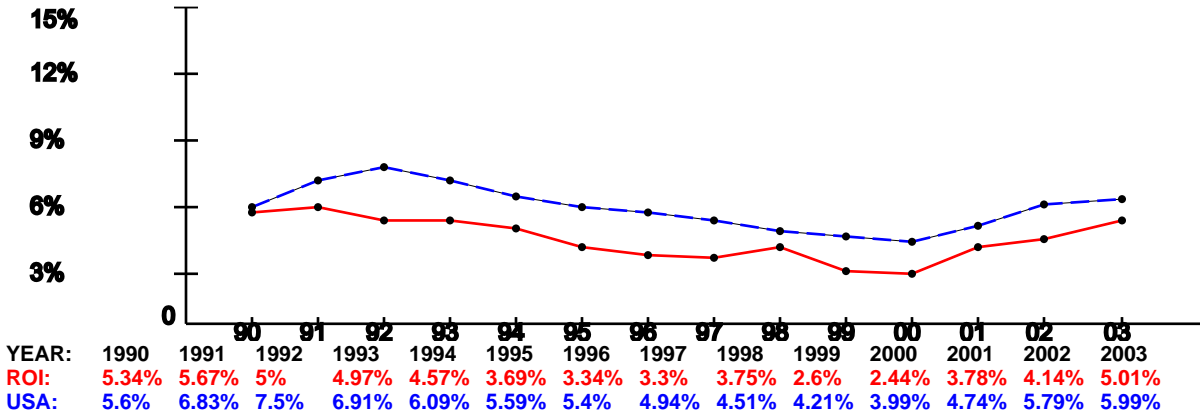
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civllian:	0	0	0	0	-111	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	-111	-111
Cum Indlr/Induc:	0	0	0	0	-141	-141
Cumulative Total:	0	0	0	0	-252	-252

Oklahoma City, OK Metropolitan Statistical Area Trend Data

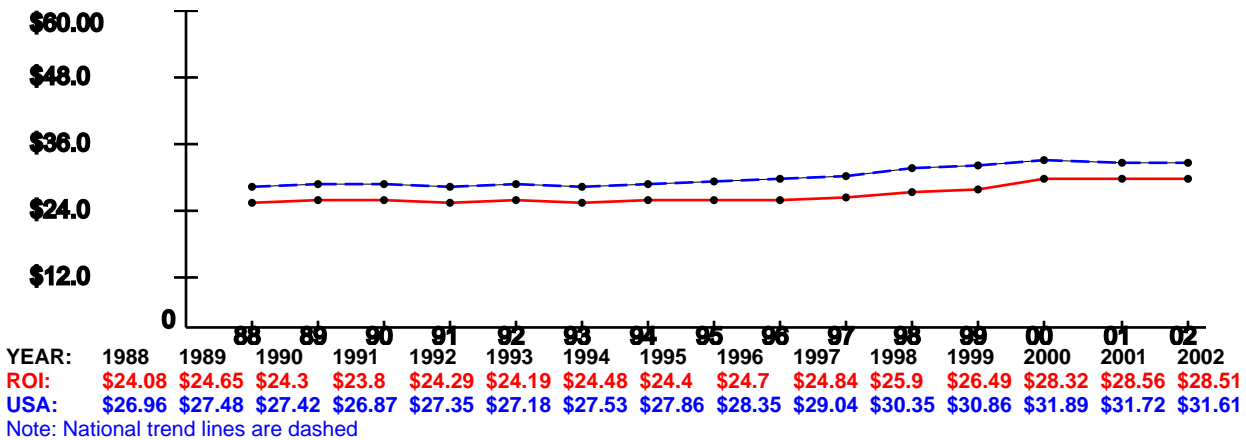
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



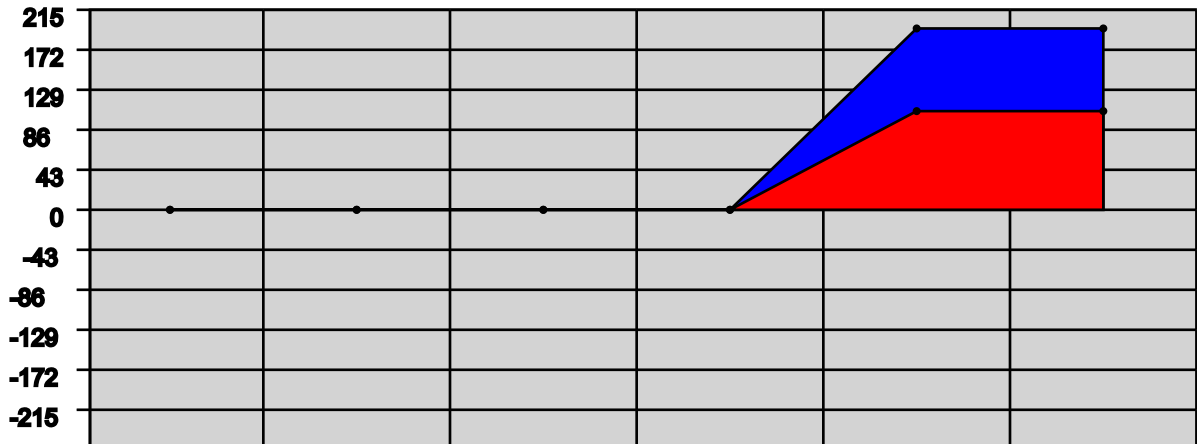
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Philadelphia, PA Metropolitan Division
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,866,263
ROI Employment (2002):	2,273,372
Authorized Manpower (2005):	6,065
Authorized Manpower(2005) / ROI Employment(2002):	0.27%
Total Estimated Job Change:	197
Total Estimated Job Change / ROI Employment(2002):	0.01%

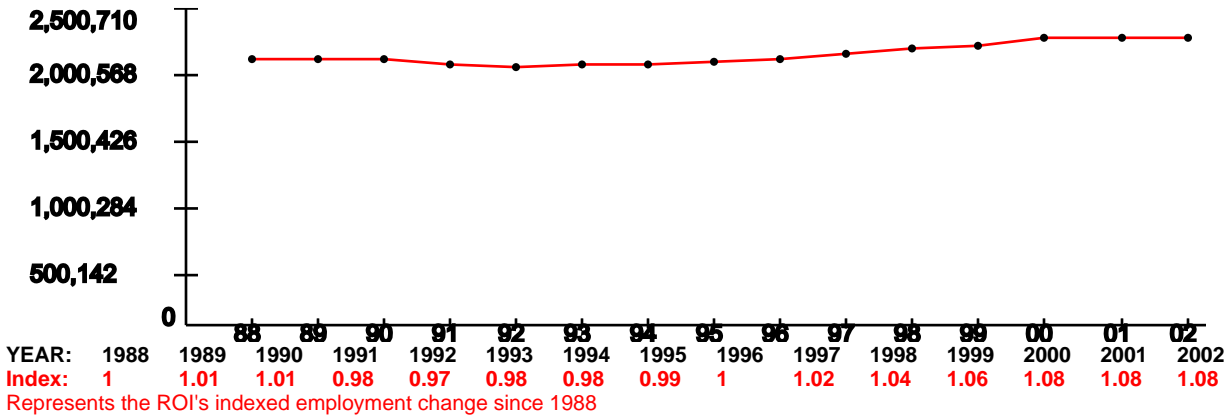
Cumulative Job Change (Gain/Loss) Over Time:



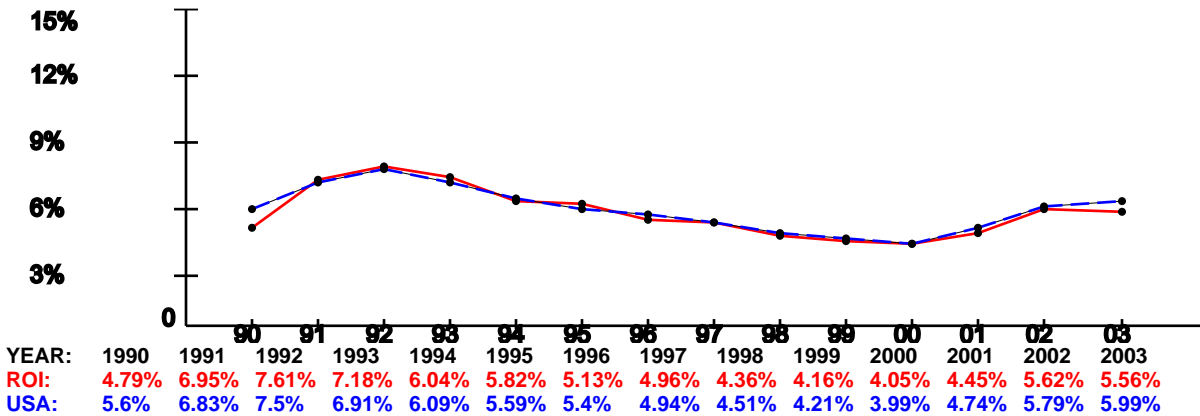
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civilian:	0	0	0	0	117	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	-9	0
Cumulative Direct:	0	0	0	0	108	108
Cum Indir/Induc:	0	0	0	0	89	89
Cumulative Total:	0	0	0	0	197	197

Philadelphia, PA Metropolitan Division Trend Data

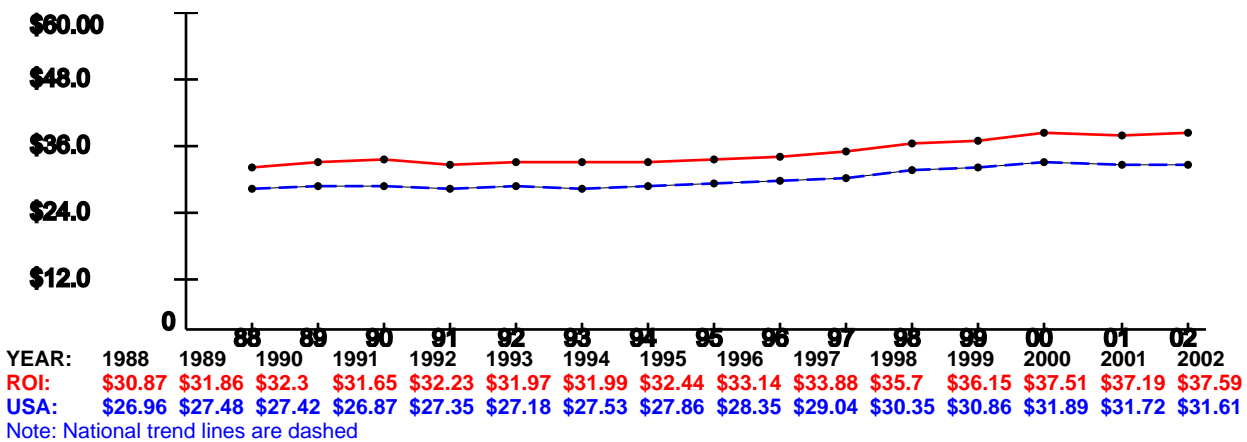
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



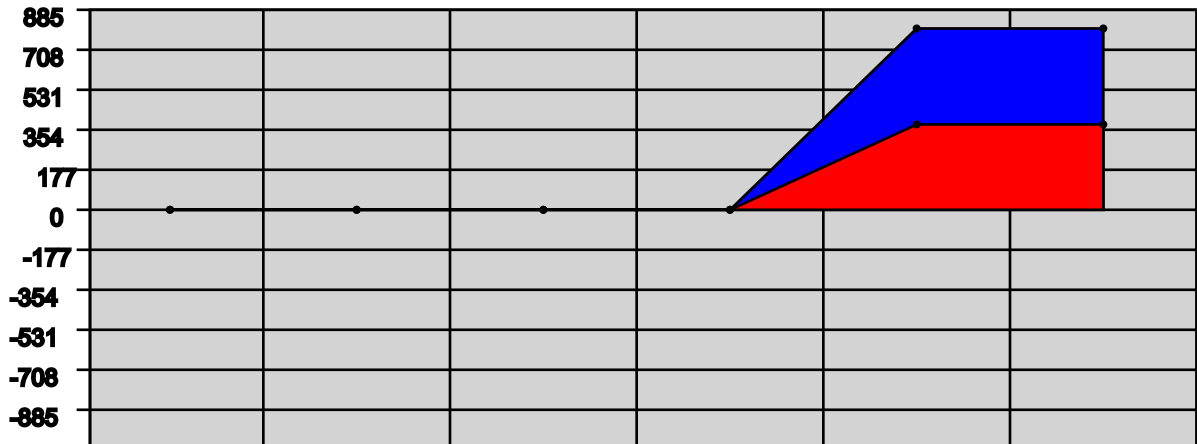
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): San Antonio, TX Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 1,786,138
 ROI Employment (2002): 1,009,217
 Authorized Manpower (2005): 8,804
 Authorized Manpower(2005) / ROI Employment(2002): 0.87%
 Total Estimated Job Change: 807
 Total Estimated Job Change / ROI Employment(2002): 0.08%

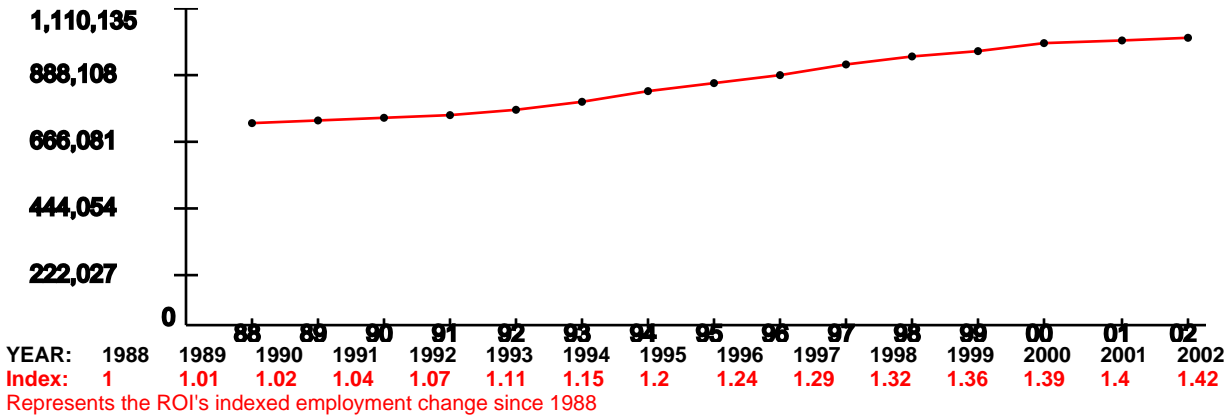
Cumulative Job Change (Gain/Loss) Over Time:



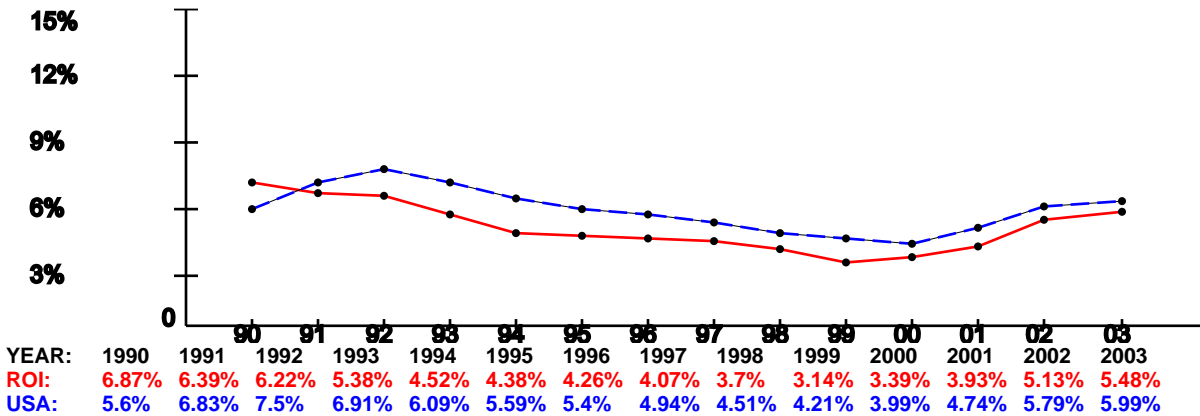
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	1	0
Direct Civllian:	0	0	0	0	379	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	380	380
Cum Indlr/Induc:	0	0	0	0	427	427
Cumulative Total:	0	0	0	0	807	807

San Antonio, TX Metropolitan Statistical Area Trend Data

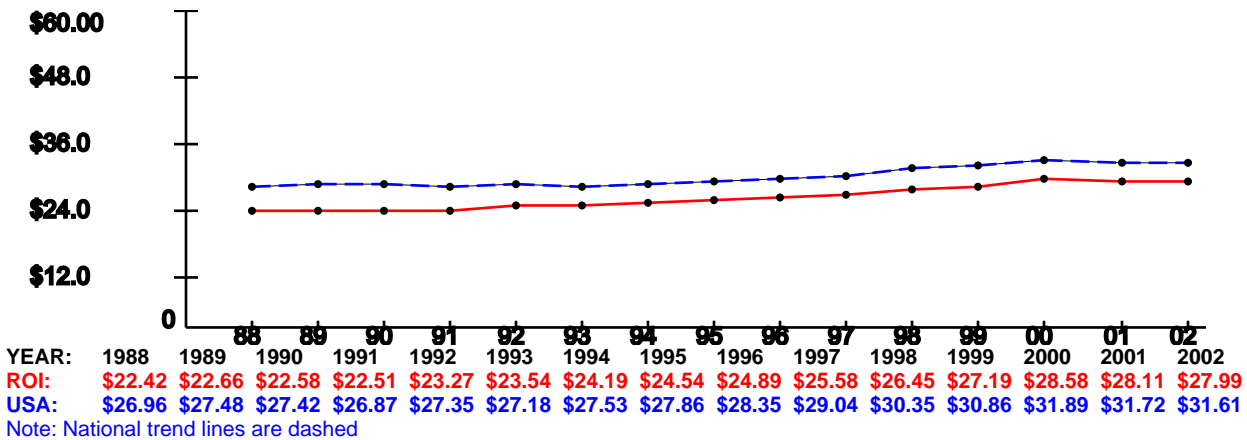
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



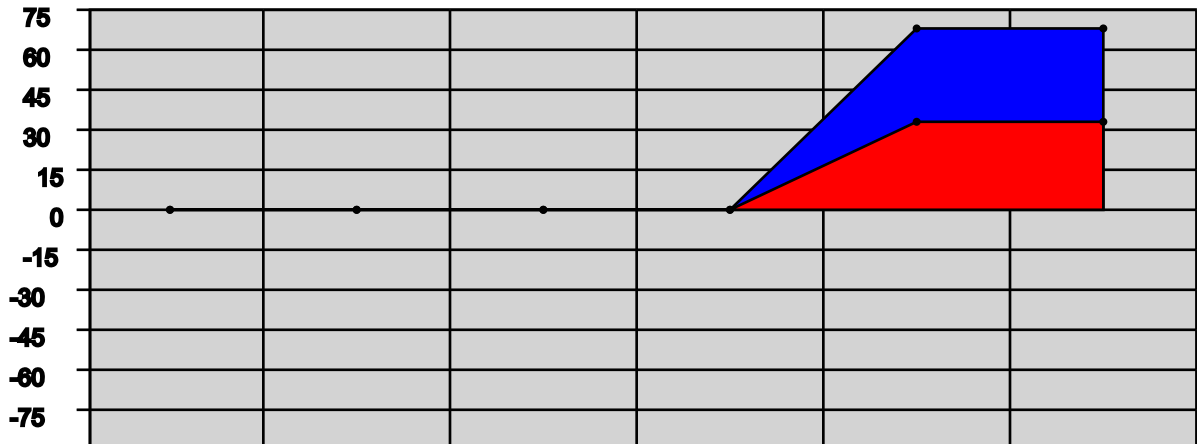
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 2,904,687
 ROI Employment (2002): 1,806,321
 Authorized Manpower (2005): 36,426
 Authorized Manpower(2005) / ROI Employment(2002): 2.02%
 Total Estimated Job Change: 70
 Total Estimated Job Change / ROI Employment(2002): 0%

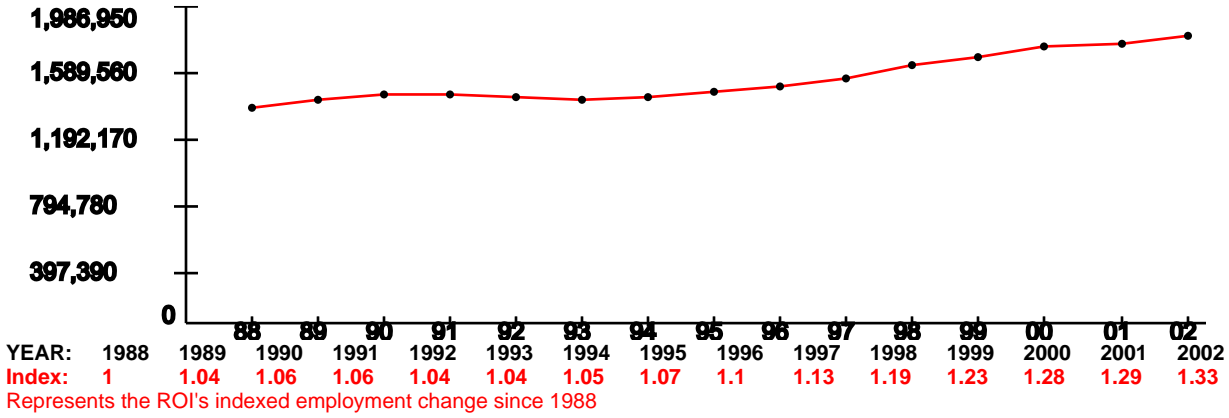
Cumulative Job Change (Gain/Loss) Over Time:



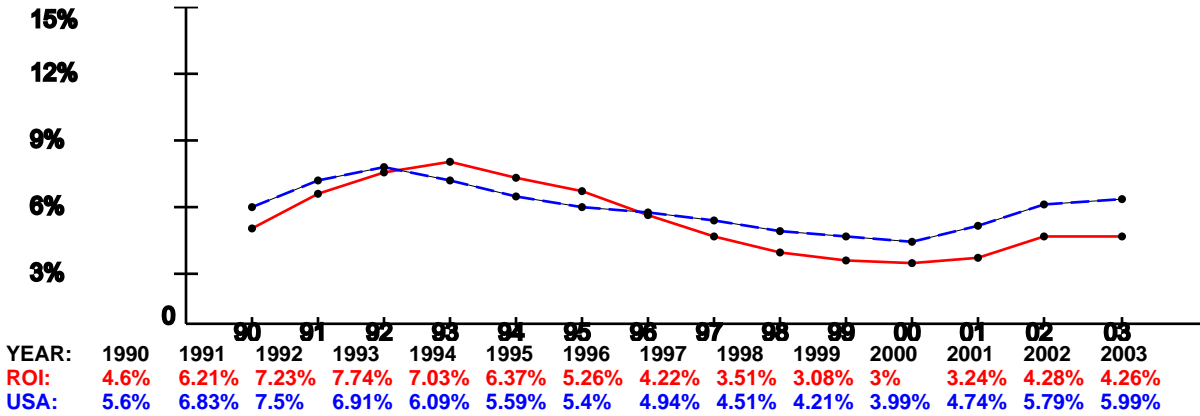
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civillan:	0	0	0	0	34	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	34	34
Cum Indlr/Induc:	0	0	0	0	36	36
Cumulative Total:	0	0	0	0	70	70

San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area Trend Data

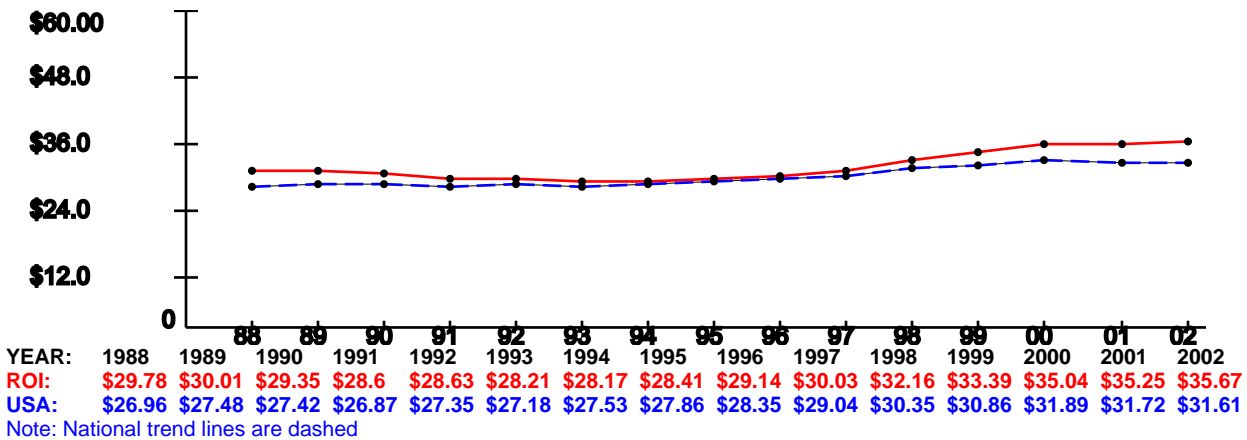
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



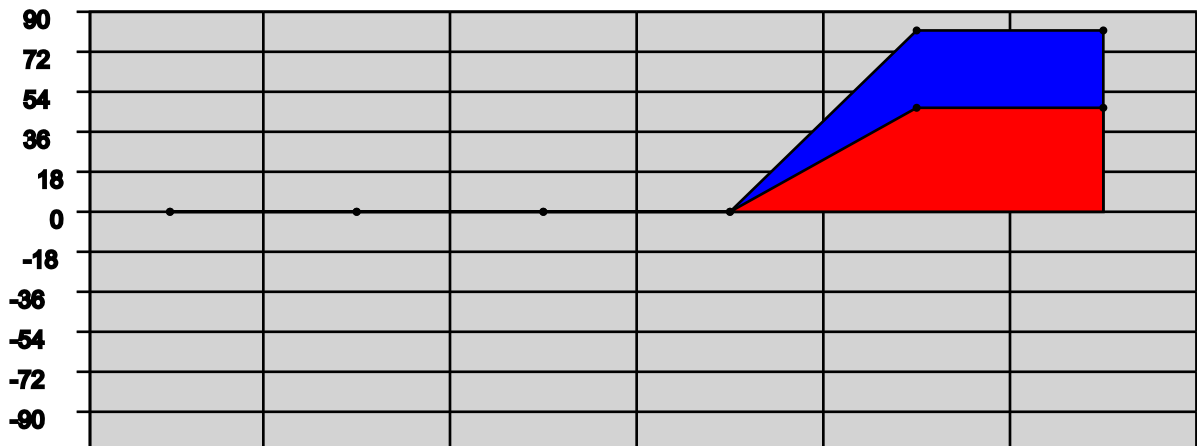
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Sierra Vista-Douglas, AZ Micropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	120,330
ROI Employment (2002):	51,749
Authorized Manpower (2005):	9,871
Authorized Manpower(2005) / ROI Employment(2002):	19.07%
Total Estimated Job Change:	82
Total Estimated Job Change / ROI Employment(2002):	0.16%

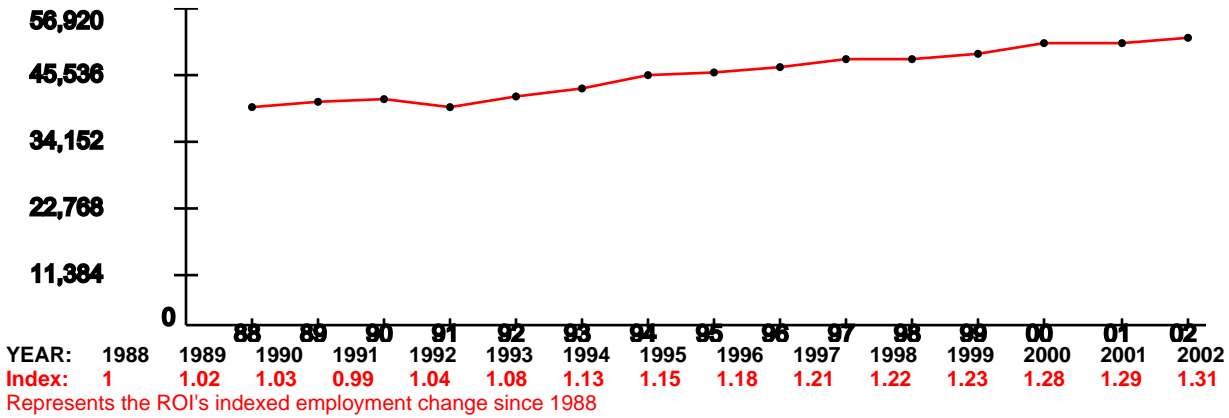
Cumulative Job Change (Gain/Loss) Over Time:



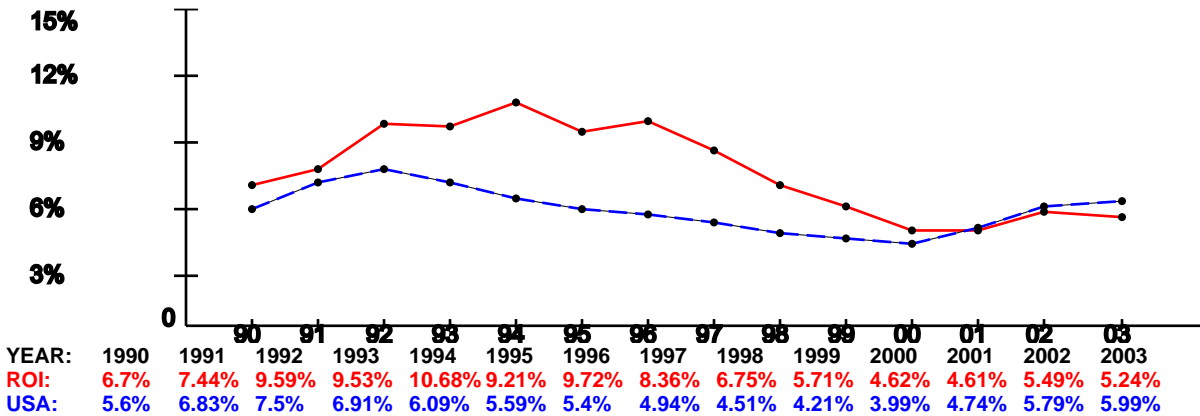
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civilian:	0	0	0	0	46	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	1	0
Cumulative Direct:	0	0	0	0	47	47
Cum Indir/Induc:	0	0	0	0	35	35
Cumulative Total:	0	0	0	0	82	82

Sierra Vista-Douglas, AZ Micropolitan Statistical Area Trend Data

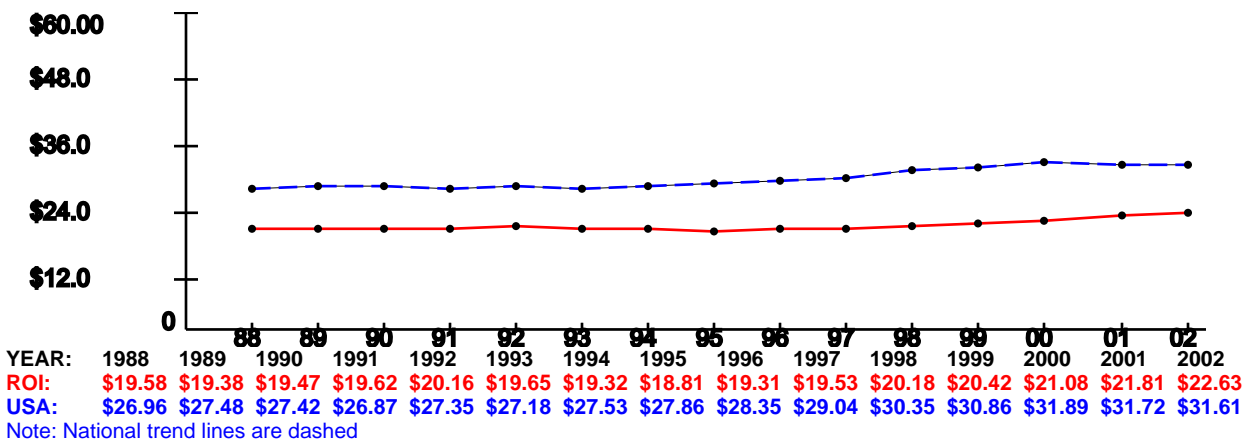
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



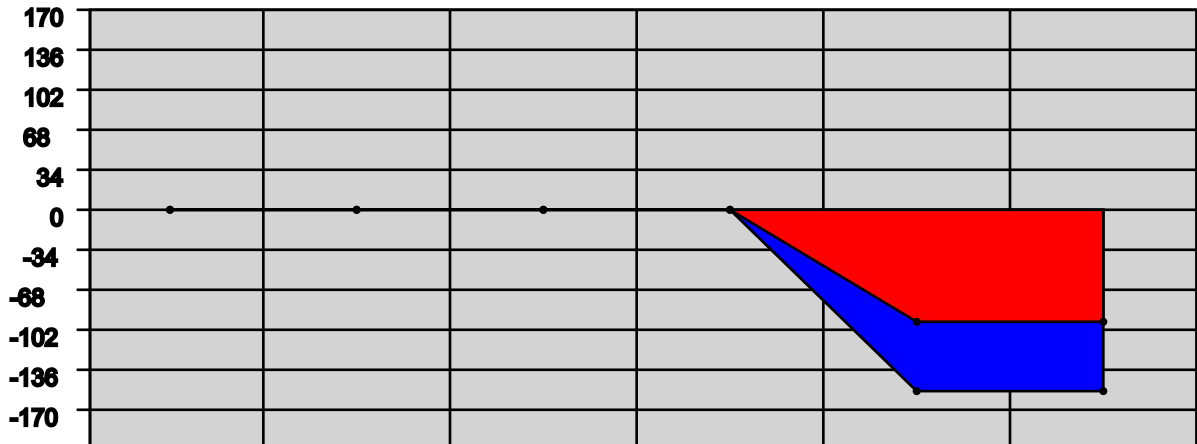
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Warner Robins, GA Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	116,987
ROI Employment (2002):	65,130
Authorized Manpower (2005):	17,636
Authorized Manpower(2005) / ROI Employment(2002):	27.08%
Total Estimated Job Change:	-155
Total Estimated Job Change / ROI Employment(2002):	-0.24%

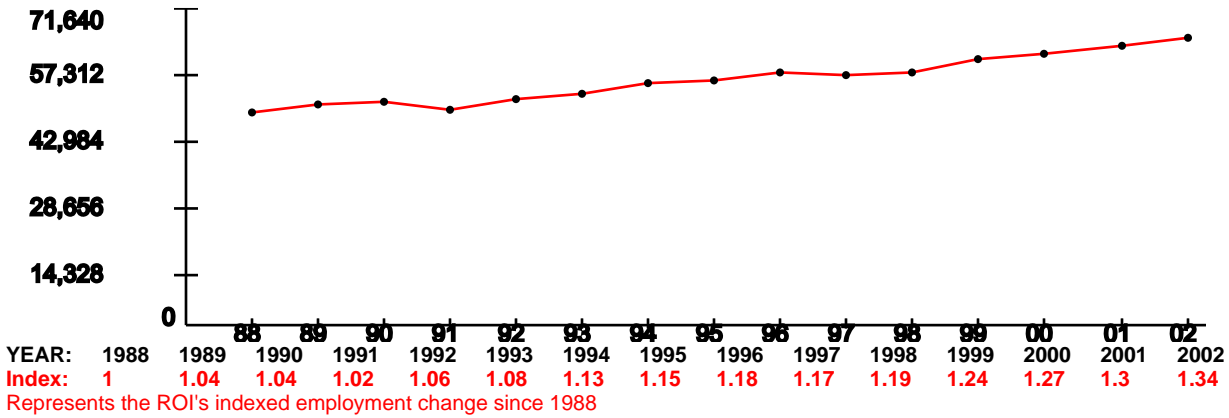
Cumulative Job Change (Gain/Loss) Over Time:



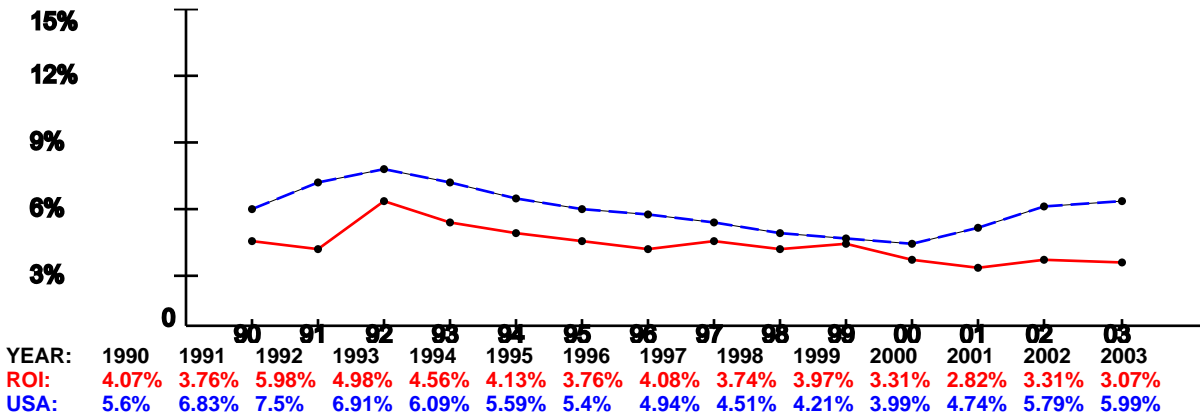
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	-1	0
Direct Civllian:	0	0	0	0	-94	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	0	0	-95	-95
Cum Indlr/Induc:	0	0	0	0	-60	-60
Cumulative Total:	0	0	0	0	-155	-155

Warner Robins, GA Metropolitan Statistical Area Trend Data

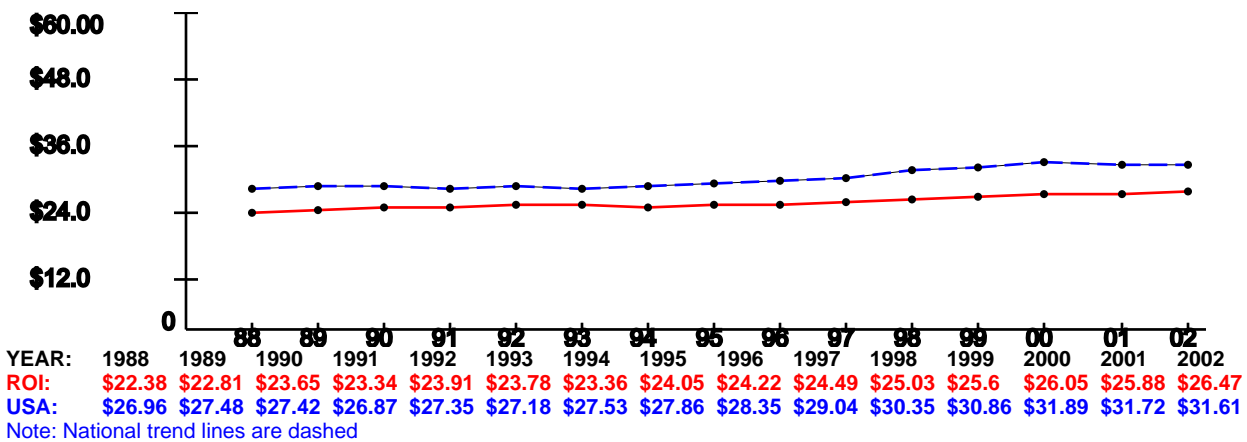
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



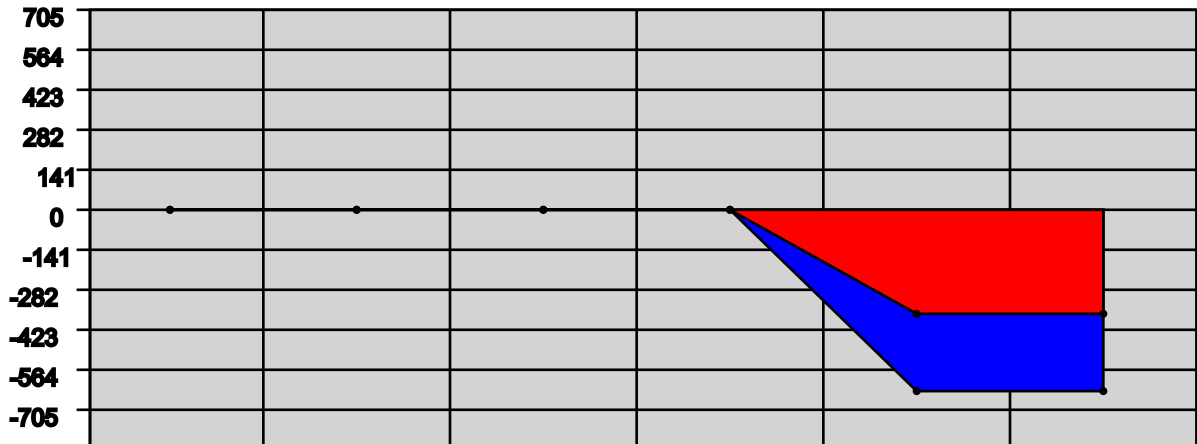
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,895,337
ROI Employment (2002):	2,771,791
Authorized Manpower (2005):	2,682
Authorized Manpower(2005) / ROI Employment(2002):	0.1%
Total Estimated Job Change:	-643
Total Estimated Job Change / ROI Employment(2002):	-0.02%

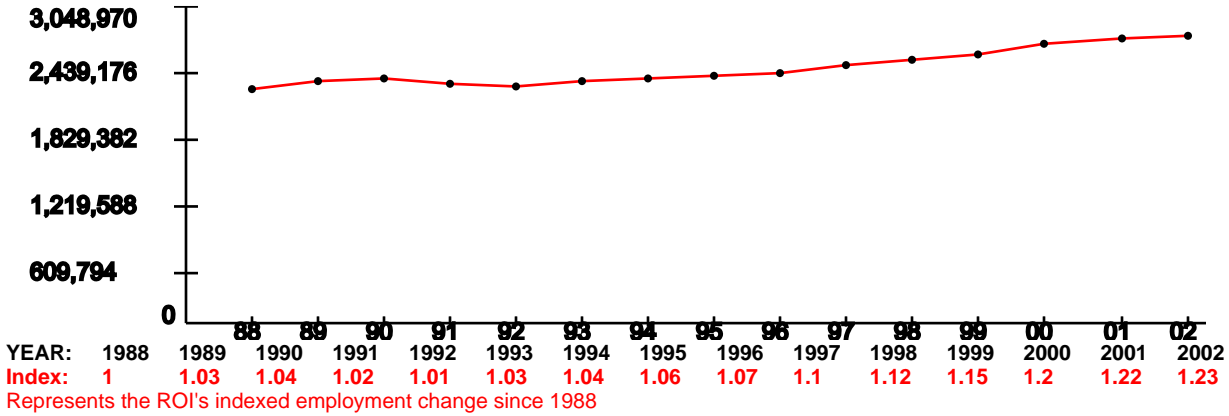
Cumulative Job Change (Gain/Loss) Over Time:



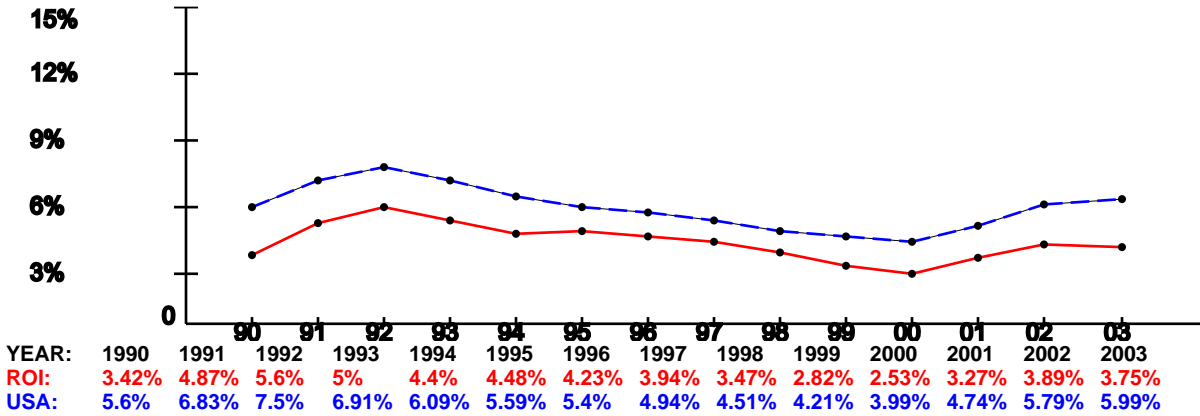
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	0	0	0	0
Direct Civilian:	0	0	0	0	-360	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	-6	0
Cumulative Direct:	0	0	0	0	-366	-366
Cum Indir/Induc:	0	0	0	0	-277	-277
Cumulative Total:	0	0	0	0	-643	-643

Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division Trend Data

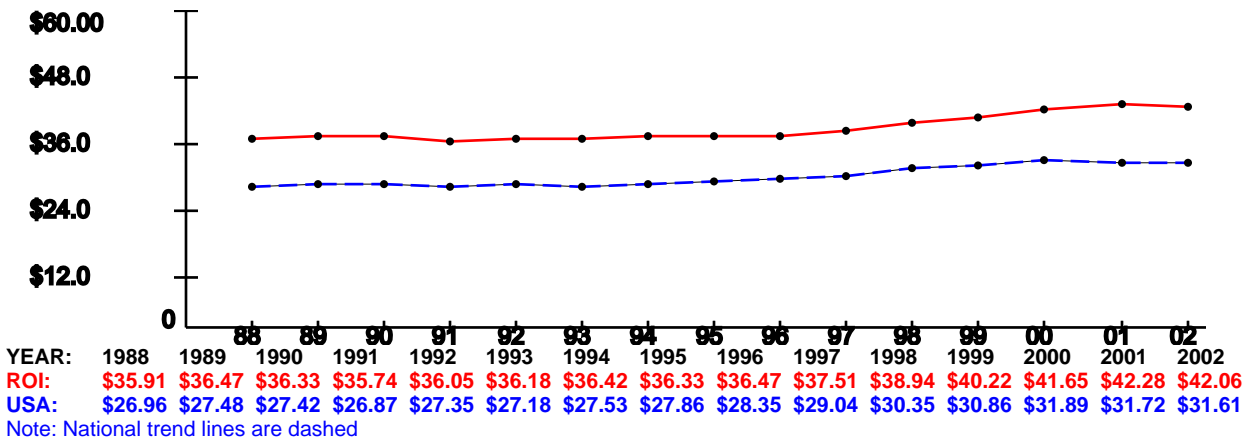
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



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FORT RICHARDSON, AK (Losing Location)

Demographics

The following tables provide a short description of the area near the installation/activity. FORT RICHARDSON is 7.8 miles from Anchorage, AK, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
ANCHORAGE, AK MSA	260,283

The following entities comprise the military housing area (MHA):

County/City	Population
Anchorage	260283
Dillingham	4922
Kenai Peninsula	49691
Lake And Peninsula	1823
Matanuska-Susitna	59322
North Slope	7385
Northwest Arctic	7208
Yukon	6551
Total	397,185

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 8

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$55,546	Basis: MSA
Median House Value	(US Avg \$119,600)	\$160,700	
GS Locality Pay	("Rest of US" 10.9%)	25.0%	
O-3 with Dependents BAH Rate		\$1,775	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State			

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT

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NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	48,667	1 of 1 district
Students Enrolled	48,558	1 of 1 district
Average Pupil/Teacher Ratio	19.4:1	1 of 1 district
High School Students Enrolled	13,040	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	94.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1046	1 of 1 district
Average ACT Score (US Avg 20.8)	23	1 of 1 district
Available Graduate/PhD Programs	2	
Available Colleges and/or Universities	2	
Available Vocational and/or Technical Schools	3	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.5%	4.8%	4.4%	5.5%	5.7%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	.1%	.6%	1.6%	-1.1%	1.6%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

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Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	5,546	Basis: MSA
Vacant Sale Units	1,005	
Vacant Rental Units	2,136	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	704	679	260,283	Basis: MSA
Ratio	1:370	1:383		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	5,115.0	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT RICHARDSON to nearest commercial airport: 14.6 miles

Is FORT RICHARDSON served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

This document may contain information protected from disclosure by public law, regulations or orders.

FORT HUACHUCA, AZ (Gaining Location)

Demographics

The following tables provide a short description of the area near the installation/activity. FORT HUACHUCA is 78 miles from Tucson, AZ, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Tucson, AZ MSA	843,746

The following entities comprise the military housing area (MHA):

County/City	Population
Cochise	117755
Santa Cruz	38381
Total	156,136

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 3

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$31,516	Basis: 2 of 2 counties
Median House Value	(US Avg \$119,600)	\$89,798	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$1,064	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State			

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

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If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	11,015	4 of 4 districts
Students Enrolled	10,026	4 of 4 districts
Average Pupil/Teacher Ratio	20.9:1	4 of 4 districts
High School Students Enrolled	2,743	2 of 2 districts
Average High School Graduation Rate (US Avg 67.3%)	86.6%	2 of 2 districts
Average Composite SAT I Score (US Avg 1026)	936	2 of 2 districts
Average ACT Score (US Avg 20.8)	21	2 of 2 districts
Available Graduate/PhD Programs	2	
Available Colleges and/or Universities	3	
Available Vocational and/or Technical Schools	1	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	5.7%	6.9%	6.6%	7.6%	7.0%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	2 of 2 counties	2 of 2 counties	2 of 2 counties	2 of 2 counties	2 of 2 counties

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.3%	.5%	4.4%	3.6%	1.4%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	1 of 2 counties	1 of 2 counties	1 of 2 counties	2 of 2 counties	1 of 2 counties

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	8,460	Basis: 2 of 2 counties
Vacant Sale Units	1,367	
Vacant Rental Units	2,311	

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Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	145	278	156,136	Basis: 2 of 2 counties
Ratio	1:1,077	1:562		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	2,634.7	Basis: 2 of 2 counties
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT HUACHUCA to nearest commercial airport: 2.0 miles

Is FORT HUACHUCA served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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ROCK ISLAND ARSENAL, IL (Losing Location)

Demographics

The following tables provide a short description of the area near the installation/activity. ROCK ISLAND ARSENAL is within Davenport, IA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Davenport-Moline-Rock Island, IA-II MSA	359,062

The following entities comprise the military housing area (MHA):

County/City	Population
Rock Island	149374
Scott	5537
Total	154,911

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 12

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$40,621	Basis: MSA
Median House Value	(US Avg \$119,600)	\$84,500	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$ 927	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State			

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain

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 information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	49,367	6 of 6 districts
Students Enrolled	42,396	6 of 6 districts
Average Pupil/Teacher Ratio	17.1:1	6 of 6 districts
High School Students Enrolled	13,054	6 of 6 districts
Average High School Graduation Rate (US Avg 67.3%)	84.1%	6 of 6 districts
Average Composite SAT I Score (US Avg 1026)		6 of 6 districts
Average ACT Score (US Avg 20.8)	21	6 of 6 districts
Available Graduate/PhD Programs	5	
Available Colleges and/or Universities	8	
Available Vocational and/or Technical Schools	7	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.4%	4.2%	4.6%	5.2%	5.3%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	.6%	-.7%	-.9%	-1.4%	-1.1%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	8,306	Basis:
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Vacant Sale Units	1,835	MSA
Vacant Rental Units	3,164	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	670	1,156	359,062	Basis: 2 of 2 counties
Ratio	1:536	1:311		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,016.0	Basis: 2 of 2 counties
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from ROCK ISLAND ARSENAL to nearest commercial airport: 7.0 miles
Is ROCK ISLAND ARSENAL served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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FORT RILEY, KS (Gaining Location)

Demographics

The following tables provide a short description of the area near the installation/activity. FORT RILEY is 68 miles from Topeka, KS, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Topeka, KS MSA	169,871

The following entities comprise the military housing area (MHA):

County/City	Population
Clay	8822
Dickinson	19344
Geary	27947
Morris	6104
Pottawatomie	18209
Riley	62843
Wabaunsee	6885
Total	150,154

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 9

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$34,073	Basis: 7 of 7 counties
Median House Value	(US Avg \$119,600)	\$71,073	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$ 871	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State			

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

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NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	13,632	2 of 2 districts
Students Enrolled	11,490	2 of 2 districts
Average Pupil/Teacher Ratio	19.0:1	2 of 2 districts
High School Students Enrolled	3,359	2 of 2 districts
Average High School Graduation Rate (US Avg 67.3%)	87.9%	2 of 2 districts
Average Composite SAT I Score (US Avg 1026)	634	2 of 2 districts
Average ACT Score (US Avg 20.8)	22	2 of 2 districts
Available Graduate/PhD Programs	2	
Available Colleges and/or Universities	4	
Available Vocational and/or Technical Schools	1	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.7%	3.8%	4.2%	4.1%	4.1%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	7 of 7 counties	7 of 7 counties	7 of 7 counties	7 of 7 counties	7 of 7 counties

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	.9%	2.3%	376.5%	-79.5%	1.2%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	7 of 7 counties	7 of 7 counties	7 of 7 counties	7 of 7 counties	7 of 7 counties

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not

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 equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	5,572	Basis: 7 of 7 counties
Vacant Sale Units	951	
Vacant Rental Units	1,915	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	190	591	150,154	Basis: 7 of 7 counties
Ratio	1:790	1:254		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	3,599.8	Basis: 7 of 7 counties
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT RILEY to nearest commercial airport: 5.0 miles

Is FORT RILEY served by regularly scheduled public transportation? No

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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ABERDEEN PROVING GROUND, MD (Gaining Location)

Demographics

The following tables provide a short description of the area near the installation/activity. ABERDEEN PROVING GROUND is 32.2 miles from Baltimore, MD, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Baltimore MSA	2,552,994

The following entities comprise the military housing area (MHA):

County/City	Population
Cecil	85951
Harford	218590
Total	304,541

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 32

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$49,938	Basis: MSA
Median House Value	(US Avg \$119,600)	\$134,900	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$1,264	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State			

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

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If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	464,223	7 of 7 districts
Students Enrolled	402,716	7 of 7 districts
Average Pupil/Teacher Ratio	1.2:1	7 of 7 districts
High School Students Enrolled	118,739	7 of 7 districts
Average High School Graduation Rate (US Avg 67.3%)	80.5%	7 of 7 districts
Average Composite SAT I Score (US Avg 1026)	992	7 of 7 districts
Average ACT Score (US Avg 20.8)	20	7 of 7 districts
Available Graduate/PhD Programs	6	
Available Colleges and/or Universities	7	
Available Vocational and/or Technical Schools	12	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.0%	4.4%	4.5%	4.8%	5.1%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	1.7%	.2%	1.5%	1.1%	-.4%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	73,975	Basis: MSA
Vacant Sale Units	12,413	
Vacant Rental Units	21,775	

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Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	9,363	6,696	2,552,994	Basis: MSA
Ratio	1:273	1:381		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	5,124.0	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from ABERDEEN PROVING GROUND to nearest commercial airport: 46.4 miles
Is ABERDEEN PROVING GROUND served by regularly scheduled public transportation? No

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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HRSC_PHILADELPHIA_PA, PA (Losing Location)

(HRSC-Northeast, 111 S. Independence Mall, East, Bourse Building, Philadelphia, PA)

Demographics

The following tables provide a short description of the area near the installation/activity. HRSC_PHILADELPHIA_PA is within Philadelphia, PA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Philadelphia, PA-NJ PMSA	5,100,931

The following entities comprise the military housing area (MHA):

County/City	Population
Burlington	423394
Camden	508932
Delaware	550864
Gloucester	254673
New Castle	500265
Philadelphia	1517550
Total	3,755,678

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 56

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$47,536	Basis: MSA
Median House Value	(US Avg \$119,600)	\$121,200	
GS Locality Pay	("Rest of US" 10.9%)	15.3%	
O-3 with Dependents BAH Rate		\$1,616	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

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NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	4,357	7 of 7 districts
Students Enrolled	546,691	7 of 7 districts
Average Pupil/Teacher Ratio	14.8:1	7 of 7 districts
High School Students Enrolled	49,907	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	70.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	840	1 of 1 district
Average ACT Score (US Avg 20.8)	16	1 of 1 district
Available Graduate/PhD Programs	36	
Available Colleges and/or Universities	47	
Available Vocational and/or Technical Schools	102	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.2%	3.9%	4.3%	5.5%	5.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	1.3%	-.4%	1.3%	.6%	-.8%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not

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 equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	133,597	Basis: MSA
Vacant Sale Units	23,424	
Vacant Rental Units	39,843	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	14,561	19,100	5,100,931	Basis: MSA
Ratio	1:350	1:267		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	3,389.7	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from HRSC_PHILADELPHIA_PA to nearest commercial airport: 10.0 miles
 Is HRSC_PHILADELPHIA_PA served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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HRSC_STENNIS_MS, MS (Losing Location)

(HRSC-Southeast, 9110 Leonard Kimball Rd, Stennis Space Center, MS)

Demographics

The following tables provide a short description of the area near the installation/activity. HRSC_STENNIS_MS is 38.6 miles from New Orleans, LA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Biloxi-Gulfport-Pascagoula, MS MSA	363,988

The following entities comprise the military housing area (MHA):

County/City	Population
Hancock	42967
Jefferson	455466
Orleans	484674
Plaquemines	26757
St. Bernard	67229
St. Helena	10525
St. Tammany	191268
Tangipahoa	100588
Total	1,379,474

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 29

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$36,662	Basis: MSA
Median House Value	(US Avg \$119,600)	\$85,200	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$1,133	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

This document may contain information protected from disclosure by public law, regulations or orders.

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	28,000	5 of 5 districts
Students Enrolled	25,308	5 of 5 districts
Average Pupil/Teacher Ratio	15.7:1	5 of 5 districts
High School Students Enrolled	7,565	5 of 5 districts
Average High School Graduation Rate (US Avg 67.3%)	81.4%	5 of 5 districts
Average Composite SAT I Score (US Avg 1026)		
Average ACT Score (US Avg 20.8)	21	5 of 5 districts
Available Graduate/PhD Programs	14	
Available Colleges and/or Universities	29	
Available Vocational and/or Technical Schools	16	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.7%	4.6%	4.1%	5.5%	4.8%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.9%	3.1%	-2.8%	-3.7%	2.7%
National	1.5%	2.4%	.03%	-.31%	.86%

This document may contain information protected from disclosure by public law, regulations or orders.

Basis:	MSA	MSA	MSA	MSA	MSA
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Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	16,275	Basis: MSA
Vacant Sale Units	1,913	
Vacant Rental Units	5,092	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	1,380	765	363,988	Basis: MSA
Ratio	1:264	1:476		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	5,682.5	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from HRSC_STENNIS_MS to nearest commercial airport: 35.2 miles

Is HRSC_STENNIS_MS served by regularly scheduled public transportation? No

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

This document may contain information protected from disclosure by public law, regulations or orders.

IF_NSA_PHILADELPHIA_PA, PA (Gaining Location)

Demographics

The following tables provide a short description of the area near the installation/activity. IF_NSA_PHILADELPHIA_PA is within Philadelphia, PA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Philadelphia, PA-NJ PMSA	5,100,931

The following entities comprise the military housing area (MHA):

County/City	Population
Burlington	423394
Camden	508932
Delaware	550864
Gloucester	254673
New Castle	500265
Philadelphia	1517550
Total	3,755,678

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 49

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$47,536	Basis: MSA
Median House Value	(US Avg \$119,600)	\$121,200	
GS Locality Pay	("Rest of US" 10.9%)	15.3%	
O-3 with Dependents BAH Rate		\$1,616	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

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NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	5,110	8 of 9 districts
Students Enrolled	755,426	8 of 9 districts
Average Pupil/Teacher Ratio	15.7:1	8 of 9 districts
High School Students Enrolled	211,576	8 of 8 districts
Average High School Graduation Rate (US Avg 67.3%)	69.7%	8 of 8 districts
Average Composite SAT I Score (US Avg 1026)	964	8 of 8 districts
Average ACT Score (US Avg 20.8)	20	8 of 8 districts
Available Graduate/PhD Programs	43	
Available Colleges and/or Universities	86	
Available Vocational and/or Technical Schools	36	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.2%	3.9%	4.3%	5.5%	5.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	1.3%	-.4%	1.3%	.6%	-.8%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not

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 equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	133,597	Basis: MSA
Vacant Sale Units	23,424	
Vacant Rental Units	39,843	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	14,561	19,100	5,100,931	Basis: MSA
Ratio	1:350	1:267		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	3,389.7	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from IF_NSA_PHILADELPHIA_PA to nearest commercial airport: 18.0 miles
 Is IF_NSA_PHILADELPHIA_PA served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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NAVSTA_PEARL_HARBOR_HI, HI (Losing Location)

(HRSC-Pacific, 178 Main Street, Building 499, Honolulu, HI)

Demographics

The following tables provide a short description of the area near the installation/activity. NAVSTA_PEARL_HARBOR_HI is within Honolulu, HI, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Honolulu, HI MSA	876,156

The following entities comprise the military housing area (MHA):

County/City	Population
Honolulu	876156
Kauai	58463
Total	934,619

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 44

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$51,914	Basis: MSA
Median House Value	(US Avg \$119,600)	\$309,000	
GS Locality Pay	("Rest of US" 10.9%)	25.0%	
O-3 with Dependents BAH Rate		\$2,089	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain

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 information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	135,540	1 of 1 district
Students Enrolled	122,635	1 of 1 district
Average Pupil/Teacher Ratio	17.7:1	1 of 1 district
High School Students Enrolled	10,596	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	79.8%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1002	1 of 1 district
Average ACT Score (US Avg 20.8)	22	1 of 1 district
Available Graduate/PhD Programs	7	
Available Colleges and/or Universities	16	
Available Vocational and/or Technical Schools	10	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.9%	3.7%	4.0%	3.9%	3.9%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	-.4%	1.3%	-2.9%	2.6%	1.7%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	29,538	Basis:
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Vacant Sale Units	3,007	MSA
Vacant Rental Units	12,286	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	1,804	2,571	876,156	Basis: MSA
Ratio	1:486	1:341		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	6,360.4	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from NAVSTA_PEARL_HARBOR_HI to nearest commercial airport: 2.3 miles
Is NAVSTA_PEARL_HARBOR_HI served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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HRSC_SILVERDALE_WA, WA (Gaining Location)

(HRSC-Northwest, 3230 NW Randall Way, Silverdale, WA)

Demographics

The following tables provide a short description of the area near the installation/activity.

HRSC_SILVERDALE_WA is 39.7 miles from Tacoma, WA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Bremerton, WA PMSA	231,969

The following entities comprise the military housing area (MHA):

County/City	Population
Jefferson	25953
Kitsap	231969
Mason	49405
Total	307,327

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 5

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$46,840	Basis: MSA
Median House Value	(US Avg \$119,600)	\$152,100	
GS Locality Pay	("Rest of US" 10.9%)	15.1%	
O-3 with Dependents BAH Rate		\$1,176	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain

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 information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	38,343	4 of 5 districts
Students Enrolled	35,955	4 of 5 districts
Average Pupil/Teacher Ratio	25.4:1	4 of 5 districts
High School Students Enrolled	9,430	4 of 5 districts
Average High School Graduation Rate (US Avg 67.3%)	82.4%	4 of 5 districts
Average Composite SAT I Score (US Avg 1026)	1053	4 of 5 districts
Average ACT Score (US Avg 20.8)	22	4 of 5 districts
Available Graduate/PhD Programs	2	
Available Colleges and/or Universities	4	
Available Vocational and/or Technical Schools	1	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	5.0%	5.6%	6.0%	6.2%	6.4%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	1 of 3 counties	1 of 3 counties	1 of 3 counties	1 of 3 counties	1 of 3 counties

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.4%	-2.2%	-.9%	7.0%	1.7%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	1 of 3 counties	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	6,228	Basis:
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Vacant Sale Units	1,273	MSA
Vacant Rental Units	2,063	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	239	375	231,969	Basis: MSA
Ratio	1:971	1:619		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	3,829.6	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from HRSC_SILVERDALE_WA to nearest commercial airport: 60.0 miles
Is HRSC_SILVERDALE_WA served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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NAVSTA_SAN_DIEGO_CA, CA (Losing Location)

(Proxy for HRSC-Southwest, 525 B Street, Suite 600, San Diego, CA)

Demographics

The following tables provide a short description of the area near the installation/activity. NAVSTA_SAN_DIEGO_CA is within San Diego, CA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
San Diego, CA MSA	2,813,833

The following entities comprise the military housing area (MHA):

County/City	Population
San Diego	2813833
Total	2,813,833

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 68

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$47,067	Basis: MSA
Median House Value	(US Avg \$119,600)	\$227,200	
GS Locality Pay	("Rest of US" 10.9%)	16.2%	
O-3 with Dependents BAH Rate		\$1,882	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

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If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	395,947	23 of 24 districts
Students Enrolled	374,535	24 of 24 districts
Average Pupil/Teacher Ratio	20.1:1	24 of 24 districts
High School Students Enrolled	248,166	6 of 6 districts
Average High School Graduation Rate (US Avg 67.3%)	87.1%	6 of 6 districts
Average Composite SAT I Score (US Avg 1026)	1002	6 of 6 districts
Average ACT Score (US Avg 20.8)	21	6 of 6 districts
Available Graduate/PhD Programs	17	
Available Colleges and/or Universities	33	
Available Vocational and/or Technical Schools	6	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.1%	3.0%	3.2%	4.3%	4.3%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.4%	3.3%	1.7%	1.7%	1.7%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	45,472	Basis: MSA
Vacant Sale Units	7,196	
Vacant Rental Units	14,853	

This document may contain information protected from disclosure by public law, regulations or orders.

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	5,826	7,062	2,813,833	Basis: MSA
Ratio	1:483	1:398		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	3,611.8	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from NAVSTA_SAN_DIEGO_CA to nearest commercial airport: 5.5 miles
Is NAVSTA_SAN_DIEGO_CA served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

This document may contain information protected from disclosure by public law, regulations or orders.

NAS_NORTH_ISLAND_CA, CA (Gaining Location)

Demographics

The following tables provide a short description of the area near the installation/activity. NAS_NORTH_ISLAND_CA is 2.8 miles from San Diego, CA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
San Diego, CA MSA	2,813,833

The following entities comprise the military housing area (MHA):

County/City	Population
San Diego	2813833
Total	2,813,833

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 68

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$47,067	Basis: MSA
Median House Value	(US Avg \$119,600)	\$227,200	
GS Locality Pay	("Rest of US" 10.9%)	16.2%	
O-3 with Dependents BAH Rate		\$1,882	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

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If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	366,351	18 of 19 districts
Students Enrolled	341,365	19 of 19 districts
Average Pupil/Teacher Ratio	20.0:1	19 of 19 districts
High School Students Enrolled	236,771	5 of 5 districts
Average High School Graduation Rate (US Avg 67.3%)	86.5%	5 of 5 districts
Average Composite SAT I Score (US Avg 1026)	1007	5 of 5 districts
Average ACT Score (US Avg 20.8)	21	5 of 5 districts
Available Graduate/PhD Programs	17	
Available Colleges and/or Universities	30	
Available Vocational and/or Technical Schools	6	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.1%	3.0%	3.2%	4.3%	4.3%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.4%	3.3%	1.7%	1.7%	1.7%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	45,472	Basis: MSA
Vacant Sale Units	7,196	
Vacant Rental Units	14,853	

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Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	5,826	7,062	2,813,833	Basis: MSA
Ratio	1:483	1:398		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	3,611.8	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from NAS_NORTH_ISLAND_CA to nearest commercial airport: 7.9 miles
Is NAS_NORTH_ISLAND_CA served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

This document may contain information protected from disclosure by public law, regulations or orders.

CG_MCAS_MIRAMAR_CA, CA (Gaining Location)

Demographics

The following tables provide a short description of the area near the installation/activity. CG_MCAS_MIRAMAR_CA is within San Diego, CA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
San Diego, CA MSA	2,813,833

The following entities comprise the military housing area (MHA):

County/City	Population
San Diego	2813833
Total	2,813,833

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 57

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$47,236	Basis: MSA
Median House Value	(US Avg \$119,600)	\$227,500	
GS Locality Pay	("Rest of US" 10.9%)	16.2%	
O-3 with Dependents BAH Rate		\$1,882	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

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If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	155,021	1 of 1 district
Students Enrolled	140,753	1 of 1 district
Average Pupil/Teacher Ratio	20.2:1	1 of 1 district
High School Students Enrolled	135,245	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	89.5%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1028	1 of 1 district
Average ACT Score (US Avg 20.8)	22	1 of 1 district
Available Graduate/PhD Programs	5	
Available Colleges and/or Universities	8	
Available Vocational and/or Technical Schools	8	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.1%	3.0%	3.2%	4.3%	4.3%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.4%	3.3%	1.7%	1.7%	1.7%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	45,472	Basis: MSA
Vacant Sale Units	7,196	
Vacant Rental Units	14,853	

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Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	5,826	7,062	2,813,833	Basis: MSA
Ratio	1:483	1:398		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	3,611.8	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from CG_MCAS_MIRAMAR_CA to nearest commercial airport: 20.0 miles
Is CG_MCAS_MIRAMAR_CA served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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Bolling AFB, DC (Losing Location)

Demographics

The following tables provide a short description of the area near the installation/activity. Bolling AFB is within Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington, DC-MD-VA-WV PMSA	4,923,153

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria	128283
Arlington	189453
District Of Columbia	572059
Fairfax	969749
Fairfax City	21498
Falls Church	10377
Montgomery	873341
Prince George's	801515
Total	3,566,275

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 81

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$62,216	Basis: MSA
Median House Value	(US Avg \$119,600)	\$178,900	
GS Locality Pay	("Rest of US" 10.9%)	14.6%	
O-3 with Dependents BAH Rate		\$2,006	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT

This document may contain information protected from disclosure by public law, regulations or orders. scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	641,588	7 of 7 districts
Students Enrolled	636,532	7 of 7 districts
Average Pupil/Teacher Ratio	21.6:1	7 of 7 districts
High School Students Enrolled	183,204	7 of 7 districts
Average High School Graduation Rate (US Avg 67.3%)	90.1%	7 of 7 districts
Average Composite SAT I Score (US Avg 1026)	1008	7 of 7 districts
Average ACT Score (US Avg 20.8)	20	7 of 7 districts
Available Graduate/PhD Programs	40	
Available Colleges and/or Universities	78	
Available Vocational and/or Technical Schools	127	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

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Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	94,577	Basis: MSA
Vacant Sale Units	19,464	
Vacant Rental Units	29,918	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	15,810	9,163	4,923,153	Basis: MSA
Ratio	1:311	1:537		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Bolling AFB to nearest commercial airport: 9.3 miles

Is Bolling AFB served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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Hill AFB, UT (Losing Location)

Demographics

The following tables provide a short description of the area near the installation/activity. Hill AFB is 28 miles from Salt Lake City, UT, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Salt Lake City-Ogden, UT MSA	1,333,914

The following entities comprise the military housing area (MHA):

County/City	Population
Box Elder	42745
Cache	91391
Davis	238994
Weber	196533
Total	569,663

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 2

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$48,594	Basis: MSA
Median House Value	(US Avg \$119,600)	\$151,400	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$ 911	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		Yes	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain

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 information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	67,276	2 of 3 districts
Students Enrolled	94,963	3 of 3 districts
Average Pupil/Teacher Ratio	25.7:1	3 of 3 districts
High School Students Enrolled	22,260	3 of 3 districts
Average High School Graduation Rate (US Avg 67.3%)	83.0%	3 of 3 districts
Average Composite SAT I Score (US Avg 1026)	1093	1 of 3 districts
Average ACT Score (US Avg 20.8)	22	3 of 3 districts
Available Graduate/PhD Programs	8	
Available Colleges and/or Universities	6	
Available Vocational and/or Technical Schools	3	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.6%	3.1%	4.3%	6.1%	5.8%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.3%	2.4%	.1%	-1.4%	-.5%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	23,516	Basis:
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Vacant Sale Units	6,841	MSA
Vacant Rental Units	9,540	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	3,203	2,376	1,333,914	Basis: MSA
Ratio	1:416	1:561		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	5,383.0	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Hill AFB to nearest commercial airport: 27.0 miles
Is Hill AFB served by regularly scheduled public transportation? No

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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Robins AFB, GA (Losing Location)

Demographics

The following tables provide a short description of the area near the installation/activity. Robins AFB is 18 miles from Macon, GA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Macon, GA MSA	322,549

The following entities comprise the military housing area (MHA):

County/City	Population
Baldwin	44700
Bibb	153887
Houston	110765
Jones	23639
Peach	23668
Pulaski	9588
Twiggs	10590
Total	376,837

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 9

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$38,565	Basis: MSA
Median House Value	(US Avg \$119,600)	\$86,100	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$1,040	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		Yes	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

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NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	70,228	7 of 7 districts
Students Enrolled	63,659	7 of 7 districts
Average Pupil/Teacher Ratio	15.5:1	7 of 7 districts
High School Students Enrolled	17,142	7 of 7 districts
Average High School Graduation Rate (US Avg 67.3%)	61.0%	7 of 7 districts
Average Composite SAT I Score (US Avg 1026)	931	7 of 7 districts
Average ACT Score (US Avg 20.8)	18	6 of 7 districts
Available Graduate/PhD Programs	5	
Available Colleges and/or Universities	8	
Available Vocational and/or Technical Schools	2	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.8%	4.4%	3.7%	4.3%	4.0%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	-4.2%	.7%	2.2%	1.4%	5.1%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not

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 equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	12,854	Basis: MSA
Vacant Sale Units	2,173	
Vacant Rental Units	6,109	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	832	1,039	322,549	Basis: MSA
Ratio	1:388	1:310		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	6,188.3	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Robins AFB to nearest commercial airport: 8.3 miles
 Is Robins AFB served by regularly scheduled public transportation? No

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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Tinker AFB, OK (Losing Location)

Demographics

The following tables provide a short description of the area near the installation/activity. Tinker AFB is 9.9 miles from Oklahoma City, OK, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Oklahoma City, OK MSA	1,083,346

The following entities comprise the military housing area (MHA):

County/City	Population
Canadian	87697
Cleveland	208016
Grady	45516
Lincoln	32080
Logan	33924
Mcclain	27740
Oklahoma	660448
Payne	68190
Pottawatomie	65521
Total	1,229,132

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 49

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$36,797	Basis: MSA
Median House Value	(US Avg \$119,600)	\$79,000	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$ 863	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		Yes	

This document may contain information protected from disclosure by public law, regulations or orders.

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	156,942	17 of 17 districts
Students Enrolled	138,962	17 of 17 districts
Average Pupil/Teacher Ratio	18.3:1	17 of 17 districts
High School Students Enrolled	35,431	15 of 17 districts
Average High School Graduation Rate (US Avg 67.3%)	96.0%	15 of 17 districts
Average Composite SAT I Score (US Avg 1026)	1131	15 of 17 districts
Average ACT Score (US Avg 20.8)	21	15 of 17 districts
Available Graduate/PhD Programs	13	
Available Colleges and/or Universities	18	
Available Vocational and/or Technical Schools	6	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.8%	4.2%	5.1%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.3%	.0%	1.0%	.5%	-.7%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

This document may contain information protected from disclosure by public law, regulations or orders.

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	41,466	Basis: MSA
Vacant Sale Units	7,012	
Vacant Rental Units	18,643	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	2,756	3,379	1,083,346	Basis: MSA
Ratio	1:393	1:321		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	6,466.6	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Tinker AFB to nearest commercial airport: 12.0 miles

Is Tinker AFB served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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Wright-Patterson AFB, OH (Losing Location)

Demographics

The following tables provide a short description of the area near the installation/activity. Wright-Patterson AFB is 15 miles from Dayton, OH, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Dayton-Springfield, OH MSA	950,558

The following entities comprise the military housing area (MHA):

County/City	Population
Clark	144742
Darke	53309
Greene	147886
Montgomery	559062
Preble	42337
Total	947,336

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 43

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$41,550	Basis: MSA
Median House Value	(US Avg \$119,600)	\$99,000	
GS Locality Pay	("Rest of US" 10.9%)	12.0%	
O-3 with Dependents BAH Rate		\$1,081	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		Yes	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

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NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity		
Students Enrolled	140,389	39 of 39 districts
Average Pupil/Teacher Ratio	18.1:1	39 of 39 districts
High School Students Enrolled	43,852	39 of 39 districts
Average High School Graduation Rate (US Avg 67.3%)	85.8%	39 of 39 districts
Average Composite SAT I Score (US Avg 1026)		
Average ACT Score (US Avg 20.8)		
Available Graduate/PhD Programs	10	
Available Colleges and/or Universities	15	
Available Vocational and/or Technical Schools	11	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.8%	3.7%	4.3%	5.7%	6.2%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	-.3%	.3%	1.2%	-2.6%	-.3%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

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Total Vacant Housing Units	28,651	Basis: MSA
Vacant Sale Units	5,285	
Vacant Rental Units	12,423	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	2,392	2,724	950,558	Basis: MSA
Ratio	1:397	1:349		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,928.7	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Wright-Patterson AFB to nearest commercial airport: 18.6 miles
Is Wright-Patterson AFB served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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Randolph AFB, TX (Gaining Location)

Demographics

The following tables provide a short description of the area near the installation/activity. Randolph AFB is 17.7 miles from San Antonio, TX, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
San Antonio, TX MSA	1,592,383

The following entities comprise the military housing area (MHA):

County/City	Population
Atascosa	38628
Bexar	1392931
Comal	78021
Guadalupe	89023
Kendall	23743
Medina	39304
Wilson	32408
Total	1,694,058

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 30

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$39,140	Basis: MSA
Median House Value	(US Avg \$119,600)	\$77,100	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$1,138	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		Yes	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

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NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	287,650	13 of 45 districts
Students Enrolled	311,450	44 of 45 districts
Average Pupil/Teacher Ratio	14.5:1	44 of 45 districts
High School Students Enrolled	96,719	57 of 60 districts
Average High School Graduation Rate (US Avg 67.3%)	80.5%	46 of 60 districts
Average Composite SAT I Score (US Avg 1026)	940	37 of 60 districts
Average ACT Score (US Avg 20.8)	20	37 of 60 districts
Available Graduate/PhD Programs	10	
Available Colleges and/or Universities	15	
Available Vocational and/or Technical Schools	10	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.1%	3.4%	4.0%	5.2%	5.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.1%	1.0%	1.3%	.5%	1.9%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not

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equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	39,826	Basis: MSA
Vacant Sale Units	6,699	
Vacant Rental Units	15,650	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	4,405	3,995	1,592,383	Basis: MSA
Ratio	1:361	1:399		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	6,775.3	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Randolph AFB to nearest commercial airport: 16.1 miles
Is Randolph AFB served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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DFAS - 35 Indianapolis, IN (Corporate Responder), IN (Gaining Location)

(DFAS, 8899 E. 56th Street, Indianapolis, IN)

Demographics

The following tables provide a short description of the area near the installation/activity. 35 Indianapolis, IN (Corporate Responder) is 13.4 miles from Indianapolis, IN, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Indianapolis, IN MSA	1,607,486

The following entities comprise the military housing area (MHA):

County/City	Population
Boone	46107
Hamilton	182740
Hancock	55391
Hendricks	104093
Johnson	115209
Marion	860454
Morgan	66689
Scott	22960
Shelby	43445
Total	1,497,088

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 39

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$45,548	Basis: MSA
Median House Value	(US Avg \$119,600)	\$111,200	
GS Locality Pay	("Rest of US" 10.9%)	11.1%	
O-3 with Dependents BAH Rate		\$1,090	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State		No	

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Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity		
Students Enrolled	289,523	9 of 9 districts
Average Pupil/Teacher Ratio	19.5:1	9 of 9 districts
High School Students Enrolled	70,682	9 of 9 districts
Average High School Graduation Rate (US Avg 67.3%)	79.1%	9 of 9 districts
Average Composite SAT I Score (US Avg 1026)	1010	9 of 9 districts
Average ACT Score (US Avg 20.8)	17	9 of 9 districts
Available Graduate/PhD Programs	42	
Available Colleges and/or Universities	89	
Available Vocational and/or Technical Schools	39	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.4%	2.5%	3.3%	4.6%	4.7%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	.4%	2.3%	.4%	1.2%	.9%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

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Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	51,489	Basis: MSA
Vacant Sale Units	9,443	
Vacant Rental Units	24,309	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	4,814	4,918	1,607,486	Basis: 9 of 9 counties
Ratio	1:334	1:327		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	1,122.6	Basis: 9 of 9 counties
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from 35 Indianapolis, IN (Corporate Responder) to nearest commercial airport: 25.4 miles

Is 35 Indianapolis, IN (Corporate Responder) served by regularly scheduled public transportation?

Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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COMNAVDIST_WASHINGTON_DC, DC (Losing Location)

(Proxy for DISA at 701 S. Courthouse Rd, Arlington, VA)

Demographics

The following tables provide a short description of the area near the installation/activity. COMNAVDIST_WASHINGTON_DC is within Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington, DC-MD-VA-WV PMSA	4,923,153

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria City	128283
Arlington	189453
District Of Columbia	572059
Fairfax	969749
Falls Church City	10377
Montgomery	873341
Prince George's	801515
Total	3,544,777

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 170

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$57,291	Basis: MSA
Median House Value	(US Avg \$119,600)	\$161,600	
GS Locality Pay	("Rest of US" 10.9%)	14.6%	
O-3 with Dependents BAH Rate		\$2,006	
In-state Tuition for Family Member		No	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT

This document may contain information protected from disclosure by public law, regulations or orders. scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	733,042	7 of 7 districts
Students Enrolled	531,782	7 of 7 districts
Average Pupil/Teacher Ratio	18.5:1	7 of 7 districts
High School Students Enrolled	158,850	7 of 7 districts
Average High School Graduation Rate (US Avg 67.3%)	86.9%	7 of 7 districts
Average Composite SAT I Score (US Avg 1026)	1016	7 of 7 districts
Average ACT Score (US Avg 20.8)	99999	7 of 7 districts
Available Graduate/PhD Programs	46	
Available Colleges and/or Universities	69	
Available Vocational and/or Technical Schools	29	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.6%	.9%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

This document may contain information protected from disclosure by public law, regulations or orders.

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	94,577	Basis: MSA
Vacant Sale Units	19,464	
Vacant Rental Units	29,918	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	9,031	15,667	4,923,153	Basis: MSA
Ratio	1:545	1:314		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from COMNAVDIST_WASHINGTON_DC to nearest commercial airport: 3.7 miles
Is COMNAVDIST_WASHINGTON_DC served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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DLA - DEFENSE SUPPLY CENTER COLUMBUS, OH (Gaining Location)

(Proxy for DLA 3990 East Broad Street, Columbus, OH)

Demographics

The following tables provide a short description of the area near the installation/activity. DEFENSE SUPPLY CENTER COLUMBUS is within Columbus, OH, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Columbus, OH	1,540,157

The following entities comprise the military housing area (MHA):

County/City	Population
Clark	144742
Delaware	109989
Fairfield	122759
Fayette	28433
Franklin	1068978
Hocking	28241
Knox	54500
Licking	145491
Madison	40213
Muskingum	84585
Perry	34078
Pickaway	52727
Ross	73345
Union	40909
Total	2,028,990

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 78

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$44,782	Basis:
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This document may contain information protected from disclosure by public law, regulations or orders.

Median House Value	(US Avg \$119,600)	\$118,700	MSA
GS Locality Pay	("Rest of US" 10.9%)	13.1%	
O-3 with Dependents BAH Rate		\$1,056	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		Yes	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	203,162	29 of 29 districts
Students Enrolled	208,000	29 of 29 districts
Average Pupil/Teacher Ratio	15.4:1	29 of 29 districts
High School Students Enrolled	57,555	29 of 29 districts
Average High School Graduation Rate (US Avg 67.3%)	83.0%	29 of 29 districts
Average Composite SAT I Score (US Avg 1026)	1299	29 of 29 districts
Average ACT Score (US Avg 20.8)	28	29 of 29 districts
Available Graduate/PhD Programs	15	
Available Colleges and/or Universities	24	
Available Vocational and/or Technical Schools	20	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
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This document may contain information protected from disclosure by public law, regulations or orders.

Local Data	2.6%	2.5%	2.8%	4.4%	4.9%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.5%	2.2%	3.0%	-.9%	.3%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	42,310	Basis: MSA
Vacant Sale Units	8,043	
Vacant Rental Units	20,605	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	Basis: MSA
Local Community	4,427	5,037	1,540,157	
Ratio	1:348	1:306		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	6,233.5	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from DEFENSE SUPPLY CENTER COLUMBUS to nearest commercial airport: 4.3 miles

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Is DEFENSE SUPPLY CENTER COLUMBUS served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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DODEA - Department of Defense Education Activity, DC (Losing Location)

(Proxy for DoDEA, 4040 N Fairfax Dr, Arlington, VA)

Demographics

The following tables provide a short description of the area near the installation/activity. Department of Defense Education activity is 9.31 miles from Alexandria, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington-Baltimore, DC-MD-VA--WV	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Arlington	189453
Total	189,453

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 52

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$57,291	Basis: MSA
Median House Value	(US Avg \$119,600)	\$161,600	
GS Locality Pay	("Rest of US" 10.9%)	14.6%	
O-3 with Dependents BAH Rate		\$2,006	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		Yes	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

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NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	19,461	1 of 1 district
Students Enrolled	19,120	1 of 1 district
Average Pupil/Teacher Ratio	19.2:1	1 of 1 district
High School Students Enrolled	5,437	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	87.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1065	1 of 1 district
Average ACT Score (US Avg 20.8)		1 of 1 district
Available Graduate/PhD Programs	25	
Available Colleges and/or Universities	12	
Available Vocational and/or Technical Schools	22	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	43.5%	-9.1%	-95.3%	607.1%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not

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equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	17,198	Basis: MSA
Vacant Sale Units	28,100	
Vacant Rental Units	50,519	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	15,518	8,827	7,608,070	Basis: MSA
Ratio	1:490	1:862		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Department of Defense Education activity to nearest commercial airport: 6.3 miles

Is Department of Defense Education activity served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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WHS - Washington Headquarters Activity, VA (Losing Location)

(Proxy for WHS, 2521 Jefferson Davis Hwy, Arlington, VA and for DeCA, 2521 Jefferson Davis Hwy, Arlington, VA)

Demographics

The following tables provide a short description of the area near the installation/activity. Washington Headquarters Activity is 5.1 miles from Washington, DC, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Washington- Baltimore, DC-MD-VA-WV CMSA	7,608,070

The following entities comprise the military housing area (MHA):

County/City	Population
Alexandria City	128283
Arlington	189453
District Of Columbia	572059
Fairfax City	21498
Fairfax	969749
Falls Church City	10377
Montgomery	873341
Prince George's	801515
Total	3,566,275

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 221

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income	(US Avg \$41,994)	\$57,291	Basis: MSA
Median House Value	(US Avg \$119,600)	\$161,600	
GS Locality Pay	("Rest of US" 10.9%)	.1%	
O-3 with Dependents BAH Rate		\$2,006	
In-state Tuition for Family Member		No	

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In-state Tuition Continues if Member PCSs Out of State	No	
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Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	19,461	1 of 1 district
Students Enrolled	19,120	1 of 1 district
Average Pupil/Teacher Ratio	19.2:1	1 of 1 district
High School Students Enrolled	5,437	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	87.0%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1065	1 of 1 district
Average ACT Score (US Avg 20.8)		1 of 1 district
Available Graduate/PhD Programs	25	
Available Colleges and/or Universities	12	
Available Vocational and/or Technical Schools	22	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.6%	2.4%	3.1%	3.7%	3.5%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

This document may contain information protected from disclosure by public law, regulations or orders.

	1999	2000	2001	2002	2003
Local Data	3.3%	3.0%	1.4%	1.0%	1.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	171,798	Basis: MSA
Vacant Sale Units	32,444	
Vacant Rental Units	52,706	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	Basis: MSA
Local Community	15,661	8,959	7,608,070	
Ratio	1:486	1:849		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	4,047.1	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Washington Headquarters Activity to nearest commercial airport: 1.6 miles
Is Washington Headquarters Activity served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

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Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Summary of Scenario Environmental Impacts
Scenario #HSA-0031 Revised (DLA only)

Candidate recommendation #HSA-0031 Revised assumes a Headquarters and Support Activities Joint Cross Service Group scenario and recommendation which realigns Defense Agency leased facilities/installations at DeCA, WHS, DISA, and DoDEA, all in Arlington, VA and consolidates transactional functions at Indianapolis, IN, Columbus, OH, and New Cumberland, PA.

The scenario reviews the environmental impact of relocating approximately 237 personnel per COBRA analysis to DLA-Columbus to be housed in 47,400 GSF of existing (Non-Milcon) office space. The analysis assumes little to no change in mission for the New Cumberland, PA facility.

General Environmental Impacts

Environmental Resource Area	DLA- Columbus (Gaining Installation)
Air Quality	No issues with this action
Cultural/Archeological/Tribal Resources Resources	No issues with this action
Dredging	No issues with this action
Land Use Constraints/Sensitive Resource Areas	No issues with this action
Marine Mammals/Marine Resources/Marine Sanctuaries	No issues with this action
Noise	No issues with this action
Threatened & Endangered Species/Critical Habitat	No issues with this action
Waste Management	Nominal increase in solid and hazardous waste
Water Resources	Nominal increase in drinking water consumption
Wetlands	No issues with this action

Impact of Costs

**Selection Criterion 8
Environmental Points**

**DLA-Columbus
(Gaining Installation)**

Environmental Restoration

DLA- Columbus: DERA
money spent FY1988-
FY2003 \$3.2M;

Estimated CTC FY05 to end:
\$0 (No Further Action)

Waste Management

Solid and hazardous waste
will increase nominally; 90
day storage hazardous waste
permit may be required at a
cost of approximately
\$100,000

Environmental Compliance

\$100,000 for an EA which is
required for movement,
reduction, and addition of
>50 personnel

Summary of Scenario Environmental Impacts - Criterion 8

Scenario ID#: HSA 0031

Brief Description: Realign all civilian personnel offices at Bolling AFB, Robins AFB, Hill AFB, Wright Patterson AFB, and Tinker AFB by consolidating to Randolph AFB.

<u>General Environmental Impacts</u>	
Environmental Resource Area	Randolph
Air Quality	An air permit revision may be needed.
Cultural/ Archeological/ Tribal Resources	An historic district is located on the installation. Additional operations may impact this district, which may impact operations.
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	Military Munitions Response Program sites exist on the installation and may represent a safety hazard for future development. The base cannot expand ESQD Arcs by ≥ 100 feet without a waiver, which may lower the safety of the base if operations are added.
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	No impact
Threatened& Endangered Species/ Critical Habitat	A Biological Opinion exists for the aquifer that lies below the installation; however, no T&E species or critical habitat has been identified, and the biological opinion does not restrict operations. Additional operations may impact this resource. In addition, the Biological Opinion will need to be evaluated to ensure the scenario conforms to it.
Waste Management	A modification of the hazardous waste program may be needed.
Water Resources	No impact
Wetlands	No impact

<u>Impacts of Costs</u>	
	Randolph
Environmental Restoration	DERA money spent through FY03 (\$K): 6367 Estimated CTC (\$K): 5547 DO NOT ENTER IN COBRA
Waste Management	FY07 Waste Management: Scenario \$19K / Cumulative \$100K
Environmental Compliance	FY06 NEPA cost: Scenario \$59K / Cumulative \$318K FY07 Air Permit Revision: Scenario \$19K / Cumulative \$100K

<u>General Environmental Impacts</u>	
Environmental Resource Area	Bolling AFB (Losing)
Air Quality	No impact
Cultural/ Archeological/ Tribal Resources	No impact
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	No impact
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	No impact
Threatened& Endangered Species/ Critical Habitat	No impact
Waste Management	No impact
Water Resources	No impact
Wetlands	No impact

<u>Impacts of Costs</u>	
	Bolling AFB (Losing)
Environmental Restoration	DERA money spent through FY03 (\$K): 15,766 Estimated CTC (\$K): 4,142 DO NOT ENTER IN COBRA
Waste Management	No impact
Environmental Compliance	No impact

<u>General Environmental Impacts</u>	
Environmental Resource Area	Robins AFB (Losing)
Air Quality	No impact
Cultural/ Archeological/ Tribal Resources	No impact
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	No impact
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	No impact
Threatened& Endangered Species/ Critical Habitat	No impact
Waste Management	No impact
Water Resources	No impact
Wetlands	No impact

<u>Impacts of Costs</u>	
	Robins AFB (Losing)
Environmental Restoration	DERA money spent through FY03 (\$K): 126,160 Estimated CTC (\$K): 132,996 DO NOT ENTER IN COBRA
Waste Management	No costs
Environmental Compliance	No costs

<u>General Environmental Impacts</u>	
Environmental Resource Area	Hill AFB (Losing)
Air Quality	No impact
Cultural/ Archeological/ Tribal Resources	No impact
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	No impact
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	No impact
Threatened& Endangered Species/ Critical Habitat	No impact
Waste Management	No impact
Water Resources	No impact
Wetlands	No impact

<u>Impacts of Costs</u>	
Hill AFB (Losing)	
Environmental Restoration	DERA money spent through FY03 (\$K): 182,010 Estimated CTC (\$K): 275,408 DO NOT ENTER IN COBRA
Waste Management	No impact
Environmental Compliance	No impact

<u>General Environmental Impacts</u>	
Environmental Resource Area	Wright-Patterson AFB (Losing)
Air Quality	No impact
Cultural/ Archeological/ Tribal Resources	No impact
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	No impact
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	No impact
Threatened& Endangered Species/ Critical Habitat	No impact
Waste Management	No impact
Water Resources	No impact
Wetlands	No impact

<u>Impacts of Costs</u>	
Wright-Patterson AFB (Losing)	
Environmental Restoration	DERA money spent through FY03 (\$K): 156,972 Estimated CTC (\$K): 34,261 DO NOT ENTER IN COBRA
Waste Management	No costs
Environmental Compliance	No costs

<u>General Environmental Impacts</u>	
Environmental Resource Area	Tinker AFB (Losing)
Air Quality	No impact
Cultural/ Archeological/ Tribal Resources	No impact
Dredging	No impact
Land Use Constraints/ Sensitive Resource Areas	No impact
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact
Noise	No impact
Threatened& Endangered Species/ Critical Habitat	No impact
Waste Management	No impact
Water Resources	No impact
Wetlands	No impact

<u>Impacts of Costs</u>	
	Tinker AFB (Losing)
Environmental Restoration	DERA money spent through FY03 (\$K): 188,700 Estimated CTC (\$K): 118,347 DO NOT ENTER IN COBRA
Waste Management	No costs
Environmental Compliance	No costs

SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS [TABS FINAL VERSION]

SCENARIO # HSA-0031

TITLE: HSA-0031 CONSOLIDATE CPOCs

GENERAL DESCRIPTION: Realign Army installations by consolidating CPOCs into 3 regional civilian personnel offices at Ft Riley, Aberdeen Proving Ground, and Ft Huachuca.

Notes:

- 1. Ft Riley gains approximately 100 personnel and no MilCon.
- 1. Aberdeen PG gains approximately 100 personnel and no MilCon.
- 1. Ft Huachuca gains approximately 100 personnel and no MilCon.
- 1. Ft Richardson and Rock Island Arsenal lose personnel.

ANALYST: _____

LAST UPDATE: 4/2/05

Env Resource Area	<i>Gaining</i> Installation Assessment Inst Name: Ft Riley	Analyst Comments (& data source(s) that drive assessment)
Air Quality	No Impacts. The receiving installation is in attainment for all NAAQS.	#213 – Attainment for all criteria pollutants #211 –No permit thresholds reported #220 -Has a Major Operating/Title V Permit #218/ISR2 - No restrictions
Cultural/Archeological/ Tribal Resources	232 Archeological/tribal/burial/sacred sites identified, some of which restrict training with a limitation on vehicle traffic and tactical digging. 295 historic properties. Five Native American tribes have asserted interest. No impact expected due to no construction required with this recommendation.	#230-232 – Arch sites, Native People sites & high potential sites reported with restrictions on tactical digging and veh use in training/cantonment areas #233, 28% surveyed; #235- 295 historic properties #236 – Has prog agreement; #234 - 5 tribes assert interest, 2 in formal consultation. ISR2 - no adverse impact to mission.
Dr ed g- ing	No Impact	#226-228 – No restrictions
Land Use Constraints/Sensitive Resource Areas	No impact.	#30 - Buildable Acres - >2624 acres available without using housing /training land, none required. #201, 254, 256 - no restr/coordination required CERL Study – minimal encroachment projected
Mar ine Ma mm als/ Mar ine	No Impact	#248-253 – No restrictions
Noise	No Impact	#201-Live firing by active component unit is restricted (per installation command generated policy) between 0001 and 1200 hours on Sundays. Applies only to Active Component units, not to NG or RC units. #239 – 81 Noise Zone 2 acres and 14 Noise Zone 3 acres extend off-installation, which is minimally encroached by development.

<p>Threatened & Endangered Species/Critical Habitat</p>	<p>4 Federally listed species on installation, with some restrictions to 5% of land for Bald Eagle and Topeka Shiner (fish). Restrictions include limitations on public works projects during winter eagle roosting, and training controls next to Topeka Shiner streams, with tank trail maintenance and stream crossings limited during Topeka Shiner spawning season.</p> <p>No impact expected due to no construction required with this recommendation.</p>	<p>#259 lists 4 species with restrictions for two species – for the Bald Eagle, 2% land restricted; for Topeka Shiner, 3% of land restricted (trng controlled next to Topeka Shiner streams) #261- BO restricts tank trail maintenance and stream crossings during Topeka Shiner spawning season #260-262-264 - No critical habitat or candidate species restrictions</p>
<p>Waste Management</p>	<p>No impact.</p>	<p>#269 Has RCRA Subpart X Permit</p>
<p>Water Resources</p>	<p>No impact.</p>	<p>#276- Not over a recharge zone #278, 293 - No previous restrictions IREM - water infr can support 42K additional personnel #279 - Doesn't discharge to imp waterwy. #282 - 1 industrial ww plant #291 – Has 2 potable water production plants on-installation #297,822 – 4 domestic ww treatment plants on installation</p>
<p>Wetlands</p>	<p>No impact.</p>	<p>#257 - No wetlands restrictions reported.</p>

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED);**SCENARIO # HSA-0031**

Env Resource Area	#2 Gaining Installation Assessment Inst Name: Aberdeen Proving Ground	Analyst Comments (& data source(s) that drive assessment)
Air Quality	<p>Impact Expected. APG is currently in Severe Non-Attainment area for Ozone.</p> <p>Added operations will require New Source Review permitting and Air Conformity Analysis.</p>	<p>#213, 219 – In Severe non-attainment for Ozone (EPA web site confirms non-attainment for Ozone 8-hour) #211- No permit limits reported; Major Source threshold for NOx is currently exceeded, and VOC is nearly exceeded. #220 – Holds 2 Major Operating Permits (SIC code 9711) #222 – Emissions Credit Trading program available for NOx and VOCs #218 – No restrictions to operations reported due to air quality requirements</p>
Cultural/Archeological/Tribal Resources	<p>78 Historic properties, 5 archeological resources identified to date and areas with high archeological potential, but no restrictions to mission reported. Five Native American Tribes have asserted interest. A very limited portion of the installation has been surveyed for cultural resources; therefore, the extent of the cultural resources on the installation and impacts to those resources is uncertain.</p> <p>No impact due to no new construction or training load added by this recommendation.</p>	<p>#230, 232 – 5 archaeological resources listed; no restrictions reported; high potential #231 – Native People sites identified #233- 2% of installation has been surveyed for cultural resources #234 – 5 tribes have assert interest in burial/sacred sites; in contact, but no formal consultation yet. #235 – 78 Historic properties identified #236 – No Programmatic Agreement</p>
Dredging	<p>No Impact.</p>	<p>#226 – If the new unit/activity requires dredging, then UXO and endangered species surveys may be required. #227 – If new unit/activity requires dredging, then dredging may not be able to occur in the short term due to known dredging impediments. #228 - N/A</p>
Land Use Constraints/Sensitive Resource Areas	<p>No Impact.</p>	<p>#30 – 2,863 buildable acres reported; None required. #201 - Constraints listed include (4) limited ability to accept new or different missions due to availability of unconstrained land, (5) altered, modified or re-routed flight operations and/or flight patterns and (6) altered, modified or re-routed ground operations. #256 – 4 Sensitive Resource Areas identified but cause no restrictions CERL Encroachment Study – Moderate Encroachment Projected</p>

Marine Mammals/Marine Resources/ Marine Sanctuaries	No impact.	#248, #250, #252, #253 - No restrictions #249 – TES listed include Shortnosed Sturgeon (<i>Accipenser brevirostrum</i>) (restricting Poole's Island Shoal waters around island) and Bald Eagle (<i>Haliaeetus leucocephalus</i>), (restricting Poole's Island areas near nest sites, APG Shoreline & Areas near nest sites- affecting 17.2 acres of installation)
Noise	No impact.	#239 – 235,848 acres of Noise Zone 2 extend outside installation, which is not highly encroached by development. #202 – Installation has published noise abatement procedures for main installation and training range but not for auxiliary airfield.
Threatened& Endangered Species/Critical Habitat	<p>Installation has Federally listed species (Shortnosed Sturgeon, Bald Eagle), that affect 17.2 acres of the installation and restricts night time flying operations (protection buffers around nests) on 7.9% of installation. Additional operations may further impact threatened/endangered species leading to additional restrictions on training or operations.</p> <p>No impact expected due to no construction or training load required with this recommendation.</p>	<p>#249, #259 – TES listed include Shortnosed Sturgeon (<i>Accipenser brevirostrum</i>) and Bald Eagle (<i>Haliaeetus leucocephalus</i>). The Bald Eagle has delayed operations due to protection of buffers around nests during nesting season on approximately 7.9% of installation. #260 – No critical habitat identified #261 – Biological Opinion for Bald Eagle restricts range operations #262 – Development restrictions reported. Eagles: Existing Biological Opinions have limited impacts as they impose a monitoring responsibility primarily; some sites are protected. The ongoing Biological Assessment and subsequent Opinion will include an incidental take statement and some mitigation limits for some of the SOCOM training functions is expected. The extent of the limits is unclear, as the BA is still in development. Sturgeon: APG has a BA and BO from NOAA containing no limitations. APG is to coordinate with them if specific projects pose a risk. #263, #264 – No candidate species/habitat reported #201/ISR2 - TES have restricted msn/opns by limiting night flying times.</p>
Waste Management	No impact.	<p>#269 – Interim RCRA Subpart X OB/OD Permit, Permit has been submitted #265- Installation has permitted hazardous waste RCRA Treatment Storage and Disposal (TSD) facility. #272 – No a permitted solid waste disposal facility ISR2 - HW Mgt issues adversely impact mission</p>

Water Resources	Water quality is impaired by pollutant loadings. Significant mitigation measures to limit releases may be required to reduce impacts to water quality and achieve US EPA water quality standards.	<p>#276 – Installation not located over a sole-source aquifer</p> <p>#278 – McCarren Amendment does not apply</p> <p>#279 –Installation discharges to impaired waterway; nutrient discharges from installation further impair waterway but is not a source of potable water.</p> <p>#293 – Potable water restrictions in FY99 (33 days), FY01 (134 days) and FY02 (147 days). Source restrictions to prevent exceeding withdrawal permits, FY99 (9% of time restriction in place), FY01 (37%), FY02 (40%)</p> <p>#291 – 1 Gov’t owned on-installation, and 1 public water treatment plant</p> <p>#297 – 2 Sewage treatment plants on site; 1 gov’t owned, 1 privatized.</p> <p>#282 – Industrial Gov’t owned ww treatment plant located on installation.</p> <p>#822, 824, 825, 826, ISR2 – no restrictions reported</p> <p>IREM indicates capacity for potable water to support 33,500 additional personnel</p>
Wetlands	No impact.	<p>#251- Survey completed 04/92.</p> <p>#257 – Wetlands affect 0.3% of installation but do not restrict operations.</p> <p>ISR2 - wetlands adversely impact mission</p>

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED);**SCENARIO # HSA-0031**

Env Resource Area	#3 <i>Gaining</i> Installation Assessment Inst Name: <u>Ft Huachuca</u>	Analyst Comments (& data source(s) that drive assessment)
Air Quality	No impact. Ft Huachuca is in attainment for all NAAQS.	#213 All NAAQS in attainment. #211- No permit or Major Source thresholds projected to be exceeded #220 - Synthetic & Natural Minor Op permits #218/ISR2 - No mission impact
Cultural/Archeological/Tribal Resources	328 Arch resources reported, with some restrictions to vehicular traffic in range areas. 68 historic resources reported. 11 Native American tribes assert an interest in archeological sites. No impact expected due to no construction required with this recommendation.	#230, 232 - 328 Arch sites reported, which impose restrictions to off-road vehicle traffic; high potential reported #231 - Native People's sites reported #233 - 66% of installation surveyed #234 - 11 Native tribes assert interest in arch sites; in formal consultation #235 - 68 historic resources reported #236 - Has programmatic agreement. ISR2- Arch resource issues adversely impact the mission
Drudging	No Impact	#226-228 – No restrictions
Land Use Constraints/Sensitive Resource Areas	No Impact.	#30 - Buildable Acres - 645 available (645 excludes Tng,Hsg BA) - none required #256 - 4 SRAs, restr on ordnance & flight ops on ranges. CERL Encroachment Study – Moderate Encroachment Projected
Marine Mammals/Marine Resources	No Impact	#248-250, 252-253 – No restrictions
Noise	No impact. No noise expected from this recommendation.	#239 - No noise zone acres extend outside installation. ISR2 - Noise Mgt issues adversely impact the mission.

Threatened & Endangered Species/Critical Habitat	<p>Management of 5 Federally listed species cause restrictions to water use, off-road vehicle travel; pyrotechnic use; nighttime UAV operations and some live fire and field exercises from July 1 - November 15.</p> <p>No impact expected due to no construction or training load required with this recommendation.</p>	<p>#259, 261- 5 TES (Southwestern willow flycatcher, Sonora tiger salamander, Mexican Spotted Owl, Lesser long-nosed bat, Huachuca water umbel) with some restrictions to 10-20% of tng area. BO imposes restrictions affect off-road vehicle travel; pyrotechnic use; nighttime UAV operations and some live fire and field exercises from July 1 - November 15. The willow flycatcher and water umbel impose water use restrictions.</p> <p>#260 - Critical habitat exists for the Mexican Spotted Owl and Huachuca Water Umbel, with related restrictions.</p> <p>#262,264 - No habitat restr</p> <p>#263 - 3 candidate species, no restr</p> <p>ISR2 - TES issues adversely impact the mission.</p>
Waste Management	No impact.	#269 No RCRA Subpart X Permit
Water Resources	<p>Special restrictions or procedures are in place to significantly limit the production or distribution of potable water at the installation. Increased missions may result in additional restrictions or mitigation requirements.</p> <p>Minimal impact expected.</p>	<p>#276, 293 - No restrictions reported</p> <p>#278 - Subject to McCarren amendment (permits State courts to adjudicate Federal water rights claims under State law)</p> <p>#279 - Doesn't discharge to imp waterway</p> <p>#291 - 1 Gov't owned water treatment plant</p> <p>#297 - 1 gov't owned ww treatment plant</p> <p>#282 - No industrial ww treatment plant</p> <p>ISR2 - WW Mgt issues adversely impact the mission.</p>
Wetlands	No impact.	<p>#251- Survey completed 02/2000.</p> <p>#257 - Wetlands affect 1% of range but do not restrict operations.</p>

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED);

SCENARIO # HSA-0031

Env Resource Area	<i>Losing Installation Assessment</i> Inst Name: <u>Fort Richardson, Rock Island Arsenal</u>	Analyst Comments (& data source(s) that drive assessment)
Air Quality	None.	Impact to losing installations is considered neutral or positive for all ten environmental resource areas.
Cultural/ Archeological Resources	None.	
Dredging	None.	
Land Use Constraints/Sensitive Resources	None.	
Marine Mammals/Marine Resources	None.	
Noise	None.	
Threatened & Endangered Species/ Critical Habitat	None.	
Waste Management	None.	
Water Resources	None.	
Wetlands	None.	

SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED);

SCENARIO **HSA-0031**

IMPACTS OF COSTS

Env Resource Area	Gaining Installation Inst Name: Ft Riley, Aberdeen PG, Ft Huachuca	Losing Installation Inst Name: Ft Richardson & Rock Island Arsenal
Environmental Restoration*	None	None
Waste Management	None	None
Environmental Compliance	<p><u>Ft. Riley:</u> -Realignment NEPA -\$100K (EA) -Endangered Species Management (includes monitoring) \$20K-\$2M</p> <p><u>APG:</u> -Air Conformity Analysis - \$25K-\$75K -New Source Review Analysis and - Permitting - \$100K-\$500K -Archeological/tribal resources inventory - \$25-\$100 per acre. - Historical building/structure inventory - \$500 - \$1,500 per structure -Evaluation to determine if arch/tribal site is significant - \$15K - \$40K per site - Evaluation to determine if historic buildings/structures are significant. -Conduct Tribal government to government consultation \$500 to \$2,000 per meeting (TDY costs) -Develop Programmatic Agreement -Endangered Species Management (includes monitoring) \$20K-\$2M -Realignment NEPA (EA) \$100K.</p> <p><u>Ft Huachuca:</u> -Realignment NEPA (EA) \$100K. -Endangered Species Management (includes monitoring) \$20K-\$2M</p>	None

COBRA Costs:	<u>Ft Riley:</u> - Re-alignment NEPA (EA) - \$100K. <u>APG:</u> Air Conformity Analysis - \$50K New Source Review - \$100K NEPA (EA) \$100K <u>Ft Huachuca:</u> - Re-alignment NEPA (EA) - \$100K.	None.
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DEPARTMENT OF THE NAVY

OFFICE OF THE SECRETARY
1000 NAVY PENTAGON
WASHINGTON, DC 20350-1000

1 April 2005

MEMORANDUM FOR CHAIR, HEADQUARTERS AND SUPPORT ACTIVITIES JOINT
CROSS SERVICE GROUP

Subj: REQUEST FOR SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (SSEIs)

Ref: (a) HSA JCSG ltr of 1 MAY 05 (assumed typo) Re: HSA-0031

Encl: (1) SSEI for HSA-0031

Per Memorandum, Acting Under Secretary of Defense (Acquisition, Technology & Logistics) and Chairman, Infrastructure Steering Group, dated December 7, 2004, Subject: Transformation Through Base Realignment and Closure (BRAC 2005) Policy Memorandum Four-Selection Criteria 7 and 8 and your request, reference (a) received on 1 April 05, enclosures (1) is provided.

Each document is compiled by our environmental staff based on certified data for the Department of the Navy installations involved in the scenarios. The data continues to be reviewed and refreshed. If we discover changes, which alter our environmental analysis, we will notify you accordingly. If you have any questions or require any additional information, please feel free to contact my point of contact CDR Margy Carlson JAGC, USN at (703) 602-6528.

A handwritten signature in cursive script, appearing to read "Anne Rathmell Davis".

Anne Rathmell Davis
Special Assistant to the Secretary of the Navy
for Base Realignment and Closure

Summary of Scenario Environmental Impacts

HSA Scenario, HSA-0031 (DON Installations only)

Action 1: Realign Navy leased facilities/installations at Philadelphia, PA; Honolulu, HI; Stennis, AL and San Diego, CA, and consolidate HRSCs at Naval Support Activity Mechanicsburg, PA; Naval Shipyard Norfolk/Portsmouth, VA; Silverdale, WA; and Naval Station San Diego, CA

General Environmental Impacts

Environmental Resource Area	Various Leased Space (Activities closed)	Naval Station San Diego (Gaining Installation)	Naval Support Activity Mechanicsburg-Philadelphia (Gaining Installation)
Air Quality	No impact.	No impact.	No impact.
Cultural/Archeological/Tribal Resources	No impact.	No impact.	No impact.
Dredging	No impact.	No impact.	No impact.
Land Use Constraints/Sensitive Resource Areas	No impact.	No impact.	No impact.
Marine Mammals/Marine Resources/ Marine Sanctuaries	No impact.	No impact.	No impact.
Noise	No impact.	No impact.	No impact.
Threatened& Endangered Species/Critical Habitat	No impact.	No impact.	No impact.
Waste Management	No impact.	No impact.	No impact.
Water Resources	No impact.	No impact.	No impact.
Wetlands	No impact.	No impact.	No impact.

Impacts of Costs

Selection Criterion 8 Environmental Points	Various Leased Space (Activities closed)	Naval Station San Diego (Gaining Installation)	Naval Support Activity Mechanicsburg-Philadelphia (Gaining Installation)
Environmental Restoration	No DERA program in leased space.	Installation reports DERA \$64.4 M spent through FY 03 with \$83.3 M CTC (FY 04 to Completion)	Installation reports DERA \$27.0 M spent through FY 03 with \$17.2 M CTC (FY 04 to Completion)
Waste Management	No impact.	Additional solid waste can be accommodated through existing services.	Additional solid waste can be accommodated through existing services
Environmental Compliance	No impact.	No impact.	No impact.

Army and Air Force will provide information for installations relevant to each service.



DEPARTMENT OF THE NAVY
OFFICE OF THE SECRETARY
1000 NAVY PENTAGON
WASHINGTON DC 20350-1000

13 April 2005

MEMORANDUM FOR CHAIR, HEADQUARTERS AND SUPPORT ACTIVITIES JOINT
CROSS SERVICE GROUP

Subj: REQUEST FOR SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS
(SSEIs)

Ref: (a) HSA JCSG ltr of 12 APR 05 Re: HSA-0031 Alternative
sites

Encl: (1) SSEI for HSA-0031 (Revision - Alt Miramar)
(2) SSEI for HSA-0031 (Revision - Alt NAS North Island)

Per Memorandum, Acting Under Secretary of Defense
(Acquisition, Technology & Logistics) and Chairman,
Infrastructure Steering Group, dated December 7, 2004, Subject:
Transformation Through Base Realignment and Closure (BRAC 2005)
Policy Memorandum Four-Selection Criteria 7 and 8 and reference
(a), enclosures (1) and (2) are provided. This was revised
based on information provided, reference (a).

Each document is compiled by our environmental staff based
on certified data for the Department of the Navy installations
involved in the scenarios. The data continues to be reviewed
and refreshed. If we discover changes, which alter our
environmental analysis, we will notify you accordingly. If you
have any questions or require any additional information, please
feel free to contact my point of contact CDR Margy Carlson JAGC,
USN at (703) 602-6528.

A handwritten signature in black ink, appearing to read "Anne Rathmell Davis".

Anne Rathmell Davis
Special Assistant to the Secretary of the Navy
for Base Realignment and Closure

Summary of Scenario Environmental Impacts
**DON scenario HSA-0031 Revised (Alternative – MCAS Miramar
 Receives)**

Action 1: Consolidate Human Resources Service Center-Southeast, Stennis, MS with Human Resources Service Center-Northeast, Philadelphia, PA.

Action 2: Realign Human Resources Service Center-Northeast, Philadelphia, PA, to a new regional civilian personnel office at Naval Support Activity, Philadelphia, PA.

Action 3: Consolidate Human Resources Service Center-pacific, Honolulu, HI, with Human Resource Service Center-Northwest, Silverdale, WA and Human Resource Service Center-Southwest, San Diego, CA.

Action 4: Realign Human Resources Service Center-Southwest, San Diego, CA, to Marine Corps Air Station Miramar, CA.

General Environmental Impacts

Environmental Resource Area	<u>Installations Realigned</u> HRSC SE Stennis (Stennis Space Center) HRSC NE Philadelphia HRSC Honolulu (NAVSTA Pearl Harbor) HRSC SW San Diego	<u>Installations Gaining Function</u> NSA Philadelphia (NSA Mechanicsburg) HRSC NW Silverdale MCAS Miramar
Air Quality	No Impact	NSA Philadelphia is in Non-attainment for 1 hour ozone, MCAS Miramar is in Maintenance for 1 hour ozone and CO; Non-attainment for 8-hour ozone and PM 2.5. Air Conformity determination required.
Cultural/Archeological/Tribal Resources	No Impact	There are several archeological resources and sacred burial sites on NSA Philadelphia. This will constrain siting for new MILCON on NSA Philadelphia. A few non-archaeological historic resources were identified on NSA Philadelphia. There are numerous archeological resources and sacred burial sites on MCAS Miramar. This will constrain siting for new MILCON on MCAS Miramar.
Dredging	No Impact	No impact

Land Use Constraints/Sensitive Resource Areas	No impact	There are two Sensitive Resource Areas managed by a state or Federal agency, on, adjacent to, or within 10 miles of the NSA Philadelphia. There are several ESQD arcs on MCAS Miramar. This will constrain siting for new MILCON. None of the arcs can be expanded without permits. Several USTs are on the station. There are several Sensitive Resource Areas managed by a state or Federal agency, on, adjacent to, or within 10 miles of MCAS Miramar.
Marine Mammals/Marine Resources/ Marine Sanctuaries	No impact	No impact
Noise	No Impact	No impact
Threatened& Endangered Species/Critical Habitat	No impact	There are a few Threatened and Endangered Species residing on NSA Philadelphia. There are several federally listed threatened or endangered species are found on MCAS Miramar but current species/habitat restrictions outlined in biological opinions do not impede military installation development/expansion activities.
Waste Management	Reduces waste disposals associated with the lost assets.	No impact.
Water Resources	Reduces water requirements.	Minimal potential impact. NSA Philadelphia does discharge into an impaired waterway and contamination has been found in groundwater resources within the boundaries of NSA Philadelphia.
Wetlands	No impact	MCAS Miramar: 2.4% of the installation consists of wetlands, which restricts off-road vehicle operation, digging/ excavation, and placement of fill in wetlands.

Impacts of Costs

Selection Criterion 8 Environmental Points	<u>Installations Realigned</u> HRSC SE Stennis (Stennis Space Center) HRSC NE Philadelphia HRSC Honolulu (NAVSTA Pearl Harbor) HRSC SW San Diego	<u>Installations Gaining Function</u> NSA Philadelphia HRSC NW Silverdale MCAS Miramar
Environmental Restoration	HRSC SE Stennis; No DERA Programs HRSC NE Philadelphia, No DERA Programs HRSC Honolulu (NAVSTA Pearl Harbor) \$140.8 M; \$141.2 M CTC HRSC SW San Diego, No DERA Programs	NSA Philadelphia, \$7.8M; \$4.8M CTC HRSC NW Silverdale, No DERA Programs MCAS Miramar, \$7.3 M; \$26.9 M CTC
Waste Management	None	None
Environmental Compliance	None.	MCAS Miramar identified Environmental Non-MILCON costs of \$527K to pay for air permit and EIS to include endangered/threatened species and \$1.4M identified for environmental mitigation.

Summary of Scenario Environmental Impacts
**DON scenario HSA-0031 Revised (Alternative – NAS North Island
 Receives)**

Action 1: Consolidate Human Resources Service Center-Southeast, Stennis, MS with Human Resources Service Center-Northeast, Philadelphia, PA.

Action 2: Realign Human Resources Service Center-Northeast, Philadelphia, PA, to a new regional civilian personnel office at Naval Support Activity, Philadelphia, PA.

Action 3: Consolidate Human Resources Service Center-pacific, Honolulu, HI, with Human Resource Service Center-Northwest, Silverdale, WA and Human Resource Service Center-Southwest, San Diego, CA.

Action 4: Realign Human Resources Service Center-Southwest, San Diego, CA, to Naval Air Station North Island, CA.

General Environmental Impacts

Environmental Resource Area	<u>Installations Realigned</u> HRSC SE Stennis HRSC NE Philadelphia HRSC Honolulu HRSC SW San Diego	<u>Installations Gaining Function</u> NSA Philadelphia HRSC NW Silverdale NAS North Island
Air Quality	No Impact	NAS North Island is in Non-Attainment for 1-hour ozone. NSA Philadelphia is in Non-attainment for 1-hour ozone. Air Conformity may be required for each. Silverdale is in attainment.
Cultural/Archeological/Tribal Resources	No Impact	There are 3 archeological sites on NAS North Island. There are twelve Kumeyaay Indian tribes who have asserted an interest in the activities on NAS North Island. There are several archeological resources and sacred burial sites on NSA Philadelphia. This will constrain siting for new MILCON on NSA Philadelphia. A few non-archaeological historic resources were identified on NSA Philadelphia.
Dredging	No Impact	No impact
Land Use Constraints/Sensitive Resource Areas	No impact	NAS North Island has several ESQD arcs that will limit siting for new construction. There are some Sensitive Resource Areas

		managed by a state or Federal agency, on, adjacent to, or within 10 miles of NAS North Island. There are two Sensitive Resource Areas managed by a state or Federal agency, on, adjacent to, or within 10 miles of the NSA Philadelphia.
Marine Mammals/Marine Resources/ Marine Sanctuaries	No impact	No impact
Noise	No Impact	No impact
Threatened& Endangered Species/Critical Habitat	No impact	There are some endangered species on NAS North Island. Construction activities can only proceed in specified windows to avoid disruption of nesting. There are a few Threatened and Endangered Species residing on NSA Philadelphia.
Waste Management	Reduces waste disposals associated with the lost assets.	No impact.
Water Resources	Reduces water requirements.	Minimal potential impact at NAS North Island. Contamination has been found in NAS North Island's groundwater. Minimal potential impact at NSA Philadelphia. NSA Philadelphia does discharge into an impaired waterway and contamination has been found in groundwater resources within the boundaries of NSA Philadelphia.
Wetlands	No impact	No Impact

Impacts of Costs

Selection Criterion 8 Environmental Points	<u>Installations Realigned</u> HRSC SE Stennis HRSC NE Philadelphia HRSC Honolulu HRSC SW San Diego	<u>Installations Gaining Function</u> NSA Philadelphia HRSC NW Silverdale NAS North Island
Environmental Restoration	HRSC SE Stennis; No DERA Programs HRSC NE Philadelphia, No DERA Programs HRSC Honolulu (NAVSTA Pearl Harbor) \$140.8 M; \$141.2 M CTC HRSC SW San Diego, No DERA Programs	NSA Philadelphia, \$7.8M; \$4.8M CTC HRSC NW Silverdale, No DERA Programs NAS North Island, \$102.6; \$90.3M CTC
Waste Management	None	None
Environmental Compliance	None.	None.

Other Environmental Considerations:

For those scenarios where the losing installation is leased property, the scenario proponent may assume, absent data to the contrary, that the owner of that property will continue to lease it for similar purposes, and as such, departing such leased location will not adversely impact the environment. Furthermore, the owner of the leased property will become responsible for all environmental restoration, waste management, and environmental compliance at the leased location upon termination of the lease, the scenario proponent may assume that the closure or realignment scenario will not result in costs related to environmental restoration, waste management, and environmental compliance, unless the lease expressly requires such activities before the lease may be terminated (in which case these costs should be included in the summary). Absent any such lease requirements, the scenario proponent need only request that a summary of Scenario Environmental Impacts be completed by the Military Department or DLA for the gaining installation.

Based on the above guidance, the following leased locations do not have a Criterion 8 report.

Defense Agency:

- Defense Commissary Agency, 2521 Jefferson Davis Hwy, Suite 200, Arlington, VA
- Washington Headquarters Services, 2521 Jefferson Davis Hwy, Arlington, VA
- Department of Defense Education Activity, 4040 North Fairfax Drive, Arlington, VA
- Defense Information Systems Agency, 701 S. Courthouse Road, Arlington, VA
- Defense Finance and Accounting Service, 8899 E. 56th Street, Indianapolis, IN